

METRIS COMPANIES INC

Form 10-K

March 11, 2005

**Table of Contents**

---

---

**UNITED STATES SECURITIES AND EXCHANGE COMMISSION**

**Washington, D.C. 20549**

---

**Form 10-K**

**ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d)**

**OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the fiscal year ended  
December 31, 2004**

**001-12351  
Commission file number**

---

**Metris Companies Inc.**

*(Exact name of registrant as specified in its charter)*

**Delaware**  
*(State of Incorporation)*

**41-1849591**  
*(I.R.S. Employer Identification No.)*

**10900 Wayzata Boulevard, Minnetonka, Minnesota 55305-1534**

*(Address of principal executive offices)*

**(952) 525-5020**

**(Registrant's telephone number)**

**Securities registered pursuant to Section 12(b) of the Act:**

---

**Title of Each Class**

**Name of Each Exchange on Which Registered**

---

Common Stock, \$.01 Par Value

New York Stock Exchange, Inc.

**Securities registered pursuant to Section 12(g) of the Act:**

**None**

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of Registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the Registrant is an accelerated filer (as defined in Exchange Act Rule 12b-2). Yes  No

The aggregate market value of the common Stock held by non-affiliates of the Registrant as of June 30, 2004 was approximately \$499,229,238 based upon the last sales price of \$8.69 on the New York Stock Exchange on that date.

# Edgar Filing: METRIS COMPANIES INC - Form 10-K

As of February 28, 2005, 58,164,100 shares of the Registrant's Common Stock were outstanding.

## DOCUMENTS INCORPORATED BY REFERENCE

Certain portions of the Proxy Statement for the Annual Meeting of Stockholders of Metris Companies Inc. to be held on May 11, 2005, which will be filed with the Securities and Exchange Commission (SEC) within 120 days after December 31, 2004, are incorporated by reference in Part III.

## TABLE OF CONTENTS

	<u>Page</u>
<b><u>PART I</u></b>	
<u>Item 1.</u>	Business 3
<u>Item 2.</u>	Properties 27
<u>Item 3.</u>	Legal Proceedings 27
<u>Item 4.</u>	Submission of Matters to a Vote of Security Holders 28
<b><u>PART II</u></b>	
<u>Item 5.</u>	Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Repurchases of Equity Securities 28
<u>Item 6.</u>	Selected Financial Data 29
<u>Item 7.</u>	Management's Discussion and Analysis of Financial Condition and Results of Operations 30
<u>Item 7A.</u>	Quantitative and Qualitative Disclosures About Market Risk 56
<u>Item 8.</u>	Financial Statements and Supplementary Data 57
<u>Item 9.</u>	Changes in and Disagreements with Accountants on Accounting and Financial Disclosure 100
<u>Item 9A.</u>	Controls and Procedures 100
<u>Item 9B.</u>	Other Information 100
<b><u>PART III</u></b>	
<u>Item 10.</u>	Directors and Executive Officers of the Registrant 100
<u>Item 11.</u>	Executive Compensation 101
<u>Item 12.</u>	Security Ownership of Certain Beneficial Owners and Management 101
<u>Item 13.</u>	Certain Relationships and Related Transactions 101
<u>Item 14.</u>	Principal Accountant Fees and Services 101
<b><u>PART IV</u></b>	
<u>Item 15.</u>	Exhibits and Financial Statement Schedules 101
Signatures	102
Exhibit Index	108
<u>Change of Control Severance Agreement - David D. Wesselink</u>	
<u>Change of Control Severance Agreement - Matthew S. Melius</u>	
<u>Amendment No. 1 to Change of Control Agreement - Matthew S. Melius</u>	
<u>Change of Control Severance Agreement - Richard G. Evans</u>	
<u>Change of Control Severance Agreement - William A. Houlihan</u>	
<u>Amendment No. 1 to Change of Control Agreement - William A. Houlihan</u>	
<u>Change of Control Severance Agreement - Dan N. Piteleski</u>	
<u>Change of Control Severance Agreement - Mark P. Wagener</u>	
<u>Form of Change of Control Severance Agreement</u>	
<u>First Amendment to the Senior Secured Credit Agreement</u>	
<u>Second Amendment to the Senior Secured Credit Agreement</u>	
<u>Form of Restricted Stock Unit Agreement</u>	
<u>Supplemental Executive Retirement Master Plan Document</u>	

## Edgar Filing: METRIS COMPANIES INC - Form 10-K

Computation of Ratio of Earnings to Fixed Charges

Computation of Ratio of Earnings to Fixed Charges and Preferred Dividends

Subsidiaries of MCI

Consent of Independent Registered Public Accounting Firm

Certification of Principal Executive Officer Pursuant to Rule 13a-14(a)/15d-14(a)

Certification of Principal Financial Officer Pursuant to Rule 13a-14(a)/15d-14(a)

Certification of Principal Executive Officer Pursuant to Section 1350

Certification of Principal Financial Officer Pursuant to Section 1350

### **FORWARD-LOOKING STATEMENTS**

This Annual Report on Form 10-K contains certain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which are subject to the "safe harbor" created by those sections. Forward-looking statements include, without limitation: expressions of the belief, anticipation, intent, or expectations of management; statements and information as to our strategies and objectives; statements as to industry trends or future results of operations of the Company and its subsidiaries; and other statements that are not historical fact. Forward-looking statements may be identified by the use of terminology such as "may," "will," "believes," "does not believe," "no reason to believe," "expects," "plans," "intends," "estimates," "anticipated" or "anticipate" expressions, as they relate to the Company or our management. Forward-looking statements are based on certain assumptions by management and are subject to risks and uncertainties that could cause actual results to differ materially from those in the forward-looking statements.

These risks and uncertainties include, but are not limited to, risks associated with Direct Merchants Bank's ability to comply with its agreements with regulators regarding the safety and soundness of its operations; the effect of government policy and regulation, whether of general applicability or specific to us, including restrictions and/or limitations relating to our minimum capital requirements, reserving

**Table of Contents**

methodologies, dividend policies and payments, growth, and/or underwriting criteria; the effects of litigation involving us and of the previously announced SEC investigation; the higher delinquency rate, credit loss rate, charge-off rate and bankruptcy rate of our target market of middle-market consumers; our high liquidity requirement; interest rate risks; competition; dependence on the securitization markets and other funding sources to fund our business, including the refinancing of existing indebtedness; the effect of the restatement of our financial statements discussed herein; the effect of changes in the credit card market as the result of recent judicial decisions with respect to MasterCard and Visa; and general economic conditions that can have a negative impact on our financial performance.

These and other risks and uncertainties are described under the heading *Risk Factors* in pages 21-27 of this Report, and are also discussed in other parts of this Report, including *Legal Proceedings* (pages 27-28), *Management's Discussion and Analysis of Financial Condition and Results of Operations* (pages 30-56) and *Quantitative and Qualitative Disclosures About Market Risk* (page 56). Although we have attempted to list comprehensively the major risks and uncertainties, other factors may in the future prove to be important in causing actual results to differ materially from those contained in any forward-looking statement. Readers are cautioned not to place undue reliance on any forward-looking statement, which speaks only as of the date thereof, and are reminded that they are not guarantees of our future performance. We undertake no obligation to update any forward-looking statements, whether as a result of new information, future events or otherwise.

**Table of Contents**

**PART I**

**Item 1. Business Overview**

Metris Companies Inc. ( MCI ) was incorporated in Delaware on August 20, 1996, and completed an initial public offering in October 1996. We are listed on the New York Stock Exchange under the symbol MXT. MCI s principal subsidiaries are Direct Merchants Credit Card Bank, National Association ( Direct Merchants Bank or Bank ), Metris Direct, Inc. and Metris Receivables, Inc. ( MRI ). MCI and its subsidiaries are referred to in this report as we, us, our, and the Company.

Our consumer lending products are primarily unsecured credit cards, including Direct Merchants Bank MasterCard® and Visa® credit cards. We also offer agent bank and co-branded credit cards through partnerships with other companies. Our credit cards generate consumer loans through Direct Merchants Bank. We also sell other consumer lending related products and services, such as credit protection products. We utilize our various legal entities as follows:

Direct Merchants Bank owns all credit card accounts and sells receivables on accounts assigned to the Metris Master Trust on a daily basis to MCI.

MCI sells receivables daily to MRI, one of our special purpose entity subsidiaries, which then sells them to our off balance sheet entity, the Metris Master Trust.

The Metris Master Trust owns the receivables and finances them with borrowings under our conduit and asset-backed term securitizations.

As of December 31, 2004, the Metris Master Trust had \$6.5 billion in receivables and \$5.3 billion of asset-backed securitization and conduit borrowings outstanding. MRI owns the Retained interests in loans securitized and Other receivables due from securitizations, net which totaled \$852.2 million as of December 31, 2004. As of December 31, 2004, MCI had a \$1.3 billion investment in subsidiaries, external Debt of \$373.6 million, Convertible preferred stock of \$514.5 million and Total stockholders equity of \$947.3 million. The assets of Direct Merchants Bank were \$336.2 million as of December 31, 2004, including \$54.6 million in net credit card loans.

Direct Merchants Bank engages only in credit card operations. It does not accept demand deposits or deposits that the depositor may withdraw by check or similar means for payment to third parties or others; it does not accept any savings or time deposits of less than \$100,000, except for deposits pledged as collateral for extensions of credit; it maintains only one office that accepts deposits; and it does not engage in the business of making commercial loans. Therefore, it does not fall under the Bank Holding Company Act of 1956 ( BHCA ) as amended.

We generate income from our consumer lending products through:

excess spread (defined as portfolio yield collections, less principal charge-offs, financing costs and servicing costs) on credit card loans sold to the Metris Master Trust;

servicing fees on securitized receivables;

interest and other finance charges assessed on outstanding credit card loans that we own;

interchange fees and credit card fees (including annual, cash advance, returned-check, credit protection products, overlimit and late fees) on outstanding credit card loans that we own; and

commissions from third parties for marketing their products to our cardholders.

The primary expenses of our business are:

the costs of funding the loans;

provisions for loan losses; and

## **Table of Contents**

operating expenses, including employee compensation, account solicitation, marketing, and data processing expenses.

Profitability is affected by a number of factors, including:

credit quality (delinquencies, bankruptcies and charge-offs);

payment rates;

yield earned on loans;

cost of funds and related financing transaction costs;

cash restricted from release from the Metris Master Trust;

response and approval rates to our solicitation efforts;

the size of our managed (owned and securitized) loan portfolios;

credit card usage;

credit card cancellations;

fraud losses;

cardholder servicing expenses; and

operating expenses.

In 2004, we had net income of \$33.7 million, compared to a net loss of \$147.7 million in 2003, and a net loss of \$1.6 million in 2002. Over the past two years, we have focused on strengthening the long-term operations of our business. During this time period we have emphasized tighter underwriting on new account originations, stricter credit line management on existing and new credit card accounts, better pricing on offerings and improved collections infrastructure. We have begun to see improved operating results as evidenced by improvements in default rates, delinquencies and payment rates of our credit card accounts in 2004. These improved operating results and our stronger liquidity position are enabling us to focus on growing our business again. We steadily increased our new account originations throughout 2004. We are comfortable with increasing our new account originations, in part, due to the continued strong results we are experiencing in our 2003 and 2004 vintages. This new account growth will remain focused on our traditional target market, the middle-market consumer. We will continue to leverage our account origination strategies, increase our efforts to penetrate the Hispanic customer segment, increase our partnership and third-party marketing efforts, and test additional products, channels and incremental prospects.

## **Business Strategy and Marketing**

### **Products**

Our credit card products are primarily unsecured consumer credit cards, including the Direct Merchants Bank MasterCard® and Visa® credit cards. We also offer agent bank and co-branded credit cards through partnerships with other companies. At December 31, 2004, we had approximately 2.2 million gross active accounts with approximately \$6.6 billion in managed credit card receivables. As of December 31, 2004, MCI was the 11<sup>th</sup> largest bankcard issuer in the United States based on total managed receivables, according to the Nilson Report.

When we refer to managed loans or other managed data, we are using information that includes the loan balances, delinquencies and credit losses related to securitized loans, and related finance charge and fee income, even though those balances, delinquencies, losses, charges and income are not on our financial statements as a result of the way in which we treat securitizations under accounting principles generally accepted in the United States of America ( GAAP ). Although securitized loans have been removed from our balance sheet, we retain interests in them that affect our financial performance.





## **Table of Contents**

Therefore, we use managed financial information, which is not in compliance with GAAP, to supplement our GAAP information in analyzing our business. For more information regarding managed financial information, please see *Management's Discussion and Analysis of Financial Condition and Results of Operations - Managed Financial Information*.

In addition to consumer credit cards, we sell credit protection products through Direct Merchants Bank and insurance products through a third party provider. These products are sold to Direct Merchants Bank credit cardholders. Our Account Protection Plus<sup>SM</sup> and Account Benefit Plan<sup>SM</sup> are sold exclusively to Direct Merchants Bank credit cardholders. These products include the following:

### ***Account Protection Plus<sup>SM</sup>***

For a customer who has purchased this product, Direct Merchants Bank will waive the balance of the customer's credit card account in the event of the cardholder's death. The product further protects the credit card account in the event of involuntary unemployment, disability or the need to take an employer approved leave-of-absence. In these situations, the customer's credit card account is frozen with no payments due or interest accruing up to the maximum period of time permissible for each event.

### ***Account Benefit Plan<sup>SM</sup>***

For a customer who has purchased this product, Direct Merchants Bank will waive the balance of the customer's credit card account in the event of the cardholder's death.

### ***Credit Life Insurance***

This product offers our credit cardholders traditional credit life insurance benefits that will pay the balance of the Direct Merchants Bank credit card account in the event of the cardholder's death. Additional coverage may be available on a state-by-state basis that will pay the minimum payment due on the covered credit card account in the event of unemployment or disability. The insurance benefits are offered by insurance companies that re-insure those policies with ICOM Limited, our Bermuda captive insurance subsidiary.

### ***Other Insurance Products***

We cooperate with a variety of insurance companies to sell their regulated products to Direct Merchants Bank credit card customers. Our arrangements with these insurance companies generally follow one of two formats:

The insurance company pays us a fee for access to a select list of Direct Merchants Bank cardholders. We provide support during the solicitation and billing process.

Our licensed insurance agency subsidiary, MES Insurance Agency, LLC, manages the solicitation of customers for the third-party insurance products and may pay the expenses of that solicitation in exchange for a commission.

With lower-risk products, ICOM Limited may reinsure all or a portion of the risk of the third-party insurance policies that are sold. In that situation, ICOM Limited bears the administrative costs of servicing the policies.

Finally, we also have relationships with a variety of third-party partners that sell their products to Direct Merchants Bank customers. These relationships have various structures. In general, the partner pays us a fee to solicit a select list of cardholders and the opportunity to leverage Direct Merchants Bank's name during the solicitation and billing processes, both of which we support.

## **Target Market**

We primarily target middle-market, creditworthy customers who are generally underserved and undermarketed by many large, prime and super-prime oriented credit card issuers. We originate new loans

## **Table of Contents**

by selectively recruiting higher quality customers from the most attractive parts of each market segment. We believe we can leverage distinctive competencies in marketing, underwriting, and servicing to better meet our customers' needs and be competitive in these market segments in our target group. We focus on a mix of subprime and prime customers with a primary target FICO score ranging between 600 and 700. Our cardholders have reported an average household income of \$45,000 and approximately 60% own their own home.

### ***Pricing***

Through risk-based pricing, we price credit card offers based on a prospect's risk profile. We evaluate a prospect to determine credit needs, credit risk and existing credit availability, and then develop a customized offer that includes product, brand, pricing and credit line. We have numerous pricing structures for our credit card products. We continually test different pricing offers to prospects. The Company pursues strategies to ensure that the pricing offered to prospects is competitive in order to reduce adverse selection. For further information on portfolio yield please refer to *Off Balance Sheet Arrangements* on pages 43-45 of this Report.

Each cardholder is subject to an agreement governing the terms and conditions of his or her credit card account ( *cardholder agreement* ). Pursuant to the cardholder agreement, we reserve the right to change or terminate certain terms, conditions, services and features of the account (including periodic finance charges, late fees, returned-check charges and any other charges, and the minimum payment), subject to the conditions set forth in the cardholder agreement.

We generally assess periodic finance charges on an account if the cardholder has not paid the balance in full from the previous billing cycle. We base these finance charges on the average daily balance outstanding on the account during the monthly billing cycle.

We do not impose a finance charge on purchases if the cardholder pays the entire balance on the account by the due date. If we are not paid in full prior to the due date, which is generally 20 to 25 days after the statement cycle date and applicable grace period, we impose finance charges on all purchases from the date the transaction posted to the cardholder's account to the statement cycle date. We also impose finance charges on each cash advance from the day we make the advance until the cardholder pays the advance in full.

We assess an annual fee on some credit card accounts. We may waive the annual fee, or a portion thereof, depending on the credit terms offered, which we determine based on the prospect's risk profile prior to solicitation, or when we determine a waiver to be appropriate considering the account's overall profitability. In addition to the annual fee, we charge other fees, including:

- a late fee with respect to any unpaid monthly balance if we do not receive the required minimum monthly payment by the due date and the account is less than or equal to 120 days contractually past due;

- a cash advance fee for most cash advances;

- a fee with respect to each check submitted by a cardholder in payment of an account that the cardholder's bank does not honor; and

- an overlimit charge consistent with the cardholder agreement if, at any time during the billing cycle, the total amount owed exceeds the cardholder's credit limit and the account is less than or equal to 120 days contractually past due.

Late, overlimit and cash advance fees, represented approximately 16% of total billed fees and finance charges in 2004.

Our customers and prospects are generally credit users. Over 90% of our existing customers carry a balance each month, generating finance charge billings. On average, our customers utilize approximately 50% of the credit lines assigned to them.

**Table of Contents****Age of Portfolio**

As of December 31, 2004, we had \$68.2 million of owned credit card loans held primarily by Direct Merchants Bank, and \$6.5 billion of credit card loans held in the Metris Master Trust, for a total of \$6.6 billion in managed credit card loans. Currently, we assign all new eligible accounts to the Metris Master Trust shortly after the time of origination.

The following tables set forth, as of December 31, 2004 and 2003, the number of managed credit card accounts and the amount of outstanding loans based on the age of the accounts. Accounts in acquired portfolios are presented based on when the account was originated by the previous credit card issuer.

Age Since Origination	Number of Active Accounts	Percentage of Accounts	Loans Outstanding	Percentage of Loans Outstanding
(Dollars in thousands)				
<b>2004</b>				
0-5 months	207,723	9.5%	\$ 240,077	3.7%
6-12 months	125,940	5.8%	212,655	3.2%
13-24 months	202,347	9.3%	420,166	6.4%
25-36 months	241,133	11.1%	672,955	10.2%
37-48 months	283,819	13.0%	863,216	13.1%
49-60 months	298,792	13.7%	845,716	12.9%
61-72 months	177,156	8.1%	658,963	10.0%
73-84 months	156,450	7.2%	700,687	10.7%
84+ months	483,810	22.3%	1,965,785	29.8%
Total	2,177,170	100.0%	\$ 6,580,220	100.0%
<b>2003</b>				
0-5 months	141,952	5.7%	\$ 202,144	2.5%
6-12 months	111,208	4.5%	210,728	2.6%
13-24 months	325,546	13.1%	851,758	10.5%
25-36 months	389,651	15.7%	1,151,872	14.2%
37-48 months	430,712	17.3%	1,205,802	14.8%
49-60 months	242,135	9.8%	916,561	11.3%
61-72 Months	208,704	8.4%	971,615	11.9%
73-84 months	153,404	6.2%	707,002	8.7%
84+ months	478,469	19.3%	1,914,349	23.5%
Total	2,481,781	100.0%	\$ 8,131,831	100.0%

As of December 31, 2004, the percentage of accounts and percentage of outstanding balances greater than two years since origination were 75.4% and 86.7%, respectively on a managed basis, compared to 76.7% and 84.4% as of December 31, 2003.

**Credit Process**

We use internally and externally developed models to supplement our evaluation of consumers. These models help segment prospects into unique credit groups within each FICO score range, allowing us to better evaluate individual credit risk and to tailor our product and pricing accordingly.

We believe that our proprietary models give us a competitive advantage in evaluating the credit risk of middle-market consumers. We monitor the performance of the proprietary models and continually re-evaluate the effectiveness of these models in segmenting credit risk, which results in further refinements in our targeting and selection strategy. By monitoring each vintage pool we are able to optimize the use of



**Table of Contents**

our models to determine the best product and pricing for each segment and to further identify other segments from which the company can suppress in future mailings. Over time, we believe we will capture additional information on the behaviors of customers, which will allow us to increase the effectiveness of our proprietary prospect models.

We process applications based on policies approved by the Bank's credit policy committee. Upon receipt of an application for credit, we pull updated credit bureau reports, perform fraud screening, verify name and address changes and attempt to obtain information that may be missing. We then make a credit decision and approve, decline, or begin exception processing.

When we approve a credit application, we use automated decisioning to determine credit worthiness and proprietary strategies to establish initial credit lines based upon the individual's credit profile.

**Portfolio Management**

After credit card accounts are opened, we regularly monitor customers' internal and external credit performance and re-calculate credit risk, profitability and attrition scores.

We manage credit lines based on the results of a behavioral scoring analysis, and in accordance with credit policies established by the Bank's credit policy committee. These analytical models automatically and regularly assign credit line increases and decreases to individual customers, as well as determine the systematic collection steps to be taken while a credit card account is in delinquency. We use these models to manage the authorization of each transaction, as well as the collections strategies used for non-delinquent accounts with balances above their assigned credit lines. We may, at any time and without prior notice to a cardholder, prevent or restrict further credit card use by the cardholder, usually as a result of poor payment performance or our concern over the creditworthiness of the cardholder.

Over the past three years we have taken steps to lower the credit lines of our existing cardholders. We have actively lowered customer credit lines by eliminating open-to-buy on higher-risk segments, closing and purging inactive accounts and reducing the number of customers eligible for credit line increases. This has limited customer spending and reduced our severity of credit loss. The average outstanding cardholder balance in our managed portfolio was approximately \$3,000 and \$3,300 as of December 31, 2004 and 2003, respectively. In addition to the actions we have taken to manage the credit lines of our existing account relationships, we have lowered the initial credit lines assigned to our new cardholders. Beginning in 2003, the majority of our new cardholders receive initial credit lines that were significantly lower than similar offers received in 2001 and 2002.

Edgar Filing: METRIS COMPANIES INC - Form 10-K

**Table of Contents**

The following tables set forth information with respect to credit limit and account balance ranges of our managed loan portfolio as of December 31, 2004 and 2003.

Credit Limit Range	Number of Active Accounts	Loans Outstanding	Percentage of Loans Outstanding	Open to Buy	Percentage Utilized
(Dollars in thousands)					
<b>2004</b>					
\$1,000 or less	240,101	\$ 139,294	2.1%	\$ 79,195	63.3%
\$1,001-\$2,000	229,526	271,511	4.1%	175,005	60.4%
\$2,001-\$3,500	359,545	677,541	10.3%	532,706	55.6%
\$3,501-\$5,000	363,008	951,810	14.5%	892,109	51.2%
\$5,001-\$10,000	710,127	2,863,436	43.5%	3,039,026	48.2%
Over \$10,000	274,863	1,676,628	25.5%	1,962,502	45.7%
Total	2,177,170	\$6,580,220	100.0%	\$6,680,543	49.3%

<b>2003</b>					
\$1,000 or Less	226,062	\$ 155,407	1.9%	\$ 52,512	74.2%
\$1,001-\$2,000	234,626	307,815	3.8%	139,211	68.3%
\$2,001-\$3,500	365,072	729,675	9.0%	494,401	59.2%
\$3,501-\$5,000	415,609	1,096,342	13.5%	1,050,366	50.7%
\$5,001-\$10,000	885,162	3,609,807	44.3%	3,784,545	48.5%
Over \$10,000	355,250	2,232,785	27.5%	2,454,652	47.3%
Total	2,481,781	\$8,131,831	100.0%	\$7,975,687	50.1%

Account Balance Range	Number of Active Accounts	Loans Outstanding	Percentage of Loans Outstanding	Open to Buy	Percentage Utilized
(Dollars in thousands)					
<b>2004</b>					
Credit balance	41,840	\$ (3,564)		\$ 167,098	(2.2)%
No balance	108,592			2,336,398	
\$1,000 or Less	602,132	259,661	3.9%	1,979,106	11.5%
\$1,001-\$2,000	332,337	495,275	7.5%	686,467	41.6%
\$2,001-\$3,500	364,979	994,907	15.2%	619,399	61.2%
\$3,501-\$5,000	258,055	1,098,549	16.7%	383,909	73.6%
\$5,001-\$10,000	380,685	2,687,435	40.8%	461,510	84.7%
Over \$10,000	88,550	1,047,957	15.9%	46,656	95.0%
Total	2,177,170	\$6,580,220	100.0%	\$6,680,543	49.3%
<b>2003</b>					
Credit balance	43,630	\$ (3,635)		\$ 196,351	(1.9)%
No balance	128,112			2,670,706	
\$1,000 or Less	617,805	263,716	3.2%	2,324,414	10.1%
\$1,001-\$2,000	359,497	537,162	6.6%	855,609	38.3%
\$2,001-\$3,500	413,268	1,134,138	14.0%	793,850	58.4%
\$3,501-\$5,000	309,213	1,317,303	16.2%	483,970	72.6%
\$5,001-\$10,000	489,724	3,457,882	42.5%	589,313	84.8%
Over \$10,000	120,532	1,425,265	17.5%	61,474	95.1%

Edgar Filing: METRIS COMPANIES INC - Form 10-K

Total	<u>2,481,781</u>	<u>\$8,131,831</u>	<u>100.0%</u>	<u>\$7,975,687</u>	50.1%
-------	------------------	--------------------	---------------	--------------------	-------



## **Table of Contents**

As of December 31, 2004, on a managed basis, 25.5% of the outstanding receivable balances relate to cardholders with credit limits in excess of \$10,000, compared to 27.5% as of December 31, 2003. On a managed basis, 69.0% of the receivable balance was outstanding to cardholders with credit limits in excess of \$5,000 as of December 31, 2004, compared to 71.8% as of December 31, 2003. The decline in the percentage of accounts with credit limits above \$5,000 and \$10,000 is a result of higher balance, lower credit quality accounts charging off and these accounts being replaced with new accounts that have lower initial credit lines.

The Federal Financial Institutions Examination Council ( FFIEC ) has issued guidelines to further segregate a credit card issuer's loan portfolio between subprime loans and prime loans. The banking regulators deem subprime loans to have higher credit risk and therefore require higher levels of capital and allowance for loan losses. The amount of subprime receivables (defined as loans to consumers who have a FICO credit score of 660 or less) in our portfolio was \$4.0 billion or 60.7% of the managed credit card portfolio as of December 31, 2004, compared to \$4.9 billion or 61.2% of the managed credit card portfolio as of December 31, 2003.

## **Servicing, Billing and Payment**

We have established a relationship with First Data Resources, Inc. ( FDR ) for cardholder processing services. FDR is a subsidiary of First Data Corporation, a provider of information processing and related services, including cardholder processing (services for financial institutions that issue credit cards to consumers) and merchant processing (services for financial institutions that make arrangements with merchants for the acceptance of credit cards as methods of payment).

FDR provides the following services to us:

data processing;

credit card reissuance;

issuance of monthly statements to our credit cardholders;

interbank settlements; and

point-of-sale authorization referrals.

We handle the following functions internally:

applications processing; and

back office support for mail inquiries and most fraud management.

We handle inbound customer service telephone calls for our customer base. In addition, we process a portion of our customer payments, including all payments with exceptions. All other payments are processed by Remitco LLC. Prior to October 18, 2004, all other payments were processed by Household Credit Services.

FDR sends monthly billing statements to Direct Merchants Bank cardholders on our behalf. When we establish an account, we assign a billing cycle to that account. Each cycle has a separate monthly billing date based on the business day of the calendar month on which the cycle begins. Each month we send a statement to all cardholders whose accounts have an outstanding balance greater than \$1. Non charged-off account cardholders must make a minimum monthly payment, generally the greater of:

\$15;

2.5% of the outstanding balance;

the finance charge; or

the balance of the account if the balance is less than \$15;

plus, in each case, any past-due amount.



## **Table of Contents**

Most merchant transactions by cardholders are authorized online. All authorizations are handled through FDR's adaptive control and fraud detection systems.

To monitor accounts and authorizations for potential fraudulent activity, we utilize a fraud detection system. This product scores authorizations based on a calculated fraud risk. Accounts suspected as fraud via the scoring model or rules-based queues are reviewed and may be blocked if activity cannot be verified with the cardholder. This process targets typical credit card fraud types, including lost and/or stolen cards, non-receipt of cards, fraudulent applications, counterfeit card, account takeover, cardholder not present, and check kiting fraud.

### **Delinquency, Collections and Charge-offs**

We consider an account delinquent if we do not receive the minimum payment by the payment due date. Past due accounts are re-aged to current status only after we receive at least three minimum payments or the equivalent cumulative amount. Accounts can only be re-aged to current status once every 12 months and two times every five years. Accounts entering long-term fixed payment forbearance programs may receive a re-age upon entering the debt management program (workout re-age). Workout re-ages can only occur after receipt of at least three consecutive minimum monthly payments, or the equivalent cumulative amount as defined by the debt management program. Workout re-ages can only occur once in five years.

We handle substantially all collections internally, and we determine the appropriate collection action to take by using FDR's adaptive control system, which continually monitors all delinquent accounts. We close accounts that become 60 days contractually delinquent. We charge-off and take accounts as a loss either:

within 60 days of formal notification of bankruptcy filing;

at the end of the month during which most unsecured accounts become contractually 180 days past due;

at the end of the month during which unsecured accounts that have entered into a debt management or other similar program become contractually 120 days past due;

at the end of the month during which secured accounts become contractually 120 days past due;

no later than 90 days from discovery of fraud losses; or

within 120 days of notification of the death of a cardholder.

We enter into forward-flow agreements with third parties for the sale of receivables on a majority of our charged-off accounts. When appropriate, we place accounts with external collection agencies or attorneys.

As part of our overall portfolio management, we may periodically sell portfolios of delinquent credit card accounts. These transactions have a direct effect on our charge-off dollars and rates as any reduction in the loan's value is reflected as a charge-off.

In early 2003 we replaced a substantial portion of the collections management team, updated the technology used in our collections operations and initiated new training programs for all levels of collections personnel. We also implemented a new collections program that incorporates specific requirements for staffing, dialer strategies, and a new collections call model. In addition, reporting and performance standards were enhanced to ensure that management is held accountable for future performance. We believe these actions have contributed to the reduction in our default rates.

### **Funding and Liquidity**

We securitize consumer loans in order to fund our business. Our securitizations involve selling pools of both current and future receivable balances on credit card accounts. We retain the rights to service

**Table of Contents**

these receivables, and collect a fee for doing so. Our securitizations are treated either as sales or collateralized borrowing agreements in accordance with GAAP. The securitized receivables in transactions that are accounted for as sales are removed from our balance sheet, although we generally hold retained interests in the receivables following the sale, as described below. We primarily securitize receivables by selling the receivables to the Metris Master Trust, which in turn issues asset-backed securities in public or private transactions or multi-seller commercial paper conduits.

The Metris Master Trust was formed in May 1995 pursuant to a pooling and servicing agreement, as amended. MRI, one of our special purpose entity subsidiaries, transfers receivables in designated accounts to the Metris Master Trust. The Metris Master Trust may, and does from time to time, issue securities that represent undivided interests in the receivables in the Metris Master Trust. These securities are issued by series, and each series typically has multiple classes. Each series, or class within a series, may have different terms. The different classes of an individual series are structured to obtain specific debt ratings. As of December 31, 2004, 12 series of publicly and privately issued securities were outstanding. MRI currently retains the most subordinated class of securities in each series, and all other classes are issued to nonaffiliated third parties. These securities are interests in the Metris Master Trust only and are not obligations of MRI, MCI, Direct Merchants Bank or any other subsidiary of the Company. The interest in the Metris Master Trust not represented by any series of securities issued by the Metris Master Trust also belongs to MRI and is known as the transferor's interest.

Generally each series involves an initial reinvestment period, referred to as the revolving period, in which principal payments on receivables allocated to that series are returned to MRI and reinvested in new principal receivables arising in the accounts. After the revolving period ends, principal payments allocated to the series are then accumulated and used to repay the investors. This period is referred to as the accumulation period, and is followed by a controlled amortization period, wherein investors are repaid their invested amount. Currently the Metris Master Trust does not have any series in an accumulation period or controlled amortization period. The scheduled accumulation and amortization periods are set forth in the securitization agreements governing each series. However, all series set forth certain events by which amortization can be accelerated, referred to as early amortization. Reasons an early amortization could occur include:

the one- or three-month average of portfolio yield collections, less principal charge-offs, financing costs and servicing costs ( excess spread ) dropping below levels below 1.0%;

the existence of negative excess transferor's interest within the Metris Master Trust; or

the failure to obtain funding prior to an accumulation period for a maturing term asset-backed securitization.

New receivables in designated accounts cannot be funded using principal payments allocated to a series that is in early amortization. We currently do not have, nor have we ever had, any series that is, or was, in early amortization.

In addition, there are various triggers within our securitization agreements that, if broken, would restrict the release of cash to us from the Metris Master Trust. This restricted cash provides additional security to the investors in the securities issued by the Metris Master Trust. The triggers are usually related to the performance of the Metris Master Trust, specifically the average of excess spread over a one- to three-month period.

On a monthly basis, each series is allocated its share of finance charge collections, which are used to pay investors interest on their securities, pay their share of servicing fees and reimburse investors for their share of losses due to charge-offs. Amounts remaining may be deposited in cash accounts of the Metris Master Trust as additional protection for future losses. Once each of these obligations is fully met, remaining finance charge and fee collections, if any, are returned to us.

We ensure flexibility in our current funding program by maintaining bank-sponsored commercial paper conduits within the Metris Master Trust. These conduits purchase an interest in receivables arising

**Table of Contents**

in designated accounts. These transactions also feature a revolving period in which principal payments on receivables allocated to the conduits are returned to us and reinvested in new receivables. These agreements also have early amortization triggers. Finance charge and fee collections are used to pay certain obligations, including interest on the principal amount of the conduit's investment in the applicable receivables, servicing fees and recouping charge-offs. After such allocation, remaining finance charge and fee collections, if any, are returned to us.

Additional information regarding asset securitization is set forth under *Liquidity, Funding, and Capital Resources* on pages 45-49 of this Report.

**Competition**

As a marketer of consumer lending products, we compete with numerous providers of financial services. We compete with national, regional and local bankcard issuers, as well as other general-purpose credit and debit card issuers. In general, we believe customers are attracted to credit card products largely on the basis of price, credit limit and other product features; as a result, customer loyalty is often limited. However, we believe that our strategy of focusing on the middle-market sector, supported by our use of a proprietary prospect database, proprietary models and custom decision logic, allows us to compete effectively for middle-market consumers.

**Table of Contents****Geographic Distribution**

We solicit credit card customers on a national basis and, therefore, maintain a geographically diversified portfolio. The following tables show the distribution of managed accounts and amount of managed outstanding loans by state as of December 31, 2004 and 2003.

State	Number of Active Accounts	Percentage of Accounts	Loans Outstanding	Percentage of Loans Outstanding
<b>(Dollars in thousands)</b>				
<b>2004</b>				
California	283,331	13.0%	\$ 786,678	12.0%
New York	200,859	9.2%	577,375	8.8%
Texas	175,326	8.1%	542,834	8.2%
Florida	166,671	7.6%	479,064	7.3%
Illinois	90,805	4.2%	270,205	4.1%
New Jersey	82,179	3.8%	224,013	3.4%
Ohio	79,194	3.6%	258,531	3.9%
Pennsylvania	76,530	3.5%	234,723	3.6%
Michigan	57,858	2.7%	184,490	2.8%
Georgia	57,095	2.6%	184,795	2.8%
Virginia	54,399	2.5%	169,491	2.6%
All others <sup>(1)</sup>	852,923	39.2%	2,668,021	40.5%
Total	2,177,170	100.0%	\$6,580,220	100.0%
<b>2003</b>				
California	348,561	14.0%	\$1,037,152	12.8%
New York	228,546	9.2%	703,760	8.7%
Texas	202,996	8.2%	670,671	8.2%
Florida	185,481	7.5%	585,417	7.2%
Illinois	101,535	4.1%	328,168	4.0%
New Jersey	90,470	3.6%	263,383	3.2%
Ohio	88,103	3.6%	315,623	3.9%
Pennsylvania	84,013	3.4%	283,261	3.5%
Michigan	64,418	2.6%	224,117	2.8%
Georgia	63,400	2.6%	225,482	2.8%
Virginia	61,935	2.5%	211,491	2.6%
All others <sup>(1)</sup>	962,323	38.7%	3,283,306	40.3%
Total	2,481,781	100.0%	\$8,131,831	100.0%

(1) No other state accounts for more than 2.5% of managed loans outstanding.

**Regulation****MCI and Direct Merchants Bank**

Direct Merchants Bank is a limited purpose credit card bank chartered as a national banking association. It is a member of the Federal Reserve System. Its deposits are insured by the Bank Insurance Fund, which is administered by the Federal Deposit Insurance Corporation ( FDIC ), and it is subject to comprehensive regulation and periodic examination by the Office of the Comptroller of the Currency



**Table of Contents**

( OCC ), its primary regulator. It is also subject to regulation by the FDIC, as a back-up regulator. Direct Merchants Bank is not a bank as defined under the BHCA, as amended, because it:

engages only in credit card operations;

does not accept demand deposits or deposits that the depositor may withdraw by check or similar means for payment to third parties or others;

does not accept any savings or time deposits of less than \$100,000, except for deposits pledged as collateral for extensions of credit;

maintains only one office that accepts deposits; and

does not engage in the business of making commercial loans.

If Direct Merchants Bank failed to meet the credit card bank criteria described above, its status as an insured bank would make us subject to the provisions of the BHCA.

Under current judicial interpretations of federal law, national banks such as Direct Merchants Bank may charge interest at the rate allowed by the laws of the state where the bank is located and may export those interest rates on loans to borrowers in other states without regard to the laws of those other states.

The United States Supreme Court has held that national banks may also impose late payment fees, overlimit fees, annual fees, cash advance fees and membership fees allowed by the laws of the state where the national bank is located on borrowers in other states without regard to the laws of those other states. The Supreme Court based its opinion largely on its deference to a regulation adopted by the OCC that has been interpreted to permit national banks to export interest rates.

The OCC establishes operating guidelines for national banks, to which Direct Merchants Bank is subject. On January 31, 2001, the OCC, Federal Reserve Board, FDIC and Office of Thrift Supervision jointly issued their *Expanded Guidance for Subprime Lending Programs*, which subjects subprime lending institutions to closer examination scrutiny in order to ensure that their programs have appropriate risk management controls and capital support. Under the expanded guidance, the allowance for loan losses required for subprime loans must be sufficient to absorb at least all estimated credit losses on outstanding balances over the current operating cycle. Each subprime lender is responsible for quantifying the amount of capital needed to offset the additional risk in subprime lending activities and for fully documenting the methodology and analysis supporting the amounts specified. As discussed below, the Bank is required to maintain capital levels in accordance with the Modified Operating Agreement that it and MCI have entered into with the OCC.

In January 2003, the FFIEC issued guidance with respect to various account management practices for institutions engaged in credit card lending. The guidance provides requirements for certain operational and accounting policies, which are designed to bring consistency in practice between institutions engaged in credit card lending. Beginning in 2003, we began implementing the guidance and believe we are now in compliance with most aspects. In addition, we developed and have been executing against a multi-phased approach to address the receivable amortization aspects of this guidance. We expect to utilize various methods to ensure reasonable receivable amortization of our accounts, including but not limited to: limiting consecutive fee billings; implementing a fee billing cap; reducing customer's interest rates; and increasing the required minimum payment due. The impact of fully implementing the account management guidance, while not expected to be significant, is unknown at this time.

The Bank and MCI have entered into a Capital Assurance and Liquidity Maintenance Agreement ( CALMA ). The CALMA requires MCI to make such capital infusions or provide the Bank with financial assistance so as to permit the Bank to meet its liquidity requirements. Direct Merchants Bank has entered into a Liquidity Reserve Deposit Agreement ( LRDA ) under which the Bank has established restricted deposits with third-party depository banks for the purpose of supporting the Bank's funding needs. These deposits are invested in short-term liquid investments and are classified on the balance sheets



**Table of Contents**

as Liquidity reserve deposit. As of December 31, 2004, the balance of the liquidity reserve deposit was \$79.7 million.

The Bank and MCI have a Modified Operating Agreement with the OCC that requires, among other things, that:

The Bank must maintain minimum capital at the dollar amount reported on its September 30, 2003 Call Report (\$213 million), unless otherwise approved by the OCC.

The Bank may continue to pay dividends in accordance with applicable statutory and regulatory requirements, provided capital remains at the required level.

The Bank must maintain liquid assets at the greater of \$35 million or 100% of the average highest daily funding requirement for managed receivables (\$31.5 million at December 31, 2004).

The Bank must comply with the terms of the LRDA and CALMA.

MCI must comply with the terms of the CALMA.

We believe that the Bank and MCI are currently in compliance with all terms of the Modified Operating Agreement. If the OCC were to conclude that the Bank or MCI failed to adhere to any provisions of the Modified Operating Agreement, the OCC could pursue various enforcement options. If any of these options were to be pursued by the OCC, it could have a material adverse effect on our operations or capital position.

***Dividends and Transfers of Funds***

There are various federal law limitations on the extent to which Direct Merchants Bank can finance or otherwise supply funds to MCI and its affiliates through dividends, loans or otherwise. These limitations include:

minimum regulatory capital requirements;

restrictions concerning the payment of dividends out of net profits or surplus; and

Sections 23A and 23B of the *Federal Reserve Act* governing transactions between a bank and its affiliates.

In general, federal law prohibits a national bank such as Direct Merchants Bank from making dividend distributions on common stock if the dividend would exceed currently available undistributed profits. In addition, a national bank such as Direct Merchants Bank must obtain OCC approval prior to paying a dividend if distribution would exceed current year net income combined with retained earnings from the prior two years. Due to the dividend paid by the Bank in March of 2003, Direct Merchants Bank was required to obtain prior approval from the OCC in order to pay dividends during the years ended December 31, 2004 and 2003. In addition, Direct Merchants Bank cannot pay a dividend if the distribution would cause it to fail to meet applicable capital adequacy standards. During the years ended December 31, 2004 and 2003, the Bank paid dividends in the amount of \$66.0 million and \$190.8 million, respectively. Subsequent to December 31, 2004, the Bank paid \$15.0 million in dividends.

***Capital Adequacy***

The *Federal Deposit Insurance Corporation Improvement Act of 1991* ( FDICIA ) requires federal banking regulators to prescribe certain non-capital standards for safety and soundness relating generally to operations and management, asset quality and executive compensation. FDICIA also provides that regulatory action may be taken against a bank that does not meet such standards.

The OCC has adopted regulations that define the five capital categories (well-capitalized, adequately-capitalized, undercapitalized, significantly-undercapitalized and critically-undercapitalized) identified by FDICIA, using the total risk-based capital, Tier 1 risk-based capital and leveraged capital ratios as the relevant capital measures. Such regulations establish various degrees of corrective action to be taken when

**Table of Contents**

an institution is considered undercapitalized. Under the regulations, a well-capitalized institution must have a Tier 1 capital ratio of at least 6%, a total capital ratio of at least 10%, a leverage ratio of at least 5% and not be subject to a capital directive order. Under these guidelines, Direct Merchants Bank is considered well-capitalized. The Modified Operating Agreement prescribes minimum capital levels as well. The Modified Operating Agreement is discussed in more detail under *MCI and Direct Merchants Bank* on pages 14-16.

FDICIA requires the FDIC to implement a system of risk-based premiums for deposit insurance pursuant to which the premiums paid by a depository institution will be based on the probability that the FDIC will incur a loss relative to such institution. The FDIC has adopted a system that imposes insurance premiums based on a matrix that takes into account a bank's capital level and supervisory rating.

The Bank sold all insured certificates of deposit on September 30, 2003, and we do not anticipate that the Bank will issue certificates of deposit in the foreseeable future. As of December 31, 2004 all remaining deposits are related to our secured card product.

As previously noted, the Modified Operating Agreement requires us to maintain a minimum of \$213 million in capital at Direct Merchants Bank. We continue to work with the OCC to periodically re-evaluate minimum capital levels given our current performance and overall liquidity position. Any future reduction in minimum capital levels would require approval by the OCC.

***Lending Activities***

Direct Merchants Bank's activities as a credit card lender also are subject to regulation under various federal consumer protection laws, including, but not limited to, the *Truth-in-Lending Act*, the *Equal Credit Opportunity Act*, the *Fair Credit Reporting Act*, the *Community Reinvestment Act* (CRA) and the *Service Member Civil Relief Act*. Regulators are authorized to impose penalties for violations of these statutes and, in certain cases, to order Direct Merchants Bank to pay restitution to injured cardholders. Cardholders may also bring actions for certain alleged violations of these regulations. Federal and state bankruptcy and debtor relief laws also affect Direct Merchants Bank's ability to collect outstanding balances owed by cardholders who seek relief under those statutes.

The OCC's CRA regulations subject limited purpose banks, including Direct Merchants Bank, to a community development test for evaluating required CRA compliance. The community development performance of a limited purpose bank is evaluated pursuant to various criteria involving community development lending, qualified investments and community development services.

***Legislation; Consumer and Debtor Protection Laws***

Congress has passed a financial services law that requires many of our business groups to disclose their practices for collection and sharing non-public customer information. Changes to this law, or enactment of new laws, could require us to limit or substantially modify our enhancement services and credit card marketing activities and practices with third-party companies in ways that could adversely affect us if these changes result in additional limits on sharing information. There is such legislation currently pending or under consideration at both the federal and state level.

Additionally, Congress is considering legislation that would amend the federal bankruptcy laws. Prior legislation, which failed to be signed into law, was generally considered to be favorable to the credit card industry. However, future federal bankruptcy legislation or changes to state debtor relief and collection laws could adversely affect us if such changes result in, among other things, accounts being charged-off as uncollectible and increased administrative expenses. In addition, Congress and the states may in the future consider other legislation that would materially affect the credit card and related enhancement services industry.

Various federal and state consumer protection laws limit our ability to offer and extend credit. In addition, Congress and the states may decide to further regulate the credit card industry by enacting new laws or amendments to existing laws to reduce finance charges or other fees or charges applicable to credit

## **Table of Contents**

card and other consumer revolving loan accounts. These laws may adversely affect our ability to collect on account balances or maintain established levels of periodic rate finance charges and other fees and charges with respect to the accounts.

### ***Interstate Taxation***

Several states have passed legislation attempting to tax the income from interstate financial activities, including credit cards, derived from accounts held by their residents. We believe this legislation will not materially affect us. Our belief is based on current interpretations of the enforceability of this legislation, prior court decisions, and the volume of our business in states that have passed such legislation.

### ***Insurance Licensing Requirements***

Our captive insurance subsidiary, ICOM Limited, is licensed in Bermuda under *The Insurance Act of 1978* as a Class 2 Insurer. We are restricted from writing any long-term policies or pursuing any unrelated business in excess of certain limits under Bermuda law.

### ***Fair Credit Reporting Act***

The Fair Credit Reporting Act ( FCRA ) regulates consumer reporting agencies. Under the FCRA, an entity risks becoming a consumer reporting agency if it furnishes consumer reports to third parties. A consumer report is a communication of information which bears on a consumer's creditworthiness, credit capacity, credit standing or certain other characteristics, and which is collected or used or expected to be used to determine the consumer's eligibility for credit, insurance, employment or certain other purposes. The FCRA explicitly excludes from the definition of consumer report, a report containing information solely as to transactions or experiences between the consumer and the entity making the report. An entity may share consumer reports with any of its affiliates so long as that entity provides consumers with an appropriate disclosure and an opportunity to opt out of such affiliate sharing.

Our objective is to conduct our operations in a manner such that we fall outside the definition of a consumer reporting agency under the FCRA. If we were to become a consumer reporting agency, we would be subject to a number of complex and burdensome regulatory requirements and restrictions. Such restrictions could have a significant adverse economic impact on us.

In late 2003, Congress passed significant changes to the FCRA. The FTC is primarily responsible for drafting and implementing new regulations for these changes, which affect credit reporting agencies, creditors and others. Numerous new requirements were imposed during 2004, and more are scheduled for 2005. These changes may affect Direct Merchants Bank's credit selection, granting and other operational policies and procedures in the future.

## **Regulatory Investigations**

In August 2003, we received notification from the SEC that we are the subject of a formal, nonpublic investigation. We believe that this investigation initially related primarily to our treatment of the Allowance for loan losses in 2001 and subsequent years, our 2001 credit line increase program and other related matters. On December 9, 2003, we received notification that the scope of the investigation had been expanded to include matters related to our valuation of Retained interests in loans securitized. The Company subsequently received additional SEC subpoenas and requests for information on related and other financial accounting issues, as well as the above matters. The SEC has advised us that this is a fact-finding inquiry and that it has not reached any conclusions related to this matter. We have responded fully to the SEC in its investigation. The SEC has informed us that it is reviewing the information and documents that we have submitted. The SEC also has taken testimony from certain of our current and former officers and directors in connection with its investigation. At this time we cannot predict what the results of the investigation will be. If the SEC determines that we or our officers or directors have violated federal securities laws or the SEC's rules and regulations, we could be subject to an SEC enforcement action, including potential fines and penalties, which could materially adversely affect our results of

**Table of Contents**

operations or financial condition. We cannot provide assurance that the resolution of the SEC investigation will not necessitate further amendments or restatements to our previously filed reports. We do not believe, however, that we or our officers or directors have violated any such laws, rules or regulations.

In August 2003, we received correspondence indicating that we were the subject of an OCC investigation, together with a subpoena requiring us to produce certain documents. We understood that investigation to be related to executive compensation and reimbursement. In January 2005, we received notification from the OCC that the Order of Investigation had been terminated and there were no findings against MCI, the Bank or any of their current or former officers or directors.

**Employees**

We have approximately 2,200 employees located in Arizona, Florida, Maryland, Minnesota and Oklahoma. None of our employees is represented by a collective bargaining agreement.

**Trademarks, Trade Names and Service Marks**

We have registered and continue to register, when appropriate, various trademarks, tradenames and service marks used in connection with our business and for private label marketing of certain of our products. We consider these trademarks and service marks to be readily identifiable with, and valuable to, our business.

**Executive Officers**

The following table sets forth certain information concerning the persons who currently serve as our executive officers. Each executive officer serves at the discretion of our Board of Directors.

Name	Age	Position
David D. Wesselink	62	Chairman and Chief Executive Officer
Richard G. Evans	56	Executive Vice President, General Counsel and Secretary
William A. Houlihan	49	Executive Vice President, Chief Financial Officer
Matthew S. Melius	39	Executive Vice President, Operations; and President and Chief Executive Officer of Direct Merchants Bank
Dan N. Piteleski	54	Executive Vice President, Chief Information Officer
Scott R. Fjellman	39	Senior Vice President, Treasurer
Jeffrey D. Grosklags	34	Senior Vice President, Investor and Public Relations
Mark P. Wagener	44	Senior Vice President, Controller

*David D. Wesselink* has been Chairman and Chief Executive Officer of the Company since December 2002. Mr. Wesselink previously was Vice Chairman of the Company from September 2000 to December 2002, and Executive Vice President and Chief Financial Officer of the Company from December 1998 to August 2000. Prior to joining the Company, Mr. Wesselink had been Senior Vice President and Chief Financial Officer of Advanta Corporation since 1993. Prior to Advanta Corporation, Mr. Wesselink held several positions at Household Finance Corp. and Household International, Inc. from 1971 to 1993, including Senior Vice President from 1986 to 1993, and Chief Financial Officer from 1982 to 1993. Mr. Wesselink also is a director of MasterCard Incorporated (U.S. Region Board), Saxon Capital, Inc., CFC International, Inc., American Financial Services Association and Central College.

*Richard G. Evans* has been Executive Vice President, General Counsel and Secretary of the Company since June 2001. Prior to joining the Company, Mr. Evans was Executive Vice President, General Counsel

**Table of Contents**

and Director of Green Tree Financial Corp. from 1985 to 1999. Prior to Green Tree, Mr. Evans served as Special Assistant Attorney General for the State of Minnesota from 1974 to 1984.

*William A. Houlihan* has been Executive Vice President and Chief Financial Officer of the Company since August 2004. Prior to joining the Company, Mr. Houlihan was Managing Director in the financial institutions investment banking group at JPMorgan Chase for one year. Prior to JPMorgan Chase, Mr. Houlihan spent three years as Executive Vice President and Chief Financial Officer at Hudson United Bancorp. Before joining Hudson United Bancorp, Mr. Houlihan held various investment banking positions at Keefe, Bruyette & Woods, Inc; Bear, Stearns & Co. Inc; and Goldman, Sachs & Company.

*Matthew S. Melius* has been Executive Vice President, Operations, of the Company since January 2005. Mr. Melius has also served as President and Chief Executive Officer of Direct Merchants Bank since January 2003. Mr. Melius previously was Executive Vice President, Credit Risk Management, Collections, Credit Card Operations, Customer Service and Marketing from September 2003 to December 2004, Executive Vice President Credit Risk Management, Collections and Credit Card Operations from January 2003 to September 2003 and Executive Vice President, Credit Risk Management from January 2001 to December 2002. Prior to 2001, Mr. Melius was Executive Vice President, E-Commerce of the Company from January 2000 to December 2000; Senior Vice President, Portfolio Marketing from January 1999 to December 1999; and Vice President, Marketing from September 1995 to December 1998. Prior to that, Mr. Melius served seven years in the credit card division of First National Bank of Omaha, where he advanced from a management trainee to manager of the portfolio management department. In his role as manager of the portfolio management department he directed the account retention and portfolio profitability operations.

*Dan N. Piteleski* has been Executive Vice President and Chief Information Officer of the Company since May 2002. Mr. Piteleski previously was Senior Vice President, Chief Information Officer of the Company from May 2001 to April 2002. Prior to joining the Company, Mr. Piteleski was Vice President, Chief Information Officer of H.B. Fuller Company for six years. Prior to H.B. Fuller, Mr. Piteleski served as Vice President, Information Systems at Zenith Data Systems for two and one-half years. Before Zenith, Mr. Piteleski was Manager, Information Systems and Technology at Apple Computer for four years. Mr. Piteleski has also worked in information systems at Equitable Resources Energy Company, Inc., and American Standard.

*Scott R. Fjellman* has been Senior Vice President and Treasurer of the Company since January 2003. Mr. Fjellman previously was Vice President, Assistant Treasurer of the Company from April 2000 to December 2002. Prior to joining the Company, Mr. Fjellman was with Arcadia Financial Ltd. for eight years, most recently as Vice President of Securitization and Investor Relations. Before joining Arcadia Financial, Mr. Fjellman spent three years as an auditor with KPMG LLP.

*Jeffrey D. Grosklags* has been Senior Vice President, Investor and Public Relations since October 2004. Mr. Grosklags previously was Senior Vice President, Credit Card Finance from September 2000 to September 2004. Prior to that Mr. Grosklags served in a variety of finance positions since 1995. Mr. Grosklags began his career with Deloitte & Touche where he worked for over three years as an auditor.

*Mark P. Wagener* has been Senior Vice President and Controller of the Company since October 2001. Mr. Wagener previously was Vice President, Assistant Controller of the Company from June 2000 to September 2001. Prior to joining the Company, Mr. Wagener served for 13 years at Norwest Corporation (now Wells Fargo & Company) in various finance/accounting management positions, the last being Director of Corporate Planning and Analysis. Mr. Wagener began his career with Arthur Andersen & Co., where he worked for five years as an auditor.

Our officers are elected by, and hold office at the will of, our Board of Directors and do not serve a term of office as such.

## **Table of Contents**

### **Risk Factors**

The factors discussed below, among others, could cause our actual results to differ materially from those expressed in any forward-looking statements that we make in this Report. See *Forward Looking Statements* on pages 1-2 of this Report. Although we have attempted to list comprehensively these important factors, we caution that other factors may in the future prove to be important in affecting our results of operations. New factors emerge from time to time, and it is not possible for us to predict all of these factors, nor can we assess the impact of each factor on our business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those contained in any forward-looking statement.

***Direct Merchants Bank's activities are regulated by the OCC; failure to operate in accordance with OCC directives, including those included in our Modified Operating Agreement, could result in adverse actions by the OCC.***

Direct Merchants Bank's activities are regulated by the OCC. The OCC has imposed on the Bank the restrictions discussed under *Business Regulation - MCI and Direct Merchants Bank* and could increase the existing restrictions or impose new ones. New or more restrictive requirements could include, among others, restrictions relating to:

minimum regulatory capital levels;

extensions of credit;

strategic acquisitions and asset growth;

underwriting criteria, account management, account pricing, and accounting policies and practices;

enhanced scrutiny and consent requirements relating to business plans and liquidity management

submission of special periodic regulatory reports; and

additional supervisory actions or sanctions under applicable Prompt Corrective Action guidelines and other applicable laws and regulations.

***Direct Merchants Bank is subject to regulators who could impose restrictions that could negatively impact our operations or financial results.***

The operations of our banking subsidiary, Direct Merchants Bank, and its activities as a credit card lender are subject to periodic review and examination by federal regulators to assess compliance with federal laws and regulations regarding the safety and soundness of financial institutions and federal consumer protection laws. These regulators have broad discretion to issue or revise regulations, and to issue guidance, that may significantly affect Direct Merchants Bank or the way the Bank or we conduct business. These regulators also are authorized to impose penalties for violations of the laws and regulations that they oversee, including, in certain cases, ordering Direct Merchants Bank to pay restitution to cardholders. Any new or more restrictive requirements could negatively impact our operations or financial results, limit our growth prospects, reduce our returns on capital or require us to raise additional capital.

***Failure to comply with applicable laws and regulations, and adverse changes in those laws or regulations, could have a negative impact on our financial results and could adversely affect our ability to conduct our business in a profitable manner.***

Various federal and state laws and regulations significantly limit the activities in which we and Direct Merchants Bank are permitted to engage. See *Business - Regulation*. Among other things, these laws and regulations:

limit the fees and other charges that we are allowed to charge;

limit or prescribe certain other terms of our products and services;

**Table of Contents**

require specified disclosures to consumers, including disclosures regarding our practices for collection and sharing of non-public customer information;

require us to treat non-public customer information in certain ways;

govern the sale and terms of products and services we offer;

require that we obtain and maintain licenses and qualifications; and

impose capital requirements.

In some cases, the precise application of these statutes and regulations is not clear. Our failure to comply with applicable laws and regulations may result in regulatory action, negative publicity or consumer class action litigation. Moreover, numerous legislative and regulatory proposals that would impact aspects of our business are advanced each year, including proposals of revisions to federal bankruptcy laws. Changes in the laws and regulations to which our business is subject, including adoption of new legislation or revisions to the interpretation of existing laws and regulations, could adversely affect our ability to conduct our business in a profitable manner. Finally, changes in government fiscal or monetary policies, including changes in our rate of taxation, could also adversely affect our financial results.

***We are the subject of an SEC investigation that could have a material adverse effect on our business and financial results.***

On August 5, 2003, we received notification from the SEC that we are the subject of a formal, nonpublic investigation. We believe that this investigation initially related primarily to our treatment of Allowance for loan losses in 2001 and subsequent years, our 2001 credit line increase program and other related matters. On December 9, 2003, we received notification that the scope of the investigation had been expanded to include matters related to our valuation of Retained interests in loans securitized. The Company subsequently received additional SEC subpoenas and requests for information on related and other financial accounting issues, as well as the above matters. The SEC also has taken testimony from certain of our current and former officers and our directors in connection with its investigation. We have responded fully to the SEC in its investigation. The SEC has informed us that it is reviewing the information and documents that we have submitted. The SEC has advised us that this is a fact-finding inquiry and that it has not reached any conclusions related to this matter. At this time we cannot predict what the results of the investigation will be.

If the SEC determines that we or our officers and directors have violated federal securities laws or the SEC's rules and regulations, we could be subject to SEC enforcement action, including potential fines and penalties, which could materially adversely affect our results of operations or financial condition. We cannot provide assurance the resolution of the SEC investigation will not necessitate further amendments or restatements to our previously filed reports. We do not believe, however, that we or our officers or directors have violated any such laws, rules or regulations.

***Litigation involving us could negatively affect our business and financial results.***

We face the risk of litigation, including class action lawsuits, challenging our product terms, rates, disclosures, collections and/or other practices, under state and federal consumer protection statutes and other laws, as well as actions relating to federal securities laws. In particular, state attorneys general and other government prosecutors have shown an increased interest in the enforcement of consumer protection laws, including laws relating to subprime lending, predatory lending practices and privacy. See *Legal Proceedings* on pages 27-28 for a discussion of legal actions to which we are currently subject. All litigation involves litigation costs, both in terms of money and diversion of management's time and attention. In addition, litigation may result in orders that require us to change specific business practices or adopt business practices different from our competitors, pay settlement costs and damages and, in some cases, penalties. Any or all of these could negatively affect our business and financial results.

**Table of Contents**

***We could be required to provide support to Direct Merchants Bank.***

Under our regulatory framework and the CALMA, we could be required to contribute capital or otherwise provide support to Direct Merchants Bank in order to maintain or meet the Bank's capital and liquidity needs. If we had to do this, it could limit our ability to expend funds at the MCI level or require us to engage in capital raising activities that could adversely affect our financial results and/or stock price for a variety of reasons, including dilution to existing equity holders.

***The occurrence of certain events could result in early amortization (required repayment) of the securities issued by the Metris Master Trust and also cause all amounts outstanding under our credit agreement and our existing senior notes to become due and payable.***

Certain events, such as a deterioration in the performance of our securitized receivables, deterioration in our financial condition, breaches of representations, warranties or covenants that we make in the documentation relating to our securitizations, or defaults under our other credit arrangements, could result in early amortization (required repayment) of the principal amount of the securities issued by the Metris Master Trust. Early amortization also would cause a default under our credit agreement that could, in turn, lead to a default with respect to our existing senior notes, potentially resulting in all amounts due under those arrangements also becoming due and payable.

***Our target consumers generally have higher default rates and may be impacted more by general economic and social factors than lower default consumers.***

The primary risk associated with secured and unsecured lending to middle-market consumers is that default rates for those consumers are higher than those for lower default consumers. This results in more accounts being charged-off as uncollectable than would be the case with lower default consumers. If we are not successful in evaluating the creditworthiness of our target customers or in applying our risk-based pricing system, we could experience greater levels of delinquencies and losses. In addition, general economic and social factors, such as the rate of inflation, unemployment levels, interest rates and the effects of periods of war, may have a greater impact on consumers in our target market than on those with higher incomes. Accordingly, any general worsening of economic or social conditions may have a disproportionate effect on our target consumers and, thus, on our delinquency and charge-off rates. This, in turn, could:

cause purchasers of securities issued by the Metris Master Trust to require even higher credit enhancement levels for future securities issued by the Metris Master Trust, which could divert significant amounts of cash that would otherwise be available to us;

jeopardize our ability to complete future securitization transactions on acceptable terms or at all, thereby decreasing our liquidity and forcing us to rely on other potentially more expensive funding sources, to the extent available; and

cause early amortization (required repayment) of outstanding securities issued by the Metris Master Trust, with the potential results noted above.

***We require a high degree of liquidity to operate our business, and an inability to access funding at the times and in the amounts that we need could adversely affect our ability to operate or our financial results.***

Key elements of our strategy depend on us having adequate available cash, and we therefore require a high degree of liquidity to operate our business (see *Management's Discussion and Analysis of*



**Table of Contents**

*Operations Liquidity and Capital Resource* (for a more detailed discussion of liquidity). Activities for which we need cash include:

funding new receivables;

making interest and principal payments under our credit agreement, existing senior notes and other indebtedness;

refinancing maturing series of asset-backed securities issued by the Metris Master Trust;

providing credit enhancement with respect to asset-backed securities issued by the Metris Master Trust;

covering fees and expenses incurred in connection with the securitization of receivables; and

meeting other operating expenses.

As a result of these activities, ensuring appropriate liquidity is an ongoing business objective. We rely heavily on the securitization of our consumer loans for funding, primarily by selling the loans to the Metris Master Trust.

If we are unable to access funding at the times and in the amounts that we need, we would be required to scale back our business operations, could be unable to refinance maturing series of asset-backed securities issued by the Metris Master Trust, and could be unable to pay amounts due with respect to our credit agreement or our existing senior notes. Either an inability to refinance maturing series of securities issued by the Metris Master Trust or a default in payment when due of any amounts under our credit agreement or our existing senior notes would ultimately result in both an early amortization (required early repayment) of the asset-backed securities issued by the Metris Master Trust and an acceleration of all amounts due under our credit agreement and our existing senior notes. Even if we are successful in obtaining the funding that we need, an increase in the cost of that funding would negatively impact our financial results.

***We are the subject of an Internal Revenue Service examination that could have a material adverse effect on our liquidity.***

The Company's 1998 through 2002 federal income tax returns are under examination by the Internal Revenue Service ( IRS ). Both the Company and the IRS have proposed adjustments involving the tax treatment of certain credit card fees as original issue discount ( OID ). These fees include late, overlimit, interchange, cash advance and annual fees. Although these fees are primarily reported as income when billed for financial reporting purposes, we believe the fees create OID that should be deferred and amortized over the remaining life of the underlying credit card loans for tax purposes. As of December 31, 2004, and December 31, 2003, the Company had deferred cumulative federal income tax related to this issue of approximately \$129 million and \$179 million, respectively. The decrease is primarily attributable to the decrease in managed receivables. Our treatment of these fees is consistent with that of many other United States credit card issuers. Furthermore, we believe our treatment of these fees is appropriate based on relevant technical authority and specific guidance issued by the IRS regarding late fees. However, the timing and amount of any final resolution remain uncertain. We continue to work with the IRS to resolve this matter and do not expect to pay any incremental tax related to this issue in the next 12 months, nor do we expect the resolution of this matter to have a material adverse effect on future earnings.

***Changes in the interest rates on the funds we borrow and the amounts we loan to our credit card customers could adversely affect our financial results.***

Like other financial institutions, we borrow money from institutional lenders that we then lend to our customers. We earn interest on the consumer loans we make and pay interest on the borrowings we use to fund those loans. Changes in these two interest rates affect the value of our assets and liabilities. Generally, our credit card loans are priced at rates indexed from the Prime rate. The interest we pay on our borrowings is based on indices over London Inter Bank Offered Rate ( LIBOR ). If the rate of

**Table of Contents**

interest we pay on our borrowings increases more than the rate of interest we earn on our loans, our net interest income, and therefore our earnings, could fall. Our earnings could also be adversely affected if the rates on our consumer loans fall more quickly than those on our borrowings.

We manage these risks partly by changing the interest rates we charge on our credit card accounts. The success of repricing accounts to match an increase or decrease in our borrowing rates depends on the overall product mix of those accounts, the actual amount of accounts repriced, the rate at which we are originating new accounts, and our ability to retain accounts (and the related loan balances) after repricing. For example, if we increase the interest rate we charge on our credit card accounts and the cardholders close their accounts as a result, we may not be able to match our increased borrowing costs as quickly, if at all.

Changes in interest rates also affect the balances our customers carry on their credit cards. When interest rates fall, there may be more low-rate product alternatives available to our customers. Consequently, their credit card balances may fall and prepayment and attrition rates may rise. We can mitigate this risk by reducing the interest rates we charge. However, these changes can reduce the overall yield on our portfolio. When interest rates rise, on the other hand, there are fewer low-rate alternatives available to our customers. Consequently, credit card balances may rise (or fall more slowly). In this circumstance, we may have to raise additional funds at higher interest rates to fund loans to our customers. We can mitigate the impact of this by increasing the interest rates we charge, although such changes may increase opportunities for our competitors to offer attractive products to our customers and consequently increase customer attrition from our portfolio.

***We face intense competition.***

We face intense competition from numerous financial services providers, many of which have greater resources and name recognition than we do. Our credit card business competes with national, regional and local bankcard issuers, as well as other general purpose and private label credit card issuers. Some of these issuers are substantially larger and often compete for customers by offering lower interest rates and/ or fee levels than we do. Our credit card lending products also compete with other financial products such as home equity loans and other line of credit products. Moreover, the federal *Gramm-Leach-Bliley Act*, which permits the affiliation of commercial banks, securities firms and insurance companies, may increase the number of competitors in the banking industry and the level of competition for banking products, including credit cards.

In addition, there has been continued focus on solicitations to middle-market consumers as competitors have continued to focus on this market. Our competitors may take actions such as offering lower interest rates and fees, higher credit lines, and incentives to customers to use their credit cards and/ or transfer existing balances to their credit cards. We believe customers are attracted to credit card products largely on the basis of price, credit limit and other product features, and customer loyalty is often limited, these and other competitive practices could result in the loss of existing customers, reductions in account balances, a slowdown in account and balance growth, increased customer acquisition costs and reductions in the levels of finance charges and fees that we charge.

***Our financial results could be negatively impacted by fluctuations in our interests in our securitizations.***

We retain interests in the assets included in securitizations, including retained subordinated interests, spread accounts and other residual interests. The value of and income earned from these interests will vary over time as a result of many factors not within our control, including the performance of the securitized loans, interest paid to the holders of asset-backed securities, and transaction expenses. The performance of the loans included in our securitizations is subject to risks and uncertainties, including, among others, increased delinquencies and credit losses, economic downturns and social factors, interest rate fluctuations, changes in government policies and regulations, competition, expenses, dependence upon third-party vendors, fluctuations in accounts and account balances, and industry risks. Since we are required to reflect

**Table of Contents**

changes in the value of these interests in our financial statements, decreases in value could negatively impact our financial results.

***Our restatements of financial results have had, and may in the future continue to have, adverse effects on us.***

In 2004, we restated our financial results for 1998 through 2002, and for the first three quarters of 2003, in connection with our analysis of our method of valuing Retained interests in loans securitized. Included in these restatements, in addition to changes made as a result of our revised accounting policies and procedures related to valuing our retained interests, are corrections to conform with GAAP related to securitization transaction costs, credit card solicitation costs, interest rate caps and debt waiver revenue associated with credit card receivables sold to the Metris Master Trust, as well as the transfer of allowance for loan losses that was incorrectly classified as a valuation reserve addition. We also restated certain other prior period amounts to conform with the current period's presentation. For a more detailed description of the restatements, see Amendment No. 1 to our Annual Report on Form 10-K for the year ended December 31, 2002. These restatements resulted in our making late filings with the SEC and may have harmed our reputation with investors and possibly customers. These restatements and their effects may have additional adverse effects on us in the future.

***Disputes affecting MasterCard and Visa could negatively impact our operations and financial results.***

We are a member of MasterCard International Incorporated ( MasterCard ) and Visa U.S.A. Inc. ( Visa ). MasterCard® and Visa® are membership organizations composed of financial institutions that issue MasterCard or Visa cards. The outcome of pending or future disputes involving these organizations could, if adversely decided, affect our operations or result in an increase in the fees we must pay as a member. In particular, in October 1998, the U.S. Department of Justice filed a complaint against MasterCard, Visa and Visa International, Inc., asserting that duality (the overlapping ownership and control of both the MasterCard and Visa associations by the same group of banks) restrains competition in violation of the antitrust laws, and challenging the rules adopted by both MasterCard and Visa that restrict member banks from joining American Express, Discover/ Novus or other competing networks. The case was tried in the summer of 2000 and the trial court announced its decision in October 2001. The trial court ruled in the associations' favor on the duality claim, but against the associations on the competing networks claim. In September 2003, the Second Circuit Court of Appeals affirmed the decision of the District Court. Visa and MasterCard's petition for rehearing was denied in January 2004. Visa and MasterCard appealed to the U.S. Supreme Court, but their petition was denied on October 4, 2004. Following the decision, on October 4, 2004, Discover filed an antitrust suit against MasterCard and Visa seeking unspecified damages for their alleged anticompetitive behavior. We cannot predict the final outcome of this or any similar future litigation, its effect on the competitive environment in the credit card industry, or its effect on credit card issuers such as Direct Merchants Bank.

***Other industry-wide risks could adversely affect our financial performance.***

We face many industry-wide risks that could negatively affect our financial performance. For example, all businesses in the credit card industry face the risk of fraud by cardholders and third parties, as well as the risk that increased criticism from consumer advocates and the media could hurt consumer acceptance of our products. In addition, like all businesses in the financial services industry, we face risks related to:

rapidly changing technologies, including in particular technological challenges in the developing online credit card and financial services market;

the possibility that system disruptions and failures may interrupt or delay our ability to provide services to our customers;

potential claims relating to the proprietary nature of widely used technology, such as smart cards and call center technology; and

**Table of Contents**

the ability to provide and safeguard the secure transmission of confidential information over the Internet in the face of security breaches, acts of vandalism and developments in computer capabilities that could result in a compromise or breach of the technology used to protect customer transaction data.

**Available Information**

You can find additional information regarding our executive officers and Board of Directors in the Proxy Statement relating to our 2005 Annual Meeting of Stockholders. In addition, we periodically file reports and other information with the Securities and Exchange Commission ( SEC ) under the *Securities Exchange Act of 1934*. You can read and copy this information at SEC offices in Washington, D.C., New York City, and Chicago; obtain copies of this information by mail from the Public Reference Section of the SEC, 450 Fifth Street, N.W., Room 1024, Washington, D.C. 20549, at prescribed rates; obtain copies from the SEC 's website (<http://www.sec.gov>); inspect information at the offices of the New York Stock Exchange, Inc., 20 Broad Street, New York, New York, 10005; request copies of documents by calling our Investor Relations Department at (952) 525-5074; or visit our website.

Our Internet website is <http://www.metriscompanies.com>. We make available, free of charge, through the Investor Relations portion of our website, our Annual Reports on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K, and amendments to such reports filed or furnished pursuant to Section 13(a) or 15(d) of the *Securities Exchange Act of 1934*, as amended, as soon as reasonably practicable after we electronically file such material with, or furnish it to, the SEC.

**Item 2. Properties**

We lease our principal executive office space in Minnetonka, Minnesota, currently consisting of approximately 174,000 square feet. That lease expires in December 2011. During 2004, we entered into a binding agreement with our landlord, effective October 1, 2004, to release us from our remaining rent obligation on approximately 126,000 square feet of office space at our Minnetonka headquarters.

Direct Merchants Bank leases 56,000 square feet in Phoenix, Arizona, which serves as the Bank 's operation center. That lease expires in 2009. We also are party to a sublease agreement to rent 7,500 square feet in Scottsdale, Arizona, to support our Data Center, which is currently set to expire on July 31, 2006. In addition, we lease facilities in Tulsa, Oklahoma; White Marsh, Maryland; Jacksonville, Florida; and Duluth, Minnesota, consisting of approximately 100,000, 100,000, 99,000 and 20,000 square feet, respectively. These leases expire in December 2010, September 2007, May 2005 and September 2006, respectively. We have entered into sublease agreements for approximately 20,000 square feet of our lease obligation in Florida. We have entered into sublease agreements for approximately 50,000 square feet of our lease obligation in Maryland. The leased properties in Oklahoma, Maryland, Florida and Duluth support our collections, customer service and back office operations. We also own our operations center in Orlando, Florida, which consists of approximately 45,000 square feet. We believe our facilities are suitable to our businesses and that we will be able to lease or purchase additional facilities as needed.

**Item 3. Legal Proceedings**

In September 2002, a shareholder lawsuit was filed in the United States District Court for the District of Minnesota, naming MCI, Ronald N. Zebeck and David D. Wesselink as defendants. The plaintiffs represent a class of purchasers of MCI common stock between November 5, 2001 and July 17, 2002. The lawsuit seeks damages in an unspecified amount. The complaint alleges, among other things, that defendants violated the federal securities laws when MCI failed to timely disclose the resulting impact of an OCC Report of Examination. The lawsuit is currently in the pre-trial discovery phase. We believe the lawsuit is without merit and are vigorously defending against the claim.

In January 2004, a complaint was filed in Hennepin County District Court in Minneapolis, Minnesota, against MCI, certain members of its Board of Directors and a number of other entities, by Ronald N. Zebeck, MCI 's former Chairman and Chief Executive Officer. The complaint alleges breach of contract,

**Table of Contents**

intentional interference with contract, breach of covenant of good faith, defamation, and violation of Minnesota's whistleblower act. In February 2004, defendants filed an answer in which they denied the allegations in the complaint, and MCI filed counterclaims against Mr. Zebeck alleging breach of fiduciary duty and duty of loyalty, unjust enrichment, and breach of covenant not to compete. MCI is requesting an accounting, and seeking declaratory judgment against Mr. Zebeck for the principal amount (\$5 million) of a loan made by MCI in 1999, plus interest. The lawsuit is in the pre-trial discovery phase. We believe Mr. Zebeck's claims are without factual and legal support, and we have numerous substantive legal defenses to his claims. We intend to vigorously defend against Mr. Zebeck's claims and will aggressively prosecute our case against him.

In addition to the foregoing, we are a party to various legal proceedings resulting from the ordinary business activities relating to our operations.

For a discussion of current regulatory investigations to which we are subject, see *Regulatory Investigation* under Item 1 on page 18-19.

Because at this time we are unable to estimate damages that may result from the resolution of the matters outlined above, there can be no assurance that defense or resolution of these matters will not have a material adverse affect on our financial position.

**Item 4. *Submission of Matters to a Vote of Security Holders***

No matter was submitted to a vote of security holders during the fourth quarter of our fiscal year ended December 31, 2004.

**PART II**

**Item 5. *Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities***

The information required by Item 201 of Regulation S-K is set forth in the *Summary of Consolidated Quarterly Financial Information and Stock Data* on pages 94-95 of this Report.

**Table of Contents****Item 6. Table 1: Selected Financial Data**

	Year Ended December 31,					
	2004	2003	2002	2001	2000	Four-Year Compound (Decline) Growth Rate
(In thousands, except per share data)						
<b>Income Statement Data:</b>						
Securitization income	\$ 329,310	\$ 173,367	\$ 323,517	\$ 650,400	\$ 644,457	(15.5)%
Credit card loan and other interest income	20,100	90,530	229,402	369,138	120,398	(36.1)%
Total revenues	530,128	595,550	1,064,823	1,642,582	1,200,668	(18.5)%
Interest expense	60,441	74,421	103,516	166,277	133,006	(17.9)%
Provision for loan losses	(4,762)	126,648	219,804	461,106	164,800	N/A
Total expenses	474,172	812,815	1,064,540	1,354,667	896,945	(14.7)%
Effective Tax rate	39.7%	32.0%	659.7%	39.5%	38.6%	N/A
Net income (loss)	\$ 33,745	\$ (147,739)	\$ (1,584)	\$ 160,029	\$ 185,902	(34.7)%
<b>Per Common Share Statistics:</b>						
(Loss) earnings per common share diluted <sup>(1)</sup>	\$ (0.17)	\$ (3.27)	\$ (0.66)	\$ 1.25	\$ 1.66	N/A
Stock price	\$ 12.75	\$ 4.44	\$ 2.47	\$ 25.71	\$ 26.31	(16.6)%
Dividends paid	\$	\$	\$ 0.04	\$ 0.04	\$ 0.03	N/A
Common shares outstanding	58,127	57,807	57,168	63,419	62,243	(1.7)%
Preferred securities on a converted basis	45,054	42,616	38,978	35,598	29,164	11.5%
Total book value <sup>(1)</sup>	\$ 9.18	\$ 9.05	\$ 10.97	\$ 11.16	\$ 10.20	(2.6)%
Common stockholders book value <sup>(2)</sup>	\$ 7.45	\$ 7.58	\$ 10.92	\$ 11.22	\$ 9.19	(5.1)%
Shares used to compute (loss) earnings per share diluted <sup>(1)</sup>	57,946	57,471	59,782	64,687	63,418	(2.2)%
<b>Selected Metris Master Trust Data:</b>						
Annual net excess spread <sup>(3)</sup>	4.72%	2.65%	5.77%	7.87%	7.12%	N/A
Ending gross receivables	\$ 6,443,919	\$ 7,933,763	\$ 10,405,099	\$ 9,141,659	\$ 6,855,923	(1.5)%
Average gross receivables	6,962,084	9,215,480	10,200,898	7,868,453	5,951,562	4.0%
Ending principal receivables	6,117,669	7,489,568	9,809,564	8,677,660	6,495,214	(1.5)%
Average principal receivables	6,684,742	8,819,252	9,690,572	7,379,816	5,597,768	4.5%
Delinquency ratio <sup>(4)</sup>	9.2%	11.1%	12.0%	9.3%	8.5%	N/A
Principal delinquency ratio <sup>(5)</sup>	7.7%	9.3%	10.2%	7.9%	7.0%	N/A
<b>Selected Operating Data Owned Basis:</b>						
Year-end credit card loans	\$ 68,230	\$ 128,615	\$ 846,417	\$ 2,756,763	\$ 1,184,269	(51.0)%
Average credit card loans	87,317	518,705	1,305,127	1,709,989	614,991	(38.6)%
Year-end assets	1,481,479	1,392,396	2,590,392	4,165,975	3,738,307	(20.7)%
Average assets	1,462,781	2,211,348	3,334,850	3,903,846	2,826,653	(15.2)%
Year-end deposits	3,407	6,262	892,754	2,058,008	2,106,199	(79.9)%
Year-end debt	373,624	350,448	357,649	647,904	356,066	1.2%
Year-end preferred stock	514,545	470,728	430,642	393,970	360,421	9.3%
Common stockholders equity	432,757	438,465	624,031	711,366	572,276	(6.7)%
Total stockholders equity	947,302	909,193	1,054,673	1,105,336	932,697	0.4%
Average total stockholders equity	971,079	1,038,190	1,116,578	1,011,573	759,633	6.3%
Return on average assets	2.3%	N/A	N/A	4.1%	6.6%	N/A
Return on average total equity	3.5%	N/A	N/A	15.8%	24.5%	N/A
Allowance for loan losses	\$ 12,409	\$ 45,492	\$ 90,315	\$ 460,159	\$ 123,123	(43.7)%
Delinquencies	7,781	20,309	7,876	277,778	89,168	(45.6)%
Delinquency ratio <sup>(4)(6)</sup>	11.4%	15.8%	0.9%	10.1%	7.5%	N/A
Allowance for loan losses as a percent of 30-day plus delinquent receivables	159.5%	224.0%	1,146.7%	165.7%	138.1%	N/A
Allowance for loan losses as a percent of credit card loans	18.2%	35.4%	10.7%	16.7%	10.4%	N/A
Charge-offs	\$ 30,267	\$ 137,015	\$ 325,351	\$ 209,779	\$ 59,679	(15.6)%

## Edgar Filing: METRIS COMPANIES INC - Form 10-K

Net charge-off ratio	34.7%	26.4%	24.9%	12.3%	9.7%	N/A
New accounts	480	316	696	1,023	1,444	(24.1)%
Gross active accounts	2,177	2,482	3,398	3,871	3,920	(13.7)%

- (1) Total book value is calculated assuming conversion of preferred stock.
- (2) Common stockholders' book value is calculated using common stockholders' equity and period-end common shares outstanding.
- (3) Monthly net excess spread is calculated as gross yield, less gross principal default rate, servicing fees and financing costs. Annual net excess spread is calculated as the simple average of the 12 monthly net excess spreads during the applicable calendar year.
- (4) The delinquency ratio represents receivables that were at least 30 days contractually past due at year-end as a percentage of year-end receivables.
- (5) The principal delinquency ratio represents principal on credit card loans that were at least 30 days contractually past due at year-end as a percentage of year-end principal balances.
- (6) The decrease in owned delinquencies as of December 31, 2002 versus December 31, 2001 primarily reflects the sale of approximately \$120 million in delinquent receivables during September and December 2002.
- (7) Prior period earnings per share amounts have been restated to comply with the provisions of Emerging Issues Task Force Issue No. 03-6, which was adopted effective April 1, 2004.

**Table of Contents****Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations**  
**Business Overview**

The following discussion and analysis provides information management believes to be relevant to understanding our financial condition and results of operations. This discussion should be read in conjunction with our consolidated financial statements and related notes thereto for the period ended December 31, 2004.

MCI and its subsidiaries are information-based marketers of consumer lending products throughout the United States. Our consumer lending products are primarily unsecured credit cards, including the Direct Merchants Bank MasterCard® and Visa® credit cards. We also offer co-branded credit cards through partnerships with other companies. Our credit cards generate consumer loans through Direct Merchants Bank. These loans in turn generate income and cash flow from principal, interest and fee payments. The sales of our other consumer financial products, such as credit protection products, generate additional cash flow. Our earnings may fluctuate based on several factors, including securitization activity. When securitization transactions occur we incur Loss on new securitization to the Metris Master Trust and increased transaction costs.

During 2004, we saw continuing signs of improving asset quality. That improvement resulted in an increase in the average excess spread in the Metris Master Trust, which rose from a 12-month average of 2.65% as of December 31, 2003, to 4.72% for the year ended December 31, 2004. The improvement in the excess spread has been driven primarily by improvements in the overall credit quality of the portfolio. Delinquency rates in the Metris Master Trust decreased to 9.2% as of December 31, 2004, compared to 11.1% as of December 31, 2003. The average principal default rate in the Metris Master Trust was 18.2% for the year ended December 31, 2004, compared to 20.4% for the year ended December 31, 2003. We have also continued to see improved performance in the early-stage delinquencies in the Metris Master Trust. As of December 31, 2004, the percentage of receivables 1-29 days contractually delinquent in the Metris Master Trust was 4.40%, compared to 5.62% as of December 31, 2003. We believe this improvement has resulted from revisions in the operating strategies with which we manage our portfolio, significantly enhanced collection efforts, and improvements in the economy. While we anticipate overall long-term improvement in the performance of the Metris Master Trust, we do expect monthly and quarterly fluctuations in both excess spread and delinquencies resulting from several factors, including seasonal trends.

The one-month LIBOR (the index which primarily drives our cost of funds) has increased from 1.12% at December 31, 2003, to 2.40% as of December 31, 2004. This increase, and potential future increases, will result in a higher cost of funds on securities issued out of the Metris Master Trust, which is partially offset by higher yields on our credit card portfolio. We believe that impacts to our financial statements that result from increases in interest rates may be mitigated by a variety of management strategies, including, but not limited to, interest rate caps, portfolio re-pricing or the issuance of fixed rate debt. For further information on the impact to us resulting from changes in interest rates, refer to *Item 7a Quantitative and Qualitative Disclosures about Market Risk* on page 56 of this Report.

As a result of the improved performance of the Metris Master Trust, we have seen a decrease in the cash restricted from release to us from the Metris Master Trust. As of December 31, 2004, cash restricted from release was \$87.3 million, compared to \$305.9 million as of December 31, 2003. The decrease in restricted cash has improved our overall liquidity position (See further discussion on restricted cash in *Off Balance Sheet Arrangements* on pages 43-45 of this Report). During 2004, we increased our financing conduit capacity to \$1.2 billion. This facility is a two-year conduit financing facility that matures in April 2006. We utilized this conduit during the year to defease a total of \$1.75 billion in maturing asset-backed securitizations (ABS). Effective February 16, 2005, the Company reduced its conduit capacity from \$1.2 billion to \$1.0 billion. Our receivable funding needs for 2005 and 2006 will be covered by future ABS issuances and further portfolio attrition. We have \$1.35 billion in remaining commitment from MBIA Insurance Corporation (MBIA) to provide insurance coverage on future ABS transactions, of which \$1.05 billion currently is available. The remaining \$300 million of commitment will become available to us



## **Table of Contents**

when Series 1999-3 matures. Our improved liquidity position also has afforded us broader access to the securitization market, which was illustrated in the \$600 million senior subordinated securitization that we completed in November 2004. This was the first time we accessed the senior-subordinated public markets in over three years (See further discussion of funding transactions completed during the year in *Liquidity, Funding and Capital Resources* on pages 45-49 of this report).

We continue to focus on strengthening the long-term operations of our business. Improvements in losses, delinquencies and payment rates have been driven by tighter underwriting on new credit card account originations, tighter credit line management on existing and new cardholder accounts, better pricing on offerings, and improved collections initiatives. We have changed our base strategies in these areas over the past two years and have seen benefits in improved operating results. These improved results and our stronger cash position are enabling us to focus on growing our business. We steadily increased our new account originations throughout 2004. During the year we generated approximately 480,000 new accounts, of which approximately 208,000 were generated during the fourth quarter. We are comfortable increasing our new account originations due to the continued strong results we are experiencing in our 2003 vintages, our improved liquidity position and the improved performance of the Metris Master Trust. We have experienced an improvement in delinquencies in comparing our 2004 and 2003 vintages to our 2002 vintages at the same point in time. We expect credit card originations in 2005 to continue to reflect the discipline exhibited in our 2003 and 2004 originations and anticipate these improved results will create a more reliable, predictable and long-term receivables base. Our new account growth will remain focused on our traditional target market, the middle-market consumer. We will continue to leverage our account origination strategies, increase our efforts to penetrate the Hispanic customer segment, increase our partnership and third-party marketing efforts, and test additional products, channels and incremental prospects.

In January 2003, the FFIEC issued guidance with respect to various account management practices for institutions engaged in credit card lending. The guidance provides requirements for certain operational and accounting policies, which are designed to bring consistency in practice between institutions engaged in credit card lending. Beginning in 2003, we began implementing the guidance and believe we are now in compliance with most aspects. In addition, we developed and have been executing against a multi-phased approach to address the receivable amortization aspects of this guidance. We expect to utilize various methods to ensure reasonable receivable amortization of our accounts, including but not limited to: limiting consecutive fee billings; implementing a fee billing cap; reducing customer's interest rates; and increasing the required minimum payment due. The impact of fully implementing the account management guidance, while not expected to be significant, is unknown at this time.

## **Critical Accounting Estimates**

The Company's significant accounting policies are identified on pages 61-68 of this Report; the most critical of which are our determination of the valuation of our Retained interests in loans securitized and the Allowance for loan losses.

### ***Valuation of Retained Interests in Loans Securitized***

The Retained interests in loans securitized on our balance sheet associated with our securitization transactions includes contractual retained interests, excess transferor's interest, interest-only strip receivable and spread accounts receivable. We determine the fair value of each component of the Retained interests in loans securitized at the time a securitization transaction or replenishment sale is completed using a discounted cash flow valuation model and on a quarterly basis thereafter. Increases to the fair value of each of the assets related to discount accretion are recorded in Discount accretion. Any other change in the fair value is recorded in Change in fair value.

The discounted cash flow valuation is limited to the receivables that exist and have been sold to the Metris Master Trust. Therefore, the model assumes the current principal receivable balance as of the balance sheet date amortizes with no new sales, interchange fees or cash advances. The future cash flows

## **Table of Contents**

are modeled in accordance with the Company's debt series legal documents and are applied to all series on a pro-rata basis. The valuation model assumes that we repurchase the outstanding principal receivables within each series at face value according to the clean-up call provisions contained in the respective security series legal documents.

The contractual retained interests represent subordinated securities held by us. There is no stated interest/ coupon rate associated with these securities and they are not rated. They are subordinate to all other securities and, accordingly, are repaid last. Their fair value is determined by discounting the expected future cash flows using a discount rate commensurate with the risks of the underlying assets and the expected timing based on the scheduled maturity date for the underlying securitization. If these securities are recoverable based on the Metris Master Trust forecasts, cash flows related to the entire subordinated principal balance are used in determining their fair value.

Transferor's interest represents an undivided interest in receivables that are not pledged to support a specific security series or class, and represent our interest in the excess principal receivables held in the Metris Master Trust. The fair value is determined in the same manner as the contractual retained interests and is discounted based on 12 months-to-maturity. We have subordinated our rights to the excess cash flows on the receivables underlying the transferor's interest, thus they are included in the value of the interest-only strip receivable.

Spread account receivable balances represent interest-earning cash held by the Metris Master Trust Trustee due to performance of the Metris Master Trust and minimum spread reserve deposits required by certain security series. Their fair value is determined by discounting the expected future cash flows using a discount rate commensurate with the risks of the underlying assets and the expected timing based on the scheduled maturity date for the underlying securitization. The expected future cash flows include the release of the spread account receivable balance on the scheduled maturity date and estimated interest earned on the cash balances.

The interest-only strip receivable represents the contractual right to receive excess spread cash flows (portfolio collections, less principal charge-offs, financing costs and servicing costs) from customer receivables over the estimated life of the amortizing receivables. The fair value is determined by discounting the expected future cash flows using a discount rate commensurate with the risks of the underlying assets based on the expected timing of cash flows in the retained interests valuation model. Within the model, future excess spread cash flows are first applied to meet spread accounts receivable requirements in accordance with the debt series legal documents. When the spread accounts receivable requirements are met, cash is returned to us and is valued as the interest-only strip receivable. We determine upper and lower valuation limits of the interest-only strip receivable based on historical and forecasted excess spreads. We then determine the best estimate within the range, weighted heavily toward the low end of the range.

We use certain assumptions and estimates in determining the fair value of Retained interests in loans securitized. These assumptions and estimates include estimated principal payments, credit losses, gross yield, interest expense, fees, the timing of cash receipts, and discount rates commensurate with the risks of the underlying assets. On a quarterly basis, we review and adjust, as appropriate, the assumptions and estimates used in our model based on a variety of internal and external factors, including national and economic trends and business conditions, current lending policies, procedures and strategies, historical trends and assumptions about future trends, competition, and legal and regulatory requirements. Significant estimates are required in determining these factors and different judgments concerning these factors can result in a material impact on our consolidated balance sheets and statements of income.

### ***Allowance for Loan Losses***

We maintain an Allowance for loan losses sufficient to absorb probable loan losses inherent in the Credit card loans portfolio as of the balance sheet date. The Allowance for loan losses results in a reserve approximating 18 months of anticipated future charge-offs. At the time of charge-off, all principal balances are written-off against the allowance and all fees and finance charges are netted against the

## **Table of Contents**

applicable income statement line item. The allowance is based on management's consideration of all relevant factors, including its assessment of applicable economic and seasonal trends.

Historically, we segmented the loan portfolio into several individual liquidating pools with similar credit risk characteristics, and estimated (based on historical experience for similar pools and existing environmental conditions) the dollar amount of principal, accrued finance charges and fees that would charge-off. We then aggregated these pools into prime and subprime portfolios based on the prescribed FICO score cuts, credit counseling programs, and various pools of other receivables. We separately analyzed the reserve requirement on each of these groups or portfolios. During the first quarter of 2004, we changed our methodology and now aggregate all liquidating pools into one segment, which is treated as subprime for allowance determination purposes. We believe this was appropriate due to the reduction in the size of the loan portfolio and the fact that the remaining loans had similar risk characteristics.

We continually evaluate the liquidating pool employing a roll-rate model that uses historical delinquency and pay-down levels (12 months of historical data, with influence given to the last six months' performance to capture current economic and seasonal trends), loan seasoning, and other measures of asset quality to estimate charge-offs for both credit losses and bankruptcy losses.

Additionally, in evaluating the adequacy of the loan loss reserves, we consider several subjective factors that may be overlaid into the credit risk roll-rate model in determining the necessary loan loss reserve. These factors include, but are not limited to:

national and economic trends and business conditions, including the condition of various market segments;

changes in lending policies and procedures, including those for underwriting, collection, charge-off and recovery, as well as the experience, ability and depth of lending management and staff;

trends in volume and the product pricing of accounts, including any concentrations of credit; and

impacts from external factors, such as changes in competition and legal and regulatory requirements, on the level of estimated credit losses in the current portfolio.

Significant changes in these factors could impact our financial projections and thereby affect the adequacy of our Allowance for loan losses.

## **Results of Operations**

### ***Year Ended December 31, 2004, Compared to Year Ended December 31, 2003***

Net income was \$33.7 million for the year ended December 31, 2004, a \$181.4 million increase from a \$147.7 million net loss for the year ended December 31, 2003. The \$181.4 million improvement in net income over 2003 is due primarily to a \$155.9 million increase in

Securitization income, a \$338.6 million decrease in Total expenses, and a Loss on sale of credit card loans of \$117.2 million recorded in 2003, partially offset by a Gain on sale of membership and warranty business of \$84.8 million also recorded in 2003, and a \$221.4 million decrease in other operating revenues in 2004.

In accordance with Emerging Issues Task Force Issue No. 03-6 *Participating Securities and the Two Class Method under FASB Statement 128*, diluted earnings per common share are calculated as net income after preferred dividends, less undistributed income allocated to preferred stockholders, divided by the sum of weighted average common shares outstanding and common share equivalents. For earnings per share purposes, common share equivalents do not include an assumed conversion of preferred securities. For the year ended December 31, 2004, the Company had a loss of \$0.17 per diluted common share, compared to a loss of \$3.27 per diluted common share for the year ended December 31, 2003.

**Table of Contents**

Securitization income was \$329.3 million for the year ended December 31, 2004, a \$155.9 million or 89.9% increase from \$173.4 million for the year ended December 31, 2003. The following table details Securitization income for the years ended December 31, 2004, 2003 and 2002, respectively.

	Year Ended December 31,		
	2004	2003	2002
(In thousands)			
Loss on new securitizations of receivables to the Metris Master Trust:			
Defeasance of maturing ABS series into conduit	\$ (94,567)	\$ (35,260)	\$
Amortizing term series financing	(1,246)		
Establishment of a new conduit		(19,954)	(445)
New term ABS transactions	(47,808)		(70,133)
	(143,621)	(55,214)	(70,578)
(Loss) gain on replenishment of receivables to the Metris Master Trust	(88,193)	(161,743)	28,706
Discount accretion	254,455	308,912	305,327
Interest-only revenue	292,710	221,331	452,268
Change in fair value	114,515	(71,669)	(342,080)
Transaction and other costs	(100,556)	(68,250)	(50,126)
Securitization income	\$ 329,310	\$ 173,367	\$ 323,517

The increase in Securitization income is due primarily to a decrease in Loss on replenishment of receivables to the Metris Master Trust of \$73.6 million, an improvement in the Change in fair value of \$186.2 million and an increase in Interest-only revenue of \$71.4 million. These improvements were partially offset by an \$88.4 million increase in Loss on new securitization of receivables to the Metris Master Trust, a \$54.5 million reduction in Discount accretion and a \$32.3 million increase in Transaction and other costs.

Loss on new securitizations of receivables to the Metris Master Trust was \$143.6 million for the year ended December 31, 2004, an \$88.4 million or 160% increase from \$55.2 million for the year ended December 31, 2003. The \$143.6 million loss in 2004 relates to \$2.8 billion of new securitizations and defeasances with an average term of 19 months-to-maturity, compared to \$1.3 billion of new securitizations and defeasances with an average term of 12 months-to-maturity during the same period in 2003.

Loss on replenishment of receivables to the Metris Master Trust was \$88.2 million for the year ended December 31, 2004, a decrease of \$73.5 million or 45.5% from \$161.7 million for the year ended December 31, 2003. The improvement was primarily due to a \$29.7 million decrease resulting from higher projected excess spreads, a \$21.6 million decrease resulting from lower volumes of replenished receivables sold to the Metris Master Trust, and an \$11.9 million decrease due to a reduction in the weighted average months-to-maturity on the outstanding securitization transactions.

Discount accretion was \$254.5 million for the year ended December 31, 2004, a \$54.4 million or 17.6% decrease from \$308.9 million for the year ended December 31, 2003. The decrease was primarily due to lower receivable balances and the resulting lower contractual retained interest held in the Metris Master Trust and lower spread reserve deposits due to improved Metris Master Trust performance.

Change in fair value was income of \$114.5 million for the year ended December 31, 2004, compared to a \$71.7 million loss for the year ended December 31, 2003. The Change in fair value for the year ended December 31, 2004, was primarily due to a \$56.5 million increase in the fair value of contractual retained interest and excess transferor's interest related to the early pay-down of our variable funding conduits, a \$44.1 million increase in the fair value of spread accounts receivable related to the

**Table of Contents**

early pay-down of our variable funding conduits and the release of restricted cash due to higher excess spreads, and a \$10.5 million increase in the fair value of the interest-only strip receivable related to a \$73.5 million increase due to higher projected excess spreads, partially offset by a \$63.0 million decrease due to receivable attrition and matured securitization transactions. The \$71.7 million loss in Change in fair value for the year ended December 31, 2003, was primarily due to an increase in the discount against spread accounts receivable due to additional excess spread cash flows in the Metris Master Trust being restricted from release.

Interest-only revenue was \$292.7 million for the year ended December 31, 2004, a \$71.4 million or 32.3% increase from \$221.3 million for the year ended December 31, 2003. The increase was due to a 207-basis-point increase in the weighted average excess spread in the Metris Master Trust, partially offset by a \$2.1 billion decrease in average principal receivables.

Transaction and other costs were \$100.6 million for the year ended December 31, 2004, a \$32.3 million or 47.3% increase from \$68.3 million for the year ended December 31, 2003. The increase in costs in 2004 relates primarily to \$800 million of new ABS securitizations, a \$500 million amortizing term series financing and the establishment of a \$1.2 billion two-year variable funding conduit. In addition, during 2004 transaction fees were incurred related to commitment fees for MBIA insurance coverage on future asset-backed transactions and a mark-to-market valuation adjustment on interest rate caps. The \$68.3 million in costs during 2003 relates primarily to \$850 million of variable conduit financing and \$622 million of amortizing term series financing.

Servicing income on securitized receivables was \$133.7 million for the year ended December 31, 2003, a \$42.9 million or 24.3% decrease from \$176.6 million for the year ended December 31, 2003. This reflects a \$2.1 billion decrease in average principal receivables held by the Metris Master Trust for the year ended December 31, 2004, compared to 2003.

Credit card loan and other interest income and Credit card loan fees, interchange and other income, totaled \$42.1 million for the year ended December 31, 2004, a \$127.9 million or 75.2% decrease from \$170.0 million for the year ended December 31, 2003. The cumulative decrease resulted primarily from the reduction in average owned credit card loans of \$431.4 million year over year.

Enhancement services income was \$25.1 million for the year ended December 31, 2004, a \$82.8 million or 76.7% decrease from \$107.9 million for the year ended December 31, 2003. This decrease resulted from the sale of our membership club and warranty business in July 2003. Remaining Enhancement services income is primarily commission revenue that Direct Merchants Bank earns on membership club and warranty products sold to the Bank's credit card customers under a marketing agreement with the third-party purchaser of that business and income generated from certain products not sold to that purchaser.

Interest expense was \$60.4 million for the year ended December 31, 2004, a \$14.0 million or 18.8% decrease from \$74.4 million for the year ended December 31, 2003. This decrease resulted primarily from a reduction in interest costs of \$28.3 million resulting from the sale in the third quarter of 2003 of the portfolio of certificates of deposit (CDs) held by Direct Merchants Bank, which was partially offset by an increase in interest costs on debt of \$14.3 million.

Provision for loan losses was income of \$4.8 million for the year ended December 31, 2004, a \$131.4 million or 103.8% increase from expense of \$126.6 million for the year ended December 31, 2003. This decrease resulted from the \$431.4 million reduction in average owned Credit card loans between the two periods, as well as slightly improved credit quality in the owned loan portfolio.

Credit card account and other product solicitation and marketing expenses were \$78.7 million for the year ended December 31, 2004, a \$14.6 million or 15.6% decrease from \$93.3 million for the year ended December 31, 2003. The decrease resulted primarily from a \$40.5 million reduction in marketing expenses on our membership club and warranty business that was sold during the third quarter of 2003. The decrease was partially offset by an increase in acquisition and other portfolio marketing costs of

## Edgar Filing: METRIS COMPANIES INC - Form 10-K

### **Table of Contents**

\$25.9 million. This increase resulted from an increase in new account origination from approximately 316,000 accounts in 2003 to approximately 480,000 accounts in 2004.

Employee compensation was \$141.4 million for the year ended December 31, 2004, a \$34.1 million or 19.4% decrease from \$175.5 million for the year ended December 31, 2003. This decrease resulted from a reduction in the average number of employees during 2004 to 2,299 from an average of 3,277 employees during 2003. The reduction in the average number of employees resulted from the lower number of employees required to service fewer gross active account and from the sale of our membership club and warranty business during 2003.

Data processing services and communications, Credit protection claims expense, Occupancy and equipment and Purchased portfolio premium amortization totaled \$103.7 million for the year ended December 31, 2004, a \$57.5 million or 35.7% decrease from \$161.2 million for the year ended December 31, 2003. This cumulative decrease resulted primarily from the sale of the membership club and warranty business and the significant reduction in our credit card operations.

Other expenses were \$89.6 million for the year ended December 31, 2004, a \$2.9 million or 3.1% decrease from \$92.5 million for the year ended December 31, 2003. The following table illustrates the components of Other expenses for the years ended December 31, 2004, 2003 and 2002, respectively.

	Year Ended December 31,		
	2004	2003	2002
	(In thousands)		
MasterCard/ Visa assessment and fees	\$ 6,862	\$ 9,243	\$ 13,869
Credit card fraud losses	2,258	3,821	8,647
Enhancement services claims	1,709	1,700	6,991
Legal fees	7,241	6,033	3,092
Collection and risk management	13,635	15,268	10,316
Other professional fees	20,043	26,995	42,191
General and administrative expenses	23,930	29,455	37,623
Other	13,882		
	\$ 89,560	\$ 92,515	\$ 122,729

The other component of Other expenses for the year ended December 31, 2004 is primarily comprised of expenses related to the two debt prepayments made during the fourth quarter of 2004, including prepayment penalties and the write-off of capitalized debt costs.

Total expenses in 2004 included \$5.2 million that primarily was related to employment severance costs resulting from workforce reductions. Total expenses in 2003 also included \$8.3 million related to workforce reductions, \$20.8 million in write-downs of excess property, equipment and operating leases, a \$22.0 million write-off of purchased portfolio premium, a \$5.1 million write-off of capitalized commitment fees, and a \$33.0 million loss recognized during 2003 related to the sale of the Bank's portfolio of CDs, which are classified as Asset impairment, lease write-off and severance on the consolidated statements of income.

The effective income tax rate was 39.7% for the year ended December 31, 2004 compared to 32.0% for the year ended December 31, 2003. The effective tax rates for both years differ from statutory tax rates due to tax credit utilization limitations and permanent and other differences between tax accounting rules and GAAP. The 2004 effective tax rate was higher than statutory tax rates because there was pre-tax income. The 2003 effective tax rate was lower than statutory tax rates because there was a pre-tax loss.

#### ***Retained Interests in Loans Securitized***

Our credit card receivables are primarily funded through asset-backed securitizations. Upon securitization, we remove the applicable credit card loans from our balance sheet and recognize the retained interests in loans securitized at their allocated carrying value in accordance with Statement of Financial Accounting Standards ( SFAS ) No. 140, *Accounting for Transfers and Servicing of Financial*



**Table of Contents**

*Assets and Extinguishments of Liabilities* (a replacement of FASB Statement No. 123 (SFAS No. 140)). We sell some assets to the Metris Master Trust at the inception of a securitization series. We also sell receivables to the Metris Master Trust on a daily basis to replenish principal receivable balances that have decreased due to payments and charge-offs. The difference between the allocated carrying value and the proceeds from the assets sold is recorded as a gain or loss on sale and is included in Securitization income. At the same time, we recognize Retained interests in loans securitized. The Retained interests in loans securitized are financial assets measured at fair value consistent with trading securities in accordance with SFAS No. 115, *Accounting for Certain Investments in Debt and Equity Securities*, and include our contractual retained interests, an interest-only strip receivable, excess transferor's interests, and spread accounts receivable. The contractual retained interests consist of non-interest bearing securities held by us. The interest-only strip receivable represents the present value of the excess of the estimated future interest and fee collections expected to be generated by the securitized loans over the period such loans are projected to be outstanding over the interest paid on investor certificates, credit losses, contractual servicing fees and other expenses. The excess transferor's interests represent principal receivables held in the Metris Master Trust in excess of the contractual retained interests. Spread accounts receivable represent restricted cash reserve accounts held by the Metris Master Trust that can be used to fund payments due securitization investors and credit enhancers if cash flows are insufficient. Cash held in spread accounts is released to us if certain conditions are met or a securitization series terminates with amounts remaining in the related spread accounts. The fair value of the Retained interests in loans securitized is determined through estimated cash flows discounted at rates that reflect the level of subordination, the projected repayment term and the credit risk of the securitized loans.

The following summarizes our Retained interests in loans securitized as of December 31, 2004 and December 31, 2003.

**Table 2: Retained Interests in Loans Securitized**

	December 31, 2004	December 31, 2003
	(In thousands)	
Contractual retained interests	\$537,945	\$542,014
Excess transferor's interests	105,237	48,775
Interest-only strip receivable	82,672	16,039
Spread accounts receivable	58,281	230,073
	<hr/>	<hr/>
Retained interests in loans securitized	\$784,135	\$836,901
	<hr/>	<hr/>

Retained interests in loans securitized were \$784.1 million as of December 31, 2004, a \$52.8 million or 6.3% decrease from \$836.9 million as of December 31, 2003. The decrease is due to a \$171.8 million decrease in spread accounts receivable and a \$4.1 million decrease in contractual retained interests, partially offset by a \$66.6 million increase in interest-only strip receivable and a \$56.5 million increase in excess transferor's interests.

The contractual retained interests were \$537.9 million as of December 31, 2004, a \$4.1 million or 0.8% decrease from \$542.0 million as of December 31, 2003. The decrease resulted from a \$1.4 billion reduction in principal receivables in the Metris Master Trust and the resulting lower contractual retained interest held, partially offset by a 1.65% increase in the weighted average enhancement level and a 4.3-month decrease in the weighted average months-to-maturity on the outstanding series of securities issued by the Metris Master Trust. The increase in the weighted average enhancement level is due to higher enhancement requirements on recent ABS transactions compared to series that matured during the year.

The excess transferor's interests were \$105.2 million as of December 31, 2004, a \$56.4 million or 115.6% increase from \$48.8 million as of December 31, 2003, due primarily to the pay-down of our variable funding conduits.



**Table of Contents**

The interest-only strip receivable was \$82.7 million as of December 31, 2004, a \$66.7 million or 416.9% increase from \$16.0 million as of December 31, 2003. The increase is due to higher projected excess spreads from the receivables held in the Metris Master Trust, partially offset by a lower aggregate amount of receivables. The projected excess spread has increased from 0.50% at December 31, 2003 to 2.58% at December 31, 2004 primarily due to a decrease in the projected principal default rates, partially offset by net yield compression resulting from a projected increase in interest rates.

Spread accounts receivable were \$58.3 million as of December 31, 2004, a \$171.8 million or 74.7% decrease from \$230.1 million as of December 31, 2003. The decrease is due to restricted cash released to us during 2004 resulting from improved excess spreads in the Metris Master Trust, partially offset by an increase in non-performance-based reserves resulting from securitization transactions during the year.

For more information on restricted cash, see the *Off Balance Sheet Arrangements* section of *Management's Discussion and Analysis of Financial Condition and Results of Operations* on pages 43-45.

At least quarterly, we adjust our valuation of the Retained interests in loans securitized to reflect changes in the amount and expected timing of future cash flows. The significant factors that affect the timing and amount of cash flows relate to collateral assumptions, which include payment rate, default rate, gross yield and discount rate. These values can, and will, vary as a result of changes in the amount and timing of the cash flows and the underlying economic assumptions. The discount rates used to estimate the fair value of the retained interest assets are commensurate with the risk associated with the underlying expected future cash flows. Indicators of the level of risk inherent in the portfolio include delinquency and loss rates and expectations surrounding interest rates. Other factors that would impact the risk assessment include changes to our corporate capital structure, corporate ratings, or securitization enhancement levels. Changes in expectations as to the level of risk related to future cash flows may result in changes to the discount rate assumption. (See *Critical Accounting Estimates* on pages 31-33 for more information on the valuation of the Retained interests in loans securitized. )

The significant assumptions we use in estimating the fair value of the Retained interests in loans securitized are as follows:

	At December 31,	
	2004	2003
Monthly payment rate	7.6%	6.7%
Gross yield <sup>(1)</sup>	25.9%	25.4%
Annual interest expense and servicing fees	5.0%	4.2%
Annual gross principal default rate	18.4%	20.7%
Discount rate:		
Contractual retained interests	16.0%	16.0%
Excess transferor's interests	16.0%	16.0%
Interest-only strip receivable	30.0%	30.0%
Spread accounts receivable	16.0%	15.3%
Weighted average months-to-maturity	20.1	24.5
Weighted average enhancement level <sup>(2)</sup>	12.1%	9.9%

(1) Includes expected cash flows from finance charges, late and overlimit fees, debt waiver premiums and bad debt recoveries. Gross yield for purposes of estimating fair value does not include cash flows from interchange income or cash advance fees.

(2) Includes contractual retained interest and required minimum spread reserve deposits.

**Table of Contents**

During the third quarter of 2004 the Company made the following assumption changes to the valuation of retained interests:

The discount associated with the variable conduits has been determined the remaining life of the conduit financing facility. Previously, the discount was determined assuming 24 months to maturity.

Requisite deposits used to cover interest expense during the accumulation period associated with the defeasance of maturing term asset back securities are assumed to have a market value of zero. Previously, the model estimated the amount of funds that would be returned to the company, and discounted this amount at 15.25% to determine the market value.

Interest earned on spread accounts receivable is now calculated as a monthly cash flow in the valuation of the spread reserve deposits using the current LIBOR yield curve. Previously, the discount rate applied to the spread reserve deposits was reduced to account for the interest income earned.

The weighted average months to maturity used to determine the market value of the contractual retained interest is based on a 365 day calendar, versus a 360 day calendar in previous models.

At December 31, 2004, the sensitivity of the current fair value of the Retained interests in loans securitized to immediate 10% and 20% adverse changes are as follows (in millions):

	Adverse Impact on Fair Value	
	10% Adverse Change	20% Adverse Change
Annual discount rate	\$20.1	\$ 39.6
Monthly payment rate	83.6	212.4
Gross yield	85.7	197.0
Annual interest expense and servicing fees	8.0	15.7
Annual gross principal default rate	63.2	124.3

As the sensitivity indicates, the fair value of the Company's Retained interests in loans securitized on its balance sheet, as well as reported earnings, could differ significantly if different assumptions or conditions prevail.

**Credit Card Receivables**

Our delinquency and net loan charge-off rates at any point in time reflect, among other factors, the credit risk of loans, the average age of our various credit card account portfolios, the success of our collection efforts and general economic conditions. The average age of our credit card portfolio affects the stability of delinquency and loss rates. In order to minimize losses, we continue to focus our resources on refining our credit underwriting standards for new credit card accounts and on collection efforts.

We also use credit line assignment, customer transaction authorization controls, and account management strategies to minimize loan losses. Our internal risk models determine initial credit lines at the time of underwriting. We manage credit lines on an ongoing basis and adjust them based on customer usage, risk profile and payment patterns. We continually monitor customer accounts and initiate appropriate collection activities when an account is delinquent or overlimit.

**Delinquencies**

It is our policy to accrue interest and fee income on all credit card accounts, except in limited circumstances, until we charge-off the account. In November 2002, we stopped billing late fees once an account became greater than 120 days contractually delinquent, and in March 2003, we stopped billing overlimit fees once an account became greater than 120 days contractually delinquent. Past-due accounts are re-aged to current status only after we receive at least three minimum payments or the equivalent cumulative amount. Accounts can only be re-aged to current status once every 12 months and two times



**Table of Contents**

every five years. Accounts entering long-term fixed payment debt management programs may receive a re-age upon entering the debt management program ( workout re-age ). Workout re-ages can only occur after receipt of at least three consecutive minimum monthly payments, or the equivalent cumulative amount, as defined by the debt management program. Workout re-ages can only occur once in five years, in accordance with FFIEC guidelines. Table 3 presents the delinquency trends of our owned credit card loan portfolio as of the dates specified below.

**Table 3: Loan Delinquency**

	December 31, 2004	% of Total	December 31, 2003	% of Total	December 31, 2002	% of Total
<b>(Dollars in thousands)</b>						
Loans outstanding	\$68,230	100%	\$128,615	100%	\$846,417	100%
Loans contractually Delinquent:						
30 to 59 days	1,750	2.6%	5,015	3.9%	1,673	0.2%
60 to 89 days	1,722	2.5%	4,888	3.8%	2,121	0.2%
90 or more days	4,309	6.3%	10,406	8.1%	4,082	0.5%
<b>Total</b>	<b>\$ 7,781</b>	<b>11.4%</b>	<b>\$ 20,309</b>	<b>15.8%</b>	<b>\$ 7,876</b>	<b>0.9%</b>

As part of our overall portfolio management, we sell portfolios of delinquent credit card accounts to third parties from time to time. These transactions have a direct effect on our delinquency dollars and rates. Excluding the sale of \$72.5 million of 2-cycle plus delinquent assets in December 2002, the delinquency ratio would have been 8.7% as of December 31, 2002. The decrease in the delinquency rate as of December 31, 2004, versus December 31, 2003, primarily reflects the sale of approximately \$38 million in Credit card loans during the second quarter of 2004, which had a higher average delinquency rate than the remainder of the owned loan portfolio, and improvement in the overall credit quality of the remaining receivables in the owned portfolio.

**Net Charge-offs**

Net charge-offs are the principal amount of losses from cardholders unwilling or unable to make minimum payments, bankrupt cardholders and deceased cardholders, less current period recoveries. Net charge-offs exclude accrued finance charges and fees, which are charged-off against the applicable revenue line item at the time of charge-off. We charge-off and take accounts as a loss (i) within 60 days following formal notification of bankruptcy; (ii) at the end of the month during which most unsecured accounts become contractually 180 days past due; (iii) at the end of the month during which unsecured accounts that have entered into a credit counseling or other similar programs and later become contractually 120 days past due; (iv) at the end of the month during which secured accounts become contractually 120 days past due after first reducing the loss by the secured deposit; or (v) within 120 days of notification of the death of a cardholder.

In the owned portfolio, charge-offs due to bankruptcies were \$4.3 million, representing 14.9% of total gross charge-offs, for the year ended December 31, 2004, and \$32.6 million, representing 42.5% of total gross charge-offs, for the year ended December 31, 2003. We enter into forward-flow agreements with third parties for the sale of a majority of charged-off accounts. When appropriate, we place accounts with external collection agencies or attorneys.

**Table of Contents**

Table 4 presents our owned net charge-offs for the periods indicated as reported in the consolidated financial statements:

**Table 4: Net Charge-offs**

	Year Ended December 31,		
	2004	2003	2002
	(Dollars in thousands)		
Average credit card loans	\$87,317	\$518,705	\$1,305,127
Net charge-offs	30,267	137,015	325,351
Net charge-off ratio	34.7%	26.4%	24.9%

The sale of portfolios of delinquent credit card accounts and other credit card portfolios has a direct effect on our charge-off dollars and rates as any reduction in the loans value is reflected as a charge-off. During 2004, we sold approximately \$38 million in loans that resulted in a charge-off of \$10.2 million. During 2003, we sold two portfolios of delinquent accounts approximating \$69.0 million, resulting in a \$62.3 million charge-off. During 2002, we sold two portfolios of delinquent accounts approximating \$120 million, resulting in a \$101.5 million charge-off.

We also take accounts as a loss when they are identified as fraud losses no later than 90 days from discovery. These charge-offs are included in Other expenses on the consolidated statements of income.

**Provision and Allowance for Loan Losses**

We record Provision for loan losses in amounts necessary to maintain the allowance at a level sufficient to absorb anticipated probable loan losses inherent in the existing loan portfolio as of the balance sheet date.

In order to mitigate credit losses, we have focused our collection efforts to aggressively address any potential delinquency increases. We also leverage debt management programs and credit counseling services for qualifying cardholders that are experiencing payment difficulties. These programs include reduced interest rates, reduced or suspended fees and other incentives to induce the customer to continue making payments. The amount of owned receivables in debt management programs was \$3.5 million or 5.1% of total Credit card loans as of December 31, 2004, compared to \$6.2 million or 4.8% of total Credit card loans as of December 31, 2003. All delinquent receivables in debt management programs are included in Table 3.

The Provision for loan losses for the year ended December 31, 2004, was income of \$4.8 million, compared to an expense of \$126.6 million in 2003. The decrease in the Provision for loan losses in 2004 compared to 2003 primarily reflects the decrease in the owned Credit card loans during the year and the improved credit quality of our portfolio of owned credit card loans. The Allowance for loan losses was \$12.4 million as of December 31, 2004, versus \$45.5 million as of December 31, 2003.

We believe the allowance for loan losses is adequate to cover probable future losses inherent in the loan portfolio under current conditions. However, we cannot give assurance as to future credit losses that may be incurred in connection with our loan portfolio, nor can we provide assurance that the established allowance for loan losses will be sufficient to absorb all potential future losses.

**Balance Sheet Analysis****Short-Term Investments**

Short-term investments were \$43.1 million as of December 31, 2004 a decrease of \$30.0 million or 41.0% from \$73.1 million as of December 31, 2003. The decrease resulted primarily from a re-allocation of Short-term investments to Available for sale securities due to more

attractive investment returns on those securities.

**Table of Contents**

***Available for Sale Securities***

Available for sale securities were \$306.4 million as of December 31, 2004, an increase of \$258.4 million or 538.3% from \$48.0 million as of December 31, 2003. The increase was due to an overall increase in excess cash available for investment that resulted from the net release of \$218.6 million in cash primarily as a result of improved performance of the Metris Master Trust.

***Credit Card Loans***

Credit card loans were \$68.2 million as of December 31, 2004, a decrease of \$60.4 million or 47.0% from \$128.6 million as of December 31, 2003. The decrease is primarily the result of loans charged off and the sale of \$38.0 million in Credit card loans to a third party during the second quarter of 2004.

***Property and Equipment***

Property and equipment, net was \$24.1 million at December 31, 2004, a decrease of \$9.6 million or 28.5% from \$33.7 million as of December 31, 2003. The decrease resulted primarily from normal depreciation of property and equipment during the year.

***Other Receivables Due from Credit Card Securitizations, Net***

Other receivables due from credit card securitizations, net were \$68.0 million at December 31, 2004, a decrease of \$12.7 million or 15.7% from \$80.7 million as of December 31, 2003. This decrease resulted primarily from a \$1.5 billion decrease in the receivables held by the Metris Master Trust between the two dates.

***Other Assets***

Other assets were \$63.2 million as of December 31, 2004, a decrease of \$18.6 million or 22.7% from \$81.8 million at December 31, 2003. This decrease resulted primarily from a \$7.7 million decrease in the fair value of interest rate caps, a \$6.8 million decrease in current taxes receivable, and a \$5.0 million decrease in other receivable amounts.

***Debt***

Debt was \$373.6 million as of December 31, 2004, an increase of \$23.2 million or 6.6% from \$350.4 million at December 31, 2003. The increase resulted from our new \$300 million term loan that matures in May 2007, largely offset by the paydown of \$95.3 million outstanding on our \$125 million term loan which came due June 2004, and the early repayment of our \$100 million Senior Notes which were due in November 2004. Also, during the fourth quarter of 2004, we made two optional prepayments totaling \$75 million on our \$300 million term loan.

***Deferred Income***

Deferred income was \$10.5 million as of December 31, 2004, a decrease of \$7.6 million or 42.0% from \$18.1 million as of December 31, 2003. The decrease primarily related to the continued decline in the number of memberships retained by us following the sale of our membership club and warranty business in the third quarter of 2003.

***Accrued Expenses and Other Liabilities***

Accrued expenses and other liabilities were \$109.0 million at December 31, 2004, an increase of \$33.0 million or 43.4% from \$76.0 million at December 31, 2003. The increase was due primarily to a \$33.1 million increase in current taxes payable and a \$15.6 million increase in our deferred tax liability, partially offset by a \$15.7 million decrease in accrued compensation and other accrued expenses.

## **Table of Contents**

### **Off Balance Sheet Arrangements**

Our operations are funded primarily through asset-backed securitizations of principal receivables on credit card accounts. Our securitizations involve selling pools of both current and future principal receivable balances on credit card accounts. We retain the servicing of the receivables, and we also currently maintain a qualified back-up servicer. Our securitizations are treated as sales under GAAP and the receivables are removed from our consolidated balance sheets (except for any retained interests in the securitization). We primarily securitize receivables by selling them to the Metris Master Trust, a proprietary, non-consolidated trust, through public and private asset-backed securitizations or multi-seller commercial paper conduits.

The Metris Master Trust was formed in May 1995 pursuant to a pooling and servicing agreement, as amended. MRI, one of our special purpose entity subsidiaries, transfers receivables in designated accounts to the Metris Master Trust. The Metris Master Trust may, and does from time to time, issue securities that represent undivided interests in the receivables in the Metris Master Trust. These securities are issued by series, and each series typically has multiple classes of securities. Each series, or class within a series, may have different terms. The different classes of an individual series are structured to obtain specific debt ratings. As of December 31, 2004, 12 series of publicly and privately issued securities were outstanding. MRI currently retains the most subordinated class of securities in each series, and all other classes are issued to non-affiliated third parties. These securities are interests in the Metris Master Trust only and are not obligations of MRI, MCI, Direct Merchants Bank or any other subsidiary of the Company. The interest in the Metris Master Trust not represented by any series of securities issued by the Metris Master Trust also belongs to MRI and is known as the transferor's interest.

Generally, each series involves an initial reinvestment period, referred to as the revolving period, in which principal payments on receivables allocated to such series are returned to MRI and reinvested in new principal receivables arising in the accounts. After the revolving period ends, principal payments allocated to the series are then accumulated and used to repay the investors. This period is referred to as the accumulation period, and is followed by a controlled amortization period wherein investors are repaid their invested amount. Currently, the Metris Master Trust does not have any series in an accumulation period or controlled amortization period. The scheduled accumulation and amortization periods are set forth in the securitization agreements governing each series. However, all series set forth certain events by which amortization can be accelerated, referred to as early amortization. Reasons early amortization could occur include: (i) one- or three-month average of portfolio collections, less principal and finance charge charge-offs, financing costs and servicing costs, would drop below levels between 0.0% and 1.0%; (ii) negative transferor's interest within the Metris Master Trust, or; (iii) failure to obtain funding during an accumulation period for a maturing series. New receivables in designated accounts cannot be funded from a series that is in early amortization. We do not currently have any series that are in early amortization.

In addition, there are various triggers within our securitization agreements that, if broken, would restrict the release of cash to us from the Metris Master Trust. This restricted cash provides additional security to the investors in the Metris Master Trust. We include cash restricted from release in the Metris Master Trust at its fair value within Retained interests in loans securitized on our consolidated balance sheets. The triggers are usually related to the performance of the Metris Master Trust, specifically the average excess spread over a one-to three-month period.

The cash restricted from release is limited to the amount of excess spread generated in the Metris Master Trust on a cash basis. During periods of lower excess spreads, the maximum amount of cash required to be restricted in the Metris Master Trust may not be generated. During those periods, all excess cash normally released to MRI will be restricted from release. Once the maximum amount of cash required to be restricted is restricted from release or excess spreads improve, cash can again be released to MRI. Table 5 presents the cash restricted from release as of December 31, 2004 and 2003, respectively.



**Table of Contents****Table 5: Cash Restricted from Release**

	December 31,	
	2004	2003
	(In thousands)	
Cash restricted due to performance	\$36,367	\$255,373
Cash restricted due to corporate debt ratings	13,187	21,429
Cash restricted due to defeasance of 2001-1		12,200
Other non-performance based cash restricted	37,770	16,902
<b>Total cash restricted</b>	<b>\$87,324</b>	<b>\$305,904</b>

The \$218.6 million decrease in cash restricted due to performance between December 31, 2003 and December 31, 2004, is primarily due to improving excess spreads in the Metris Master Trust. The \$20.9 million increase in other cash restricted due to non-performance between December 31, 2003 and December 31, 2004, is due to the additional enhancement required on new transactions. The \$8.2 million decrease in cash restricted for corporate debt ratings between December 31, 2003 and December 31, 2004, resulted from the maturity of Series 1999-1. We expect the release of a significant portion of the remaining performance based restricted cash during 2005.

The following table generally illustrates the maximum amount of cash (as a percentage of outstanding securitized principal receivables) that could be held by the Metris Master Trust Trustee as additional collateral if the one-month and three-month average excess spread of the Metris Master Trust were within various ranges:

Cash Basis Net Excess Spread	Maximum Restricted	
greater than 5.5%		
5.0% 5.5%	0.5%	1.0%
4.5% 5.0%	0.5%	1.5%
4.0% 4.5%	1.0%	2.0%
3.5% 4.0%	1.0%	3.0%
3.0% 3.5%	1.0%	4.0%
less than 3.0%	4.5%	5.0%

On a monthly basis, each series is allocated its share of finance charge and fee collections, which are used to pay investors interest on their securities, pay their share of servicing fees and reimburse investors for their share of losses due to charge-offs. Amounts remaining may be deposited in cash accounts of the Metris Master Trust as additional protection for future losses. Once each of these obligations is fully met, remaining finance charge collections, if any, are returned to us. Principal receivables held by the Metris Master Trust were \$6.1 billion and \$7.5 billion as of December 31, 2004 and 2003, respectively.

The following table shows the average annualized yields, defaults, costs and excess spreads for the Metris Master Trust on a cash basis:

	Year Ended December 31,					
	2004		2003		2002	
	(Dollars in thousands)					
Gross yield <sup>(1)</sup>	\$1,800,905	26.94%	\$2,367,452	26.84%	\$2,564,009	26.41%
Annual principal defaults	1,219,529	18.20%	1,803,022	20.41%	1,587,095	16.28%
Net portfolio yield	581,376	8.74%	564,430	6.43%	976,914	10.13%

Edgar Filing: METRIS COMPANIES INC - Form 10-K

Annual interest expense and servicing fees	<u>255,649</u>	<u>4.02%</u>	<u>316,992</u>	<u>3.78%</u>	<u>406,826</u>	<u>4.36%</u>
Net excess spread	<u>\$ 325,727</u>	<u>4.72%</u>	<u>\$ 247,438</u>	<u>2.65%</u>	<u>\$ 570,088</u>	<u>5.77%</u>

---

(1) Includes cash flows from finance charges, late, overlimit and cash advance fees, bad debt recoveries, interchange income and debt waiver fees.

**Table of Contents**

Revenues and expenses generated from the Metris Master Trust are found in the Securitization income and Servicing income on securitized receivables lines in the consolidated statements of income. Our interests retained in credit card receivables sold to the Metris Master Trust are recorded at fair value in Retained interests in loans securitized on the consolidated balance sheets. The cash flows generated from the Metris Master Trust are presented in Note 6 to the consolidated financial statements on pages 71-72 of this Report.

Maintaining adequate liquidity in the Metris Master Trust is, and will continue to be, at the forefront of our business objectives. Additional information regarding off balance sheet arrangements is set forth under *Liquidity, Funding and Capital Resources* below. Additional information regarding the accounting for our Retained interests in loans securitized can be found in Note 2 *Significant Accounting Policies* on pages 61-68 of this Report and on pages 31-33 under *Critical Accounting Estimates*.

**Liquidity, Funding and Capital Resources**

One of our primary financial goals is to maintain an adequate level of liquidity through active management of our assets and liabilities. Liquidity management is a dynamic process, affected by changes in the characteristics of our assets and liabilities and short- and long-term interest rates and by the capital markets. We use a variety of financing sources to manage liquidity, funding and interest rate risks. Table 6 summarizes our funding and liquidity as of December 31, 2004 and 2003, respectively.

**Table 6: Liquidity, Funding and Capital Resources**

	December 31, 2004			December 31, 2003		
	DMCCB	Other	Consolidated	DMCCB	Other	Consolidated
(In thousands)						
Cash and due from banks	\$ 25,340	\$ (142)	\$ 25,198	\$ 29,399	\$ 2,677	\$ 32,076
Federal funds sold	22,450		22,450	25,300		25,300
Short-term investments Available for sale securities	12,599	30,471	43,070	53,854	19,280	73,134
	107,138	199,271	306,409	17,975	30,000	47,975
<b>Total liquid assets</b>	<b>\$ 167,527</b>	<b>\$ 229,600</b>	<b>\$ 397,127</b>	<b>\$ 126,528</b>	<b>\$ 51,957</b>	<b>\$ 178,485</b>

Our Available for sale securities portfolio consists solely of investments in AA/ Aa2 or higher rated auction rate securities. Auction rate securities are term debt and/or equity securities earning income at a rate that is frequently reset to reflect current market conditions via an auction. The following table illustrates the fair value of term debt and equity auction rate securities outstanding at December 31, 2004 and 2003. Equity securities available for sale are those auction rate securities with perpetual maturity dates.

Debt Securities	Fair Value and Cost of Available for Sale Securities Outstanding as of December 31,	
	2004	2003
(In thousands)		
Legal Final Maturity Date		
Less than 1 year	\$ 10,000	\$
1 year - 5 years	10,000	
5 years - 10 years		
Over 10 years	24,420	
<b>Total Debt Securities</b>	<b>\$ 44,420</b>	<b>\$</b>

Edgar Filing: METRIS COMPANIES INC - Form 10-K

<b>Equity Securities</b>	<u>261,989</u>	<u>47,975</u>
<b>Total Available for Sale Securities</b>	<u>\$ 306,409</u>	<u>\$ 47,975</u>

**Table of Contents**

Actual maturities of our available for sale debt securities will vary from their legal final maturity because on each reset date, we buy and sell securities at par. As of December 31, 2004 and 2003, reset dates ranged from 2 to 31 days. At all times we invest in securities with reset dates of 90 days or less. The auction rate securities market is large and liquid, with over \$250 billion of securities currently outstanding. However, in the event of a failed auction, we may not be able to sell securities until the next successful auction or legal final maturity.

The following tables detail our outstanding on- and off-balance sheet funding as of December 31, 2004 and 2003, including any unused capacity as of those dates.

	December 31, 2004		December 31, 2003	
	Outstanding	Unused Capacity	Outstanding	Unused Capacity
(In thousands)				
<b>On-balance sheet funding</b>				
10% senior notes November 2004		N/A	100,000	N/A
10.125% senior notes July 2006	148,624	N/A	147,724	N/A
Term loan June 2004		N/A	101,679	N/A
Term loan May 2007	225,000	N/A		N/A
Other		N/A	1,045	N/A
Deposits	3,407	N/A	6,262	N/A
Subtotal	377,031	N/A	356,710	N/A
<b>Off-balance sheet funding</b>				
Metris Master Trust:				
Term asset-backed securitizations with various maturities through February 2009	4,950,000		6,400,000	
Conduits matured March 2004			196,000	654,000
Amortizing term series matured February 2004			99,200	
Conduits maturing April 2006	360,000	840,000		
Subtotal	5,310,000	840,000	6,695,200	654,000
Total	\$5,687,031	\$840,000	\$7,051,910	\$654,000

We have the following term asset-backed securitizations outstanding as of December 31, 2004:

Asset-Backed Securitization	Amount	Expected Final Payment Date(s)
(In thousands)		
Series 2002-3	\$ 900,000	May 20, 2005 (defeased on February 1, 2005)
Series 2000-3	500,000	October 20, 2005 and November 21, 2005
Series 1999-3	300,000	November 21, 2005
Series 2001-2	750,000	May 22, 2006 and June 20, 2006
Series 1999-2	500,000	July 20, 2006
Series 2004-2	600,000	October 20, 2006
Series 2004-1	200,000	April 20, 2007
Series 2002-4	600,000	May 21, 2007
Series 2002-1	300,000	January 20, 2009 and February 20, 2009
Series 2002-2	300,000	January 20, 2009 and February 20, 2009
<b>Total</b>	<b>\$4,950,000</b>	

## Edgar Filing: METRIS COMPANIES INC - Form 10-K

Our term asset-backed securitizations require the accumulation of principal cash payments received by the Metris Master Trust to fund the repayment of these obligations at the time of maturity. We

**Table of Contents**

typically achieve this by either obtaining a paired series funding vehicle or defeasing the maturing bonds with draw downs on existing conduit facilities or other funding vehicles prior to the start of the accumulation period.

The weighted-average interest rates on outstanding funding as of December 31, 2004 and 2003, were as follows:

	<u>December 31, 2004</u>	<u>December 31, 2003</u>
Senior Secured Credit Agreement		16.6%
Senior Notes 2004		10.0%
Senior Notes 2006	10.2%	10.3%
Term Loan 2007	11.3%	
Other		12.3%
Deposits	2.3%	2.2%
Metris Master Trust	2.4%	1.9%

The 50-basis-point increase in the weighted-average interest rate on the Metris Master Trust was primarily due to the increase in LIBOR, which is the index rate for these funding vehicles. LIBOR increased from 1.1% as of December 31, 2003, to 2.4% as of December 31, 2004.

During 2003, we had net proceeds of approximately \$0.7 billion, from transfers of credit card loans to the Metris Master Trust from Direct Merchants Bank. We used cash generated from these transactions to reduce borrowings and to fund our credit card loan portfolio. Currently, we assign all new eligible accounts to the Metris Master Trust shortly after the time of origination.

As of December 31, 2004 and 2003, we had \$5.5 million and \$5.9 million, respectively, in letters of credit issued under a letter of credit facility agreement. We have pledged 110% collateral against our letters of credit, which is classified in Other assets on the consolidated balance sheets.

We are bound by certain covenants under the Credit Agreement. Subject to certain exceptions, the \$300 million Senior Secured Credit Agreement ( Credit Agreement ) requires the Company to prepay portions of the loan from net proceeds received from the issuance, in whatever form, of debt or equity by the Company or any of its affiliates, any insurance settlement or litigation award, and from any sale of assets (other than excluded asset sales) by the Company in excess of \$10,000,000 in any fiscal year. We are in compliance with all covenants under the Credit Agreement. The Company has pledged substantially all of its assets as collateral under the Credit Agreement other than the assets of the Bank and Metris Receivables, Inc.

As a result of recent interpretive changes to the treatment of Auction Rate Securities, we executed a Second Amendment to our Credit Agreement dated as of March 1, 2005 (a copy has been filed with this Form 10-K). Although no covenant breach was determined by any parties to the credit agreement, the Second Amendment provided for a waiver to the extent that any covenant breach may have occurred as a result of investments in Auction Rate Securities.

**Table of Contents**

Our contractual cash obligations as of December 31, 2004, were as follows:

	Less Than One Year	One to Three Years	Four to Five Years	Over Five Years	Total
(In thousands)					
Long-term debt	\$	\$373,624	\$	\$	\$373,624
Operating leases	8,283	19,524	5,669	7,643	41,119
Contractual purchase obligations <sup>(1)</sup>	45,517	101,585	63,081		210,183
Deposits	3,407				3,407
<b>Total</b>	<b>\$57,207</b>	<b>\$494,733</b>	<b>\$68,750</b>	<b>\$7,643</b>	<b>\$628,333</b>

(1) Includes purchase obligations for goods and services covered by non-cancellable contracts and contracts containing cancellation fees.

In addition to contractual cash obligations, open-to-buy on credit card accounts as of December 31, 2004, was \$6.7 billion. While these amounts represent the total lines of credit available to our customers, we have not experienced, and do not anticipate, that all of our customers will exercise their entire available credit line at any given point in time. We also have the right to increase, reduce, cancel, alter or amend the terms for those available lines of credit at any time. See tables on page 9 of this Report for further information.

In May 2004, we paid off the \$95.3 million outstanding on our \$125 million term loan due June 2004 and closed on a \$300 million term loan that matures in May 2007. The proceeds of the loan were used in part for early repayment of our \$100 million 10% Senior Notes that came due in November 2004. We used the balance of the proceeds from the loan for general corporate purposes. In November and December 2004, we made two optional prepayments of \$50 million and \$25 million, respectively, to the lenders on our term loan. The lenders were paid a contractual 5% prepayment premium as a result of the prepayments.

During 2004, we increased our conduit capacity to \$1.2 billion. This facility is a two-year conduit financing facility, maturing in April 2006. We utilized this conduit during the year to defease \$1.75 billion in maturing asset-backed securitizations. We expect our receivable funding needs for the remainder of 2005 and 2006 to be covered by portfolio attrition and future asset-backed securitizations. We have \$1.35 billion in remaining MBIA commitment to provide insurance coverage on future asset-backed securities transactions, of which \$1.05 billion currently is available. The remaining \$300 million of commitment will become available to us when the Series 1999-3 matures in 2005.

Subsequent to December 31, 2004, we issued \$52.8 million of asset-backed securities from the Metris Secured Note Trust 2004-2. The floating-rate class D secured notes were issued January 26, 2005 and mature on October 20, 2006, and were rated Ba2 and BB+ by Moody's Investors Service, Inc. (Moody's) and Fitch Inc. (Fitch), respectively. These notes were priced at one-month LIBOR plus 325 basis points. Proceeds from the issuance were used in part to make an optional \$50 million prepayment on our unsecured 10.125% senior notes, which mature July 2006. Call premium on this prepayment was approximately 2.5% of the principal prepaid, or approximately \$1.3 million, to the holders of the notes. The remaining principal outstanding on the original unsecured senior notes is \$100 million after this prepayment. In addition, effective February 16, 2005, we exercised our option to reduce our conduit capacity from \$1.2 billion to \$1.0 billion.

The Company's 1998 through 2002 federal income tax returns are under examination by the Internal Revenue Service (IRS). Both the Company and the IRS have proposed adjustments involving the tax treatment of certain credit card fees as original issue discount (OID). These fees include late, overlimit, interchange, cash advance and annual fees. Although these fees are primarily reported as income when billed for financial reporting purposes, we believe the fees create OID that should be deferred and amortized over the remaining life of the underlying credit card loans for tax purposes. As of December 31,



**Table of Contents**

2004, and December 31, 2003, the Company had deferred cumulative federal income tax related to this issue of approximately \$129 million and \$179 million, respectively. The decrease is primarily attributable to the decrease in managed receivables. Our treatment of these fees is consistent with that of many other United States credit card issuers. Furthermore, we believe our treatment of these fees is appropriate based on relevant technical authority and specific guidance issued by the IRS regarding late fees. However, the timing and amount of any final resolution remain uncertain. We continue to work with the IRS to resolve this matter and do not expect to pay any incremental tax related to this issue in the next 12 months, nor do we expect the resolution of this matter to have a material adverse effect on future earnings.

**Convertible Preferred Stock**

We have \$514.5 million of Perpetual Convertible Preferred Stock outstanding. The preferred stockholders are entitled to receive quarterly dividends payable in additional shares of preferred stock. The preferred stockholders are entitled to receive cash dividends paid on our common stock based on the number of shares of common stock into which the preferred stock would convert on the record date of the dividend. Under certain circumstances, the preferred stockholders may also receive, in lieu of a dividend in additional shares of preferred stock, dividends payable in cash, property or other securities that are economically equivalent to additional shares of preferred stock if the Board of Directors determines that paying dividends in-kind would be inadvisable and the payment of such other dividend is approved by 80% of the Board of Directors, which 80% must include a majority of the directors elected by the preferred stockholders (or, if there are no such directors, must be approved by holders of a majority of the preferred stock). In addition, if a change in control were to occur, and an offer of redemption is not made, a change in control trigger event occurs and, among other things, the preferred stock dividend rate increases to 11.5% before December 9, 2008, and 15% thereafter, and dividends are due quarterly in cash. See further discussion in *Note 10 - Convertible Preferred Stock* on pages 73-74 of this Report.

Our secured and unsecured debt is rated by Moody's, Standard & Poor's Rating Services (S&P) and Fitch. Factors affecting the various ratings include the overall health of the global/national economy, specific economic conditions impacting the subprime consumer finance industry, and our overall financial performance, including earnings, credit losses, delinquencies, excess spreads in the Metris Master Trust and our overall liquidity. Certain of our term asset-backed securitizations require the restriction of cash if our corporate debt ratings go below certain levels. The table below illustrates the debt ratings of MCI as of December 31, 2004:

	<u>Moody's</u>	<u>S &amp; P</u>	<u>Fitch</u>
Senior unsecured debt	Caa2	CCC	B-

During 2004, our corporate debt ratings, the Metris Master Trust's ratings and the ratings of Direct Merchants Bank were upgraded. These upgrades reflect the continuing improvement we experienced in 2004, including improved performance in the Metris Master Trust, and have had a positive effect on our ability to obtain funding. In addition, access to funding may be at a more favorable cost and on terms more favorable to us than those recently available as a result of the improvement in our financial performance and asset quality. Currently, our outlooks from Moody's, S&P and Fitch are review for possible upgrade, positive and stable, respectively.

**Capital Adequacy**

As of December 31, 2004 the Company's Total Stockholders' Equity was \$947.3 million, or 13.9% of total managed assets, compared to \$909.2 million or 11.2% of total managed assets as of December 31, 2003.

In the normal course of business, Direct Merchants Bank enters into agreements, or is subject to regulatory requirements, that result in cash, debt, and dividend or other capital restrictions.

The *Federal Reserve Act* imposes various legal limitations on the extent to which banks can finance or otherwise supply funds to their affiliates. In particular, Direct Merchants Bank is subject to certain

**Table of Contents**

restrictions on any extensions of credit to us or other covered transactions, such as certain purchases of assets, with us and our affiliates. Such restrictions limit Direct Merchants Bank's ability to lend to us and our affiliates. Additionally, Direct Merchants Bank is limited in its ability to pay dividends to us and our affiliates in accordance with the national bank dividend rules and the Modified Operating Agreement with the OCC.

Direct Merchants Bank is subject to certain capital adequacy guidelines adopted by the OCC. Furthermore, FFIEC guidelines indicate that an institution with a concentration in subprime lending should hold one and one-half to three times the normal minimum capital required. At both December 31, 2004 and 2003, Direct Merchants Bank's Tier 1 risk-based capital ratio, risk-based total capital ratio and Tier 1 leverage ratio exceeded the minimum required capital levels, and Direct Merchants Bank was considered a well-capitalized depository institution under regulations of the OCC.

Direct Merchants Bank and MCI have entered into a Capital Assurance and Liquidity Maintenance Agreement ( CALMA ) that requires MCI to make such capital infusions or provide the Bank with financial assistance so as to permit the Bank to meet its liquidity requirements.

Direct Merchants Bank also entered into a Liquidity Reserve Deposit Agreement ( LRDA ) under which the Bank has established restricted deposits with third-party depository institutions for the purpose of supporting Direct Merchants Bank's funding needs. These deposits are invested in short-term liquid assets and are classified on the consolidated balance sheets as the Liquidity reserve deposit. As of December 31, 2004 and 2003, the balance in the liquidity reserve accounts was \$79.7 million and \$80.2 million, respectively.

On December 11, 2003, MCI and Direct Merchants Bank entered into a Modified Operating Agreement with the OCC, which replaced the original Operating Agreement dated March 18, 2003. The Modified Operating Agreement requires, among other things, that:

The Bank must maintain minimum capital at the dollar amount reported on its September 30, 2003 Call Report (\$213 million), unless otherwise approved by the OCC.

The Bank may continue to pay dividends in accordance with applicable statutory and regulatory requirements, provided capital remains at the required level.

The Bank must maintain liquid assets at the greater of \$35 million or 100% of the average highest daily funding requirement for managed receivables (\$31.5 million at December 31, 2004).

The Bank must comply with the terms of the LRDA and the CALMA.

MCI must comply with the terms of the CALMA.

The Company believes it is currently in compliance with all of the terms of the Modified Operating Agreement. If the OCC were to conclude that the Bank failed to adhere to any provisions of the Modified Operating Agreement, the OCC could pursue various enforcement options. If any of those options were to be pursued by the OCC, it could have a material adverse effect on our operations or capital position.

Under capital adequacy guidelines and the regulatory framework for prompt corrective action, Direct Merchants Bank must meet specific capital guidelines that involve quantitative measures of assets, liabilities, and certain off-balance-sheet items, as calculated under regulatory accounting practices. Direct Merchants Bank's capital amounts and classification are also subject to qualitative judgments by the regulators about components, risk weightings, and other factors.

Quantitative measures established by regulation to ensure capital adequacy require Direct Merchants Bank to maintain minimum amounts and ratios (set forth in the following table) of total and Tier 1 capital (as defined in the regulations) to risk-weighted assets (as defined), and of Tier 1 leverage capital (as defined) to average assets (as defined). Failure to meet minimum capital requirements can result in certain mandatory, and possibly additional discretionary actions, by regulators that, if undertaken, could have a direct material adverse effect on our financial condition.

**Table of Contents**

Additional information about Direct Merchants Bank's actual capital amounts and ratios are presented in the following table:

	Actual		To be Adequately Capitalized		To Be Well Capitalized	
	Amount	Ratio	Amount	Ratio	Amount	Ratio
<b>As of December 31, 2004</b>						
Total capital (to risk-weighted assets)	\$ 247,382	113.6%	\$ 17,417	8.0%	\$ 21,771	10.0%
Tier 1 capital (to risk-weighted assets)	244,555	112.3%	8,709	4.0%	13,063	6.0%
Tier 1 capital (to average assets)	244,555	70.5%	13,875	4.0%	17,344	5.0%

	Actual		To be Adequately Capitalized		To Be Well Capitalized	
	Amount	Ratio	Amount	Ratio	Amount	Ratio
<b>As of December 31, 2003</b>						
Total capital (to risk-weighted assets)	\$ 240,868	140.0%	\$ 13,760	8.0%	\$ 17,200	10.0%
Tier 1 capital (to risk-weighted assets)	238,328	138.6%	6,880	4.0%	10,320	6.0%
Tier 1 capital (to average assets)	238,328	70.2%	13,589	4.0%	16,987	5.0%

**Newly Issued Accounting Pronouncements**

In January 2003, FASB issued SFAS No. 148 *Accounting for Stock-Based Compensation-Transition and Disclosure*, which amends SFAS No. 123, *Accounting for Stock-Based Compensation*. SFAS No. 148 provides alternative methods of transition for a voluntary change to the fair value based method of accounting for stock-based employee compensation. In addition, SFAS No. 148 amends the disclosure requirements of SFAS No. 123 to require more prominent and more frequent disclosures in financial statements about the effects of stock-based compensation. The adoption of SFAS No. 148 did not have a material impact on our financial statements.

In January 2003, the FASB also issued Interpretation No. 46, *Consolidation of Variable Interest Entities* in an effort to expand upon and strengthen existing accounting guidance that addresses when a company should include in its financial statements the assets, liabilities and activities of another entity. FASB Interpretation No. 46 requires a variable interest entity to be consolidated by a company if that company is subject to a majority of the risk of loss from the variable interest entity's activities or entitled to receive a majority of the entity's residual returns or both. Interpretation No. 46 also requires disclosures about variable interest entities that a company is not required to consolidate but in which it has a significant variable interest. Interpretation No. 46 provides a specific exemption for entities qualifying as Qualified Special Purpose Entities as described in SFAS No. 140. Our non-consolidated entity, the Metris Master Trust, is a Qualified Special Purpose Entity under the definition in SFAS No. 140. The adoption of this Interpretation did not have a material impact on our financial statements.

In April 2003, the FASB issued SFAS No. 149 *Amendment of Statement 133 on Derivative Instruments and Hedging Activities*. SFAS No. 149 amends and clarifies accounting for derivative instruments, including certain derivative instruments embedded in other contracts and hedging activities under SFAS No. 133. The adoption of SFAS No. 149 did not impact our financial statements.

In May 2003, the FASB issued SFAS No. 150 *Accounting for Certain Financial Instruments with Characteristics of both Liabilities and Equity*. This Statement establishes standards for classification and



**Table of Contents**

measurement of certain instruments with characteristics of both liabilities and equity. It requires that financial instruments within its scope be classified as a liability (or asset in some circumstances). Many of those instruments were classified as equity under previous accounting guidance. The adoption of SFAS No. 150 did not impact our financial statements.

In March 2004, the Emerging Issues Task Force ( EITF ) reached a consensus on EITF Issue No. 03-6 *Participating Securities and the two-class method under FASB Statement 128*, (the Consensus or EITF 03-6 ). For purposes of calculating earnings per share, the Consensus requires net income to be reduced by the amount of dividends declared in the current period for each class of stock and by the contractual amount of dividends or other participation payments that are paid or accumulated for the current period. Undistributed earnings for the period are allocated to participating securities based on the contractual participation rights of the security to share in those current earnings assuming all earnings for the period are distributed. Our preferred stockholders have contractual participation rights on a converted basis that are equivalent to those of common stockholders. Therefore, we allocate undistributed earnings to preferred and common stockholders based on their respective ownership percentage on a converted basis as of the end of the period. We adopted this Consensus effective June 30, 2004, and all periods presented have been restated to conform with the Consensus.

In December 2004, the FASB issued SFAS No. 123 (Revised 2004), *Share-Based Payment* ( SFAS 123R ). SFAS 123R is a revision of SFAS No. 123, *Accounting for Stock-Based Compensation*, and supersedes Accounting Principles Board Opinion No. 25 *Accounting for Stock Issued to Employees* and its related implementation guidance. SFAS 123R focuses primarily on accounting for transactions in which an entity obtains employee services through share-based payment transactions. SFAS 123R requires a public entity to measure the cost of employee services received in exchange for the award of equity instruments based on the fair value of the award at the date of grant. The cost will be recognized over the period during which an employee is required to provide services in exchange for the award. SFAS 123R is effective as of the beginning of the first interim or annual reporting period that begins after June 15, 2005. The Company intends to adopt the provisions of SFAS 123R effective July 1, 2005. The impact to compensation expense related to the equity instruments outstanding as of December 31, 2004 is not expected to be material, however, the final impact to compensation expense will be dependent on the number of equity instruments granted during any year, including their timing and vesting period, and the method used to calculate the fair value of the awards, among other factors.

***Year Ended December 31, 2003, Compared to Year Ended December 31, 2002***

Net loss for the year ended December 31, 2003, was \$147.7 million, or \$3.27 per diluted common share, compared to a net loss of \$1.6 million, or \$0.66 per diluted common share, for the year ended December 31, 2002.

Securitization income was \$173.4 million for the year ended December 31, 2003, a \$150.1 million or 46.4% decrease from \$323.5 million for the year ended December 31, 2002. This decrease was primarily due to a \$161.7 million loss on replenishment of receivables to the Metris Master Trust, a \$230.9 million decrease in interest-only revenue due to a \$2.6 billion reduction in receivables held in the Metris Master Trust, and a 311-basis-point decrease in average excess spread in the Metris Master Trust. This was partially offset by a \$270.4 million improvement in the change in fair market value of Retained interests in loans securitized caused primarily by the flattening of excess spreads in the Metris Master Trust.

Servicing income on securitized receivables was \$176.6 million for the year ended December 31, 2003, an \$18.6 million or 9.5% decrease from \$195.2 million for the year ended December 31, 2002. The decrease in servicing income was caused by a \$0.9 billion reduction in average principal receivables held by the Metris Master Trust during 2003.

Credit card loan and other interest income was \$90.5 million for the year ended December 31, 2003, a \$138.9 million or 60.5% decrease from \$229.4 million for the year ended December 31, 2002. The decrease was due to a reduction of \$786.4 million in average Credit card loans.

**Table of Contents**

Credit card loan fees, interchange, and other income was \$79.5 million for the year ended December 31, 2003, an \$83.7 million or 51.3% decrease from \$163.2 million for the year ended December 31, 2002. The decrease was primarily due to a decrease in average Credit card loans of \$786.4 million over the 12-month period. Further this decline was an amendment to the core transaction documents of the Metris Master Trust agreement as of May 2002, resulting in interchange income earned on receivables held in the Metris Master Trust being recorded as a contribution to the excess spread of the Metris Master Trust.

Provision for loan losses was \$126.6 million for the year ended December 31, 2003, a \$93.2 million or 42.4% decrease from \$219.8 million for the year ended December 31, 2002. The decrease in Provision for loan losses primarily reflects the decrease in Credit card loans during the year, partially offset by the increased delinquency rate as of December 31, 2003. The Allowance for loan losses was \$45.5 million as of December 31, 2003, versus \$90.3 million as of December 31, 2002.

Credit card account and other product solicitation and marketing expenses were \$93.3 million for the year ended December 31, 2003, an \$80.0 million or 46.2% decrease from \$173.3 million for the year ended December 31, 2002. The decrease resulted primarily from the Company's decisions to decrease the size of its managed credit card portfolio through lower account acquisitions, and to exit the membership club and warranty business. New account acquisitions were approximately 316,000 in 2003, compared to 696,000 in 2002.

Employee compensation was \$175.5 million for the year ended December 31, 2003, a \$35.3 million or 16.7% decrease from \$210.8 million for the year ended December 31, 2002. The decrease resulted primarily from the elimination of 1,025 positions during 2003 and the sale of our membership club and warranty business during the third quarter of 2003.

Data processing services and communications was \$68.7 million for the year ended December 31, 2003, a \$15.2 million or 18.1% decrease from \$83.9 million for the year ended December 31, 2002. The decrease resulted primarily from the reduction in our managed credit card portfolio between the two periods.

Credit protection claims expense was \$30.9 million for the year ended December 31, 2003, a \$13.7 million or 30.7% decrease from \$44.6 million for the year ended December 31, 2002. The decrease resulted primarily from a reduction in receivable balances covered by our debt waiver products.

Occupancy and equipment was \$36.6 million for the year ended December 31, 2003, an \$11.4 million or 23.8% decrease from \$48.0 million for the year ended December 31, 2002, due primarily to the decline in facility requirements as a result of a reduction in staffing requirements discussed above.

Asset impairments, lease write-offs and severance were \$56.2 million for the year ended December 31, 2003, a \$28.5 million or 102.9% increase from \$27.7 million for the year ended December 31, 2002. During 2003, we recorded \$8.3 million for workforce reductions, \$20.8 million in write-downs of excess property, equipment, and operating leases, a \$22.0 million write-off of purchased portfolio premium on Credit card loans sold in the third and fourth quarters of 2003, and a \$5.1 million write-off of commitment fees related to a backup financing facility entered into in March of 2003 with Thomas H. Lee Equity Fund IV, L.P. Comparatively, in 2002, we recorded a write-down of \$10.6 million for portfolios of charged-off loans purchased in 2001 and 2000, a \$17.1 million write-down of excess property, equipment, operating leases, and the then-pending sale of our Arizona facility.

Other expense was \$92.5 million for the year ended December 31, 2003, a \$30.2 million or 24.6% decrease from \$122.7 million for the year ended December 31, 2002. The decrease over the prior period was primarily due to a reduction of \$7.0 million in marketing and origination costs on our retail note program, an \$7.0 million reduction from the write-off of certain uncollectible receivables during 2002, and an overall shrinking of the core business.

Included in the 2003 results are a one-time gain of \$84.8 million resulting from the sale of our membership club and warranty business, a one-time loss of \$117.2 million related to the sale of two credit

**Table of Contents**

card loan portfolios totaling \$1.1 billion, and a one-time loss of \$33.0 million related to the sale of Deposits during 2003.

The effective income tax rate was 32.0% for the year ended December 31, 2003 compared to 659.7% for the year ended December 31, 2002. The 2003 effective tax rate was low relative to statutory tax rates because we were not able to record the full benefit of the 2003 pre-tax loss due to tax credit utilization limitations and the effects of permanent and other differences between tax rules and GAAP. The 2002 effective tax rate is high relative to statutory tax rates primarily due to the effects of nondeductible expenses, state minimum taxes and low pre-tax income.

**Selected Operating Data Managed Basis**

In addition to analyzing our performance on an owned basis, we analyze our financial performance on a managed loan portfolio basis. On a managed basis, the balance sheets and income statements include other investors' interests in securitized loans that are not assets of ours, thereby reversing the effects of sale accounting under SFAS No. 140. We believe this information is meaningful to the reader of the financial statements. We service the receivables that have been securitized and sold and own the right to the cash flows from those receivables sold in excess of amounts owed to security holders.

The following information is not in conformity with GAAP; however, we believe the information is relevant to understanding our overall financial condition and results of operations.

**Table 7: Selected Operating Data Managed Basis**

	Year Ended December 31,					Four-Year Compound Decline Rate
	2004	2003	2002	2001	2000	
	(In thousands)					
Gross active accounts	2,177	2,482	3,398	3,871	3,920	(13.7)%
Year-end loans <sup>(1)</sup>	\$ 6,580,220	\$ 8,131,831	\$ 11,420,186	\$ 11,991,784	\$ 9,345,631	(8.4)%
Average loans <sup>(1)</sup>	7,217,190	10,047,580	11,850,927	10,419,280	8,081,638	(2.8)%
Year-end assets	6,791,478	8,098,524	11,431,203	12,124,528	9,806,249	(8.8)%
Average assets	7,374,172	10,023,893	11,972,958	10,656,156	8,332,500	(3.0)%
Return on average assets	0.5%	N/A	N/A	2.3%	2.3%	
Common equity to managed assets	13.9%	11.2%	9.3%	9.4%	9.0%	
Delinquency ratio <sup>(2)</sup>	9.1%	11.1%	11.0%	9.4%	8.2%	
Net charge-off ratio <sup>(3)</sup>	16.2%	20.2%	15.5%	10.9%	9.6%	

(1) Included in period end and average loans are principal receivables, accrued finance charges and net deferred acquisition costs.

(2) The delinquency ratio represents managed credit card loans that were at least 30 days contractually past due at year-end as a percentage of year-end managed loans.

(3) The net charge-off ratio reflects actual principal amounts charged-off, less recoveries, as a percentage of average managed credit card loans.

**Table of Contents****Table 8: Managed Loan Portfolio**

	December 31,					
	2004	% of Total	2003	% of Total	2002	% of Total
(Dollars in thousands)						
Credit card loans	\$ 68,230		\$ 128,615		\$ 846,417	
Receivables held by the Metris Master Trust	6,511,990		8,003,216		10,573,769	
<b>Total managed loan portfolio</b>	<b>\$6,580,220</b>		<b>\$ 8,131,831</b>		<b>\$11,420,186</b>	
Loans contractually Delinquent:						
30 to 59 days	149,355	2.3%	242,571	3.0%	359,223	3.1%
60 to 89 days	133,477	2.0%	204,621	2.5%	285,448	2.5%
90 or more days	318,768	4.8%	454,884	5.6%	615,278	5.4%
<b>Total</b>	<b>\$ 601,600</b>	<b>9.1%</b>	<b>\$ 902,076</b>	<b>11.1%</b>	<b>\$ 1,259,949</b>	<b>11.0%</b>
<b>Average balances:</b>						
Credit card loans	\$ 87,317		\$ 518,705		\$ 1,305,127	
Receivables held by the Metris Master Trust	7,129,873		9,528,875		10,545,800	
<b>Total managed loan portfolio</b>	<b>\$7,217,190</b>		<b>\$10,047,580</b>		<b>\$11,850,927</b>	
<b>Net charge-offs</b>	<b>\$1,166,091</b>	<b>16.2%</b>	<b>\$ 2,033,852</b>	<b>20.2%</b>	<b>\$ 1,840,786</b>	<b>15.5%</b>

The decrease in the managed delinquency rates as of December 31, 2004, over December 31, 2003 and 2002, is due primarily to improved collection activity, tighter credit line management, improved performance of our credit card loans resulting from more stringent underwriting criteria, and lower pricing on new accounts. Also impacting the delinquency rate improvement was the improvement in the overall economy, specifically the improvement in the average national unemployment rates, which decreased from 6.0% at December 31, 2003 to 5.5% at December 31, 2004. The slight increase in the delinquency rate between December 31, 2002 and 2003, primarily reflects the sale of \$72.5 million of 2-cycle plus delinquent assets in December 2002. Excluding the sale, the managed delinquency ratio would have been 11.6% as of December 31, 2002. Also impacting the delinquency ratio increase between 2002 and 2003 was an increase in the average national unemployment rate from 5.8% at December 31, 2002, to 6.0% at December 31, 2003.

Managed net charge-offs for the year ended December 31, 2004, decreased 400 basis points over the year ended December 31, 2003. Consistent with above, this decrease resulted from overall improvement in the quality of the credit card portfolio. The slight increase in the net charge-off rate for full-year 2003 compared to full-year 2002 resulted primarily from the residual impacts of the 2001 credit line increase program. Charge-offs resulting from this program peaked during the first quarter of 2003, and we have experienced steady improvement in the managed charge-off rates since that time. As part of our overall portfolio management, we sell portfolios of delinquent credit card accounts. These transactions have a direct effect on charge-off dollars and rates as any reduction in the loans value is reflected as a charge-off. We sold \$72.5 million of 2-cycle plus delinquent assets in December 2002. The effect of this transaction is included in the delinquency and net charge-off rates presented in Table 8.

We charge-off bankrupt accounts within 60 days of formal notification. Charge-offs due to bankruptcies were \$396.1 million or 24.7% of total managed gross charge-offs for the year ended December 31, 2004, \$681.1 million or 28.1% of total managed gross charge-offs for the year ended December 31, 2003, and \$654.5 million or 33.7% of total managed gross charge-offs at December 31, 2002. In addition to those bankrupt accounts that were charged-off, we received formal notification of \$46.7 million, \$65.8 million, and \$106.3 million of managed bankrupt accounts that had not been charged-off as of December 31, 2004, 2003 and 2002, respectively.





**Table of Contents**

Total managed loans decreased \$1.5 billion to \$6.6 billion as of December 31, 2004, compared to \$8.1 billion as of December 31, 2003, and \$11.4 billion at December 31, 2002. These decreases were due primarily to the sale of credit card loans to third parties during 2003, reductions in credit lines and tighter underwriting standards, fewer new accounts and increased charged-off receivables. The amount of credit card loans in debt management programs was \$540.3 million or 8.2% of total managed loans as of December 31, 2004, compared with \$695.4 million or 8.6% of managed loans as of December 31, 2003. All delinquent receivables in debt management programs are included in Table 8.

**Item 7a. *Quantitative and Qualitative Disclosures About Market Risk***

Market risk is the risk of loss from adverse changes in market prices and rates. Our principal market risk is due to changes in interest rates. This affects us directly in our lending and borrowing activities, as well as indirectly, as interest rates may impact the payment performance of our cardholders.

To manage our direct risk to market interest rates, management actively monitors the interest rates and the interest-sensitive components of our consolidated balance sheets and the impact that changes in interest rates have on the fair value of assets, net income and cash flow. We seek to minimize that impact primarily by matching asset and liability re-pricings.

Our primary assets are Credit card loans and Retained interests in loans securitized. The majority of our owned receivables and the receivables held by the Metris Master Trust are priced at rates indexed to the variable Prime Rate. We fund Credit card loans through a combination of cash flows from operations, bank loans, long-term debt and equity issuances. Our securitized loans are held by the Metris Master Trust and bank-sponsored multi-seller commercial paper conduits and investors in term series securities issued by the Metris Master Trust, which have committed funding primarily indexed to variable commercial paper rates and LIBOR. Long-term debt includes \$150 million at a fixed interest rate and \$225 million indexed to LIBOR. At December 31, 2004 and 2003, none of the securities issued out of the Metris Master Trust and conduit funding of securitized receivables were funded with fixed rate securities.

In an interest rate environment with rates significantly above current rates, we partially mitigate the negative impact on earnings from higher interest expense by entering into interest rate cap contracts and, to a lesser extent, through fixed rate funding.

The approach we use to quantify interest rate risk is a sensitivity analysis, which we believe best reflects the risk inherent in our business. This approach calculates the impact on net income before income taxes from an instantaneous and sustained change in interest rates of 200 basis points. In this analysis interest rates on our floating rate debt are not allowed to decrease below 0%. Assuming that we take no counteractive measures, as of December 31, 2004, a 200 basis point increase in interest rates affecting our floating rate financial instruments, including both debt obligations and receivables, would result in a decrease in net income before income taxes of approximately \$21.5 million over the next 12 months relative to a base case, compared to an approximate \$23.0 million decrease as of December 31, 2003. A decrease of 200 basis points would result in an increase in net income before income taxes of approximately \$35.9 million as of December 31, 2004, compared to an increase of \$36.5 million as of December 31, 2003.

The change in sensitivity for the 200-basis-point increase is primarily due to a smaller receivable base and a higher percentage of receivables impacted by a rate increase. The change in sensitivity for the 200-basis-point decrease is due to a larger decrease from interest expense, as well as replacing \$202 million of long-term fixed rate debt with \$225 million of long-term debt indexed to LIBOR. As LIBOR rates have increased, the impact on interest costs from falling rates has increased since interest costs can fall further before hitting 0%.

**Table of Contents****Item 8. Financial Statements and Supplementary Data****METRIS COMPANIES INC. AND SUBSIDIARIES  
Consolidated Balance Sheets**

	December 31,	
	2004	2003
	(Dollars in thousands, except per-share data)	
<b>ASSETS:</b>		
Cash and due from banks	\$ 25,198	\$ 32,076
Federal funds sold	22,450	25,300
Short-term investments	43,070	73,134
Available for sale securities	306,409	47,975
Liquidity reserve deposit	79,746	80,158
Credit card loans	68,230	128,615
Less: Allowance for loan losses	12,409	45,492
	<u>55,821</u>	<u>83,123</u>
Net credit card loans	55,821	83,123
Retained interests in loans securitized	784,135	836,901
Property and equipment, net	24,135	33,680
Purchased portfolio premium	9,261	17,561
Other receivables due from credit card securitizations, net	68,021	80,714
Other assets	63,233	81,774
	<u>1,481,479</u>	<u>1,392,396</u>
<b>TOTAL ASSETS</b>	<b>\$ 1,481,479</b>	<b>\$ 1,392,396</b>
<b>LIABILITIES:</b>		
Deposits	\$ 3,407	\$ 6,262
Debt	373,624	350,448
Accounts payable	37,619	32,397
Deferred income	10,530	18,060
Accrued expenses and other liabilities	108,997	76,036
	<u>534,177</u>	<u>483,203</u>
<b>TOTAL LIABILITIES</b>	<b>534,177</b>	<b>483,203</b>
<b>STOCKHOLDERS EQUITY:</b>		
Convertible preferred stock, par value \$.01 per share; 10,000,000 shares authorized, 1,381,327 and 1,263,699 shares issued and outstanding, respectively	514,545	470,728
Common stock, par value \$.01 per share; 300,000,000 shares authorized, 65,182,416 and 64,862,314 shares issued, respectively	652	649
Paid-in capital	233,989	229,655
Unearned compensation		(27)
Treasury stock 7,055,300 shares	(58,308)	(58,308)
Retained earnings	256,424	266,496
	<u>947,302</u>	<u>909,193</u>
<b>TOTAL STOCKHOLDERS EQUITY</b>	<b>947,302</b>	<b>909,193</b>
<b>TOTAL LIABILITIES AND STOCKHOLDERS EQUITY</b>	<b>\$ 1,481,479</b>	<b>\$ 1,392,396</b>



See accompanying Notes to Consolidated Financial Statements.

**Table of Contents****METRIS COMPANIES INC. AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF INCOME**

Twelve Months Ended December 31,

	2004	2003	2002
(Dollars in thousands, except per-share data)			
<b>REVENUES:</b>			
Loss on new securitizations of receivables to the Metris Master Trust	\$ (143,621)	\$ (55,214)	\$ (70,578)
(Loss) gain on replenishment of receivables to the Metris Master Trust	(88,193)	(161,743)	28,706
Discount accretion	254,455	308,912	305,327
Interest-only revenue	292,710	221,331	452,268
Change in fair value of retained interests in loans securitized	114,515	(71,669)	(342,080)
Transaction and other costs	(100,556)	(68,250)	(50,126)
Securitization income	329,310	173,367	323,517
Servicing income on securitized receivables	133,665	176,627	195,214
Credit card loan and other interest income	20,100	90,530	229,402
Credit card loan fees, interchange and other income	21,966	79,492	163,174
Enhancement services income	25,087	107,930	153,516
Loss on sale of credit card loans		(117,183)	
Gain on sale of membership club and warranty business		84,787	
<b>TOTAL REVENUES</b>	<b>530,128</b>	<b>595,550</b>	<b>1,064,823</b>
<b>EXPENSES:</b>			
Interest expense	60,441	74,421	103,516
Provision for loan losses	(4,762)	126,648	219,804
Credit card account and other product solicitation and marketing expenses	78,658	93,349	173,269
Employee compensation	141,353	175,539	210,826
Data processing services and communications	54,941	68,715	83,874
Credit protection claims expense	17,891	30,882	44,550
Occupancy and equipment	22,591	36,564	48,013
Purchased portfolio premium amortization	8,300	25,000	30,220
Asset impairments, lease write-offs and severance	5,197	56,222	27,736
Loss on sale of deposits		32,963	
Other	89,562	92,512	122,732
<b>TOTAL EXPENSES</b>	<b>474,172</b>	<b>812,815</b>	<b>1,064,540</b>
<b>INCOME (LOSS) BEFORE INCOME TAXES</b>	<b>55,956</b>	<b>(217,265)</b>	<b>283</b>
Income tax expense (benefit)	22,211	(69,526)	1,867
<b>NET INCOME (LOSS)</b>	<b>33,745</b>	<b>(147,739)</b>	<b>(1,584)</b>
Convertible preferred stock dividends	43,817	40,086	38,009
<b>NET LOSS AFTER PREFERRED DIVIDENDS</b>	<b>\$ (10,072)</b>	<b>\$ (187,825)</b>	<b>\$ (39,593)</b>

(LOSS) EARNINGS PER COMMON SHARE:

Edgar Filing: METRIS COMPANIES INC - Form 10-K

<b>BASIC</b>			
Distributed	\$	\$	\$ 0.04
Undistributed	(0.17)	(3.27)	(0.70)
	<u>          </u>	<u>          </u>	<u>          </u>
<b>TOTAL BASIC</b>	<b>(0.17)</b>	<b>(3.27)</b>	<b>(0.66)</b>
	<u>          </u>	<u>          </u>	<u>          </u>
<b>TOTAL DILUTED</b>	<b>\$ (0.17)</b>	<b>\$ (3.27)</b>	<b>\$ (0.66)</b>
<b>SHARES USED TO COMPUTE (LOSS) EARNINGS PER COMMON SHARE:</b>			
Basic	57,946	57,471	59,782
Diluted	57,946	57,471	59,782

See accompanying Notes to Consolidated Financial Statements.

**Table of Contents****METRIS COMPANIES INC. AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS EQUITY**

	Number of Shares Outstanding		Preferred Stock	Common Stock	Paid-In Capital	Unearned Compensation	Treasury Stock	Retained Earnings	Total Stockholders Equity
	Preferred	Common							
(Dollars and shares in thousands)									
BALANCE, DECEMBER 31, 2001	1,058	63,419	\$ 393,970	\$ 642	\$ 232,413	\$ (4,980)	\$ (13,014)	\$ 496,305	\$ 1,105,336
Net loss								(1,584)	(1,584)
Cash dividends								(3,728)	(3,728)
Common stock repurchased		(6,249)					(45,294)		(45,294)
Preferred dividends in kind	98		36,672					(36,672)	
Issuance of common stock under employee benefit plans		462		4	2,975				2,979
Deferred compensation		76		1	967	(968)			
Amortization of restricted stock						1,808			1,808
Forfeiture of restricted stock		(540)		(5)	(8,979)	4,140			(4,844)
BALANCE, DECEMBER 31, 2002	1,156	57,168	\$ 430,642	\$ 642	\$ 227,376	\$	\$ (58,308)	\$ 454,321	\$ 1,054,673
Net loss								(147,739)	(147,739)
Preferred dividends in kind	108		40,086					(40,086)	
Issuance of common stock under employee benefit plans		461		5	1,961				1,966
Deferred compensation		303		3	546	(549)			
Restricted stock forfeitures		(125)		(1)	(228)	229			
Amortization of restricted stock									