

MANKIND CORP  
Form 10-Q  
August 09, 2007

Table of Contents

**UNITED STATES SECURITIES AND EXCHANGE COMMISSION**  
**Washington, D.C. 20549**  
**Form 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended **June 30, 2007**

or

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from

to

Commission file number: **000-50865**

**MannKind Corporation**

*(Exact name of registrant as specified in its charter)*

**Delaware**

*(State or other jurisdiction of incorporation or organization)*

**13-3607736**

*(I.R.S. Employer Identification No.)*

**28903 North Avenue Paine**

**Valencia, California**

*(Address of principal executive offices)*

**91355**

*(Zip Code)*

**(661) 775-5300**

*(Registrant's telephone number, including area code)*

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No   
Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes  No   
As of August 1, 2007, there were 73,498,148 shares of the registrant's common stock, \$.01 par value per share, outstanding.

---

**MANKIND CORPORATION**  
**Form 10-Q**  
**For the Quarterly Period Ended June 30, 2007**  
**TABLE OF CONTENTS**

|  |    |
|--|----|
| <u>PART I: FINANCIAL INFORMATION</u>   | 3  |
| <u>Item 1. Financial Statements (unaudited)</u>  | 3  |
| <u>Consolidated Balance Sheets: June 30, 2007 and December 31, 2006</u>  | 3  |
| <u>Consolidated Statements of Operations: Three and six months ended June 30, 2007 and 2006 and the period from inception (February 14, 1991) to June 30, 2007</u> | 4  |
| <u>Consolidated Statements of Cash Flows: Six months ended June 30, 2007 and 2006 and the period from inception (February 14, 1991) to June 30, 2007</u>           | 5  |
| <u>Notes to Consolidated Financial Statements</u>  | 7  |
| <u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u>   | 15 |
| <u>Item 3. Quantitative and Qualitative Disclosures About Market Risk</u>  | 20 |
| <u>Item 4. Controls and Procedures</u>   | 21 |
| <u>PART II: OTHER INFORMATION</u>  | 21 |
| <u>Item 1. Legal Proceedings</u>   | 21 |
| <u>Item 1A. Risk Factors</u>   | 21 |
| <u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u>   | 38 |
| <u>Item 3. Defaults Upon Senior Securities</u>   | 39 |
| <u>Item 4. Submission of Matters to a Vote of Security Holders</u>   | 39 |
| <u>Item 5. Other Information</u>   | 39 |
| <u>Item 6. Exhibits</u>  | 39 |
| <u>SIGNATURES</u>  | 41 |
| <u>EXHIBIT 3.2</u>   |    |
| <u>EXHIBIT 10.1</u>  |    |
| <u>EXHIBIT 31.1</u>  |    |
| <u>EXHIBIT 31.2</u>  |    |
| <u>EXHIBIT 32</u>  |    |

**Table of Contents**

**PART 1: FINANCIAL INFORMATION**  
**ITEM 1. FINANCIAL STATEMENTS**  
MANNKIND CORPORATION AND SUBSIDIARIES  
(A Development Stage Company)  
**CONSOLIDATED BALANCE SHEETS (Unaudited)**  
(In thousands except share data)

|  | <b>June 30,<br/>2007</b> | <b>December 31,<br/>2006</b> |
|--|--------------------------|------------------------------|
| <b>ASSETS</b>  |                          |                              |
| Current assets:  |                          |                              |
| Cash and cash equivalents  | \$ 216,429               | \$ 319,555                   |
| Marketable securities  | 67,599                   | 116,924                      |
| State research and development credit exchange   | 3,918                    | 2,418                        |
| Prepaid expenses and other current assets  | 10,664                   | 10,650                       |
| Total current assets   | 298,610                  | 449,547                      |
| Property and equipment net   | 118,331                  | 88,328                       |
| State research and development credit exchange receivable net of current portion   | 750                      | 1,500                        |
| Other assets   | 546                      | 362                          |
| Total  | \$ 418,237               | \$ 539,737                   |
| <b>LIABILITIES AND STOCKHOLDERS EQUITY</b>   |                          |                              |
| Current liabilities:   |                          |                              |
| Accounts payable   | \$ 5,653                 | \$ 10,715                    |
| Accrued expenses and other current liabilities   | 52,758                   | 34,244                       |
| Total current liabilities  | 58,411                   | 44,959                       |
| Senior convertible notes   | 111,523                  | 111,267                      |
| Other liabilities  | 24                       | 24                           |
| Total liabilities  | 169,958                  | 156,250                      |
| Commitments and contingencies  |                          |                              |
| Stockholders equity:   |                          |                              |
| Undesignated preferred stock, \$0.01 par value 10,000,000 shares authorized; no shares issued or outstanding at June 30, 2007 and December 31, 2006  |                          |                              |
| Common stock, \$0.01 par value 150,000,000 and 90,000,000 shares authorized at June 30, 2007 and December 31, 2006, respectively; 73,485,839 and 73,360,154 shares issued and outstanding at June 30, 2007 and December 31, 2006, respectively | 735                      | 734                          |
| Additional paid-in capital   | 1,180,523                | 1,170,602                    |
| Deficit accumulated during the development stage   | (932,979)                | (787,849)                    |

Edgar Filing: MANKIND CORP - Form 10-Q

|                           |            |            |
|---------------------------|------------|------------|
| Total stockholders equity | 248,279    | 383,487    |
| Total                     | \$ 418,237 | \$ 539,737 |

The accompanying notes are an integral part of these consolidated financial statements

**Table of Contents**

MANKIND CORPORATION AND SUBSIDIARY  
(A Development Stage Company)  
**CONSOLIDATED STATEMENTS OF OPERATIONS**  
(Unaudited)  
(In thousands except per share data)

|   | <b>Three months ended</b> |             | <b>Six months ended</b> |             | <b>Cumulative</b>    |
|---|---------------------------|-------------|-------------------------|-------------|----------------------|
|   | <b>June 30,</b>           |             | <b>June 30,</b>         |             | <b>period</b>        |
|   | <b>2007</b>               | <b>2006</b> | <b>2007</b>             | <b>2006</b> | <b>from February</b> |
|   | \$                        | \$          | \$                      | \$          | <b>14,</b>           |
|   |                           |             |                         |             | <b>1991 (date of</b> |
|   |                           |             |                         |             | <b>inception) to</b> |
|   |                           |             |                         |             | <b>June 30,</b>      |
|   |                           |             |                         |             | <b>2007</b>          |
|   |                           |             |                         |             | \$                   |
| Revenue   |                           |             | 10                      | 100         | 2,968                |
| Operating expenses:   |                           |             |                         |             |                      |
| Research and development  | 61,480                    | 45,321      | 125,268                 | 81,271      | 615,464              |
| General and administrative  | 13,913                    | 10,456      | 27,463                  | 19,594      | 167,439              |
| In-process research and development costs   |                           |             |                         |             | 19,726               |
| Goodwill impairment   |                           |             |                         |             | 151,428              |
| Total operating expenses  | 75,393                    | 55,777      | 152,731                 | 100,865     | 954,057              |
| Loss from operations  | (75,393)                  | (55,777)    | (152,721)               | (100,765)   | (951,089)            |
| Other income (expense)  | 44                        | 59          | 96                      | 109         | (1,588)              |
| Interest expense on note payable to principal stockholder                               |                           |             |                         |             | (1,511)              |
| Interest expense on senior convertible notes  | (901)                     |             | (2,046)                 |             | (2,268)              |
| Interest income   | 4,261                     | 971         | 9,541                   | 2,351       | 23,498               |
| Loss before provision for income taxes  | (71,989)                  | (54,747)    | (145,130)               | (98,305)    | (932,958)            |
| Income taxes  |                           | (4)         |                         | (5)         | (21)                 |
| Net loss  | (71,989)                  | (54,751)    | (145,130)               | (98,310)    | (932,979)            |
| Deemed dividend related to beneficial conversion feature of convertible preferred stock |                           |             |                         |             | (22,260)             |
| Accretion on redeemable preferred stock   |                           |             |                         |             | (952)                |
| Net loss applicable to common stockholders  | \$ (71,989)               | \$ (54,751) | \$ (145,130)            | \$ (98,310) | \$ (956,191)         |
| Net loss per share applicable to common stockholders basic and                          | \$ (0.98)                 | \$ (1.10)   | \$ (1.98)               | \$ (1.98)   |                      |

diluted

Shares used to compute basic and  
diluted net loss per share

|                                   |        |        |        |        |
|-----------------------------------|--------|--------|--------|--------|
| applicable to common stockholders | 73,421 | 49,638 | 73,405 | 49,712 |
|-----------------------------------|--------|--------|--------|--------|

The accompanying notes are an integral part of these consolidated financial statements.

4

---

**Table of Contents**

**MANKIND CORPORATION AND SUBSIDIARIES**  
**(A Development Stage Company)**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**(Unaudited)**  
**(In thousands)**

|  | <b>Six months ended</b> |             | <b>Cumulative</b>    |
|--|-------------------------|-------------|----------------------|
|  | <b>June 30,</b>         |             | <b>Period from</b>   |
|  | <b>2007</b>             | <b>2006</b> | <b>February 14,</b>  |
|  |                         |             | <b>1991 (Date of</b> |
|  |                         |             | <b>Inception) to</b> |
|  |                         |             | <b>June 30,</b>      |
|  |                         |             | <b>2007</b>          |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>                                     |                         |             |                      |
| Net loss   | \$ (145,130)            | \$ (98,310) | \$ (932,979)         |
| Adjustments to reconcile net loss to net cash used in operating activities:      |                         |             |                      |
| Depreciation and amortization  | 4,165                   | 4,115       | 43,319               |
| Stock-based compensation expense   | 8,803                   | 7,497       | 45,988               |
| Stock expense for shares issued pursuant to research agreement                   |                         |             | 2,074                |
| Loss on sale and abandonment/disposal of property and equipment                  |                         | (14)        | 3,446                |
| Accrued interest on investments, net of amortization of premiums                 |                         | 197         | 58                   |
| In-process research and development  |                         |             | 19,726               |
| Discount on stockholder notes below market rate                                  |                         |             | 241                  |
| Non-cash compensation expense of officer resulting from stockholder contribution |                         |             | 70                   |
| Accrued interest expense on notes payable to stockholders                        |                         |             | 1,538                |
| Non-cash interest expense  |                         |             | 3                    |
| Accrued interest on notes receivable   |                         |             | (747)                |
| Goodwill impairment  |                         |             | 151,428              |
| Loss on available-for-sale securities  |                         |             | 229                  |
| Changes in assets and liabilities:   |                         |             |                      |
| State research and development credit exchange receivable                        | (750)                   | (68)        | (4,668)              |
| Prepaid expenses and other current assets  | (14)                    | (3,908)     | (10,664)             |
| Other assets   | (184)                   | (3)         | (546)                |
| Accounts payable   | (5,062)                 | (962)       | 5,653                |
| Accrued expenses and other current liabilities                                   | 10,722                  | 6,730       | 44,966               |
| Other liabilities  |                         | (5)         | 22                   |
| Net cash used in operating activities  | (127,450)               | (84,731)    | (630,843)            |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>                                     |                         |             |                      |
| Purchase of marketable securities  | (3,450)                 | (23,950)    | (560,599)            |
| Sales of marketable securities   | 52,775                  | 89,550      | 492,715              |
| Purchase of property and equipment   | (26,120)                | (11,141)    | (157,262)            |
| Proceeds from sale of property and equipment                                     |                         | 32          | 214                  |
| Net cash provided by (used in) investing activities                              | 23,205                  | 54,491      | (224,932)            |



## CASH FLOWS FROM FINANCING ACTIVITIES:

|   |       |       |           |
|---|-------|-------|-----------|
| Issuance of common stock and warrants                                       | 1,178 | 1,259 | 885,086   |
| Collection of Series C convertible preferred stock subscriptions receivable |       |       | 50,000    |
| Issuance of Series B convertible preferred stock for cash                   |       |       | 15,000    |
| Cash received for common stock to be issued                                 |       |       | 3,900     |
| Repurchase of common stock  |       |       | (1,028)   |
| Put shares sold to majority stockholder                                     |       |       | 623       |
| Borrowings under lines of credit  |       |       | 4,220     |
| Proceeds from notes receivables   |       |       | 1,742     |
| Borrowings on notes payable from principal stockholder                      |       |       | 70,000    |
| Principal payments on notes payable to principal stockholder                |       |       | (70,000)  |
| Borrowings on notes payable   |       |       | 3,460     |
| Principal payments on notes payable   |       |       | (1,667)   |
| Proceeds from senior convertible notes                                      |       |       | 111,267   |
| Payment of employment taxes related to vested restricted stock units        | (59)  |       | (399)     |
| Net cash provided by financing activities                                   | 1,119 | 1,259 | 1,072,204 |

**Table of Contents**

|  | <b>Six months ended<br/>June 30,</b> |             | <b>Cumulative<br/>Period from<br/>February 14,<br/>1991 (Date<br/>of<br/>Inception) to<br/>June 30,<br/>2007</b> |
|--|--------------------------------------|-------------|--|
|  | <b>2007</b>                          | <b>2006</b> |  |
| NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS   | \$ (103,126)                         | \$ (28,981) | \$ 216,429   |
| CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD   | 319,555                              | 56,037      |  |
| CASH AND CASH EQUIVALENTS, END OF PERIOD   | \$ 216,429                           | \$ 27,056   | \$ 216,429   |
| <b>SUPPLEMENTAL CASH FLOWS DISCLOSURES:</b>  |                                      |             |  |
| Cash paid for income taxes   | \$                                   | \$ 5        | \$ 21  |
| Interest paid in cash  | 2,192                                |             | 3,887  |
| Accretion on redeemable convertible preferred stock  |                                      |             | (952)  |
| Issuance of common stock upon conversion of notes payable  |                                      |             | 3,331  |
| Increase in additional paid-in capital resulting from merger   |                                      |             | 171,154  |
| Issuance of common stock for notes receivable  |                                      |             | 2,758  |
| Issuance of put option by stockholder  |                                      |             | (2,949)  |
| Put option redemption by stockholder   |                                      |             | 1,921  |
| Issuance of Series C convertible preferred stock subscriptions   |                                      |             | 50,000   |
| Issuance of Series A redeemable convertible preferred stock  |                                      |             | 4,296  |
| Conversion of Series A redeemable convertible preferred stock  |                                      |             | (5,248)  |
| Noncash construction in progress   | 7,792                                |             | 7,792  |
| In connection with the Company's initial public offering, all shares of Series B and Series C convertible preferred stock, in the amount of \$15.0 million and \$50.0 million, respectively, automatically converted into common stock in August 2004. |                                      |             |  |

The accompanying notes are an integral part of these consolidated financial statements.

**Table of Contents**

MANKIND CORPORATION AND SUBSIDIARY  
(A Development Stage Company)  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
(Unaudited)

**1. Description of business and basis of presentation**

The accompanying unaudited consolidated financial statements of MannKind Corporation (the Company), have been prepared in accordance with generally accepted accounting principles in the United States of America for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X of the Securities and Exchange Commission (the SEC). Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles in the United States of America for complete financial statements. These statements should be read in conjunction with the consolidated financial statements and notes thereto included in the Company's latest audited annual financial statements. The audited statements for the year ended December 31, 2006 are included in the Company's annual report on Form 10-K for the fiscal year ended December 31, 2006 filed with the SEC on March 16, 2007 (the Annual Report).

In the opinion of management, all adjustments, consisting only of normal, recurring adjustments considered necessary for a fair presentation of the results of these interim periods have been included. The results of operations for the six months ended June 30, 2007 may not be indicative of the results that may be expected for the full year.

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of expenses during the reporting period. Actual results could differ from those estimates or assumptions. The more significant estimates reflected in these financial statements involve accrued expenses, the valuation of stock-based compensation and the determination of the provision for income taxes and corresponding deferred tax assets and liabilities and any valuation allowance recorded against net deferred tax assets.

**Business** MannKind Corporation is a biopharmaceutical company focused on the development and commercialization of therapeutic products for patients with diseases such as diabetes and cancer. The Company's lead investigational product candidate, the Technosphere Insulin System, is currently in Phase 3 clinical trials in the U.S., Europe and Latin America to study its safety and efficacy in the treatment of diabetes. The Technosphere Insulin System consists of the Company's proprietary Technosphere particles onto which insulin molecules are loaded. These loaded particles are then aerosolized and inhaled deep into the lung using the Company's MedTone inhaler.

**Basis of Presentation** The Company is considered to be in the development stage as its primary activities since incorporation have been establishing its facilities, recruiting personnel, conducting research and development, business development, business and financial planning, and raising capital. Since its inception through June 30, 2007, the Company has reported accumulated net losses of \$933.0 million, which include a goodwill impairment charge of \$151.4 million, and negative cash flow from operations of \$630.8 million. It is costly to develop therapeutic products and conduct clinical trials for these products. On August 1, 2007, the Company's \$150.0 million loan arrangement with its principal stockholder was extended for an additional year. See Note 11 Related-Party Loan Arrangement. Based upon the Company's current expectations, management believes the Company's existing capital resources will enable it to continue planned operations into the second quarter of 2008. Accordingly, the Company expects that it will need to raise additional capital, either through the sale of equity and/or debt securities, a strategic business collaboration with a pharmaceutical or biotechnology company or the establishment of other funding facilities, in order to continue the development and commercialization of its Technosphere Insulin System and other product candidates and to support its other ongoing activities. On August 9, 2007, the Company filed a shelf registration statement with the SEC providing for the issuance of up to \$350 million of equity and/or debt securities from time to time in one or more transactions. However, the Company cannot provide assurances that its plans will not change or that changed circumstances will not result in the depletion of its capital resources more rapidly than it currently anticipates.

**Segment Information** In accordance with Statement of Financial Accounting Standards (SFAS) No. 131, *Disclosures about Segments of an Enterprise and Related Information*, operating segments are identified as components of an enterprise about which separate discrete financial information is available for evaluation by the chief operating

decision-maker in making decisions regarding resource allocation and assessing performance. To date, the Company has viewed its operations and manages its business as one segment operating entirely in the United States of America.

**Table of Contents**

**Recently Issued Accounting Standards** In June 2007, the Financial Accounting Standards Board ( FASB ) ratified Emerging Issues Task Force ( EITF ) Issue No. 07-3, *Accounting for Advance Payments for Goods or Services to Be Used in Future Research and Development Activities* ( EITF 07-3 ). EITF 07-3 requires that nonrefundable advance payments for future research and development activities be deferred and capitalized. EITF 07-3 is effective as of the beginning of an entity's first fiscal year that begins after December 15, 2007. The Company is assessing the impact of EITF 07-3 and has not determined whether it will have a material impact on its results of operations or financial position.

In February 2007, the FASB issued SFAS No. 159, *The Fair Value Option for Financial Assets and Financial Liabilities*, which permits entities to choose to measure many financial instruments and certain other items at fair value. SFAS No. 159 also includes an amendment to SFAS No. 115, *Accounting for Certain Investments in Debt and Equity Securities* which applies to all entities with available-for-sale and trading securities. This Statement is effective as of the beginning of an entity's first fiscal year that begins after November 15, 2007. The Company is assessing the impact of SFAS No. 159 and has not determined whether it will have a material impact on its results of operations or financial position.

In September 2006, the FASB issued SFAS No. 157, *Fair Value Measurements*. The Statement defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles and expands disclosures about fair value measurements, and does not require any new fair value measurements. This Statement applies under other accounting pronouncements that require or permit fair value measurements. The Statement is effective for the fiscal years beginning after November 15, 2007. The Company is assessing SFAS No. 157 and has not determined the impact the adoption of SFAS No. 157 will have on its results of operations or financial position.

**2. Investment in securities**

The following is a summary of the available-for-sale securities classified as current assets (in thousands).

|                              | June 30,<br>2007 |               | December 31,<br>2006 |            |
|------------------------------|------------------|---------------|----------------------|------------|
|                              | Cost<br>Basis    | Fair<br>Value | Cost<br>Basis        | Fair Value |
| Auction rate municipal bonds | \$ 67,599        | \$ 67,599     | \$ 116,924           | \$ 116,924 |

The Company's policy is to maintain a highly liquid short-term investment portfolio. The contractual maturities for auction rate municipal bonds at June 30, 2007 are between 21 and 39 years. Despite the long-term nature of their stated contractual maturities, the Company has the ability to quickly liquidate these securities. Proceeds from the sale of available-for-sale securities amounted to approximately \$52.8 million and \$89.6 million for the six months ended June 30, 2007 and 2006, respectively. Gross realized gains and losses for available-for-sale securities were insignificant. Gross realized gains and losses for available-for-sale securities are recorded as other income (expense). The cost of securities sold is based on the specific identification method. Unrealized gains and losses for available-for-sale securities for all periods presented in the table above were not material.

**3. Accrued expenses and other current liabilities**

Accrued expenses and other current liabilities are comprised of the following (in thousands):

|                                   | June 30,<br>2007 | December<br>31,<br>2006 |
|-----------------------------------|------------------|-------------------------|
| Salary and related expenses       | \$ 9,598         | \$ 7,255                |
| Research and clinical trial costs | 27,483           | 18,707                  |
| Construction in progress costs    | 7,792            | 1,929                   |
| Accrued interest                  | 192              | 228                     |
| Other                             | 7,693            | 6,125                   |

|  |           |           |
|--|-----------|-----------|
| Accrued expenses and other current liabilities | \$ 52,758 | \$ 34,244 |
|--|-----------|-----------|

**4. Accounting for stock-based compensation**

As of June 30, 2007, the Company has three active stock-based compensation plans the 2004 Equity Incentive Plan (the 2004 Plan ), the 2004 Non-Employee Directors Stock Option Plan (the NED Plan ), and the 2004 Employee Stock Purchase Plan (the ESPP ). The 2004 Plan provides for the granting of stock awards including stock options and restricted stock units, to employees, directors and consultants. The NED Plan provides for the automatic, non-discretionary grant of options to the Company s non-employee directors.

**Table of Contents**

Options also remain outstanding at June 30, 2007 under the following inactive plans: the 1991 Stock Option Plan, the 1999 Stock Plan, the CTL ImmunoTherapies Corp. 2000 Stock Option and Stock Plan (the CTL Plan ), and the Allecure Corp 2000 Stock Option and Stock Plan (the Allecure Plan ). There are also options outstanding to our principal stockholder at June 30, 2007 that were not granted under any plan; these options were granted during the year ended December 31, 2002, vested over four years, and have an exercise price of \$25.23 per share. The following table summarizes information about our stock-based award plans as of June 30, 2007:

|  | <b>Outstanding<br/>Options</b> | <b>Outstanding<br/>Restricted<br/>Stock Units</b> | <b>Shares<br/>Available<br/>for<br/>Future<br/>Issuance</b> |
|--|--------------------------------|---|---|
| 2004 Plan  | 5,553,292                      | 823,294   | 2,127,445   |
| 2004 NED Plan  | 447,500                        |   | 352,500   |
| 1991 Stock Option Plan                                       | 1,284                          |   |   |
| 1999 Stock Plan  | 122,715                        |   |   |
| CTL and Allecure Plans                                       | 40,305                         |   |   |
| Options outside of any plan granted to principal stockholder | 240,972                        |   |   |
| <b>Total</b>   | <b>6,406,068</b>               | <b>823,294</b>                                    | <b>2,479,945</b>  |

The Company's board of directors determines eligibility, vesting schedules and exercise prices (generally based upon fair market value on grant date) for stock awards granted under the 2004 Plan. Options and other stock awards under the 2004 Plan and the NED Plan expire not more than ten years from the date of the grant and are exercisable upon vesting. Stock options generally vest over four years. Current stock option grants vest and become exercisable at the rate of 25% after one year and ratably on a monthly basis over a period of 36 months thereafter. Restricted stock units generally vest over four years with consideration satisfied by service to the Company. Certain performance-based awards vest upon achieving three pre-determined performance milestones which are expected to occur over a period of 42 months. The 2004 Plan provides for full acceleration of vesting if an employee is terminated within thirteen months of a change in control, as defined.

In March 2004, the Company's board of directors approved the ESPP, which became effective upon the closing of the Company's initial public offering. During the six months ended June 30, 2007 and 2006, the Company sold 56,563 shares and 50,894 shares, respectively, of its common stock to employees participating in the plan.

Upon adoption of SFAS No. 123R, *Share-based Payment: an Amendment of FASB Statement 123 and 95* ( SFAS No. 123R ), the Company selected the modified prospective transition method whereby unvested awards at the date of adoption as well as awards that are granted, modified, or settled after the date of adoption will be measured and accounted for in accordance with SFAS No. 123R. Measurement and attribution of compensation cost for awards unvested as of January 1, 2006 is based on the same estimate of the grant-date or modification-date fair value and the same attribution method (straight-line) used previously under SFAS No. 123. The Company continues to account for non-employee stock-based compensation expense based on the estimated fair value of the options, determined using the Black-Scholes option valuation model, in accordance with EITF No. 96-18, *Accounting for Equity Instruments That Are Issued to Other Than Employees for Acquiring, or in Conjunction with Selling, Goods or Services*, and amortizes such expense on a straight-line basis. As of June 30, 2007, there were 382,834 options outstanding to all consultants.

Total stock-based compensation expense recognized in the accompanying statements of operations is as follows (in thousands):

| <b>Three months ended</b> | <b>Six months ended</b> |
|---------------------------|-------------------------|
|---------------------------|-------------------------|

|                    | <b>June 30,</b> |                 | <b>June 30,</b> |                 |
|--------------------|-----------------|-----------------|-----------------|-----------------|
|                    | <b>2007</b>     | <b>2006</b>     | <b>2007</b>     | <b>2006</b>     |
| Employee-related   | \$ 4,270        | \$ 3,692        | \$ 7,982        | \$ 7,263        |
| Consultant-related | (16)            | 94              | 821             | 234             |
| <b>Total</b>       | <b>\$ 4,254</b> | <b>\$ 3,786</b> | <b>\$ 8,803</b> | <b>\$ 7,497</b> |

Total stock-based compensation expense recognized in the accompanying statements of operations is included in the following categories (in thousands):



**Table of Contents**

|                            | <b>Three months ended</b> |             | <b>Six months ended</b> |             |
|----------------------------|---------------------------|-------------|-------------------------|-------------|
|                            | <b>June 30,</b>           |             | <b>June 30,</b>         |             |
|                            | <b>2007</b>               | <b>2006</b> | <b>2007</b>             | <b>2006</b> |
| Research and development   | \$ 2,284                  | \$ 1,615    | \$ 4,482                | \$ 3,254    |
| General and administrative | 1,970                     | 2,171       | 4,321                   | 4,243       |
| Total                      | \$ 4,254                  | \$ 3,786    | \$ 8,803                | \$ 7,497    |

The Company uses the Black-Scholes option valuation model to estimate the grant date fair value of employee stock options. Upon adoption of SFAS No. 123R, the expected life of the option is estimated u