

COMMERCE BANCSHARES INC /MO/

Form 10-Q

August 07, 2007

Table of Contents

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

(Mark One)

**þ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended June 30, 2007
OR

**o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934**

For the transition period from _____ to _____
Commission File No. 0-2989

COMMERCE BANCSHARES, INC.

(Exact name of registrant as specified in its charter)

Missouri
(State of Incorporation)

43-0889454
(IRS Employer Identification No.)

**1000 Walnut,
Kansas City, MO**
(Address of principal executive offices)

64106
(Zip Code)

(816) 234-2000
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes X No

Indicate by checkmark whether the Registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Act. (Check one):

Large accelerated filer X Accelerated filer Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes ☐ No ☒

As of August 1, 2007, the registrant had outstanding 68,654,787 shares of its \$5 par value common stock, registrant's only class of common stock.

Commerce Bancshares, Inc. and Subsidiaries

Form 10-Q

| INDEX | Page |
|---------------------------------|--------------------------------------------------------------------------------------------------------------------|
| <u>PART I</u> | <u>Financial Information</u> |
| <u>Item 1.</u> | <u>Financial Statements</u> |
| | <u>Consolidated Balance Sheets as of June 30, 2007 (unaudited) and December 31, 2006</u> |
| | 3 |
| | <u>Consolidated Statements of Income for the Three and Six Months Ended June 30, 2007 and 2006 (unaudited)</u> |
| | 4 |
| | <u>Consolidated Statements of Stockholders' Equity for the Six Months Ended June 30, 2007 and 2006 (unaudited)</u> |
| | 5 |
| | <u>Consolidated Statements of Cash Flows for the Six Months Ended June 30, 2007 and 2006 (unaudited)</u> |
| | 6 |
| | <u>Notes to Consolidated Financial Statements</u> |
| | 7 |
| <u>Item 2.</u> | <u>Management's Discussion and Analysis of Consolidated Financial Condition and Results of Operations</u> |
| | 16 |
| <u>Item 3.</u> | <u>Quantitative and Qualitative Disclosures about Market Risk</u> |
| | 35 |
| <u>Item 4.</u> | <u>Controls and Procedures</u> |
| | 35 |
| <u>PART II</u> | <u>Other Information</u> |
| <u>Item 2.</u> | <u>Unregistered Sales of Equity Securities and Use of Proceeds</u> |
| | 36 |
| <u>Item 4.</u> | <u>Submission of Matters to a Vote of Security Holders</u> |
| | 36 |
| <u>Item 6.</u> | <u>Exhibits</u> |
| | 36 |
| <u>Signatures</u> | 37 |
| <u>Index to Exhibits</u> | 38 |

Certification of CEO

Certification of CFO

Section 1350 Certifications

Table of Contents**PART I: FINANCIAL INFORMATION****Item 1. FINANCIAL STATEMENTS****Commerce Bancshares, Inc. and Subsidiaries****CONSOLIDATED BALANCE SHEETS**

| | June 30 2007 | December 31 2006 |
|---------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------|-----------------------------|
| | <i>(Unaudited)</i> <i>(In thousands)</i> | |
| ASSETS | | |
| Loans, net of unearned income | \$ 10,225,921 | \$ 9,681,520 |
| Allowance for loan losses | (132,960) | (131,730) |
| Net loans | 10,092,961 | 9,549,790 |
| Loans held for sale | 258,563 | 278,598 |
| Investment securities: | | |
| Available for sale (\$526,509,000 pledged in 2007 and \$526,430,000 pledged in 2006 to secure structured repurchase agreements) | 3,129,310 | 3,415,440 |
| Trading | 19,600 | 6,676 |
| Non-marketable | 92,213 | 74,207 |
| Total investment securities | 3,241,123 | 3,496,323 |
| Federal funds sold and securities purchased under agreements to resell | 566,145 | 527,816 |
| Cash and due from banks | 497,909 | 626,500 |
| Land, buildings and equipment, net | 397,108 | 386,095 |
| Goodwill | 110,705 | 97,643 |
| Other intangible assets, net | 18,052 | 19,633 |
| Other assets | 336,805 | 247,951 |
| Total assets | \$ 15,519,371 | \$ 15,230,349 |

LIABILITIES AND STOCKHOLDERS' EQUITY

Deposits:

| | | |
|---------------------------------------------|--------------|--------------|
| Non-interest bearing demand | \$ 1,271,730 | \$ 1,312,400 |
| Savings, interest checking and money market | 6,910,086 | 6,879,047 |
| Time open and C.D. s of less than \$100,000 | 2,363,580 | 2,302,567 |
| Time open and C.D. s of \$100,000 and over | 1,516,326 | 1,250,840 |

| | | |
|-----------------------|-------------------|------------|
| Total deposits | 12,061,722 | 11,744,854 |
|-----------------------|-------------------|------------|

| | | |
|----------------------------------------------------------------------------|-----------|-----------|
| Federal funds purchased and securities sold under agreements to repurchase | 1,494,604 | 1,771,282 |
| Other borrowings | 346,137 | 53,934 |
| Other liabilities | 159,221 | 218,165 |

| | | |
|--------------------------|-------------------|------------|
| Total liabilities | 14,061,684 | 13,788,235 |
|--------------------------|-------------------|------------|

Stockholders' equity:

| | | |
|--------------------------------------------------------------------------------|----------|----------|
| Preferred stock, \$1 par value | | |
| Authorized and unissued 2,000,000 shares | | |
| Common stock, \$5 par value | | |
| Authorized 100,000,000 shares; issued 70,465,922 shares | 352,330 | 352,330 |
| Capital surplus | 422,189 | 427,421 |
| Retained earnings | 756,014 | 683,176 |
| Treasury stock of 1,367,512 shares in 2007 and 422,468 shares in 2006, at cost | (65,904) | (20,613) |
| Accumulated other comprehensive loss | (6,942) | (200) |

| | | |
|-----------------------------------|------------------|-----------|
| Total stockholders' equity | 1,457,687 | 1,442,114 |
|-----------------------------------|------------------|-----------|

| | | |
|---------------------------------------------------|----------------------|---------------|
| Total liabilities and stockholders' equity | \$ 15,519,371 | \$ 15,230,349 |
|---------------------------------------------------|----------------------|---------------|

See accompanying notes to consolidated financial statements.

Table of Contents

Commerce Bancshares, Inc. and Subsidiaries

CONSOLIDATED STATEMENTS OF INCOME

| | For the Three Months Ended June 30 | | For the Six Months Ended June 30 | |
|----------------------------------------------------------------------------------------|---------------------------------------|----------------|-------------------------------------|----------------|
| | 2007 | 2006 | 2007 | 2006 |
| <i>(In thousands, except per share data)</i> | | | | |
| <i>(Unaudited)</i> | | | | |
| INTEREST INCOME | | | | |
| Interest and fees on loans | \$ 183,736 | \$ 155,672 | \$ 360,279 | \$ 300,285 |
| Interest and fees on loans held for sale | 6,185 | 5,516 | 12,265 | 10,777 |
| Interest on investment securities | 36,370 | 36,261 | 74,789 | 73,391 |
| Interest on federal funds sold and securities purchased under agreements to resell | 6,517 | 1,801 | 13,742 | 3,424 |
| Total interest income | 232,808 | 199,250 | 461,075 | 387,877 |
| INTEREST EXPENSE | | | | |
| Interest on deposits: | | | | |
| Savings, interest checking and money market | 29,812 | 23,002 | 57,449 | 42,609 |
| Time open and C.D. s of less than \$100,000 | 27,671 | 19,448 | 54,236 | 36,179 |
| Time open and C.D. s of \$100,000 and over | 19,566 | 13,906 | 36,479 | 27,093 |
| Interest on federal funds purchased and securities sold under agreements to repurchase | 18,621 | 14,024 | 43,744 | 26,605 |
| Interest on other borrowings | 3,274 | 2,391 | 3,824 | 5,177 |
| Total interest expense | 98,944 | 72,771 | 195,732 | 137,663 |
| Net interest income | 133,864 | 126,479 | 265,343 | 250,214 |
| Provision for loan losses | 9,054 | 5,672 | 17,215 | 10,104 |
| Net interest income after provision for loan losses | 124,810 | 120,807 | 248,128 | 240,110 |
| NON-INTEREST INCOME | | | | |
| Deposit account charges and other fees | 30,081 | 28,910 | 56,592 | 56,407 |
| Bank card transaction fees | 25,855 | 23,558 | 48,938 | 45,266 |
| Trust fees | 19,972 | 17,992 | 38,625 | 35,811 |
| Trading account profits and commissions | 1,440 | 2,010 | 3,301 | 4,575 |
| Consumer brokerage services | 3,332 | 2,771 | 6,375 | 5,160 |
| Loan fees and sales | 2,712 | 2,745 | 3,997 | 6,488 |

| | | | | |
|--------------------------------------------------|------------------|-----------|-------------------|------------|
| Other | 10,667 | 10,193 | 20,515 | 21,517 |
| Total non-interest income | 94,059 | 88,179 | 178,343 | 175,224 |
| INVESTMENT SECURITIES GAINS (LOSSES), NET | (493) | 3,284 | 3,402 | 5,687 |
| NON-INTEREST EXPENSE | | | | |
| Salaries and employee benefits | 76,123 | 71,239 | 153,023 | 142,964 |
| Net occupancy | 10,843 | 10,230 | 22,633 | 21,207 |
| Equipment | 5,681 | 6,071 | 12,114 | 12,020 |
| Supplies and communication | 8,586 | 7,872 | 17,092 | 16,265 |
| Data processing and software | 12,149 | 12,631 | 23,380 | 25,024 |
| Marketing | 4,859 | 4,657 | 9,177 | 8,975 |
| Other | 18,108 | 16,850 | 35,349 | 33,056 |
| Total non-interest expense | 136,349 | 129,550 | 272,768 | 259,511 |
| Income before income taxes | 82,027 | 82,720 | 157,105 | 161,510 |
| Less income taxes | 26,453 | 27,387 | 50,035 | 53,233 |
| NET INCOME | \$ 55,574 | \$ 55,333 | \$ 107,070 | \$ 108,277 |
| Net income per share basic | \$.80 | \$.79 | \$ 1.54 | \$ 1.54 |
| Net income per share diluted | \$.79 | \$.78 | \$ 1.52 | \$ 1.52 |

See accompanying notes to consolidated financial statements.

Table of Contents

Commerce Bancshares, Inc. and Subsidiaries

CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY

| <i>(In thousands, except per share data)</i> | Common Stock | Capital Surplus | Retained Earnings | Treasury Stock | Accumulated Other Comprehensive Income (Loss) | Total |
|-------------------------------------------------------------------------------------|-------------------|--------------------|----------------------|--------------------|-----------------------------------------------------------|---------------------|
| <i>(Unaudited)</i> | | | | | | |
| Balance January 1, 2007 | \$ 352,330 | \$ 427,421 | \$ 683,176 | \$ (20,613) | \$ (200) | \$ 1,442,114 |
| Net income | | | 107,070 | | | 107,070 |
| Change in unrealized gain (loss) on available for sale securities, net of tax | | | | | (6,971) | (6,971) |
| Amortization of pension loss, net of tax | | | | | 229 | 229 |
| Total comprehensive income | | | | | | 100,328 |
| Purchase of treasury stock | | | | (91,584) | | (91,584) |
| Issuance of stock under purchase and equity compensation plans | | (7,197) | | 16,005 | | 8,808 |
| Net tax benefit related to equity compensation plans | | 1,644 | | | | 1,644 |
| Stock based compensation | | 2,995 | | | | 2,995 |
| Issuance of nonvested stock awards | | (2,371) | | 2,371 | | |
| Cash dividends paid (\$.500 per share) | | | (34,678) | | | (34,678) |
| Issuance in South Tulsa Financial Corp. acquisition | | (303) | | 27,917 | | 27,614 |
| Adoption of FIN 48 | | | 446 | | | 446 |
| Balance June 30, 2007 | \$ 352,330 | \$ 422,189 | \$ 756,014 | \$ (65,904) | \$ (6,942) | \$ 1,457,687 |
| Balance January 1, 2006 | \$ 347,049 | \$ 388,552 | \$ 693,021 | \$ (86,901) | \$ (3,883) | \$ 1,337,838 |
| Net income | | | 108,277 | | | 108,277 |

| | | | | | |
|-------------------------------------------------------------------------------------|---------|--|----------|----------|----------|
| Change in unrealized gain (loss) on available for sale securities, net of tax | | | | (13,548) | (13,548) |
| Total comprehensive income | | | | | 94,729 |
| Purchase of treasury stock | | | (75,773) | | (75,773) |
| Issuance of stock under purchase and equity compensation plans | (4,943) | | 9,408 | | 4,465 |
| Net tax benefit related to equity compensation plans | 747 | | | | 747 |
| Stock based compensation | 2,079 | | | | 2,079 |
| Issuance of nonvested stock awards | (1,077) | | 1,077 | | |
| Cash dividends paid (\$.467 per share) | | | (32,690) | | (32,690) |

| | | | | | | |
|-----------------------|------------|------------|------------|--------------|-------------|--------------|
| Balance June 30, 2006 | \$ 347,049 | \$ 385,358 | \$ 768,608 | \$ (152,189) | \$ (17,431) | \$ 1,331,395 |
|-----------------------|------------|------------|------------|--------------|-------------|--------------|

See accompanying notes to consolidated financial statements.

Table of Contents

Commerce Bancshares, Inc. and Subsidiaries

CONSOLIDATED STATEMENTS OF CASH FLOWS

| | For the Six Months Ended June 30 | |
|----------------------------------------------------------------------------------------------|-------------------------------------|------------------|
| | 2007 | 2006 |
| <i>(In thousands)</i> | | |
| | <i>(Unaudited)</i> | |
| OPERATING ACTIVITIES: | | |
| Net income | \$ 107,070 | \$ 108,277 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | |
| Provision for loan losses | 17,215 | 10,104 |
| Provision for depreciation and amortization | 25,849 | 23,219 |
| Amortization of investment security premiums, net | 3,911 | 6,209 |
| Investment securities gains, net ^(A) | (3,402) | (5,687) |
| Net gains on sales of loans held for sale | (2,373) | (4,889) |
| Originations of loans held for sale | (184,214) | (166,857) |
| Proceeds from sales of loans held for sale | 206,446 | 242,192 |
| Net (increase) decrease in trading securities, including amounts in the course of settlement | (55,015) | 2,156 |
| Stock based compensation | 2,995 | 2,079 |
| (Increase) decrease in interest receivable | 1,465 | (1,574) |
| Increase in interest payable | 3,730 | 9,897 |
| Increase in income taxes payable | 1,918 | 8,691 |
| Net tax benefit related to equity compensation plans | (1,644) | (747) |
| Other changes, net | (11,262) | 6,213 |
| Net cash provided by operating activities | 112,689 | 239,283 |
| INVESTING ACTIVITIES: | | |
| Net cash and cash equivalents received in acquisition | 10,771 | |
| Proceeds from sales of investment securities ^(A) | 5,541 | 17,528 |
| Proceeds from maturities/pay downs of investment securities ^(A) | 582,224 | 562,754 |
| Purchases of investment securities ^(A) | (350,874) | (277,268) |
| Net increase in loans | (446,888) | (561,317) |
| Purchases of land, buildings and equipment | (29,170) | (16,614) |
| Sales of land, buildings and equipment | 2,619 | 1,690 |
| Net cash used in investing activities | (225,777) | (273,227) |

FINANCING ACTIVITIES:

| | | |
|-------------------------------------------------------------------------------------------------------|-----------|-----------|
| Net decrease in non-interest bearing demand, savings, interest checking and money market deposits | (157,462) | (87,709) |
| Net increase in time open and C.D. s | 291,226 | 314,937 |
| Net increase (decrease) in federal funds purchased and securities sold under agreements to repurchase | (276,678) | 260,084 |
| Additional long-term borrowings | 300,000 | |
| Repayment of long-term borrowings | (18,450) | (124,390) |
| Purchases of treasury stock | (91,584) | (75,773) |
| Issuance of stock under stock purchase and equity compensation plans | 8,808 | 4,465 |
| Net tax benefit related to equity compensation plans | 1,644 | 747 |
| Cash dividends paid on common stock | (34,678) | (32,690) |

| | | |
|--------------------------------------------------|---------------|----------------|
| Net cash provided by financing activities | 22,826 | 259,671 |
|--------------------------------------------------|---------------|----------------|

| | | |
|--------------------------------------------------|-----------|---------|
| Increase (decrease) in cash and cash equivalents | (90,262) | 225,727 |
| Cash and cash equivalents at beginning of year | 1,154,316 | 674,135 |

| | | |
|---------------------------------------------|---------------------|-------------------|
| Cash and cash equivalents at June 30 | \$ 1,064,054 | \$ 899,862 |
|---------------------------------------------|---------------------|-------------------|

(A) Available for sale and non-marketable securities

| | | |
|------------------------------------------|------------|------------|
| Income tax payments, net of refunds | \$ 46,942 | \$ 44,460 |
| Interest paid on deposits and borrowings | \$ 191,764 | \$ 127,766 |

See accompanying notes to consolidated financial statements.

Table of Contents**Commerce Bancshares, Inc. and Subsidiaries****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS****June 30, 2007** (Unaudited)**1. Principles of Consolidation and Presentation**

The accompanying consolidated financial statements include the accounts of Commerce Bancshares, Inc. and all majority-owned subsidiaries (the Company). The consolidated financial statements in this report have not been audited. All significant intercompany accounts and transactions have been eliminated. Certain reclassifications were made to 2006 data to conform to current year presentation. In the opinion of management, all adjustments necessary to present fairly the financial position and the results of operations for the interim periods have been made. All such adjustments are of a normal recurring nature. The results of operations for the three and six month periods ended June 30, 2007 are not necessarily indicative of results to be attained for the full year or any other interim periods.

The significant accounting policies followed in the preparation of the quarterly financial statements are disclosed in the 2006 Annual Report on Form 10-K.

2. Acquisitions

The Company completed its previously announced acquisition of South Tulsa Financial Corporation (South Tulsa) on April 1, 2007, and South Tulsa's results of operations were included in the Company's consolidated financial results beginning on that date. In this transaction, the Company acquired the outstanding stock of South Tulsa and issued 561,951 shares of Company stock valued at \$27.6 million. The valuation of Company stock was based on the average closing price of Company stock during the measurement period of March 21 through March 27. The Company's acquisition of South Tulsa added \$114.7 million in loans, \$103.9 million in deposits and two branch locations in Tulsa, Oklahoma. Intangible assets recognized as a result of the transaction consisted of approximately \$11.4 million in goodwill and \$2.7 million in core deposit premium.

On July 1, 2007, the Company completed its previously announced acquisition of Commerce Bank in Denver, Colorado. In this transaction, the Company acquired the outstanding stock of Commerce Bank for \$29.5 million in cash. The acquisition added \$74.5 million in loans, \$72.2 million in deposits and the Company's first location in Colorado. Intangible assets recognized as a result of the transaction consisted primarily of goodwill and core deposit premium of approximately \$21.3 million.

3. Loans and Allowance for Loan Losses

Major classifications within the Company's loan portfolio at June 30, 2007 and December 31, 2006 are as follows.

| <i>(In thousands)</i> | June 30 2007 | December 31 2006 |
|--------------------------|-------------------------|-----------------------------|
| Business | \$ 3,080,804 | \$ 2,860,692 |
| Real estate construction | 712,206 | 658,148 |
| Real estate business | 2,187,301 | 2,148,195 |
| Real estate personal | 1,533,943 | 1,478,669 |

| | | |
|--------------------|----------------------|---------------------|
| Consumer | 1,567,897 | 1,435,038 |
| Home equity | 442,294 | 441,851 |
| Credit card | 675,953 | 648,326 |
| Overdrafts | 25,523 | 10,601 |
| Total loans | \$ 10,225,921 | \$ 9,681,520 |

Included in the table above are impaired loans amounting to \$37,076,000 at June 30, 2007 and \$18,236,000 at December 31, 2006. Impaired loans include loans on non-accrual status and other loans classified as substandard and more than 60 days past due. Loans acquired in the South Tulsa transaction

Table of Contents

with evidence of a deterioration in credit quality were not material to the consolidated financial statements of the Company. Accordingly, the provisions of AICPA Statement of Position 03-3, which require special accounting for such loans, were not applied.

In addition to its basic portfolio, the Company originates other held for sale loans which it intends to sell in secondary markets. Loans held for sale amounted to \$258,563,000 at June 30, 2007 compared to \$278,598,000 at December 31, 2006. These loans consist mainly of student loans, amounting to \$247,353,000 at June 30, 2007, in addition to \$11,210,000 of certain fixed rate residential mortgage loans.

The following is a summary of the allowance for loan losses.

| <i>(In thousands)</i> | For the Three Months Ended June 30 | | For the Six Months Ended June 30 | |
|--------------------------------------------|-----------------------------------------------|-------------------|---------------------------------------------|-------------------|
| | 2007 | 2006 | 2007 | 2006 |
| Balance, beginning of period | \$ 131,730 | \$ 128,468 | \$ 131,730 | \$ 128,447 |
| Additions: | | | | |
| Allowance for loan losses of acquired bank | 1,228 | | 1,228 | |
| Provision for loan losses | 9,054 | 5,672 | 17,215 | 10,104 |
| Total additions | 10,282 | 5,672 | 18,443 | 10,104 |
| Deductions: | | | | |
| Loan losses | 13,888 | 9,223 | 26,281 | 18,569 |
| Less recoveries on loans | 4,836 | 3,529 | 9,068 | 8,464 |
| Net loan losses | 9,052 | 5,694 | 17,213 | 10,105 |
| Balance, June 30 | \$ 132,960 | \$ 128,446 | \$ 132,960 | \$ 128,446 |

4. Investment Securities

Investment securities, at fair value, consist of the following at June 30, 2007 and December 31, 2006.

| <i>(In thousands)</i> | June 30 2007 | December 31 2006 |
|-----------------------|-------------------------|-----------------------------|
|-----------------------|-------------------------|-----------------------------|

Available for sale:

| | | |
|------------------------------------------------|-----------|-----------|
| U.S. government and federal agency obligations | \$ 9,754 | \$ 9,651 |
| Government-sponsored enterprise obligations | 380,430 | 464,567 |
| State and municipal obligations | 592,541 | 594,824 |
| Mortgage-backed securities | 1,732,541 | 1,782,443 |
| Other asset-backed securities | 233,727 | 354,465 |
| Other debt securities | 23,379 | 36,009 |
| Equity securities | 156,938 | 173,481 |

| | | |
|--------------------------|-----------|-----------|
| Total available for sale | 3,129,310 | 3,415,440 |
|--------------------------|-----------|-----------|

| | | |
|----------------|--------|--------|
| Trading | 19,600 | 6,676 |
| Non-marketable | 92,213 | 74,207 |

| | | |
|------------------------------------|---------------------|---------------------|
| Total investment securities | \$ 3,241,123 | \$ 3,496,323 |
|------------------------------------|---------------------|---------------------|

Available for sale equity securities included short-term investments in money market mutual funds of \$40,660,000 at June 30, 2007 and \$59,973,000 at December 31, 2006. Equity securities also included common and preferred stock held by the Parent with a fair value of \$95,392,000 at June 30, 2007 and \$107,840,000 at December 31, 2006.

Non-marketable securities included Federal Home Loan Bank stock and Federal Reserve Bank stock held for debt and regulatory purposes, which totaled \$49,165,000 and \$35,592,000 at June 30, 2007 and December 31, 2006, respectively. Also included were venture capital and private equity investments, which amounted to \$42,968,000 and \$38,548,000 at June 30, 2007 and December 31, 2006, respectively. During the first six months of 2007 and 2006, net gains of \$3,328,000 and \$5,003,000, respectively, were recognized on venture capital and private equity investments. The net gains consisted of both realized gains and losses and fair value adjustments.

Table of Contents

At June 30, 2007, securities carried at \$2.0 billion were pledged to secure public fund deposits, securities sold under agreements to repurchase, trust funds, and borrowing capacity at the Federal Reserve. Securities pledged under agreements pursuant to which the collateral may be sold or re-pledged by the secured parties approximated \$526.5 million, while securities pledged under agreements pursuant to which the secured parties may not sell or re-pledge the collateral approximated \$1.5 billion at June 30, 2007.

5. Goodwill and Other Intangible Assets

The following table presents information about the Company's intangible assets which have estimable useful lives.

| | June 30, 2007 | | | December 31, 2006 | | |
|--------------------------------|-----------------------|--------------------------|------------------|-----------------------|--------------------------|------------------|
| | Gross Carrying Amount | Accumulated Amortization | Net Amount | Gross Carrying Amount | Accumulated Amortization | Net Amount |
| <i>(In thousands)</i> | | | | | | |
| Amortizable intangible assets: | | | | | | |
| Core deposit premium | \$ 20,162 | \$ (2,831) | \$ 17,331 | \$ 19,920 | \$ (1,093) | \$ 18,827 |
| Mortgage servicing rights | 1,338 | (617) | 721 | 1,338 | (532) | 806 |
| Total | \$ 21,500 | \$ (3,448) | \$ 18,052 | \$ 21,258 | \$ (1,625) | \$ 19,633 |

Aggregate amortization expense on intangible assets was \$887,000 and \$3,000, respectively, for the three month periods ended June 30, 2007 and 2006, and \$1,823,000 and \$4,000 for the six month periods ended June 30, 2007 and 2006. The following table shows the estimated future amortization expense based on existing asset balances and the interest rate environment as of June 30, 2007. The Company's actual amortization expense in any given period may be different from the estimated amounts depending upon the addition of new intangible assets, changes in mortgage interest rates, pre-payment rates and other market conditions.

(In thousands)

| | |
|------|----------|
| 2007 | \$ 3,611 |
| 2008 | 3,316 |
| 2009 | 2,896 |
| 2010 | 2,480 |
| 2011 | 2,067 |

Changes in the carrying amount of goodwill and net other intangible assets for the six month period ended June 30, 2007 are as follows. Additional intangible assets were acquired in the South Tulsa transaction, and adjustments were

recorded to intangible assets acquired in prior years, mainly due to the finalization of core deposit premium valuation analyses.

| <i>(In thousands)</i> | Goodwill | Core Deposit Premium | Mortgage Servicing Rights |
|----------------------------------------|-------------------|-------------------------|---------------------------------|
| Balance at December 31, 2006 | \$ 97,643 | \$ 18,827 | \$ 806 |
| Current year acquisition | 11,364 | 2,732 | |
| Adjustments to prior year acquisitions | 1,698 | (2,490) | |
| Amortization | | (1,738) | (85) |
| Balance at June 30, 2007 | \$ 110,705 | \$ 17,331 | \$ 721 |

6. Guarantees

The Company, as a provider of financial services, routinely issues financial guarantees in the form of financial and performance standby letters of credit. Standby letters of credit are contingent commitments

Table of Contents

issued by the Company generally to guarantee the payment or performance obligation of a customer to a third party. While these represent a potential outlay by the Company, a significant amount of the commitments may expire without being drawn upon. The Company has recourse against the customer for any amount it is required to pay to a third party under a standby letter of credit. The letters of credit are subject to the same credit policies, underwriting standards and approval process as loans made by the Company. Most of the standby letters of credit are secured and in the event of nonperformance by the customers, the Company has rights to the underlying collateral, which could include commercial real estate, physical plant and property, inventory, receivables, cash and marketable securities.

Upon issuance of standby letters of credit, the Company recognizes a liability for the fair value of the obligation undertaken, which is estimated to be equivalent to the amount of fees to be received from the customer over the life of the agreement. At June 30, 2007 that net liability was \$5,522,000, which will be accreted into income over the remaining life of the respective commitments. The contractual amount of these letters of credit, which represents the maximum potential future payments guaranteed by the Company, was \$466,297,000 at June 30, 2007.

The Company guarantees payments to holders of certain trust preferred securities issued by wholly owned grantor trusts. Preferred securities issued by Breckenridge Capital Trust I, amounting to \$4,000,000, are due in 2030 and may be redeemed beginning in 2010. These securities have a 10.875% interest rate throughout their term. Securities issued by West Pointe Statutory Trust I, amounting to \$10,000,000, are due in 2034 and may be redeemed beginning in 2009. These securities have a variable interest rate based on LIBOR, which resets on a quarterly basis. The maximum potential future payments guaranteed by the Company, which includes future interest and principal payments through maturity, was estimated to be approximately \$44,793,000 at June 30, 2007. At June 30, 2007, the Company had a recorded liability of \$14,179,000 in principal and accrued interest to date, representing amounts owed to the security holders.

In 2007, the Company entered into a risk participation agreement (RPA) with another financial institution which mitigates that institution's credit risk arising from an interest rate swap with a third party. The RPA stipulates that, in the event of default by the third party on the interest rate swap, the Company will reimburse a portion of the loss borne by the financial institution. The Company's exposure is based on a notional amount of \$9,934,000. At inception, the Company recorded a liability which represented the fair value of the RPA, which is being accreted to income over the seven year term of the RPA, given no adverse change in the third party's creditworthiness. At June 30, 2007 the liability was \$68,000. The maximum potential future payment guaranteed by the Company cannot be readily estimated, but is dependent upon the fair value of the interest rate swap at the time of default. If an event of default had occurred at June 30, 2007, the Company would not have been required to make a payment.

7. Pension

The amount of net pension cost (income) is as follows:

| | For the Three Months Ended | | For the Six Months Ended | |
|--------------------------------------------------|-----------------------------------|-------------|---------------------------------|-------------|
| | June 30 | | June 30 | |
| <i>(In thousands)</i> | 2007 | 2006 | 2007 | 2006 |
| Service cost – benefits earned during the period | \$ 247 | \$ 276 | \$ 495 | \$ 552 |
| Interest cost on projected benefit obligation | 1,146 | 1,191 | 2,291 | 2,382 |

Edgar Filing: COMMERCE BANCSHARES INC /MO/ - Form 10-Q

| | | | | |
|-------------------------------------------|-----------------|----------------|-----------------|-----------------|
| Expected return on plan assets | (1,705) | (1,800) | (3,410) | (3,600) |
| Amortization of unrecognized net loss | 185 | 257 | 370 | 515 |
| Net periodic pension cost (income) | \$ (127) | \$ (76) | \$ (254) | \$ (151) |

Substantially all benefits under the Company's defined benefit pension plan were frozen effective January 1, 2005. During the first six months of 2007, the Company made no funding contributions to its defined benefit pension plan, and made minimal funding contributions to a supplemental executive retirement plan (the CERP), which carries no segregated assets. The Company has no plans to make any further contributions, other than those related to the CERP, during the remainder of 2007. The higher income

Table of Contents

recognized for the defined benefit pension plan in the three and six month periods ended June 30, 2007 compared to the same periods in 2006 was primarily due to the greater than expected return on plan assets for the year ended September 30, 2006 (the valuation date).

Recently issued accounting pronouncements required the Company to reflect the funded status of its defined benefit pension plan on its consolidated balance sheet at December 31, 2006. Accordingly, the Company recorded a pre-tax reduction in accumulated other comprehensive income of \$17,532,000, consisting of accumulated net loss, on that date. During the first six months of 2007, \$370,000 of accumulated net loss was recognized as a component of net periodic benefit cost, as shown above, and as an increase in other comprehensive income.

8. Common Stock

Presented below is a summary of the components used to calculate basic and diluted earnings per share.

| | For the Three Months Ended June 30 | | For the Six Months Ended June 30 | |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------|-------------|-------------------------------------------------|-------------|
| | 2007 | 2006 | 2007 | 2006 |
| <i>(In thousands, except per share data)</i> | | | | |
| Basic earnings per share: | | | | |
| Net income available to common shareholders | \$ 55,574 | \$ 55,333 | \$ 107,070 | \$ 108,277 |
| Weighted average basic common shares outstanding | 69,285 | 69,879 | 69,457 | 70,108 |
| Basic earnings per share | \$.80 | \$.79 | \$ 1.54 | \$ 1.54 |
| Diluted earnings per share: | | | | |
| Net income available to common shareholders | \$ 55,574 | \$ 55,333 | \$ 107,070 | \$ 108,277 |
| Weighted average common shares outstanding | 69,285 | 69,879 | 69,457 | 70,108 |
| Net effect of nonvested stock and the assumed exercise of stock-based awards based on the treasury stock method using the average market price for the respective periods | 782 | 954 | 822 | 969 |
| Weighted average diluted common shares outstanding | 70,067 | 70,833 | 70,279 | 71,077 |
| Diluted earnings per share | \$.79 | \$.78 | \$ 1.52 | \$ 1.52 |

Table of Contents**9. Other Comprehensive Income (Loss)**

The Company's components of other comprehensive income (loss) consist of the unrealized holding gains and losses on available for sale investment securities and the amortization of accumulated pension loss which has been recognized in net periodic benefit cost.

| | For the Three Months Ended June 30 | | For the Six Months Ended June 30 | |
|--------------------------------------------------------------|---------------------------------------------------|-------------------|-------------------------------------------------|--------------------|
| | 2007 | 2006 | 2007 | 2006 |
| <i>(In thousands)</i> | | | | |
| Available for sale investment securities: | | | | |
| Unrealized holding gains (losses) | \$ (21,106) | \$ (5,109) | \$ (11,135) | \$ (21,851) |
| Reclassification adjustment for gains included in net income | (77) | | (75) | |
| Net unrealized gains (losses) on securities | (21,183) | (5,109) | (11,210) | (21,851) |
| Income tax expense (benefit) | (8,050) | (1,941) | (4,239) | (8,303) |
| Holding gains (losses) on investment securities | (13,133) | (3,168) | (6,971) | (13,548) |
| Prepaid pension cost: | | | | |
| Amortization of accumulated pension loss | 185 | | 370 | |
| Income tax expense (benefit) | (71) | | (141) | |
| Accumulated pension loss | 114 | | 229 | |
| Other comprehensive income (loss) | \$ (13,019) | \$ (3,168) | \$ (6,742) | \$ (13,548) |

10. Segments

The Company segregates financial information for use in assessing its performance and allocating resources among three operating segments. The Consumer segment includes the retail branch network, consumer finance, bankcard, student loans and discount brokerage services. The Commercial segment provides corporate lending, leasing, and international services, as well as business, government deposit and cash management services. The Money Management segment provides traditional trust and estate tax planning services, and advisory and discretionary investment management services.

The following table presents selected financial information by segment and reconciliations of combined segment totals to consolidated totals. There were no material intersegment revenues among the three segments. Management periodically makes changes to methods of assigning costs and income to its business

Table of Contents

segments to better reflect operating results. If appropriate, these changes are reflected in prior year information presented below.

| <i>(In thousands)</i> | Consumer | Commercial | Money Management | Segment Totals | Other/ Elimination | Consolidated Totals |
|----------------------------------------------|------------|------------|---------------------|-------------------|-----------------------|------------------------|
| Three Months Ended June 30, 2007: | | | | | | |
| Net interest income | \$ 98,450 | \$ 55,629 | \$ 2,566 | \$ 156,645 | \$ (22,781) | \$ 133,864 |
| Provision for loan losses | 8,028 | 1,040 | | 9,068 | (14) | 9,054 |
| Non-interest income | 48,194 | 20,908 | 22,661 | 91,763 | 2,296 | 94,059 |
| Investment securities losses, net | | | | | (493) | (493) |
| Non-interest expense | 76,636 | 39,198 | 15,401 | 131,235 | 5,114 | 136,349 |
| Income before income taxes | \$ 61,980 | \$ 36,299 | \$ 9,826 | \$ 108,105 | \$ (26,078) | \$ 82,027 |
| Three Months Ended June 30, 2006: | | | | | | |
| Net interest income | \$ 93,255 | \$ 51,662 | \$ 2,410 | \$ 147,327 | \$ (20,848) | \$ 126,479 |
| Provision for loan losses | 5,320 | 393 | | 5,713 | (41) | 5,672 |
| Non-interest income | 45,738 | 19,444 | 21,169 | 86,351 | 1,828 | 88,179 |
| Investment securities gains, net | | | | | 3,284 | 3,284 |
| Non-interest expense | 71,934 | 36,397 | 14,938 | 123,269 | 6,281 | 129,550 |
| Income before income taxes | \$ 61,739 | \$ 34,316 | \$ 8,641 | \$ 104,696 | \$ (21,976) | \$ 82,720 |
| Six Months Ended June 30, 2007: | | | | | | |
| Net interest income | \$ 195,736 | \$ 111,087 | \$ 4,768 | \$ 311,591 | \$ (46,248) | \$ 265,343 |
| Provision for loan losses | 15,925 | 1,261 | | 17,186 | 29 | 17,215 |
| Non-interest income | 88,744 | 40,976 | 44,566 | 174,286 | 4,057 | 178,343 |
| Investment securities gains, net | | | | | 3,402 | 3,402 |
| Non-interest expense | 151,135 | 78,448 | 31,557 | 261,140 | 11,628 | 272,768 |
| Income before income taxes | \$ 117,420 | \$ 72,354 | \$ 17,777 | \$ 207,551 | \$ (50,446) | \$ 157,105 |

Six Months Ended June 30,
2006:

| | | | | | | |
|-------------------------------------|------------|------------|-----------|------------|-------------|------------|
| Net interest income | \$ 181,664 | \$ 101,344 | \$ 5,034 | \$ 288,042 | \$ (37,828) | \$ 250,214 |
| Provision for loan losses | 10,967 | (854) | | 10,113 | (9) | 10,104 |
| Non-interest income | 89,219 | 38,613 | 42,855 | 170,687 | 4,537 | 175,224 |
| Investment securities gains, net | | | | | 5,687 | 5,687 |
| Non-interest expense | 143,064 | 71,881 | 30,650 | 245,595 | 13,916 | 259,511 |
| Income before income taxes | \$ 116,852 | \$ 68,930 | \$ 17,239 | \$ 203,021 | \$ (41,511) | \$ 161,510 |

The information presented above was derived from the internal profitability reporting system used by management to monitor and manage the financial performance of the Company. This information is based on internal management accounting policies, which have been developed to reflect the underlying economics of the businesses. The policies address the methodologies applied in connection with funds transfer pricing and assignment of overhead costs among segments. Funds transfer pricing was used in the determination of net interest income by assigning a standard cost (credit) for funds used (provided) by assets and liabilities based on their maturity, prepayment and/or repricing characteristics.

The performance measurement of the operating segments is based on the management structure of the Company and is not necessarily comparable with similar information for any other financial institution. The information is also not necessarily indicative of the segments' financial condition and results of operations if they were independent entities.

Table of Contents**11. Derivative Instruments**

The Company's interest rate risk management strategy includes the ability to modify the re-pricing characteristics of certain assets and liabilities so that changes in interest rates do not adversely affect the net interest margin and cash flows. Interest rate swaps are used on a limited basis as part of this strategy. At June 30, 2007, the Company had entered into two interest rate swaps with a notional amount of \$13,832,000, which are designated as fair value hedges of certain fixed rate loans. The Company also sells swap contracts to customers who wish to modify their interest rate sensitivity. These swaps are offset by matching contracts purchased by the Company from other financial institutions. Because of the matching terms of the offsetting contracts, the effect of these transactions on net income is minimal. The notional amount of these types of swaps at June 30, 2007 was \$275,511,000. These swaps are accounted for as free-standing derivatives and changes in their fair value were recorded in other non-interest income.

Through its International Department, the Company enters into foreign exchange contracts consisting mainly of contracts to purchase or deliver foreign currencies for customers at specific future dates. Also, mortgage loan commitments and forward sales contracts result from the Company's mortgage banking operation, in which fixed rate personal real estate loans are originated and sold to other institutions.

The Company's derivative instruments are listed below.

| | June 30, 2007 | | | December 31, 2006 | | |
|--------------------------------------|--------------------|---------------------------|---------------------------|--------------------|---------------------------|---------------------------|
| | Notional Amount | Positive Fair Value | Negative Fair Value | Notional Amount | Positive Fair Value | Negative Fair Value |
| <i>(In thousands)</i> | | | | | | |
| Interest rate contracts: | | | | | | |
| Swap contracts | \$ 289,343 | \$ 2,495 | \$ (3,260) | \$ 181,464 | \$ 1,185 | \$ (2,003) |
| Option contracts | 6,970 | 4 | (4) | 6,970 | 10 | (10) |
| Credit-related contracts | 9,934 | | (68) | | | |
| Foreign exchange contracts: | | | | | | |
| Forward contracts | 8,862 | 273 | (271) | 16,117 | 29 | (20) |
| Option contracts | 2,820 | 4 | (4) | 2,670 | 16 | (16) |
| Mortgage loan commitments | 7,909 | 12 | (25) | 11,529 | | (43) |
| Mortgage loan forward sale contracts | 20,018 | 205 | (13) | 21,269 | 60 | (14) |
| Total | \$ 345,856 | \$ 2,993 | \$ (3,645) | \$ 240,019 | \$ 1,300 | \$ (2,106) |

12. Income Taxes

For the second quarter of 2007, income tax expense amounted to \$26,453,000 compared to \$27,387,000 in the second quarter of 2006. The effective income tax rate for the Company was 32.2% in the current quarter compared to 33.1% in the same quarter last year. For the six months ended June 30, 2007 and 2006, income tax expense amounted to \$50,035,000 and \$53,233,000, resulting in effective income tax rates of 31.8% and 33.0%, respectively.

Effective January 1, 2007, the Company adopted Financial Accounting Standards Board Interpretation No. 48, Accounting for Uncertainty in Income Taxes (FIN 48). Upon adoption of FIN 48, the Company recognized a \$446,000 decrease to the liability for unrecognized tax benefits which, as required, was accounted for as an increase to the January 1, 2007 balance of retained earnings. The resulting amount of unrecognized tax benefits at January 1, 2007 was \$2,379,000, which included \$444,000 of related accrued interest and penalties.

Table of Contents

The Company recognizes interest and penalties related to unrecognized tax benefits within income tax expense in the consolidated statements of income.

The Company's federal income tax returns for 2003 through 2006 remain subject to examination by the Internal Revenue Service. Its state tax returns for 2002 through 2006 remain subject to examination by various state jurisdictions, based on individual state statutes of limitations.

13. Stock-Based Compensation

During the first six months of 2007, stock-based compensation was issued in the form of stock appreciation rights (SARs) and nonvested stock. The stock-based compensation expense that has been charged against income was \$1,477,000 and \$1,280,000 in the three months ended June 30, 2007 and 2006, respectively, and \$2,995,000 and \$2,079,000 in the six months ended June 30, 2007 and 2006, respectively.

The Company's adoption of SFAS No. 123R, Share-Based Payment (the Statement), on January 1, 2006 resulted in a \$543,000 reduction in stock-based compensation expense, which was recorded at the adoption date. This adjustment resulted from a change by the Company from its former policy of recognizing the effect of forfeitures only as they occurred to the Statement's requirement to estimate the number of outstanding instruments for which the requisite service is not expected to be rendered.

In determining compensation cost, the Black-Scholes option-pricing model is used to estimate the fair value of SARs and options on date of grant. SARs and stock options are granted with an exercise price equal to the market price of the Company's stock at the date of grant and have 10-year contractual terms. SARs, which were granted for the first time in 2006, vest on a graded basis over 4 years of continuous service. All SARs must be settled in stock under provisions of the plan. Stock options, which were granted in 2005 and previous years, vest on a graded basis over 3 years of continuous service. The table below shows the fair values of SARs granted during the first six months of 2007 and 2006, including the model assumptions for those grants.

| | Six Months Ended June 30 | |
|-----------------------------------------------------|-------------------------------------|-------------|
| | 2007 | 2006 |
| Weighted per share average fair value at grant date | \$12.56 | \$13.41 |
| Assumptions: | | |
| Dividend yield | 1.9% | 1.7% |
| Volatility | 19.9% | 21.1% |
| Risk-free interest rate | 4.6% | 4.6% |
| Expected term (in years) | 7.4 years | 7.4 years |

A summary of option activity during the first six months of 2007 is presented below.

Weighted

| <i>(Dollars in thousands, except per share data)</i> | Shares | Weighted Average Exercise Price | Average Remaining Contractual Term | Aggregate Intrinsic Value |
|------------------------------------------------------|------------------|------------------------------------------|---------------------------------------------|---------------------------------|
| Outstanding at January 1, 2007 | 3,225,100 | \$ 33.14 | | |
| Granted | | | | |
| Cancelled | (2,207) | 43.16 | | |
| Exercised | (343,668) | 28.12 | | |
| Outstanding at June 30, 2007 | 2,879,225 | \$ 33.73 | 4.9 years | \$ 33,302 |

Table of Contents

A summary of SAR activity during the first six months of 2007 is presented below.

| <i>(Dollars in thousands, except per share data)</i> | Shares | Weighted Average Exercise Price | Weighted Average Remaining Contractual Term | Aggregate Intrinsic Value |
|------------------------------------------------------|----------------|------------------------------------------|---------------------------------------------------------|---------------------------------|
| Outstanding at January 1, 2007 | 477,009 | \$ 49.29 | | |
| Granted | 473,950 | 49.50 | | |
| Cancelled | (14,822) | 49.13 | | |
| Exercised | | | | |
| Outstanding at June 30, 2007 | 936,137 | \$ 49.40 | 9.1 years | \$ |

A summary of the status of the Company's nonvested share awards, as of June 30, 2007, and changes during the six month period then ended is presented below.

| | Shares | Weighted Average Grant Date Fair Value |
|-----------------------------------|----------------|-------------------------------------------------|
| Nonvested at January 1, 2007 | 167,560 | \$ 41.09 |
| Granted | 51,141 | 48.75 |
| Vested | (17,694) | 33.38 |
| Forfeited | (3,361) | 45.15 |
| Nonvested at June 30, 2007 | 197,646 | \$ 43.69 |

Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF CONSOLIDATED FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion and analysis should be read in conjunction with the consolidated financial statements and related notes and with the statistical information and financial data appearing in this report as well as the Company's 2006 Annual Report on Form 10-K. Results of operations for the three and six month periods ended June 30, 2007 are not necessarily indicative of results to be attained for any other period.

Forward Looking Information

This report may contain forward-looking statements that are subject to risks and uncertainties and include information about possible or assumed future results of operations. Many possible events or factors could affect the future financial results and performance of the Company. This could cause results or performance to differ materially from those expressed in the forward-looking statements. Words such as expects, anticipates, believes, estimates, variations of such words and other similar expressions are intended to identify such forward-looking statements. These statements are not guarantees of future performance and involve certain risks, uncertainties and assumptions that are difficult to predict. Therefore, actual outcomes and results may differ materially from what is expressed or forecasted in, or implied by, such forward-looking statements. Readers should not rely solely on the forward-looking statements and should consider all uncertainties and risks discussed throughout this report. Forward-looking statements speak only as of the date they are made. The Company does not undertake to update forward-looking statements to reflect circumstances or events that occur after the date the forward-looking statements are made or to reflect the occurrence of unanticipated events. Such possible events or factors include: changes in economic conditions in the Company's market area, changes in policies by regulatory agencies, governmental legislation and regulation, fluctuations in interest rates, changes in liquidity requirements, demand for loans in the Company's market area, and competition with other entities that offer financial services.

Table of Contents

Critical Accounting Policies

The Company's consolidated financial statements are prepared based on the application of certain accounting policies, some of which require numerous estimates and strategic or economic assumptions that may prove inaccurate or be subject to variations which may significantly affect the Company's reported results and financial position for the current period or future periods. The use of estimates, assumptions, and judgments are necessary when financial assets and liabilities are required to be recorded at, or adjusted to reflect, fair value. Assets and liabilities carried at fair value inherently result in more financial statement volatility. Fair values and the information used to record valuation adjustments for certain assets and liabilities are based on either quoted market prices or are provided by other independent third-party sources, when available. When such information is not available, management estimates valuation adjustments primarily by using internal cash flow and other financial modeling techniques. Changes in underlying factors, assumptions, or estimates in any of these areas could have a material impact on the Company's future financial condition and results of operations.

The Company has identified several policies as being critical because they require management to make particularly difficult, subjective and/or complex judgments about matters that are inherently uncertain and because of the likelihood that materially different amounts would be reported under different conditions or using different assumptions. These policies relate to the allowance for loan losses, the valuation of certain non-marketable investments, and accounting for income taxes.

The Company performs periodic and systematic detailed reviews of its loan portfolio to assess overall collectability. The level of the allowance for loan losses reflects the Company's estimate of the losses inherent in the loan portfolio at any point in time. While these estimates are based on substantive methods for determining allowance requirements, actual outcomes may differ significantly from estimated results, especially when determining allowances for business, lease, construction and business real estate loans. These loans are normally larger and more complex, and their collection rates are harder to predict. Personal loans, including personal mortgage, credit card and consumer loans, are individually smaller and perform in a more homogenous manner, making loss estimates more predictable. Further discussion of the methodologies used in establishing the allowance is provided in the Provision and Allowance for Loan Losses section of this discussion.

The Company, through its direct holdings and its Small Business Investment subsidiaries, has numerous private equity and venture capital investments, which totaled \$43.0 million at June 30, 2007. These private equity and venture capital securities are reported at fair value. The values assigned to these securities where no market quotations exist are based upon available information and management's judgment. Although management believes its estimates of fair value reasonably reflect the fair value of these securities, key assumptions regarding the projected financial performance of these companies, the evaluation of the investee company's management team, and other economic and market factors may affect the amounts that will ultimately be realized from these investments.

The objectives of accounting for income taxes are to recognize the amount of taxes payable or refundable for the current year and deferred tax liabilities and assets for the future tax consequences of events that have been recognized in an entity's financial statements or tax returns. Judgment is required in assessing the future tax consequences of events that have been recognized in the Company's financial statements or tax returns. Fluctuations in the actual outcome of these future tax consequences, including the effects of IRS examinations and examinations by other state agencies, could materially impact the Company's financial position and its results of operations. Further discussion of income taxes is presented in the Income Taxes section of this discussion.

Table of Contents**Selected Financial Data**

| | Three Months Ended June 30 | | Six Months Ended June 30 | |
|-------------------------------------------------|-------------------------------------------|-------------|-----------------------------------------|-------------|
| | 2007 | 2006 | 2007 | 2006 |
| Per Share Data | | | | |
| Net income basic | \$.80 | \$.79 | \$ 1.54 | \$ 1.54 |
| Net income diluted | .79 | .78 | 1.52 | 1.52 |
| Cash dividends | .250 | .233 | .500 | .467 |
| Book value | | | 21.12 | 19.12 |
| Market price | | | 45.30 | 47.67 |
| Selected Ratios | | | | |
| (Based on average balance sheets) | | | | |
| Loans to deposits* | 87.73% | 84.27% | 87.75% | 83.80% |
| Non-interest bearing deposits to total deposits | 5.43 | 6.06 | 5.39 | 5.80 |
| Equity to loans* | 14.04 | 14.48 | 14.14 | 14.62 |
| Equity to deposits | 12.31 | 12.21 | 12.41 | 12.26 |
| Equity to total assets | 9.62 | 9.69 | 9.59 | 9.70 |
| Return on total assets | 1.46 | 1.61 | 1.42 | 1.59 |
| Return on total stockholders equity | 15.12 | 16.59 | 14.77 | 16.37 |
| (Based on end-of-period data) | | | | |
| Non-interest income to revenue** | 41.27 | 41.08 | 40.20 | 41.19 |
| Efficiency ratio*** | 59.43 | 60.35 | 61.07 | 61.00 |
| Tier I capital ratio | | | 10.65 | 11.51 |
| Total capital ratio | | | 11.89 | 12.85 |
| Leverage ratio | | | 8.94 | 9.47 |

* Includes loans held for sale.

** Revenue includes net interest income and non-interest income.

*** The efficiency ratio is calculated as non-interest expense (excluding intangibles amortization) as a percent of revenue.

Results of Operations**Summary**

| | Three Months Ended June 30 | | | Six Months Ended June 30 | | |
|-------------------------------|-----------------------------------|-------------|---------------|---------------------------------|-------------|---------------|
| | | | % | | | % |
| <i>(Dollars in thousands)</i> | 2007 | 2006 | Change | 2007 | 2006 | Change |
| Net interest income | \$ 133,864 | \$ 126,479 | 5.8% | \$ 265,343 | \$ 250,214 | 6.0% |
| Provision for loan losses | (9,054) | (5,672) | 59.6 | (17,215) | (10,104) | 70.4 |

Edgar Filing: COMMERCE BANCSHARES INC /MO/ - Form 10-Q

| | | | | | | |
|----------------------------------------------|------------------|------------------|------------|-------------------|-------------------|---------------|
| Non-interest income | 94,059 | 88,179 | 6.7 | 178,343 | 175,224 | 1.8 |
| Investment securities gains (losses), net | (493) | 3,284 | (115.0) | 3,402 | 5,687 | (40.2) |
| Non-interest expense | (136,349) | (129,550) | 5.2 | (272,768) | (259,511) | 5.1 |
| Income taxes | (26,453) | (27,387) | (3.4) | (50,035) | (53,233) | (6.0) |
| Net income | \$ 55,574 | \$ 55,333 | .4% | \$ 107,070 | \$ 108,277 | (1.1)% |

For the quarter ended June 30, 2007, net income amounted to \$55.6 million, an increase of \$241 thousand, or .4%, over the second quarter of the previous year. For the current quarter, the annualized return on average assets was 1.46%, the annualized return on average equity was 15.12%, and the efficiency ratio was 59.43%. Compared to the second quarter of last year, net interest income increased 5.8%, mainly due to

Table of Contents

loan growth and higher yields. Non-interest income grew 6.7%, with increases in bank card, deposit account and trust fee income. Net gains reported on securities transactions and valuations declined \$3.8 million. The provision for loan losses amounted to \$9.1 million for the quarter, a \$3.4 million increase over the second quarter of last year.

Non-interest expense grew by 5.2%, with most of the increase related to salaries and employee benefits. Diluted earnings per share was \$.79, an increase of 1.3% over \$.78 per share in the second quarter of 2006.

Net income for the first six months of 2007 was \$107.1 million, a \$1.2 million, or 1.1%, decrease from the first six months of 2006. For the first six months of 2007, the annualized return on average assets was 1.42%, the annualized return on average equity was 14.77%, and the efficiency ratio was 61.07%. The decrease in net income was primarily due to a 5.1% increase in non-interest expense and a \$7.1 million increase in the provision for loan losses. These effects were partly offset by a 6.0% increase in net interest income and a 1.8% increase in non-interest income. Diluted earnings per share of \$1.52 for the first six months of 2007 was unchanged from the same period in the prior year.

Effective April 1, 2007, the Company completed the acquisition of South Tulsa Financial Corporation (South Tulsa). In this transaction, the Company acquired the outstanding stock of South Tulsa and issued 561,951 shares of Company stock valued at \$27.6 million. The Company's acquisition of South Tulsa added \$114.7 million in loans, \$103.9 million in deposits and two branch locations in Tulsa, Oklahoma. Goodwill of \$11.4 million and core deposit premium of \$2.7 million were recorded in this transaction.

In the third quarter of 2006, the Company acquired certain assets and assumed certain liabilities of Boone National Savings and Loan Association in central Missouri through a purchase and assumption agreement. Loans and deposits of \$126.4 million and \$100.9 million, respectively, were acquired, and goodwill and core deposit premium of \$15.6 million and \$2.6 million, respectively, were recorded as a result of this transaction. During the same quarter, the Company acquired the outstanding stock of West Pointe Bancorp, Inc. in Belleville, Illinois, which added \$508.8 million in assets (including \$255.0 million in loans) and \$381.8 million in deposits. Goodwill of \$38.7 million and core deposit premium of \$14.9 million were recorded in this transaction.

On July 1, 2007, the Company completed the acquisition of Commerce Bank in Denver, Colorado. In this transaction, the Company acquired the outstanding stock of Commerce Bank for \$29.5 million in cash. The acquisition added \$74.5 million in loans, \$72.2 million in deposits and the Company's first location in Colorado.

Table of Contents**Net Interest Income**

The following table summarizes the changes in net interest income on a fully taxable equivalent basis, by major category of interest earning assets and interest bearing liabilities, identifying changes related to volumes and rates. Changes not solely due to volume or rate changes are allocated to rate.

Analysis of Changes in Net Interest Income

| | Three Months Ended June 30, 2007 vs. 2006 | | | Six Months Ended June 30, 2007 vs. 2006 | | |
|----------------------------------------------------------------------------|----------------------------------------------|-----------------|------------|--------------------------------------------|-----------------|------------|
| | Change due to | | | Change due to | | |
| (In thousands) | Average Volume | Average Rate | Total | Average Volume | Average Rate | Total |
| Interest income, fully taxable equivalent basis: | | | | | | |
| Loans | \$ 20,795 | \$ 7,489 | \$ 28,284 | \$ 40,387 | \$ 19,963 | \$ 60,350 |
| Loans held for sale | 1,148 | (479) | 669 | 773 | 715 | 1,488 |
| Investment securities: | | | | | | |
| U.S. government and federal agency securities | (2,476) | 522 | (1,954) | (5,323) | 993 | (4,330) |
| State and municipal obligations | 2,764 | 287 | 3,051 | 6,494 | 688 | 7,182 |
| Mortgage and asset-backed securities | (1,631) | 2,051 | 420 | (3,475) | 4,717 | 1,242 |
| Other securities | (756) | (130) | (886) | (1,550) | 102 | (1,448) |
| Total interest on investment securities | (2,099) | 2,730 | 631 | (3,854) | 6,500 | 2,646 |
| Federal funds sold and securities purchased under agreements to resell | 4,367 | 349 | 4,716 | 9,049 | 1,269 | 10,318 |
| Total interest income | 24,211 | 10,089 | 34,300 | 46,355 | 28,447 | 74,802 |
| Interest expense: | | | | | | |
| Deposits: | | | | | | |
| Savings | 13 | (14) | (1) | 31 | (9) | 22 |
| Interest checking and money market | 2,294 | 4,517 | 6,811 | 3,305 | 11,513 | 14,818 |
| Time open & C.D. s of less than \$100,000 | 3,685 | 4,538 | 8,223 | 7,478 | 10,579 | 18,057 |
| Time open & C.D. s of \$100,000 and over | 3,446 | 2,214 | 5,660 | 4,176 | 5,210 | 9,386 |
| Total interest on deposits | 9,438 | 11,255 | 20,693 | 14,990 | 27,293 | 42,283 |

| | | | | | | |
|----------------------------------------------------------------------------|------------------|-------------------|-----------------|------------------|-------------------|------------------|
| Federal funds purchased and securities sold under agreements to repurchase | 2,126 | 2,471 | 4,597 | 9,645 | 7,494 | 17,139 |
| Other borrowings | 959 | (79) | 880 | (1,163) | (193) | (1,356) |
| Total interest expense | 12,523 | 13,647 | 26,170 | 23,472 | 34,594 | 58,066 |
| Net interest income, fully taxable equivalent basis | \$ 11,688 | \$ (3,558) | \$ 8,130 | \$ 22,883 | \$ (6,147) | \$ 16,736 |

Net interest income in the second quarter of 2007 amounted to \$133.9 million, which increased \$7.4 million, or 5.8%, compared to the second quarter of last year. The growth in net interest income was the result of loan growth, coupled with higher average rates earned on loans. These increases were partially offset by an increase in average rates paid on interest bearing deposits and higher levels of deposits and

Table of Contents

borrowings. During the second quarter of 2007, the net yield on earning assets (tax equivalent) was 3.82%, compared with 3.98% in the same quarter last year. For the first six months of 2007, net interest income totaled \$265.3 million, a \$15.1 million increase over net interest income of \$250.2 million in the first six months of 2006. The net yield on earning assets declined by 15 basis points during the first six months of 2007 to 3.83%, compared with 3.98% in the same period last year.

Total interest income increased \$33.6 million, or 16.8%, over the second quarter of 2006. The increase was the result of higher loan interest income, which grew \$28.3 million on a tax equivalent basis (excluding loans held for sale), or 18.1%. The growth in loan interest income was mainly due to an increase of \$1.2 billion in average loan balances outstanding, which included increases of \$440.4 million in business loans, \$227.4 million in business real estate loans, \$148.8 million in personal real estate loans, and \$185.8 million in consumer loans. Also, overall average rates earned on the loan portfolio increased 29 basis points and contributed \$7.5 million in tax equivalent interest income. The second quarter of 2007 included the effects of bank acquisitions during the third quarter of 2006 and the second quarter of 2007, which contributed average loan growth of \$454.3 million and related loan income of \$8.6 million in the second quarter of 2007. The second quarter of 2006 included a \$1.3 million increase to loan income, resulting from the Company's decision at that time to classify its student loan portfolio as held for sale and to cease amortization of deferred costs related to those loans. Total interest income was also slightly impacted by the level and yields of the investment securities portfolio. Average yields rose 40 basis points during the second quarter of 2007 compared to the second quarter of 2006, which contributed \$2.7 million in tax equivalent income. This increase was partly offset by lower average balances in the securities portfolio. While the total portfolio declined \$242.2 million on average compared to the second quarter of 2006, investments in state and municipal securities rose from 9.9% of the portfolio in the second quarter of 2006 to 18.3% in the second quarter of 2007 and contributed \$3.1 million on a tax equivalent basis. The average tax equivalent yield on interest earning assets was 6.60% in the second quarter of 2007 compared to 6.25% in the second quarter of 2006.

Compared to the first six months of 2006, total interest income increased \$73.2 million, or 18.9%. The increase reflects similar trends as noted in the quarterly comparison above, with higher average rates earned on higher loan balances, contributing an increase of \$60.4 million in tax equivalent interest income. The rate increase was the result of increases in the federal funds rate ordered earlier in 2006 by the Federal Reserve. Securities interest income in the first six months of 2007 compared to the prior period rose \$2.6 million on a tax equivalent basis, due mainly to higher yields. Average yields on securities rose 45 basis points over the prior period, partly offset by a \$225.9 million decline in average balances, as proceeds from maturities and pay downs were shifted to fund loan growth. Interest earned on overnight investments in federal funds sold and resale agreements rose \$10.3 million over the prior period, primarily due to a \$387.6 million increase in average balances. The average tax equivalent yield on total interest earning assets for the six months was 6.61% in 2007 and 6.14% in 2006.

Total interest expense increased \$26.2 million, or 36.0%, compared to the second quarter of 2006. This increase was mainly the result of growth in deposit interest expense of \$20.7 million, due to a 53 basis point increase in average rates paid, in addition to a \$1.0 billion increase in average interest bearing deposit balances. Average rates paid on overnight borrowings increased 44 basis points, along with a \$257.9 million increase in average borrowings, causing interest expense on federal funds purchased and securities sold under agreements to repurchase to increase \$4.6 million. The average rate paid on all interest bearing liabilities increased to 3.04% in the second quarter of 2007 compared to 2.49% in the second quarter of 2006.

For the first six months of 2007, total interest expense increased \$58.1 million, or 42.2%, compared with the previous year. Most of the growth was due to higher deposit interest expense of \$42.3 million. Both higher interest bearing deposit balances, which rose \$889.7 million, and higher rates paid, which rose 60 basis points, contributed to the increase. Interest expense on overnight borrowings grew \$17.1 million, which was due to both higher balances and higher rates paid. The overall average cost of total interest bearing liabilities was 3.03% for the first six months of

2007 compared to 2.37% for the same period in 2006.

Summaries of average assets and liabilities and the corresponding average rates earned/paid appear on the last page of this discussion.

Table of Contents**Non-Interest Income**

| <i>(Dollars in thousands)</i> | Three Months Ended June 30 | | | Six Months Ended June 30 | | |
|----------------------------------------------|-----------------------------------|-------------|---------------------|---------------------------------|-------------|---------------------|
| | 2007 | 2006 | % Change | 2007 | 2006 | % Change |
| Deposit account charges and other fees | \$ 30,081 | \$ 28,910 | 4.1% | \$ 56,592 | \$ 56,407 | .3% |
| Bank card transaction fees | 25,855 | 23,558 | 9.8 | 48,938 | 45,266 | 8.1 |
| Trust fees | 19,972 | 17,992 | 11.0 | 38,625 | 35,811 | 7.9 |
| Trading account profits and commissions | 1,440 | 2,010 | (28.4) | 3,301 | 4,575 | (27.8) |
| Consumer brokerage services | 3,332 | 2,771 | 20.2 | 6,375 | 5,160 | 23.5 |
| Loan fees and sales | 2,712 | 2,745 | (1.2) | 3,997 | 6,488 | (38.4) |
| Other | 10,667 | 10,193 | 4.7 | 20,515 | 21,517 | (4.7) |
| Total non-interest income | \$ 94,059 | \$ 88,179 | 6.7% | \$ 178,343 | \$ 175,224 | 1.8% |
| Non-interest income as a % of total revenue* | 41.3% | 41.1% | | 40.2% | 41.2% | |

* Total revenue is calculated as net interest income plus non-interest income.

For the second quarter of 2007, total non-interest income was \$94.1 million, an increase of \$5.9 million, or 6.7%, compared with \$88.2 million in the same quarter last year. The increase in non-interest income over the second quarter of last year resulted mainly from growth in bank card revenues, trust fee income and corporate cash management fee income. Deposit account fees increased \$1.2 million, or 4.1%, compared with the second quarter of 2006, mainly due to an increase in corporate cash management fees, which grew \$1.1 million, or 19.3%, while overdraft fees remained relatively flat. Bank card fees for the quarter increased \$2.3 million, or 9.8%, over the same period last year, due mainly to higher fees earned on debit and corporate card transactions, which grew by 14.8% and 30.7%, respectively. Merchant fees, included in bank card revenues, decreased 8.9%, and continued to reflect slightly lower pricing margins and the loss of a large merchant customer last year. Credit card fees were up slightly. Trust fees for the quarter increased \$2.0 million, or 11.0%, mainly as a result of growth in personal and corporate trust fees. Bond trading income declined \$570 thousand from amounts recorded in the same period last year, while consumer brokerage services revenue continued to grow this quarter and was up 20.2% over last year. Loan fees and sales decreased by \$33 thousand, as gains on student loan sales declined from \$1.8 million in the second quarter of 2006 to \$1.6 million in 2007. Other non-interest income for the quarter increased \$474 thousand, or 4.7%. This increase resulted from smaller increases in international fees, cash sweep commissions and a gain on the sale of a drive-up facility, partly offset by a gain on the sale of a parking garage in the second quarter of 2006, which did not re-occur in the current quarter.

Non-interest income for the six months ended June 30, 2007 was \$178.3 million compared to \$175.2 million in the first six months of 2006, resulting in a \$3.1 million, or 1.8%, increase. Deposit account fees rose slightly as a result of

higher cash management revenue, which grew \$1.3 million, or 11.7%. This growth was mostly offset by lower deposit account overdraft fees, which declined \$987 thousand, or 2.5%. Bank card fees rose \$3.7 million, or 8.1% overall, due to increases of 12.6% and 24.4%, respectively, in debit and corporate card transaction fees. Trust fees rose \$2.8 million, or 7.9%, mainly due to a 6.7% increase in personal trust account fees. Bond trading income fell \$1.3 million due to lower sales activity, while consumer brokerage income grew \$1.2 million, or 23.5%, as a result of higher mutual fund fees. Loan fees and sales decreased by \$2.5 million, as gains on student loan sales declined from \$4.5 million in the first six months of 2006 to \$1.8 million in 2007. Other non-interest income declined \$1.0 million compared to the prior year, mainly due to the receipt in the first quarter of 2006 of \$1.2 million in non-recurring income from a Parent company equity investment and the \$1.3 million gain on the sale of a parking garage recorded in the second quarter of 2006, as mentioned above. Partly offsetting these effects was an increase in cash sweep commissions.

Table of Contents**Investment Securities Gains and Losses, Net**

Net securities losses of \$493 thousand were recorded in the second quarter of 2007, which resulted from losses of \$742 thousand on sales of asset-backed home equity securities and agency preferred securities, in addition to fair value declines of \$620 thousand on venture capital and private equity investments. The losses were partly offset by an \$821 thousand gain on the sale of an equity investment owned by the Parent company. Net securities gains of \$3.3 million were recorded in the second quarter of 2006, which included \$2.6 million in realized gains and fair value adjustments on private equity investments. During the same quarter, a \$683 thousand gain was recorded in conjunction with the conversion of MasterCard Inc. to a public company. The venture capital and private equity investments were held by the Company's majority-owned venture capital subsidiaries. Minority interest pertaining to these gains and losses was \$79 thousand in income and \$748 thousand in expense for the second quarter of 2007 and 2006, respectively, and was reported in other non-interest expense.

On a year-to-date basis, net securities gains of \$3.4 million were recorded in the six months ended June 30, 2007 compared to \$5.7 million recorded in the same period in 2006.

Non-Interest Expense

| | Three Months Ended June 30 | | | Six Months Ended June 30 | | |
|-----------------------------------|----------------------------|-------------------|-------------|--------------------------|-------------------|-------------|
| | | | % | | | % |
| (Dollars in thousands) | 2007 | 2006 | Change | 2007 | 2006 | Change |
| Salaries and employee benefits | \$ 76,123 | \$ 71,239 | 6.9% | \$ 153,023 | \$ 142,964 | 7.0% |
| Net occupancy | 10,843 | 10,230 | 6.0 | 22,633 | 21,207 | 6.7 |
| Equipment | 5,681 | 6,071 | (6.4) | 12,114 | 12,020 | .8 |
| Supplies and communication | 8,586 | 7,872 | 9.1 | 17,092 | 16,265 | 5.1 |
| Data processing and software | 12,149 | 12,631 | (3.8) | 23,380 | 25,024 | (6.6) |
| Marketing | 4,859 | 4,657 | 4.3 | 9,177 | 8,975 | 2.3 |
| Other | 18,108 | 16,850 | 7.5 | 35,349 | 33,056 | 6.9 |
| Total non-interest expense | \$ 136,349 | \$ 129,550 | 5.2% | \$ 272,768 | \$ 259,511 | 5.1% |

Non-interest expense for the quarter amounted to \$136.3 million, which represented an increase of \$6.8 million, or 5.2%, over the expense recorded in the second quarter of last year. Excluding the effects of recent bank acquisitions, non-interest expense in the current quarter grew 2.2% over the same period last year. Compared with the second quarter of last year, salaries and benefits expense increased \$4.9 million, or 6.9%, mainly as a result of normal merit increases, severance expense, and the effects of the bank acquisitions, which increased salaries and benefits by approximately \$2.0 million. Occupancy costs grew \$613 thousand, or 6.0%, over the same quarter last year, mainly as a result of higher depreciation and building services expense. Supplies and communication expense increased \$714 thousand, or 9.1%, mainly due to higher supplies, postage and data network expense, and was impacted by the effects of the acquisitions. Equipment and data processing expenses declined 6.4% and 3.8%, respectively, due to lower depreciation, maintenance and software costs. The increase in other expense of \$1.3 million compared to the same quarter last year included increases in intangible assets amortization resulting from the bank acquisitions, operating

losses, and travel and entertainment expense, partly offset by a decline in minority interest expense.

Non-interest expense increased \$13.3 million, or 5.1%, over the first six months of 2006. Excluding the effects of the bank acquisitions, non-interest expense increased 2.4% over the prior year. Salaries and benefits expense grew \$10.1 million, or 7.0%, due to merit increases, incentive compensation, payroll taxes and the effects of the bank acquisitions, which contributed \$3.3 million during the current year. Partly offsetting these increases was a decline in employee group medical plan expense. Full-time equivalent employees totaled 5,051 and 4,868 at June 30, 2007 and 2006, respectively. Occupancy costs grew by \$1.4 million, or 6.7%, over the same period last year, mainly as a result of seasonal maintenance costs, higher building depreciation expense and the effects of bank acquisitions. Supplies and communication expense increased \$827 thousand, or 5.1%, over the prior year, mainly due to higher supplies and postage

Table of Contents

expense, partly offset by lower data network expense. Data processing and software expense decreased \$1.6 million, or 6.6%, due to lower bank card processing fees and online banking fees. Smaller variances occurred in equipment and marketing, which increased \$94 thousand and \$202 thousand, respectively. Other non-interest expense increased \$2.3 million mainly due to increases in operating losses and intangible assets amortization. Partly offsetting these increases were declines in minority interest expense and professional fees.

Provision and Allowance for Loan Losses

| | Three Months Ended | | | Six Months Ended | |
|---------------------------------------------------------------------------------------------|---------------------------|-----------------|------------------|-------------------------|------------------|
| | June 30, | June 30, | March 31, | June 30 | |
| <i>(Dollars in thousands)</i> | 2007 | 2006 | 2007 | 2007 | 2006 |
| Provision for loan losses | \$ 9,054 | \$ 5,672 | \$ 8,161 | \$ 17,215 | \$ 10,104 |
| Net loan charge-offs (recoveries): | | | | | |
| Business | (11) | 259 | 704 | 693 | (822) |
| Credit card | 5,948 | 4,387 | 5,813 | 11,761 | 8,135 |
| Personal banking* | 1,823 | 446 | 1,965 | 3,788 | 2,095 |
| Real estate | 988 | 80 | (501) | 487 | (175) |
| Overdrafts | 304 | 522 | 180 | 484 | 872 |
| Total net loan charge-offs | \$ 9,052 | \$ 5,694 | \$ 8,161 | \$ 17,213 | \$ 10,105 |
| Annualized total net charge-offs as a percentage of average loans (excluding held for sale) | .36% | .26% | .34% | .35% | .23% |

* Includes consumer and home equity loans

The Company has an established process to determine the amount of the allowance for loan losses, which assesses the risks and losses inherent in its portfolio. The Company combines estimates of the reserves needed for loans evaluated on an individual basis for impairment with estimates of the reserves needed for pools of loans with similar risk characteristics. This process to determine reserves uses such tools as the Company's watch loan list and actual loss experience to identify both individual loans and pools of loans and the amount of reserves that are needed. Additionally, management determines the amount of reserves necessary to offset credit risk issues associated with loan concentrations, economic uncertainties, industry concerns, adverse market changes in estimated or appraised collateral values, and other subjective factors.

In using this process and the information available, management must consider various assumptions and exercise considerable judgment to determine the overall level of the allowance for loan losses. Because of these subjective factors, actual outcomes of inherent losses can differ from original estimates. The process of determining adequate

levels of the allowance for loan losses is subject to regular review by the Company's Credit Administration personnel and outside regulators.

Net loan charge-offs for the second quarter of 2007 amounted to \$9.1 million, compared with \$8.2 million in the prior quarter and \$5.7 million in the second quarter of last year. The increase in net charge-offs in the second quarter of 2007 compared to the same quarter of last year was the result of higher credit card and personal banking loan charge-offs, coupled with charge-offs of several real estate construction-related loans this quarter. The lower levels of personal banking and credit card net loan charge-offs in the second quarter of 2006 were related to the changes to bankruptcy laws occurring late in 2005, resulting in lower loan charge-offs in the first half of 2006.

For the second quarter of 2007, annualized net charge-offs on average credit card loans were 3.69%, compared with 3.72% in the previous quarter and 3.01% in the same period last year. Additionally, personal banking loan net charge-offs for the quarter amounted to .37% of average personal loans, compared to .42% in the previous quarter and .10% in the same period last year. The provision for loan losses for the quarter totaled \$9.1 million, and was \$893 thousand higher than the previous quarter and \$3.4 million higher than

Table of Contents

the second quarter of 2006. The amount of the provision to expense in each quarter was determined by management's review and analysis of the adequacy of the allowance for loan losses, involving all the activities and factors described above regarding that process.

Net charge-offs during the first six months of 2007 amounted to \$17.2 million, compared to \$10.1 million in the comparable prior period. The increase occurred because of higher credit card, business, and personal banking loan charge-offs in 2007. The annualized net charge-off ratios were .35% in the first six months of 2007 and .23% in the same period in 2006. The provision for loan losses was \$17.2 million in the first six months of 2007 compared to \$10.1 million in the same period in 2006.

The allowance for loan losses at June 30, 2007 was \$133.0 million, or 1.30% of loans, compared to \$131.7 million, or 1.36%, at December 31, 2006 and \$128.4 million, or 1.41%, at June 30, 2006. The increase in the allowance at June 30, 2007 compared to the prior periods resulted from loan loss reserves related to banks acquired in the third quarter of 2006 and second quarter of 2007. The decrease in the allowance for loan losses as a percentage of loans resulted from growth in loans outstanding. The Company considers the allowance for loan losses adequate to cover losses inherent in the loan portfolio at June 30, 2007.

Risk Elements of Loan Portfolio

The following table presents non-performing assets and loans which are past due 90 days and still accruing interest. Non-performing assets include non-accruing loans and foreclosed real estate. Loans are placed on non-accrual status when management does not expect to collect payments consistent with acceptable and agreed upon terms of repayment. Loans that are 90 days past due as to principal and/or interest payments are generally placed on non-accrual, unless they are both well-secured and in the process of collection, or they are 1-4 family first mortgage loans or consumer loans that are exempt under regulatory rules from being classified as non-accrual.

| <i>(Dollars in thousands)</i> | June 30 2007 | December 31 2006 |
|-----------------------------------------------------------|-------------------------|-----------------------------|
| Non-accrual loans | \$ 33,159 | \$ 16,708 |
| Foreclosed real estate | 1,084 | 1,515 |
| Total non-performing assets | \$ 34,243 | \$ 18,223 |
| Non-performing assets to total loans | .33% | .19% |
| Non-performing assets to total assets | .22% | .12% |
| Loans past due 90 days and still accruing interest | \$ 21,087 | \$ 20,376 |

Non-accrual loans, which are also considered impaired, totaled \$33.2 million at June 30, 2007, and increased \$16.5 million over amounts recorded at December 31, 2006. The increase was mainly the result of placing one

residential construction loan of \$13.2 million on non-accrual status. The loan is secured by both undeveloped land and residential lots in the St. Louis metropolitan area, and management believes the collateral values are adequate to support the Company's carrying value. There were also additional increases in non-accrual loans of \$2.9 million in construction loans and \$800 thousand in business loans. At June 30, 2007 non-accrual loans were comprised mainly of construction loans (48.8%), business real estate loans (28.6%) and business loans (19.9%).

Total loans past due 90 days or more and still accruing interest amounted to \$21.1 million as of June 30, 2007, and increased \$711 thousand over December 31, 2006. This growth included increases in business, personal real estate, consumer, and home equity loan delinquencies of \$1.5 million, \$640 thousand, \$492 thousand and \$364 thousand, respectively, offset by declines in credit card and business real estate loan delinquencies of \$1.7 million and \$832 thousand, respectively.

In addition to the non-accrual loans mentioned above, the Company also has identified loans for which management has concerns about the ability of the borrowers to meet existing repayment terms. They are

Table of Contents

primarily classified as substandard under the Company's internal rating system. The loans are generally secured by either real estate or other borrower assets, reducing the potential for loss should they become non-performing. Although these loans are generally identified as potential problem loans, they may never become non-performing. Such loans totaled \$47.5 million at June 30, 2007 compared with \$71.5 million at March 31, 2007 and \$41.9 million at December 31, 2006. The decline in the June 30, 2007 balance from the previous quarter occurred because several large loans, placed in this category because of deteriorating credit grade, were either repaid or placed on non-accrual status.

Income Taxes

Income tax expense was \$26.5 million in the second quarter of 2007, compared to \$23.6 million in the first quarter of 2007 and \$27.4 million in the second quarter of 2006. The effective income tax rate on income from operations was 32.2% in the second quarter of 2007, compared with 31.4% in the first quarter of 2007 and 33.1% in the second quarter of 2006. Income tax expense was \$50.0 million in the first six months of 2007 compared to \$53.2 million in the previous year, resulting in effective income tax rates of 31.8% and 33.0%, respectively.

Effective tax rates were lower in 2007 compared to 2006 because of earnings on higher average balances in tax exempt state and municipal investment securities, coupled with higher levels of income from the Company's real estate investment trust subsidiaries, which are not taxable in some states.

Financial Condition

Balance Sheet

Total assets of the Company were \$15.5 billion at June 30, 2007 compared to \$15.2 billion at December 31, 2006. Earning assets at June 30, 2007 were \$14.3 billion and consisted of 73% loans and 23% investment securities, compared to \$14.0 billion at December 31, 2006.

During the first six months of 2007, total period end loans, including held for sale, increased \$524.4 million, or 5.3%, compared with balances at December 31, 2006. The increase was the result of growth of \$220.1 million in business loans, \$132.9 million in consumer loans, \$55.3 million in personal real estate loans, \$54.1 million in construction loans, and other smaller increases, offset by a decrease of \$16.4 million in student loans. Growth in business loans reflected new business, especially in regional markets, and increased borrowings by existing customers. Consumer loan growth reflected increased demand for marine and recreational vehicle loans. Student loans declined mainly due to planned sales from the portfolio of \$114.0 million in the second quarter of 2007.

On an average basis, loans increased \$1.2 billion during the first six months of 2007 compared to the same period in 2006, or an increase of 13.3%. Loan growth occurred in nearly all loan categories, with increases of \$443.0 million in business loans, \$201.9 million in business real estate loans, \$177.2 million in construction loans, \$180.4 million in consumer loans, and \$142.5 million in personal real estate loans. The overall increase in average loans included \$406.2 million attributable to bank acquisitions during the third quarter of 2006 and the second quarter of 2007.

Available for sale investment securities, excluding fair value adjustments, decreased \$274.9 million, or 8.1%, at June 30, 2007 compared to December 31, 2006 as the Company continued to reduce its investment securities portfolio, mainly through normal maturities paydowns, and some securities sales. Since December 31, 2006, maturities and principal paydowns of securities totaled \$580.8 million. Sales during the six month period consisted mainly of \$22.6 million in asset-backed home equity securities which, although rated AAA, were secured by sub-prime loans. These sales eliminated the Company's exposure to sub-prime loans in the investment securities portfolio. During the same period, purchases of securities totaled \$307.1 million, consisting of mortgage-backed

securities (\$161.1 million), federal agency securities (\$101.7 million), other asset-backed securities (\$24.0 million), and municipal obligations (\$20.3 million).

On an average basis, available for sale investment securities, excluding fair value adjustments, declined \$225.8 million, or 6.5%, during the first six months of 2007 compared to the same period in 2006. Federal

Table of Contents

agency securities declined \$251.2 million and other asset-backed securities declined \$329.9 million, while municipal obligations and mortgage-backed securities increased \$299.0 million and \$167.0 million, respectively.

Total deposits increased by \$316.9 million, or 2.7%, at June 30, 2007 compared to December 31, 2006. The increase in deposits over year end 2006 balances was due to increases of \$265.5 million in jumbo certificates of deposit, \$222.7 million in premium money market accounts, and \$61.0 million in retail certificates of deposit. This growth was partly offset by declines of \$132.8 million in money market accounts and \$68.3 million in interest checking accounts.

On an average basis, total deposits increased \$893.9 million, or 8.2%, during the first six months of 2007 compared to the same period in 2006, mainly due to increases of \$400.1 million in retail certificates of deposit, \$197.3 million in jumbo certificates of deposit, and \$219.9 million in premium money market accounts. The overall increase in average deposits included \$475.4 million attributable to the acquisitions mentioned above.

Compared to 2006 year end balances, total short-term borrowings at June 30, 2007 decreased \$276.7 million, mainly due to lower overnight borrowings of federal funds at June 30. On an average basis, short-term borrowings were higher by \$498.7 million during the first six months of 2007 compared to the same period in 2006, resulting from higher levels of repurchase agreements. Other longer-term borrowings increased \$292.2 million over 2006 year end balances due to new advances from the Federal Home Loan Bank of Des Moines (FHLB) during the second quarter of 2007.

Liquidity and Capital Resources**Liquidity Management**

The Company's most liquid assets are comprised of available for sale marketable investment securities, federal funds sold, and securities purchased under agreements to resell (resale agreements). Federal funds sold and resale agreements totaled \$566.1 million at June 30, 2007. These investments normally have overnight maturities and are used for general daily liquidity purposes. The fair value of the available for sale investment portfolio was \$3.1 billion at June 30, 2007, and included an unrealized net gain of \$6.0 million. The portfolio includes maturities of approximately \$576 million over the next 12 months, which offer substantial resources to meet either new loan demand or reductions in the Company's deposit funding base. The Company pledges portions of its investment securities portfolio to secure public fund deposits, securities sold under agreements to repurchase, trust funds, and borrowing capacity at the Federal Reserve. At June 30, 2007, total investment securities pledged for these purposes comprised 62% of the total investment portfolio, leaving \$1.2 billion of unpledged securities.

| <i>(In thousands)</i> | June 30 2007 | March 31 2007 | December 31 2006 |
|-------------------------------------------------|-------------------------|--------------------------|-----------------------------|
| Liquid assets: | | | |
| Federal funds sold | \$ 80,694 | \$ 12,734 | \$ 28,794 |
| Securities purchased under agreements to resell | 485,451 | 454,076 | 499,022 |
| Available for sale investment securities | 3,129,310 | 3,243,687 | 3,415,440 |
| Total | \$ 3,695,455 | \$ 3,710,497 | \$ 3,943,256 |

Table of Contents

Liquidity is also available from the Company's large base of core customer deposits, defined as demand, interest checking, savings, and money market deposit accounts. At June 30, 2007, such deposits totaled \$8.2 billion and represented 67.8% of the Company's total deposits. These core deposits are normally less volatile and are often tied to other products of the Company through long lasting relationships. Time open and certificates of deposit of \$100,000 and over totaled \$1.5 billion at June 30, 2007. These accounts are normally considered more volatile and higher costing, and comprised 12.6% of total deposits at June 30, 2007.

| <i>(In thousands)</i> | June 30 2007 | March 31 2007 | December 31 2006 |
|-----------------------------|-------------------------|--------------------------|-----------------------------|
| Core deposit base: | | | |
| Non-interest bearing demand | \$ 1,271,730 | \$ 1,354,160 | \$ 1,312,400 |
| Interest checking | 474,470 | 455,502 | 542,797 |
| Savings and money market | 6,435,616 | 6,348,895 | 6,336,250 |
| Total | \$ 8,181,816 | \$ 8,158,557 | \$ 8,191,447 |

Other important components of liquidity are the level of borrowings from third party sources and the availability of future credit. The Company's outside borrowings are comprised of federal funds purchased, securities sold under agreements to repurchase, and longer-term debt. Federal funds purchased and securities sold under agreements to repurchase are generally borrowed overnight, and amounted to \$1.5 billion at June 30, 2007. Federal funds purchased are obtained mainly from upstream correspondent banks with whom the Company maintains approved lines of credit. Securities sold under agreements to repurchase are secured by a portion of the Company's investment portfolio and are comprised of both non-insured customer funds, totaling \$582.5 million at June 30, 2007, and structured repurchase agreements of \$500.0 million purchased in the third quarter of 2006 from an upstream financial institution. The Company's long-term debt is relatively small compared to its overall liability position. It is comprised mainly of advances from the FHLB, which totaled \$320.6 million at June 30, 2007. Most of the balance is comprised of \$300.0 million in new advances during the second quarter of 2007, which mature in 2010. These advances have fixed interest rates. However, \$200.0 million are subject to conversion to floating rates by the FHLB at specific dates prior to their maturity. In addition, the Company has \$14.3 million in outstanding subordinated debentures issued to wholly-owned grantor trusts, funded by preferred securities issued by the trusts. Other outstanding long-term borrowings relate mainly to the Company's leasing and venture capital operations.

| <i>(In thousands)</i> | June 30 2007 | March 31 2007 | December 31 2006 |
|------------------------------------------------|-------------------------|--------------------------|-----------------------------|
| Borrowings: | | | |
| Federal funds purchased | \$ 412,132 | \$ 608,122 | \$ 715,475 |
| Securities sold under agreements to repurchase | 1,082,472 | 1,025,762 | 1,055,807 |
| FHLB advances | 320,601 | 13,625 | 28,215 |

| | | | |
|-------------------------|---------------------|--------------|--------------|
| Subordinated debentures | 14,310 | 14,310 | 14,310 |
| Other long-term debt | 11,226 | 11,300 | 11,409 |
| Total | \$ 1,840,741 | \$ 1,673,119 | \$ 1,825,216 |

In addition to those mentioned above, several other sources of liquidity are available. The Company believes that its sound short-term commercial paper ratings of A-1 from Standard & Poor's and Prime-1 from Moody's would ensure the ready marketability of its commercial paper, should the need arise. No commercial paper has been issued or outstanding during the past ten years. In addition, the Company has temporary borrowing capacity at the Federal Reserve discount window, for which it has pledged \$275.3 million in loans and \$321.0 million in investment securities. Also, because of its lack of significant long-term debt, the Company believes that it could generate additional liquidity through its Capital Markets Group from sources such as jumbo certificates of deposit or privately placed debt offerings. Future financing could also include the issuance of common or preferred stock.

Table of Contents

Cash and cash equivalents (defined as Cash and due from banks and Federal funds sold and securities purchased under agreements to resell as segregated in the accompanying balance sheets) was \$1.1 billion at June 30, 2007 compared to \$1.2 billion at December 31, 2006. The \$90.3 million decrease resulted from changes in the various cash flows produced by the operating, investing and financing activities of the Company, as shown in the accompanying statement of cash flows for June 30, 2007. The cash flow provided by operating activities is considered a very stable source of funds and consists mainly of net income adjusted for certain non-cash items. Operating activities provided cash flow of \$112.7 million during the first six months of 2007. Investing activities, consisting mainly of purchases, sales and maturities of available for sale securities and changes in the level of the loan portfolio, used total cash of \$225.8 million. Most of the cash outflow was due to \$446.9 million in loan growth and \$350.9 million of investment securities purchases, partly offset by \$587.8 million in sales, maturities and paydowns of investment securities. Financing activities provided cash of \$22.8 million, resulting from \$300.0 million in new long-term borrowings and a \$133.8 million increase in deposits. Partly offsetting these cash inflows was a reduction of \$276.7 million in overnight borrowings. In addition, cash of \$91.6 million was required by the Company's treasury stock repurchase program. Future short-term liquidity needs arising from daily operations are not expected to vary significantly, and the Company believes it will be able to meet these cash flow needs.

Capital Management

The Company maintains regulatory capital ratios, including those of its principal banking subsidiaries, which exceed the well-capitalized guidelines under federal banking regulations. Information about the Company's risk-based capital is shown below.

| <i>(Dollars in thousands)</i> | June 30 2007 | December 31 2006 | Minimum Ratios for Well-Capitalized Banks |
|-------------------------------|-------------------------|-----------------------------|------------------------------------------------------------------|
| Risk-adjusted assets | \$ 12,718,434 | \$ 11,959,757 | |
| Tier I capital | 1,354,296 | 1,345,378 | |
| Total capital | 1,512,614 | 1,502,386 | |
| Tier I capital ratio | 10.65% | 11.25% | 6.00% |
| Total capital ratio | 11.89% | 12.56% | 10.00% |
| Leverage ratio | 8.94% | 9.05% | 5.00% |

The Company maintains a treasury stock buyback program, and in February 2007 was authorized by the Board of Directors to repurchase up to 4,000,000 shares of its common stock. The Company has routinely used these shares to fund its annual 5% stock dividend and various stock compensation programs. During the current quarter, the Company purchased 932,134 shares of treasury stock at an average cost of \$47.48 per share. At June 30, 2007, 2,345,285 shares remained available for purchase under the current Board authorization.

The Company's common stock dividend policy reflects its earnings outlook, desired payout ratios, the need to maintain adequate capital levels, and alternative investment options. The Company increased its per share cash dividend to \$.250 in the first quarter of 2007, an increase of 7.3% compared to the fourth quarter of 2006, and maintained the

same dividend payout in the second quarter of 2007. The year 2007 represents the 39th consecutive year of per share dividend increases.

Commitments and Off-Balance Sheet Arrangements

Various commitments and contingent liabilities arise in the normal course of business which are not required to be recorded on the balance sheet. The most significant of these are loan commitments, which at June 30, 2007 totaled \$7.7 billion (including approximately \$3.8 billion in unused approved credit card lines of credit). In addition, the Company enters into standby and commercial letters of credit with its business customers. These contracts amounted to \$466.3 million and \$28.6 million, respectively, at June 30, 2007.

Table of Contents

Since many commitments expire unused or only partially used, these totals do not necessarily reflect future cash requirements. The carrying value of the guarantee obligations associated with the standby letters of credit, which has been recorded as a liability on the balance sheet, amounted to \$5.5 million at June 30, 2007. Management does not anticipate any material losses arising from commitments and contingent liabilities and believes there are no material commitments to extend credit that represent risks of an unusual nature.

The Company periodically purchases various state tax credits arising from third-party property redevelopment. Most of the tax credits are resold to third parties, although some are retained for use by the Company. During the first six months of 2007, purchases and sales of tax credits amounted to \$11.8 million and \$12.4 million, respectively, and at June 30, 2007, outstanding purchase commitments totaled \$89.9 million. The Company has additional funding commitments arising from several investments in private equity concerns, classified as non-marketable investment securities in the accompanying consolidated balance sheets. These funding commitments amounted to \$2.4 million at June 30, 2007. The Company also has unfunded commitments relating to its investments in low-income housing partnerships, which amounted to \$2.0 million at June 30, 2007.

Segment Results

The table below is a summary of segment pre-tax income results for the first six months of 2007 and 2006. Please refer to Note 10 in the notes to the consolidated financial statements for additional information about the Company's operating segments.

| | Six Months Ended | | Increase (decrease) | |
|---------------------------------------|-------------------------|-----------------------|----------------------------|-------------------|
| | June 30 | | | |
| <i>(Dollars in thousands)</i> | 2007 | 2006 | Amount | Percent |
| Consumer | \$ 117,420 | \$ 116,852 | \$ 568 | .5% |
| Commercial | 72,354 | 68,930 | 3,424 | 5.0 |
| Money management | 17,777 | 17,239 | 538 | 3.1 |
| Total segments | 207,551 | 203,021 | 4,530 | 2.2 |
| Other/elimination | (50,446) | (41,511) | (8,935) | N.M. |
| Income before income taxes | \$ 157,105 | \$ 161,510 | \$ (4,405) | (2.7)% |

For the six months ended June 30, 2007, income before income taxes for the Consumer segment increased \$568 thousand, or .5%, compared to the same period in the prior year. The relatively flat growth was mainly due to an increase of \$14.1 million in net interest income, partly offset by an increase of \$8.1 million in non-interest expense and slightly lower non-interest income. The increase in net interest income resulted mainly from a \$30.4 million increase in net allocated funding credits assigned to the Consumer segment's deposit and loan portfolios, in addition to a \$21.8 million increase in loan interest income, which more than offset growth of \$38.0 million in deposit interest expense. The slight decrease in non-interest income resulted mainly from lower deposit account fees (mainly overdraft return item charges) and gains on student loan sales, partly offset by increases in bank card fee income (primarily

debit card) and consumer brokerage service fees (mainly mutual fund fees). Non-interest expense increased \$8.1 million, or 5.6%, over the previous year mainly due to higher salaries expense, operating losses, corporate management fees and assigned processing costs. Net loan charge-offs increased \$5.0 million in the Consumer segment, mainly relating to bank card, marine and recreational vehicle loans.

For the six months ended June 30, 2007, income before income taxes for the Commercial segment increased \$3.4 million, or 5.0%, compared to the same period in the previous year. Most of the increase was due to a \$9.7 million, or 9.6%, increase in net interest income and a \$2.4 million increase in non-interest income. Included in net interest income was a \$39.5 million increase in loan interest income, which was partly offset by higher assigned net funding costs of \$26.3 million and higher deposit interest expense of \$3.4 million. Non-interest income increased by 6.1% over the previous year mainly as a result of higher commercial cash management fees, overdraft fees, bank card fees (mainly corporate card) and cash sweep

Table of Contents

commissions, partly offset by lower gains on terminations and sales of equipment leases. The \$6.6 million, or 9.1%, increase in non-interest expense included increases in salaries expense, deposit account processing costs and corporate management fees. Net loan charge-offs were \$1.3 million in the first six months of 2007 compared to net recoveries of \$854 thousand in the first six months of 2006.

Money Management segment pre-tax profitability for the first six months of 2007 was up \$538 thousand, or 3.1%, over the previous year. The growth was mainly due to higher non-interest income, which increased \$1.7 million, or 4.0%, primarily in personal trust fees, partly offset by lower bond trading income. Net interest income declined \$266 thousand, or 5.3%, from the prior year. Higher net funding charges assigned to the segment's short-term investments and borrowings and higher interest expense on deposits and borrowings were partly offset by growth in interest income on short-term investments. The increase in non-interest expense of \$907 thousand was mainly due to higher salaries expense, assigned processing costs and corporate management fees.

As shown in the table above, the pre-tax profitability in the Other/elimination category decreased \$8.9 million in the first six months of 2007 compared to the same period in 2006. This decrease was mainly the result of higher cost of fund charges assigned to this category related to investment securities.

Impact of Recently Issued Accounting Standards

In February 2006, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standards No. 155, *Accounting for Certain Hybrid Financial Instruments* an amendment of FASB Statements No. 133 and 140. The Statement permits fair value remeasurement for certain hybrid financial instruments containing embedded derivatives, and clarifies the derivative accounting requirements for interest and principal-only strip securities and interests in securitized financial assets. It also clarifies that concentrations of credit risk in the form of subordination are not embedded derivatives and eliminates a previous prohibition on qualifying special-purpose entities from holding certain derivative financial instruments. For calendar year companies, the Statement was effective for all financial instruments acquired or issued after January 1, 2007. The Company's holdings of instruments that are subject to the provisions of this Statement are not material, and, accordingly, its adoption of the Statement did not affect its consolidated financial statements.

In March 2006, the FASB issued Statement of Financial Accounting Standards No. 156, *Accounting for Servicing of Financial Assets* an amendment of FASB Statement No. 140. The Statement specifies under what situations servicing assets and servicing liabilities must be recognized. It requires these assets and liabilities to be initially measured at fair value and specifies acceptable measurement methods subsequent to their recognition. Separate presentation in the financial statements and additional disclosures are also required. For calendar year companies, the Statement was effective beginning January 1, 2007. The Company's adoption of the Statement did not result in the recognition of any additional servicing assets or liabilities, or a change in its measurement methods.

In June 2006, the FASB issued Financial Accounting Standards Board Interpretation No. 48, *Accounting for Uncertainty in Income Taxes*, an interpretation of FASB Statement No. 109, which prescribes the recognition threshold and measurement attribute necessary for recognition in the financial statements of a tax position taken, or expected to be taken, in a tax return. Under FIN 48, an income tax position will be recognized if it is more likely than not that it will be sustained upon IRS examination, based upon its technical merits. Once that status is met, the amount recorded will be the largest amount of benefit that is greater than 50 percent likely of being realized upon ultimate settlement. It also provides guidance on derecognition, classification, interest and penalties, interim period accounting, disclosure, and transition requirements. As a result of the Company's adoption of FIN 48, additional income tax benefits of \$446 thousand were recognized as of January 1, 2007 as an increase to equity.

In September 2006, the FASB issued Statement of Financial Accounting Standards No. 157, Fair Value Measurements . This Statement defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles, and expands disclosures about fair value measurements. It does not require any new fair value measurements. For calendar year companies who do not adopt early, the

Table of Contents

Statement is effective beginning January 1, 2008. The Company does not expect that its adoption of the Statement in 2008 will have a material effect on its consolidated financial statements.

The FASB issued Statement of Financial Accounting Standards No. 158, *Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans*, in September 2006. The Statement requires an employer to recognize the overfunded or underfunded status of a defined benefit postretirement plan as an asset or liability in its statement of financial position and to recognize changes in that funded status in the year in which the changes occur through comprehensive income. It also requires an employer to measure the funded status of a plan as of the date of its year end statement of financial position. For calendar year companies with publicly traded stock, the funded status was required to be initially recognized at December 31, 2006, while the measurement requirement is effective in 2008. The Company's initial recognition at December 31, 2006 of the funded status of its defined benefit pension plan reduced its prepaid pension asset by \$17.5 million, reduced deferred tax liabilities by \$6.6 million, and reduced the equity component of accumulated other comprehensive income by \$10.9 million.

In September 2006, the Emerging Issues Task Force Issue 06-4, *Accounting for Deferred Compensation and Postretirement Benefit Aspects of Endorsement Split-Dollar Life Insurance Arrangements*, was ratified. This EITF Issue addresses accounting for separate agreements which split life insurance policy benefits between an employer and employee. The Issue requires the employer to recognize a liability for future benefits payable to the employee under these agreements. The effects of applying this Issue must be recognized through either a change in accounting principle through an adjustment to equity or through the retrospective application to all prior periods. For calendar year companies, the Issue is effective beginning January 1, 2008. The Company does not expect the adoption of the Issue to have a material effect on the Company's consolidated financial statements.

In February 2007, the FASB issued Statement of Financial Accounting Standards No. 159, *The Fair Value Option for Financial Assets and Financial Liabilities*. This Statement permits entities to choose to measure many financial instruments and certain other items at fair value. The objective is to improve financial reporting by providing entities with the opportunity to mitigate volatility in reported earnings caused by measuring related assets and liabilities differently without having to apply complex hedge accounting provisions. This Statement is expected to expand the use of fair value measurement, which is consistent with the Board's long-term measurement objectives for accounting for financial instruments. For calendar year companies who do not adopt early, the Statement is effective beginning January 1, 2008. The Company does not expect that its adoption of the Statement in 2008 will have a material effect on its consolidated financial statements.

Table of Contents**AVERAGE BALANCE SHEETS AVERAGE RATES AND YIELDS****Three Months Ended June 30, 2007 and 2006**

| <i>(Dollars in thousands)</i> | Second Quarter 2007 | | | Second Quarter 2006 | | |
|------------------------------------------------------------------------|---------------------|--------------------------------|----------------------------------|---------------------|--------------------------------|----------------------------------|
| | Average Balance | Interest Income/ Expense | Avg. Rates Earned/ Paid | Average Balance | Interest Income/ Expense | Avg. Rates Earned/ Paid |
| ASSETS: | | | | | | |
| Loans: | | | | | | |
| Business ^(A) | \$ 3,134,650 | \$ 53,314 | 6.82% | \$ 2,694,246 | \$ 43,529 | 6.48% |
| Real estate construction | 657,956 | 11,997 | 7.31 | 508,127 | 9,331 | 7.37 |
| Real estate business | 2,224,877 | 39,180 | 7.06 | 1,997,502 | 33,844 | 6.80 |
| Real estate personal | 1,514,445 | 22,553 | 5.97 | 1,365,652 | 19,174 | 5.63 |
| Consumer | 1,518,855 | 27,813 | 7.34 | 1,333,105 | 22,935 | 6.90 |
| Home equity | 438,471 | 8,485 | 7.76 | 446,094 | 8,381 | 7.54 |
| Credit card | 646,699 | 20,982 | 13.01 | 584,508 | 18,846 | 12.93 |
| Overdrafts | 11,311 | | | 11,836 | | |
| Total loans | 10,147,264 | 184,324 | 7.29 | 8,941,070 | 156,040 | 7.00 |
| Loans held for sale | 354,878 | 6,185 | 6.99 | 293,332 | 5,516 | 7.54 |
| Investment securities: | | | | | | |
| U.S. government and federal agency | 410,560 | 4,076 | 3.98 | 696,820 | 6,030 | 3.47 |
| State and municipal obligations ^(A) | 600,219 | 6,871 | 4.59 | 348,289 | 3,820 | 4.40 |
| Mortgage and asset-backed securities | 2,013,847 | 23,631 | 4.71 | 2,165,999 | 23,211 | 4.30 |
| Trading securities | 24,430 | 290 | 4.76 | 21,144 | 229 | 4.34 |
| Other marketable securities ^(A) | 132,082 | 1,863 | 5.66 | 194,419 | 2,649 | 5.47 |
| Non-marketable securities | 90,018 | 1,326 | 5.91 | 86,658 | 1,487 | 6.88 |
| Total investment securities | 3,271,156 | 38,057 | 4.67 | 3,513,329 | 37,426 | 4.27 |
| Federal funds sold and securities purchased under agreements to resell | 503,526 | 6,517 | 5.19 | 142,651 | 1,801 | 5.06 |

| | | | | | | |
|----------------------------------------------------------------------------|----------------------|----------------|--------------|----------------------|---------------|--------------|
| Total interest earning assets | 14,276,824 | 235,083 | 6.60 | 12,890,382 | 200,783 | 6.25 |
| Less allowance for loan losses | (132,229) | | | (128,063) | | |
| Unrealized gain (loss) on investment securities | 23,666 | | | (21,378) | | |
| Cash and due from banks | 451,489 | | | 470,660 | | |
| Land, buildings and equipment, net | 396,458 | | | 367,190 | | |
| Other assets | 299,776 | | | 221,522 | | |
| Total assets | \$ 15,315,984 | | | \$ 13,800,313 | | |
| LIABILITIES AND EQUITY: | | | | | | |
| Interest bearing deposits: | | | | | | |
| Savings | \$ 406,313 | 555 | .55 | \$ 396,959 | 556 | .56 |
| Interest checking and money market | 7,006,109 | 29,257 | 1.67 | 6,666,190 | 22,446 | 1.35 |
| Time open and C.D. s of less than \$100,000 | 2,347,311 | 27,671 | 4.73 | 1,973,722 | 19,448 | 3.95 |
| Time open and C.D. s of \$100,000 and over | 1,561,463 | 19,566 | 5.03 | 1,257,161 | 13,906 | 4.44 |
| Total interest bearing deposits | 11,321,196 | 77,049 | 2.73 | 10,294,032 | 56,356 | 2.20 |
| Borrowings: | | | | | | |
| Federal funds purchased and securities sold under agreements to repurchase | 1,471,784 | 18,621 | 5.07 | 1,213,925 | 14,024 | 4.63 |
| Other borrowings ^(B) | 275,618 | 3,274 | 4.76 | 205,472 | 2,394 | 4.67 |
| Total borrowings | 1,747,402 | 21,895 | 5.03 | 1,419,397 | 16,418 | 4.64 |
| Total interest bearing liabilities | 13,068,598 | 98,944 | 3.04% | 11,713,429 | 72,774 | 2.49% |
| Non-interest bearing demand deposits | 650,119 | | | 663,820 | | |
| Other liabilities | 123,268 | | | 85,641 | | |

| | | |
|---------------------------------------------|----------------------|----------------------|
| Stockholders' equity | 1,473,999 | 1,337,423 |
| Total liabilities and equity | \$ 15,315,984 | \$ 13,800,313 |
| Net interest margin (T/E) | \$ 136,139 | \$ 128,009 |
| Net yield on interest earning assets | 3.82% | 3.98% |

(A) Stated on a tax equivalent basis using a federal income tax rate of 35%.

(B) Interest expense capitalized on construction projects is not deducted from the interest expense shown above.

Table of Contents**AVERAGE BALANCE SHEETS AVERAGE RATES AND YIELDS****Six Months Ended June 30, 2007 and 2006**

| <i>(Dollars in thousands)</i> | Six Months 2007 | | | Six Months 2006 | | |
|------------------------------------------------------------------------|--------------------|--------------------------------|----------------------------------|--------------------|--------------------------------|----------------------------------|
| | Average Balance | Interest Income/ Expense | Avg. Rates Earned/ Paid | Average Balance | Interest Income/ Expense | Avg. Rates Earned/ Paid |
| ASSETS: | | | | | | |
| Loans: | | | | | | |
| Business ^(A) | \$ 3,061,808 | \$ 103,894 | 6.84% | \$ 2,618,783 | \$ 82,614 | 6.36% |
| Real estate construction | 652,208 | 24,162 | 7.47 | 474,992 | 16,955 | 7.20 |
| Real estate business | 2,186,317 | 76,435 | 7.05 | 1,984,422 | 65,461 | 6.65 |
| Real estate personal | 1,501,747 | 44,431 | 5.97 | 1,359,199 | 37,720 | 5.60 |
| Consumer | 1,491,272 | 54,028 | 7.31 | 1,310,865 | 44,480 | 6.84 |
| Home equity | 436,890 | 16,843 | 7.77 | 446,638 | 16,347 | 7.38 |
| Credit card | 639,860 | 41,556 | 13.10 | 581,042 | 37,422 | 12.99 |
| Overdrafts | 11,803 | | | 15,952 | | |
| Total loans | 9,981,905 | 361,349 | 7.30 | 8,791,893 | 300,999 | 6.90 |
| Loans held for sale | 352,937 | 12,265 | 7.01 | 329,332 | 10,777 | 6.60 |
| Investment securities: | | | | | | |
| U.S. government and federal agency | 436,444 | 8,624 | 3.98 | 740,544 | 12,954 | 3.53 |
| State and municipal obligations ^(A) | 603,441 | 13,801 | 4.61 | 304,469 | 6,619 | 4.38 |
| Mortgage and asset-backed securities | 2,066,104 | 48,747 | 4.76 | 2,229,066 | 47,505 | 4.30 |
| Trading securities | 21,509 | 500 | 4.69 | 20,084 | 423 | 4.25 |
| Other marketable securities ^(A) | 136,468 | 3,965 | 5.86 | 194,136 | 5,145 | 5.34 |
| Non-marketable securities | 83,800 | 2,572 | 6.19 | 85,340 | 2,917 | 6.89 |
| Total investment securities | 3,347,766 | 78,209 | 4.71 | 3,573,639 | 75,563 | 4.26 |
| Federal funds sold and securities purchased under agreements to resell | 529,802 | 13,742 | 5.23 | 142,203 | 3,424 | 4.86 |

| | | | | | | |
|----------------------------------------------------------------------------|----------------------|----------------|--------------|----------------------|----------------|--------------|
| Total interest earning assets | 14,212,410 | 465,565 | 6.61 | 12,837,067 | 390,763 | 6.14 |
| Less allowance for loan losses | (131,780) | | | (128,247) | | |
| Unrealized gain (loss) on investment securities | 21,512 | | | (15,096) | | |
| Cash and due from banks | 456,062 | | | 475,607 | | |
| Land, buildings and equipment, net | 393,505 | | | 369,352 | | |
| Other assets | 293,592 | | | 214,860 | | |
| Total assets | \$ 15,245,301 | | | \$ 13,753,543 | | |
| LIABILITIES AND EQUITY: | | | | | | |
| Interest bearing deposits: | | | | | | |
| Savings | \$ 401,884 | 1,087 | .55 | \$ 390,450 | 1,065 | .55 |
| Interest checking and money market | 6,944,210 | 56,362 | 1.64 | 6,663,358 | 41,544 | 1.26 |
| Time open and C.D. s of less than \$100,000 | 2,327,855 | 54,236 | 4.70 | 1,927,755 | 36,179 | 3.78 |
| Time open and C.D. s of \$100,000 and over | 1,468,871 | 36,479 | 5.01 | 1,271,576 | 27,093 | 4.30 |
| Total interest bearing deposits | 11,142,820 | 148,164 | 2.68 | 10,253,139 | 105,881 | 2.08 |
| Borrowings: | | | | | | |
| Federal funds purchased and securities sold under agreements to repurchase | 1,719,039 | 43,744 | 5.13 | 1,220,338 | 26,605 | 4.40 |
| Other borrowings ^(B) | 163,647 | 3,824 | 4.71 | 232,874 | 5,180 | 4.49 |
| Total borrowings | 1,882,686 | 47,568 | 5.10 | 1,453,212 | 31,785 | 4.41 |
| Total interest bearing liabilities | 13,025,506 | 195,732 | 3.03% | 11,706,351 | 137,666 | 2.37% |
| Non-interest bearing demand deposits | 635,072 | | | 630,839 | | |
| Other liabilities | 122,883 | | | 82,455 | | |

| | | |
|---------------------------------------------|----------------------|----------------------|
| Stockholders' equity | 1,461,840 | 1,333,898 |
| Total liabilities and equity | \$ 15,245,301 | \$ 13,753,543 |
| Net interest margin (T/E) | \$ 269,833 | \$ 253,097 |
| Net yield on interest earning assets | 3.83% | 3.98% |

(A) Stated on a tax equivalent basis using a federal income tax rate of 35%.

(B) Interest expense capitalized on construction projects is not deducted from the interest expense shown above.

Table of Contents**Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

Interest rate risk management focuses on maintaining consistent growth in net interest income within Board-approved policy limits. The Company primarily uses earnings simulation models to analyze net interest sensitivity to movement in interest rates. The Company performs monthly simulations which model interest rate movements and risk in accordance with changes to its balance sheet composition. For further discussion of the Company's market risk, see the Interest Rate Sensitivity section of Management's Discussion and Analysis of Consolidated Financial Condition and Results of Operations included in the Company's 2006 Annual Report on Form 10-K.

The table below shows the effect that gradual rising and/or falling interest rates over a twelve month period would have on the Company's net interest income given a static balance sheet.

| | June 30, 2007 | | March 31, 2007 | | December 31, 2006 | |
|------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|
| | \$ | % | \$ | % | \$ | % |
| | Change in Net Interest Income | Change in Net Interest Income | Change in Net Interest Income | Change in Net Interest Income | Change in Net Interest Income | Change in Net Interest Income |
| <i>(Dollars in millions)</i> | | | | | | |
| 200 basis points rising | \$ (2.6) | (.47)% | \$ (5.4) | (1.01)% | \$ (4.3) | (.80)% |
| 100 basis points rising | (.4) | (.08) | (3.2) | (.60) | (.9) | (.17) |
| 100 basis points falling | (1.2) | (.21) | (.2) | (.03) | (.6) | (.10) |
| 200 basis points falling | (2.7) | (.49) | (.6) | (.10) | (.7) | (.13) |

The table reflects a decline in the exposure of the Company's net interest income to rising rates during the second quarter of 2007. As of June 30, 2007, under a 200 basis point rising rate scenario, net interest income is expected to decrease by \$2.6 million, compared with a decline of \$5.4 million at March 31, 2007 and a decline of \$4.3 million at December 31, 2006. Under a 100 basis point increase, as of June 30, 2007 net interest income is expected to decline \$400 thousand, compared with declines of \$3.2 million at March 31, 2007 and \$900 thousand at December 31, 2006. The Company's exposure to falling rates during the current quarter increased over the prior quarter, as under a 100 basis point falling rate scenario net interest income would decrease by \$1.2 million compared with a \$200 thousand decline in the previous quarter, while under a 200 basis point decrease, net interest income would decline by \$2.7 million compared with \$600 thousand in the prior quarter.

The Company's reduced exposure to rising interest rates during the current quarter was largely the result of lower balances of investment securities and resale agreements, offset by the addition of commercial and consumer loans which in part have fixed rates. Also, while the simulation model does utilize a twelve month gradual rate scenario, certain non-maturity deposits are assumed to re-price faster since they currently are at comparatively low levels, and this effect increases the rising rate exposure somewhat. The same factors which reduce interest rate risk in a rising rate environment also increase risk in a falling rate environment, leaving the Company subject to lower levels of net interest income. The risk to falling rates has increased during the current quarter as a result of a decline in federal

funds purchased, partly offset by growth in other borrowings, which have fixed rates. The Company continues to believe that its overall interest rate management has appropriately considered its susceptibility to both rising and falling rates and has adopted strategies which minimized impacts to interest rate risk.

Item 4. CONTROLS AND PROCEDURES

An evaluation was performed under the supervision and with the participation of the Company's management, including the Company's Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) as of June 30, 2007. Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures were effective. There were not any significant changes in the Company's internal control over financial reporting that occurred during the last fiscal quarter that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

Table of Contents**PART II: OTHER INFORMATION****Item 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

The following table sets forth information about the Company's purchases of its \$5 par value common stock, its only class of stock registered pursuant to Section 12 of the Exchange Act.

| Period | Total Number of Shares Purchased | Average Price Paid per Share | Total Number of Shares Purchased as part of Publicly Announced Program | Maximum Number that May Yet Be Purchased Under the Program |
|------------------|----------------------------------------------------------|--------------------------------------------------|-----------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------|
| April 1 30, 2007 | 417,566 | \$ 47.67 | 417,566 | 2,859,853 |
| May 1 31, 2007 | 332,466 | \$ 47.81 | 332,466 | 2,527,387 |
| June 1 30, 2007 | 182,102 | \$ 46.43 | 182,102 | 2,345,285 |
| Total | 932,134 | \$ 47.48 | 932,134 | 2,345,285 |

In February 2007, the Board of Directors approved the purchase of up to 4,000,000 shares of the Company's common stock. At June 30, 2007, 2,345,285 shares remain available to be purchased under the current authorization.

Item 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

The annual meeting of shareholders of the Company was held on April 18, 2007. The following proposals were submitted by the Board of Directors to a vote of security holders:

(1) Election of four directors to the 2010 Class for a term of three years. Proxies for the meeting were solicited pursuant to Regulation 14A of the Securities Exchange Act of 1934, and there was no solicitation in opposition to management's nominees, as listed in the proxy statement. The four nominees for the four directorships received the following votes:

| Name of Director | Votes For | Votes Withheld |
|--------------------------|------------------|-----------------------|
| Thomas A. McDonnell | 46,870,966 | 15,324,998 |
| Benjamin F. Rassieur III | 61,952,851 | 243,112 |
| Andrew C. Taylor | 61,967,324 | 228,639 |
| Robert H. West | 61,766,885 | 429,078 |

Other directors whose term of office as director continued after the meeting were: John R. Capps, W. Thomas Grant II, James B. Hebenstreit, David W. Kemper, Jonathan M. Kemper, Seth M. Leadbeater, Terry O. Meek, and Kimberly G. Walker.

(2) Ratification of the selection of KPMG LLP as the Company's independent public accountant. The proposal received the following votes:

| Votes For | Votes Against | Votes Abstain |
|------------|---------------|---------------|
| 60,978,482 | 1,071,190 | 146,292 |

Item 6. EXHIBITS

See Index to Exhibits

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Commerce Bancshares, Inc.

By /s/ J. Daniel Stinnett
J. Daniel Stinnett
Vice President & Secretary

Date: August 7, 2007

By /s/ Jeffery D. Aberdeen
Jeffery D. Aberdeen
Controller
(Chief Accounting Officer)

Date: August 7, 2007

Table of Contents

INDEX TO EXHIBITS

31.1 Certification of CEO pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

31.2 Certification of CFO pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

32 Certifications of CEO and CFO pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002