

TOWN SPORTS INTERNATIONAL HOLDINGS INC

Form 10-Q

October 31, 2008

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**UNITED STATES SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549**

Form 10-Q

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934.**

For the quarterly period ended September 30, 2008

or

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934.**

For the Transition period from **to** **.**

Commission File Number 000-52013

TOWN SPORTS INTERNATIONAL HOLDINGS, INC.

(Exact name of Registrant as specified in its charter)

Delaware

*(State or other Jurisdiction of
Incorporation or Organization)*

20-0640002

*(I.R.S. Employer
Identification Number)*

**5 Penn Plaza (4th Floor)
New York, New York 10001
Telephone: (212) 246-6700**

*(Address, zip code, and telephone number, including
area code, of registrant's principal executive office.)*

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 and 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter periods that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer Accelerated filer Non-accelerated filer Smaller reporting company
(Do not check if a smaller reporting company)

Indicate by check mark whether the Registrant is a shell company (as defined in Exchange Act Rule 12b-2 of the Exchange Act).

Yes No

As of October 28, 2008 there were 26,449,607 shares of Common Stock of the Registrant outstanding.

TOWN SPORTS INTERNATIONAL HOLDINGS, INC. AND SUBSIDIARIES
FORM 10-Q
For the Quarter Ended September 30, 2008
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TOWN SPORTS INTERNATIONAL HOLDINGS, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEETS
September 30, 2008 and December 31, 2007
(All figures in \$ 000s, except share data)
(Unaudited)

| | September 30, 2008 | December 31, 2007 |
|---|-----------------------------------|----------------------------------|
| ASSETS | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 10,662 | \$ 5,463 |
| Accounts receivable (less allowance for doubtful accounts of \$3,505 and \$2,797 as of September 30, 2008 and December 31, 2007, respectively) | 13,107 | 8,815 |
| Inventory | 236 | 230 |
| Prepaid income taxes | 1,309 | |
| Prepaid expenses and other current assets | 7,934 | 11,334 |
| Total current assets | 33,248 | 25,842 |
| Fixed assets, net | 349,820 | 337,152 |
| Goodwill | 50,176 | 50,165 |
| Intangible assets, net | 470 | 477 |
| Deferred tax asset, net | 46,745 | 44,345 |
| Deferred membership costs | 16,034 | 17,974 |
| Other assets | 11,901 | 12,808 |
| Total assets | \$ 508,394 | \$ 488,763 |
| LIABILITIES AND STOCKHOLDERS EQUITY | | |
| Current liabilities: | | |
| Current portion of long-term debt | \$ 1,902 | \$ 10,898 |
| Accounts payable | 9,110 | 10,891 |
| Accrued expenses | 32,482 | 34,186 |
| Accrued interest | 414 | 738 |
| Corporate income taxes payable | | 811 |
| Deferred revenue | 44,963 | 41,798 |
| Total current liabilities | 88,871 | 99,322 |
| Long-term debt | 314,013 | 305,124 |
| Deferred lease liabilities | 67,567 | 61,221 |
| Deferred revenue | 5,295 | 7,300 |
| Other liabilities | 14,752 | 15,613 |
| Total liabilities | 490,498 | 488,580 |
| Commitments and contingencies (Note 8) | | |
| Stockholders' equity: | | |
| Common stock, \$.001 par value; issued and outstanding 26,449,607 and 26,254,773 shares at September 30, 2008 and December 31, 2007, respectively | 27 | 26 |

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| | | |
|--|------------|------------|
| Paid-in capital | (14,733) | (16,977) |
| Accumulated other comprehensive income (currency translation adjustment) | 830 | 814 |
| Retained earnings | 31,772 | 16,320 |
| Total stockholders' equity | 17,896 | 183 |
| Total liabilities and stockholders' equity | \$ 508,394 | \$ 488,763 |

See notes to the condensed consolidated financial statements.

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TOWN SPORTS INTERNATIONAL HOLDINGS, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS
For the three and nine months ended September 30, 2008 and 2007
(All figures in \$ 000s except share and per share data)
(Unaudited)

| | Three Months Ended | | Nine Months Ended | |
|--|---------------------------|-------------|--------------------------|-------------|
| | September 30, | | September 30, | |
| | 2008 | 2007 | 2008 | 2007 |
| Revenues: | | | | |
| Club operations | \$ 126,682 | \$ 117,425 | \$ 379,318 | \$ 349,893 |
| Fees and other | 1,427 | 1,461 | 4,504 | 4,148 |
| | 128,109 | 118,886 | 383,822 | 354,041 |
| Operating Expenses: | | | | |
| Payroll and related | 49,171 | 43,331 | 146,228 | 132,645 |
| Club operating | 44,398 | 42,360 | 128,799 | 119,662 |
| General and administrative | 8,697 | 8,368 | 25,898 | 25,248 |
| Depreciation and amortization | 13,423 | 10,950 | 38,788 | 33,772 |
| Impairment of fixed assets | 839 | | 1,981 | |
| | 116,528 | 105,009 | 341,694 | 311,327 |
| Operating income | 11,581 | 13,877 | 42,128 | 42,714 |
| Loss on extinguishment of debt | | | | 12,521 |
| Interest expense | 5,783 | 6,493 | 17,930 | 19,902 |
| Interest income | (76) | (344) | (291) | (882) |
| Equity in the earnings of investees and rental income | (634) | (447) | (1,701) | (1,351) |
| Income before provision for corporate income taxes | 6,508 | 8,175 | 26,190 | 12,524 |
| Provision for corporate income taxes | 2,668 | 3,100 | 10,738 | 4,884 |
| Net income | \$ 3,840 | \$ 5,075 | \$ 15,452 | \$ 7,640 |
| Earnings per share: | | | | |
| Basic | \$ 0.15 | \$ 0.19 | \$ 0.59 | \$ 0.29 |
| Diluted | \$ 0.14 | \$ 0.19 | \$ 0.58 | \$ 0.29 |
| Weighted average number of shares used in calculating earnings per share: | | | | |
| Basic | 26,445,288 | 26,225,449 | 26,389,804 | 26,122,531 |
| Diluted | 26,547,121 | 26,678,939 | 26,464,915 | 26,583,782 |

**Statements of Comprehensive
Income**

| | | | | | | | | |
|---|----|-------|----|-------|----|--------|----|-------|
| Net income | \$ | 3,840 | \$ | 5,075 | \$ | 15,452 | \$ | 7,640 |
| Foreign currency translation adjustments | | (441) | | (171) | | 16 | | (183) |
| Comprehensive income | \$ | 3,399 | \$ | 4,904 | \$ | 15,468 | \$ | 7,457 |

See notes to the condensed consolidated financial statements.

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TOWN SPORTS INTERNATIONAL HOLDINGS, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
For the nine months ended September 30, 2008 and 2007
(All figures in \$ 000s)
(Unaudited)

| | Nine Months | |
|--|----------------------------|-------------|
| | Ended September 30, | |
| | 2008 | 2007 |
| Cash flows from operating activities: | | |
| Net income | \$ 15,452 | \$ 7,640 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | |
| Depreciation and amortization | 38,788 | 33,772 |
| Impairment of fixed assets | 1,981 | |
| Non-cash interest expense on Senior Discount Notes | 10,328 | 9,268 |
| Loss on extinguishment of debt | | 12,521 |
| Amortization of debt issuance costs | 583 | 630 |
| Noncash rental expense, net of noncash rental income | (242) | 495 |
| Compensation expense incurred in connection with stock options and common stock grants | 876 | 616 |
| Net changes in certain operating assets and liabilities | 3,770 | 3,168 |
| Increase in deferred tax asset | (2,400) | (9,778) |
| Landlord contributions to tenant improvements | 4,282 | 3,958 |
| Change in reserve for self-insured liability claims | 1,738 | 2,085 |
| Decrease (increase) in deferred membership costs | 1,940 | (1,834) |
| Other | (190) | 104 |
| Total adjustments | 61,454 | 55,005 |
| Net cash provided by operating activities | 76,906 | 62,645 |
| Cash flows from investing activities: | | |
| Capital expenditures | (63,162) | (64,580) |
| Insurance proceeds | 1,074 | |
| Acquisition of business | | (4,450) |
| Net cash used in investing activities | (62,088) | (69,030) |
| Cash flows from financing activities: | | |
| Proceeds from New Credit Facility | | 185,000 |
| Costs related to issuance of New Credit Facility | | (2,634) |
| Repayment of Senior Notes | | (169,999) |
| Premium paid on extinguishment of debt and related costs | | (9,309) |
| Repayment of long term borrowings | (1,435) | (1,105) |
| Repayment of borrowings on Revolving Loan Facility | (9,000) | |
| Change in book overdraft | (583) | 2,122 |
| Proceeds from exercise of stock options | 1,194 | 1,997 |
| Excess tax benefit from stock option exercises | 174 | 1,061 |

| | | |
|---|------------|------------|
| Net cash (used in) provided by financing activities | (9,650) | 7,133 |
| Effect of exchange rate changes on cash | 31 | 111 |
| Net increase in cash and cash equivalents | 5,199 | 859 |
| Cash and cash equivalents at beginning of period | 5,463 | 6,810 |
| Cash and cash equivalents at end of period | \$ 10,662 | \$ 7,669 |
| Summary of change in certain operating assets and liabilities: | | |
| (Increase) in accounts receivable | \$ (3,611) | \$ (4,479) |
| (Increase) decrease in inventory | (4) | 210 |
| Decrease (increase) in prepaid expenses and other current assets | 3,478 | (1,219) |
| Increase in accounts payable, accrued expenses and accrued interest | 4,884 | 2,509 |
| Change in corporate income taxes | (2,120) | (456) |
| Increase in deferred revenue | 1,143 | 6,603 |
| Net changes in certain operating assets and liabilities | \$ 3,770 | \$ 3,168 |
| Supplemental disclosures of cash flow information: | | |
| Cash payments for interest | \$ 7,795 | \$ 13,517 |
| Cash payments for income taxes | \$ 15,233 | \$ 14,054 |

See notes to the condensed consolidated financial statements.

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**TOWN SPORTS INTERNATIONAL HOLDINGS, INC. AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

(All figures \$ 000s except share and per share data)

(Unaudited)

1. Basis of Presentation

As of September 30, 2008, Town Sports International Holdings, Inc. (the Company or TSI Holdings), through its wholly-owned subsidiary, Town Sports International, LLC (TSI LLC), operated 164 fitness clubs (clubs) comprised of 112 clubs in the New York metropolitan market under the New York Sports Clubs brand name, 23 clubs in the Boston market under the Boston Sports Clubs brand name, 19 clubs (two of which are partly-owned) in the Washington, D.C. market under the Washington Sports Clubs brand name, seven clubs in the Philadelphia market under the Philadelphia Sports Clubs brand name, and three clubs in Switzerland. The Company operates in a single segment.

The condensed consolidated financial statements included herein have been prepared by the Company pursuant to the rules and regulations of the Securities and Exchange Commission (the SEC). The condensed consolidated financial statements should be read in conjunction with the Company s December 31, 2007 consolidated financial statements and notes thereto, included in the Company s Annual Report on Form 10-K, as filed on February 29, 2008 with the SEC. The year-end condensed balance sheet data was derived from audited financial statements, but does not include all disclosures required by accounting principles generally accepted in the United States of America (GAAP). Certain information and footnote disclosures that are normally included in financial statements prepared in accordance with GAAP have been condensed or omitted pursuant to SEC rules and regulations. The information reflects all adjustments which, in the opinion of management, are necessary for a fair presentation of the financial position and results of operations for the interim periods set forth herein. The results for the nine months ended September 30, 2008 are not necessarily indicative of the results for the entire year ending December 31, 2008.

For the three and nine months ended September 30, 2008, the Company recorded impairment losses of \$839 and \$1,226, respectively, on fixed assets related to the decision to close clubs prior to their lease expiration dates. In addition, in the nine months ended September 30, 2008, the Company recorded an impairment loss of \$755 on fixed assets of a remote club that did not benefit from being part of a regional cluster and did not sustain profitable membership levels given the competition in its market. This club therefore experienced a decline in asset fair value. The impairment losses are included as a separate line in operating income on the consolidated statement of operations.

Certain reclassifications were made to the reported amounts for the nine months ended September 30, 2007 to conform to the presentation for the nine months ended September 30, 2008.

2. Recent Accounting Changes

In September 2006, the Financial Accounting Standards Board (the FASB) issued Statement of Financial Accounting Standards (SFAS) No. 157, *Fair Value Measurements* (SFAS 157), which defines fair value, establishes a framework for measuring fair value in accordance with GAAP, and expands disclosures about fair value measurements. SFAS 157 was effective January 1, 2008 for the Company. On February 12, 2008 the FASB issued FASB Position No. FAS 157-2, *Effective Date of FASB Statement No. 157*, delaying the effective date by one year for non-financial assets and non-financial liabilities, except for items that are recognized or disclosed at fair value in the financial statements on a recurring basis. The implementation of SFAS 157 for financial assets and financial liabilities did not have a material impact on the Company s Consolidated Financial Statements. The Company is still evaluating the impact of SFAS 157 for non-financial assets and non-financial liabilities on its Consolidated Financial Statements.

In February 2007, the FASB issued SFAS No. 159, *The Fair Value Option for Financial Assets and Financial Liabilities Including an amendment of FASB No. 115* (SFAS 159), which permits entities to choose to measure many financial instruments and certain other items at fair value. The objective is to improve financial reporting by mitigating volatility in reported earnings caused by measuring related assets and liabilities separately. SFAS 159 was effective as of January 1, 2008 for the Company. The Company did not adopt the fair value option permitted under this statement.

In December 2007, the FASB issued SFAS No. 141 (Revised 2007), *Business Combinations* (SFAS 141(R)). SFAS 141(R) establishes principles and requirements for how an acquirer in a business combination recognizes and

measures in its financial

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statements the identifiable assets acquired, liabilities assumed and any noncontrolling interests in the acquiree, as well as the goodwill acquired. Significant changes from current practice resulting from FAS 141(R) include the expansion of the definitions of a business and a business combination. For all business combinations (whether partial, full or step acquisitions), the acquirer will record 100% of all assets and liabilities of the acquired business, including goodwill, generally at their fair values; contingent consideration will be recognized at its fair value on the acquisition date and, for certain arrangements, changes in fair value will be recognized in earnings until settlement; and acquisition-related transaction and restructuring costs will be expensed rather than treated as part of the cost of the acquisition. FAS 141(R) also establishes disclosure requirements to enable users to evaluate the nature and financial effects of the business combination. FAS 141(R) applies prospectively to business combinations for which the acquisition date is on or after the beginning of the first annual reporting period beginning on or after December 15, 2008. Earlier adoption is not permitted. We do not expect the adoption of FAS 141(R) to have an impact on our Consolidated Financial Statements. A significant impact may, however, result from any future business acquisitions.

In December 2007, the FASB issued SFAS No. 160, *Noncontrolling Interests in Consolidated Financial Statements - An amendment of ARB No. 51* (SFAS 160). SFAS 160 amends Accounting Research Bulletin 51

Consolidated Financial Statements to establish accounting and reporting standards for the noncontrolling interest in a subsidiary and for the deconsolidation of a subsidiary. It clarifies that a noncontrolling interest in a subsidiary, which is sometimes referred to as minority interest, is a third-party ownership interest in the consolidated entity that should be reported as a component of equity in the consolidated financial statements. Among other requirements, FAS 160 requires consolidated statement of income to be reported at amounts that include the amounts attributable to both the parent and the noncontrolling interest. FAS 160 also requires disclosure on the face of the consolidated statement of income of the amounts of consolidated net income attributable to the parent and to the noncontrolling interest. FAS 160 is effective for fiscal years, and interim periods within those fiscal years, beginning on or after December 15, 2008. Earlier adoption is not permitted. We currently do not have any noncontrolling interests in our subsidiaries.

In December 2007, the SEC issued Staff Accounting Bulletin No. 110 (SAB 110), *Share-Based Payment*. SAB 110 expresses the views of the staff regarding the use of a simplified method, as discussed in Staff Accounting Bulletin No. 107 (SAB 107), in developing an estimate of the expected term of plain-vanilla share options in accordance with SFAS No. 123R, *Share-Based Payment*. In SAB 107, the staff indicated that it believed that more detailed external information about employee exercise behavior would, over time, become readily available to companies. Therefore, the staff stated that it would not expect a company to use the simplified method for share option grants after December 31, 2007. In SAB 110, the staff states that it understands that such detailed information may not have been widely available by December 31, 2007. Accordingly, the staff will continue to accept, under certain circumstances, the use of the simplified method beyond December 31, 2007. As allowed under SAB 110, we will continue to use the simplified method in estimating the expected term of our stock options until such a time as more relevant detailed information becomes available.

3. Long-Term Debt

| | September 30, 2008 (\$ 000s) | December 31, 2007 (\$ 000s) |
|---|---|--|
| Term Loan Facility | \$ 182,225 | \$ 183,613 |
| Revolving Loan Facility borrowings | | 9,000 |
| 11% Senior Discount Notes (Payment-in-Kind Notes) | 133,638 | 123,310 |
| Notes payable for acquired businesses | 52 | 99 |
| | 315,915 | 316,022 |
| Less current portion to be paid within one year | 1,902 | 10,898 |
| Long-term portion | \$ 314,013 | \$ 305,124 |

On February 27, 2007, TSI Holdings and TSI LLC entered into a \$260,000 senior secured credit facility (the New Senior Credit Facility). The New Senior Credit Facility consists of a \$185,000 term loan facility (the Term Loan Facility), a \$75,000 revolving credit facility (the Revolving Loan Facility), and an incremental term loan commitment facility in the maximum amount of \$100,000, which borrowings are subject to compliance with certain conditions precedent by TSI LLC and agreement upon certain terms and conditions thereof between the participating lenders and TSI LLC.

Borrowings under the Term Loan Facility will, at TSI LLC's option, bear interest at either the administrative agent's base rate plus 0.75% or its Eurodollar rate plus 1.75%, each as defined in the New Senior Credit Facility. The Company was under the Eurodollar

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rate option and as of September 30, 2008, this rate was 4.31%. The base rate option would have been 5.75% as of September 30, 2008, if elected.

The Revolving Loan Facility contains a maximum total leverage covenant ratio, as defined in the New Senior Credit Facility for which the definition excludes the 11% Senior Discount Notes from consolidated indebtedness, which covenant is subject to compliance, on a consolidated basis, only during the period in which borrowings and letters of credit are outstanding thereunder. The Revolving Loan Facility contains a maximum total leverage covenant ratio of 4.25:1.00, which covenant is subject to compliance, on a consolidated basis. As of September 30, 2008, the Company's leverage ratio was 1.75:1.00. There were no borrowings outstanding under the Revolving Loan Facility as of September 30, 2008 and outstanding letters of credit issued totaled \$11,879. The unutilized portion of the Revolving Loan Facility as of September 30, 2008 was \$63,121.

4. Earnings Per Share

Basic earnings per share is computed by dividing net income applicable to common shareholders by the weighted average numbers of shares of the Company's common stock, par value \$0.001 per share (Common Stock) outstanding during the period. Diluted earnings per share is computed similarly to basic earnings per share, except that the denominator is increased to account for the assumed exercise of dilutive stock options and restricted stock using the treasury stock method.

For the three and nine months ended September 30, 2008 and 2007, we did not include stock options to purchase 901,650 and 463,000 shares, respectively, of the Company's Common Stock in the calculations of diluted earnings per share because the exercise prices of those options were greater than the average market price over the respective periods and their inclusion would be anti-dilutive.

The following table summarizes the weighted average number of shares of Common Stock for basic and diluted earnings per share computations.

| | Three Months Ended September 30, (Unaudited) | | Nine Months Ended September 30, (Unaudited) | |
|--|--|------------|---|------------|
| | 2008 | 2007 | 2008 | 2007 |
| Weighted average number of shares of Common Stock outstanding basic | 26,445,288 | 26,225,449 | 26,389,804 | 26,122,531 |
| Effect of diluted stock options and restricted Common Stock | 101,833 | 453,490 | 75,111 | 461,251 |
| Weighted average number of shares of Common Stock outstanding diluted | 26,547,121 | 26,678,939 | 26,464,915 | 26,583,782 |

5. Common Stock and Stock-Based Compensation

The Company's Amended and Restated 2006 Stock Incentive Plan (the Plan) authorizes the Company to issue up to 2,500,000 shares of Common Stock to employees, non-employee directors and consultants pursuant to awards of stock options, stock appreciation rights, restricted stock, in payment of performance shares or other stock-based awards. Under the Plan, stock options must be granted at a price not less than the fair market value of the stock on the date the option is granted, generally are not subject to re-pricing, and will not be exercisable more than ten years after the date of grant. Options granted under the Plan, generally qualify as non-qualified stock options under the U.S. Internal Revenue Code of 1986, as amended. The Plan was approved by stockholders at the 2008 Annual Meeting of Stockholders on May 15, 2008. Certain options granted under the Company's 2004 Common Stock Option Plan generally qualify as incentive stock options under the U.S. Internal Revenue Code; the exercise price of a stock option granted under this plan may not be less than the fair market value of Common Stock on the option grant date.

Table of ContentsOption Grants

Options granted during the nine months ended September 30, 2008 to employees of the Company and members of the Company's Board of Directors were as follows:

| Date | Number of Options | Exercise Price | Black Scholes Valuation | Volatility | Dividend Yield | Risk Free Interest Rate | Expected Term (Years) |
|-----------------|------------------------------|---------------------------|--|-------------------|---------------------------|--|--------------------------------------|
| January 2, 2008 | 5,000 | \$9.35 | \$ 4.24 | 45.9% | 0.0% | 2.71% | 5.50 |
| March 4, 2008 | 100,000 | \$7.73 | \$ 3.83 | 47.0% | 0.0% | 3.00% | 6.25 |
| May 6, 2008 | 100,000 | \$9.54 | \$ 4.97 | 49.8% | 0.0% | 3.30% | 6.25 |
| June 13, 2008 | 120,000 | \$9.83 | \$ 5.15 | 50.2% | 0.0% | 3.30% | 6.25 |
| Total | 325,000 | | | | | | |

There were no option grants in the three months ended September 30, 2008.

At September 30, 2008, the Company had 369,240 and 971,690 stock options outstanding under its 2004 Common Stock Option Plan and the Plan, respectively. The total compensation expense, classified within Payroll and related on the condensed statements of operations, related to these plans was \$341 and \$797 for the three and nine months ended September 30, 2008, respectively and \$258 and \$613 for the three and nine months ended September 30, 2007, respectively.

As of September 30, 2008, a total of \$2,905 in unrecognized compensation cost related to stock options is expected to be recognized, depending upon the likelihood that accelerated vesting targets are met in future periods, over a weighted-average period of 3.3 years.

Restricted Stock Grants

On June 13, 2008, the Company issued 25,000 shares of restricted Common Stock to employees. The fair value per share was \$9.83, the closing stock price on the date of grant. These shares will vest 25% per year over four years on the anniversary date of the grant. The Company recognized compensation expense of \$12 and \$14 for the three and nine months ended September 30, 2008, respectively. As of September 30, 2008, a total of \$215 in unrecognized compensation expense is expected to be recognized through June 13, 2012.

Stock Repurchase Plan

On April 29, 2008, the Board of Directors approved a plan to repurchase up to an aggregate of \$25,000 of Common Stock. The repurchase program is expected to continue through December 31, 2009. The stock repurchase program may be modified, extended or terminated by the Board of Directors at any time. As of September 30, 2008, the Company had not made any stock repurchases.

6. Goodwill and Other Intangibles

Goodwill has been allocated to reporting units that closely reflect the regions served by our four trade names: New York Sports Clubs, Boston Sports Clubs, Washington Sports Clubs and Philadelphia Sports Clubs, with certain more remote clubs that do not benefit from a regional cluster being considered single reporting units.

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In each of the quarters ended March 31, 2008 and 2007, the Company performed its annual impairment test. Goodwill impairment testing requires a comparison between the carrying value and fair value of reportable goodwill. If the carrying value exceeds the fair value, goodwill is considered impaired. The amount of the impairment loss is measured as the difference between the carrying value and the implied fair value of goodwill, which is determined using discounted cash flows. The 2008 and 2007 impairment tests supported the recorded goodwill balances and as such no impairment of goodwill was required. The valuation of intangible assets requires assumptions and estimates of many critical factors, including revenue and market growth, operating cash flows and discount rates. The Company has experienced declines in both its consolidated operating results and its stock price during the three months ended September 30, 2008 as compared to the prior quarter. The Company believes that this decline is reflective of the current macro-economic state of the US economy, the significant increase in trade float resulting from the distribution of the Common Stock by Bruckmann, Rosser, Sherrill and Co., L.P. on September 16, 2008, as described in the Company's Current Report on Form 8-K, filed with the SEC on September 18, 2008 and a decrease in the market's expectations of the Company's future earnings. Stock prices have been at these historic lows for a very short period of time. Adverse changes in expected operating results and/or unfavorable changes in other economic factors used to estimate fair values could result in a material non-cash impairment charge in the future. Management believes that these declines are temporary. The determination as to whether a triggering event exists that would warrant an interim review of goodwill and whether a write-down of goodwill is necessary involves significant judgment based on short-term and long-term projections of the Company. Management will continue to monitor factors affecting the valuation of intangible assets and determine if any further interim review of goodwill is needed. The change in the carrying amount of goodwill from December 31, 2007 through September 30, 2008 is as follows:

| | |
|--|-----------|
| Balance as of December 31, 2007 | \$ 50,165 |
| Changes due to foreign currency exchange rate fluctuations | 11 |
| Balance as of September 30, 2008 | \$ 50,176 |

| | As of September 30, 2008 | | |
|---|--------------------------------------|-------------------------------------|----------------------------|
| | (\$ 000s) | | |
| | Gross Carrying Amount | Accumulated Amortization | Net Intangibles |
| Acquired Intangible Assets | | | |
| Membership lists | \$ 11,211 | \$ (11,076) | \$ 135 |
| Covenants-not-to-compete | 1,687 | (1,352) | 335 |
| Beneficial lease | 223 | (223) | |
| | \$ 13,121 | \$ (12,651) | \$ 470 |
| | 46,005 | 47,906 | |
| Sep. 29, 2007 – 46,004,806 shares; | | | |
| Dec. 30, 2006 – 47,905,351 shares | | | |
| Paid-in capital | 3,398 | 2,807 | |
| Retained earnings | 423,494 | 448,268 | |
| Accumulated other comprehensive income | (1,704) | (3,062) | |
| Total Shareholders' Equity | 471,193 | 495,919 | |
| Total Liabilities and Shareholders' Equity | \$ 1,212,179 | \$ 1,226,359 | |

See accompanying Notes to Condensed Consolidated Financial Statements.

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HNI Corporation and SUBSIDIARIES
 CONDENSED CONSOLIDATED STATEMENTS OF INCOME
 (Unaudited)

| | Three Months Ended | |
|--|--|------------------|
| | Sep. 29, 2007 | Sep. 30, 2006 |
| | (In thousands, except share and per share data) | |
| Net sales | \$ 674,628 | \$ 684,317 |
| Cost of sales | 434,385 | 447,587 |
| Gross profit | 240,243 | 236,730 |
| Selling and administrative expenses | 176,904 | 176,134 |
| Restructuring and impairment | 4,264 | (27) |
| Operating income | 59,075 | 60,623 |
| Interest income | 326 | 339 |
| Interest expense | 4,815 | 4,450 |
| Earnings from continuing operations before income taxes and minority interest | 54,586 | 56,512 |
| Income taxes | 19,342 | 20,627 |
| Earnings from continuing operations before minority interest | 35,244 | 35,885 |
| Minority interest in earnings of subsidiary | (63) | (24) |
| Income from continuing operations | 35,307 | 35,909 |
| Discontinued operations, less applicable taxes | - | (147) |
| Net income | \$ 35,307 | \$ 35,762 |
| Net income from continuing operations – basic | \$ 0.76 | \$ 0.73 |
| Net income from discontinued operations – basic | - | \$ (0.00) |
| Net income per common share – basic | \$ 0.76 | \$ 0.73 |
| Average number of common shares outstanding – basic | 46,256,366 | 49,323,698 |
| Net income from continuing operations – diluted | \$ 0.76 | \$ 0.72 |
| Net income from discontinued operations – diluted | - | \$ (0.00) |
| Net income per common share – diluted | \$ 0.76 | \$ 0.72 |
| Average number of common shares outstanding – diluted | 46,486,724 | 49,591,889 |
| Cash dividends per common share | \$ 0.195 | \$ 0.18 |

See accompanying Notes to Condensed Consolidated Financial Statements.

HNI Corporation and SUBSIDIARIES
 CONDENSED CONSOLIDATED STATEMENTS OF INCOME
 (Unaudited)

| | Nine Months Ended | |
|---|--|------------------|
| | Sep. 29, 2007 | Sep. 30, 2006 |
| | (In thousands, except share and per share data) | |
| Net sales | \$ 1,901,988 | \$ 1,997,588 |
| Cost of sales | 1,239,408 | 1,298,257 |
| Gross profit | 662,580 | 699,331 |
| Selling and administrative expenses | 517,277 | 542,128 |
| Restructuring and impairment | 4,856 | 1,920 |
| Operating income | 140,447 | 155,283 |
| Interest income | 774 | 810 |
| Interest expense | 13,877 | 9,454 |
| Earnings from continuing operations before income taxes and minority interest | 127,344 | 146,639 |
| Income taxes | 45,109 | 53,523 |
| Earnings from continuing operations before minority interest | 82,235 | 93,116 |
| Minority interest in earnings of subsidiary | (116) | (85) |
| Income from continuing operations | 82,351 | 93,201 |
| Discontinued operations, less applicable taxes | 514 | (317) |
| Net income | \$ 82,865 | \$ 92,884 |
| Net income from continuing operations – basic | \$ 1.75 | \$ 1.84 |
| Net income from discontinued operations – basic | \$ 0.01 | \$ (0.01) |
| Net income per common share – basic | \$ 1.76 | \$ 1.83 |
| Average number of common shares outstanding – basic | 47,062,887 | 50,722,997 |
| Net income from continuing operations – diluted | \$ 1.74 | \$ 1.83 |
| Net income from discontinued operations – diluted | \$ 0.01 | \$ (0.01) |
| Net income per common share – diluted | \$ 1.75 | \$ 1.82 |
| Average number of common shares outstanding – diluted | 47,298,590 | 51,051,237 |
| Cash dividends per common share | \$ 0.585 | \$ 0.54 |

See accompanying Notes to Condensed Consolidated Financial Statements.

HNI Corporation and SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(Unaudited)

| | Nine Months Ended | |
|---|-------------------|------------------|
| | Sep. 29, 2007 | Sep. 30, 2006 |
| | (In thousands) | |
| Net Cash Flows From (To) Operating Activities: | | |
| Net income | \$ 82,865 | \$ 92,884 |
| Noncash items included in net income: | | |
| Depreciation and amortization | 50,796 | 52,044 |
| Other postretirement and post employment benefits | 1,599 | 1,582 |
| Stock-based compensation | 2,784 | 2,412 |
| Excess tax benefits from stock compensation | (816) | (742) |
| Deferred income taxes | (7,711) | (4,725) |
| (Gain)/Loss on sale, retirement and impairment of long-lived assets and intangibles | (2,027) | (2,878) |
| Stock issued to retirement plan | 6,611 | 7,948 |
| Other – net | 209 | 2,248 |
| Net increase (decrease) in non-cash operating assets and liabilities | 44,770 | (76,530) |
| Increase (decrease) in other liabilities | (821) | (3,094) |
| Net cash flows from (to) operating activities | 178,259 | 71,149 |
| Net Cash Flows From (To) Investing Activities: | | |
| Capital expenditures | (41,699) | (47,443) |
| Proceeds from sale of property, plant and equipment | 11,957 | 5,266 |
| Capitalized software | (48) | (903) |
| Acquisition spending, net of cash acquired | (4,266) | (78,292) |
| Short-term investments – net | - | 926 |
| Purchase of long-term investments | (20,517) | (9,600) |
| Sales or maturities of long-term investments | 17,467 | 6,100 |
| Other – net | 294 | - |
| Net cash flows from (to) investing activities | (36,812) | (123,946) |
| Net Cash Flows From (To) Financing Activities: | | |
| Proceeds from sales of HNI Corporation common stock | 8,396 | 4,291 |
| Purchase of HNI Corporation common stock | (102,045) | (170,309) |
| Excess tax benefits from stock compensation | 816 | 742 |
| Proceeds from long-term debt | 174,569 | 497,531 |
| Payments of note and long-term debt and other financing | (196,394) | (293,605) |
| Dividends paid | (27,523) | (27,409) |
| Net cash flows from (to) financing activities | (142,181) | 11,241 |
| Net increase (decrease) in cash and cash equivalents | (734) | (41,556) |
| Cash and cash equivalents at beginning of period | 28,077 | 75,707 |

| | | |
|--|-----------|-----------|
| Cash and cash equivalents at end of period | \$ 27,343 | \$ 34,151 |
|--|-----------|-----------|

See accompanying Notes to Condensed Consolidated Financial Statements.

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HNI Corporation and SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)
September 29, 2007

Note A. Basis of Presentation

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. The December 30, 2006 consolidated balance sheet included in this Form 10-Q was derived from audited financial statements, but does not include all disclosures required by generally accepted accounting principles. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. Operating results for the three-month and nine-month periods ended September 29, 2007 are not necessarily indicative of the results that may be expected for the year ending December 29, 2007. For further information, refer to the audited consolidated financial statements and footnotes included in HNI Corporation's (the "Corporation") annual report on Form 10-K for the year ended December 30, 2006.

Note B. Stock-Based Compensation

Effective January 1, 2006, the Corporation adopted the provisions of Statement of Financial Accounting Standards ("SFAS") No. 123(R), "Share-Based Payment." Accordingly, stock-based compensation expense is measured at grant date, based on the fair value of the award and is recognized as expense over the employee requisite service period. For the three and nine months ended September 29, 2007, and September 30, 2006, the Corporation recognized \$0.9 million and \$2.8 million, and \$0.8 million and \$2.4 million, respectively, of stock-based compensation for the cost of stock options and shares issued under the HNI Corporation 2002 Members' Stock Purchase Plan.

At September 29, 2007, the Corporation had \$4.9 million of unrecognized compensation cost related to nonvested awards, which the Corporation expects to recognize over a weighted-average period of 1.4 years.

Note C. Inventories

The Corporation values its inventory at the lower of cost or market with approximately 84% valued by the last-in, first-out (LIFO) method.

| (In thousands) | Sep. 29, 2007 (Unaudited) | Dec. 30, 2006 |
|-------------------------------|---------------------------------|------------------|
| Finished products | \$ 68,848 | \$ 66,238 |
| Materials and work in process | 51,381 | 58,789 |
| LIFO allowance | (19,246) | (19,262) |
| | \$ 100,983 | \$ 105,765 |

Note D. Comprehensive Income and Shareholders' Equity

The Corporation's comprehensive income for the three-month period ended September 29, 2007 consisted of net income, adjustments to net periodic benefit costs of \$0.1 million, and foreign currency adjustments of \$0.2 million.

The Corporation's comprehensive income for the nine-month period ended September 29, 2007 consisted of net income, adjustments to net periodic benefit costs of \$0.4 million, and foreign currency adjustments of \$1.0 million.

For the nine-month period ended September 29, 2007, the Corporation repurchased 2,370,748 shares of its common stock at a cost of approximately \$102.0 million. As of September 29, 2007, \$37.8 million of the Corporation's Board of Directors' current repurchase authorization remained unspent.

Note E. Earnings Per Share

The following table reconciles the numerators and denominators used in the calculation of basic and diluted earnings per share (EPS):

| (In thousands, except per share data) | Three Months Ended | | Nine Months Ended | |
|--|--------------------|------------------|-------------------|------------------|
| | Sep. 29, 2007 | Sep. 30, 2006 | Sep. 29, 2007 | Sep. 30, 2006 |
| Numerators: | | | | |
| Numerator for both basic and diluted EPS net income | \$ 35,307 | \$ 35,762 | \$ 82,865 | \$ 92,884 |
| Denominators: | | | | |
| Denominator for basic EPS weighted-average common shares outstanding | 46,256 | 49,324 | 47,063 | 50,723 |
| Potentially dilutive shares from stock option plans | 231 | 268 | 236 | 328 |
| Denominator for diluted EPS | 46,487 | 49,592 | 47,299 | 51,051 |
| Earnings per share – basic | \$ 0.76 | \$ 0.73 | \$ 1.76 | \$ 1.83 |
| Earnings per share – diluted | \$ 0.76 | \$ 0.72 | \$ 1.75 | \$ 1.82 |

Certain exercisable and non-exercisable stock options were not included in the computation of diluted EPS at September 29, 2007, and September 30, 2006, because their inclusion would have been anti-dilutive. The number of stock options outstanding, which met this anti-dilutive criterion for the three and nine months ended September 29, 2007, was 424,584 and 419,584, respectively. The number of stock options outstanding, which met this anti-dilutive criterion for the three and nine months ended September 30, 2006, was 300,466 and 290,366, respectively.

Note F. Restructuring Reserve and Plant Shutdowns

As a result of the Corporation's ongoing business simplification and cost reduction strategies, management made the decision to close an office furniture facility in Richmond, Virginia and consolidate production into other manufacturing locations. In connection with the shutdown of the Richmond facility, the Corporation recorded \$3.5 million of severance costs for approximately 370 members during the quarter ended September 29, 2007. The closure and consolidation will be substantially completed during the first half of 2008.

The Corporation also recorded \$0.8 million of current period charges during the quarter ended September 29, 2007 in connection with a previously announced office furniture facility shutdown substantially completed during the quarter.

The following is a summary of changes in restructuring accruals during the nine months ended September 29, 2007:

| (In thousands) | Severance | Facility Exit Costs & Other | Total |
|----------------------------------|-----------|-----------------------------------|----------|
| Balance as of December 30, 2006 | \$ 841 | \$ - | \$ 841 |
| Restructuring charges | 3,097 | 1,759 | 4,856 |
| Cash payments | (487) | (1,759) | (2,246) |
| Balance as of September 29, 2007 | \$ 3,451 | \$ - | \$ 3,451 |

Note G. Business Combinations

The Corporation completed the acquisition of two small office furniture dealers during the first nine months of 2007 for a combined purchase price of approximately \$4.0 million. The Corporation acquired the entire interest for one of the acquisitions and a controlling interest and the ability to call the remaining interest on or after fiscal year-end 2012 for the other acquisition. The Corporation must exercise its call right on or before the end of fiscal 2017. SFAS No. 150, "Accounting for Certain Financial Instruments with Characteristics of both Liabilities and Equity," requires a mandatorily redeemable financial instrument to be classified as a liability unless the redemption is required to occur only upon the liquidation or termination of the reporting entity. It also requires that mandatorily redeemable financial instruments be measured at fair value. Therefore, the Corporation has recorded a liability for the remaining interest in the dealer at fair value as of the acquisition date. The Corporation is in the process of finalizing the allocation of the purchase price of these acquisitions.

Note H. Discontinued Operations

The Corporation completed the sale of a previously announced small, non-core component of its office furniture segment. Revenues and expenses associated with this component are presented as discontinued operations for the periods presented.

Summarized financial information for discontinued operations is as follows:

| (In thousands) | Three Months Ended | | Nine Months Ended | |
|---|--------------------|------------------|-------------------|------------------|
| | Sep. 29, 2007 | Sep. 30, 2006 | Sep. 29, 2007 | Sep. 30, 2006 |
| Discontinued operations: | | | | |
| Operating income/(loss) before tax | \$ - | \$ (232) | \$ 796 | \$ (500) |
| Tax impact | - | 85 | (282) | 183 |
| Income/(loss) from discontinued operations, net of income tax | \$ - | \$ (147) | \$ 514 | \$ (317) |

Note I. Goodwill and Other Intangible Assets

The table below summarizes amortizable definite-lived intangible assets as of September 29, 2007 and December 30, 2006, which are reflected in the "Other Assets" line item in the Corporation's condensed consolidated balance sheets:

| (In thousands) | Sep. 29, 2007 | Dec. 30, 2006 |
|----------------------------------|------------------|------------------|
| Patents | \$ 18,780 | \$ 18,780 |
| Customer relationships and other | 104,677 | 103,492 |
| Less: accumulated amortization | 45,556 | 39,796 |
| Balance at end of period | \$ 77,901 | \$ 82,476 |

Aggregate amortization expense for the three and nine month periods ended September 29, 2007 and September 30, 2006 was \$2.4 million and \$7.1 million, and \$2.9 million and \$8.1 million, respectively. Based on the current amount of intangible assets subject to amortization, the estimated amortization expense for each of the following five fiscal years is as follows:

| (In millions) | 2007 | 2008 | 2009 | 2010 | 2011 |
|----------------------|--------|--------|--------|--------|--------|
| Amortization Expense | \$ 9.4 | \$ 8.6 | \$ 7.3 | \$ 6.9 | \$ 5.9 |

As events such as potential acquisitions, dispositions or impairments occur in the future, these amounts may change.

The Corporation also owns trademarks and trade names with a net carrying amount of \$43.4 million. The trademarks are deemed to have indefinite useful lives because they are expected to generate cash flows indefinitely.

The changes in the carrying amount of goodwill since December 30, 2006, are as follows by reporting segment:

| (In thousands) | Office Furniture | Hearth Products | Total |
|----------------------------------|---------------------|--------------------|------------|
| Balance as of December 30, 2006 | \$ 84,815 | \$ 166,946 | \$ 251,761 |
| Goodwill change during period | 1,540 | (389) | 1,151 |
| Balance as of September 29, 2007 | \$ 86,355 | \$ 166,557 | \$ 252,912 |

In accordance with SFAS No. 142, "Goodwill and Other Intangible Assets," the Corporation evaluates its goodwill for impairment on an annual basis during the fourth quarter, or whenever indicators of impairment exist. The Corporation has previously evaluated its goodwill for impairment and has determined that the fair value of the reporting unit exceed their

carrying value so no impairment of goodwill was recognized. The increase in the office furniture segment goodwill relates to the acquisitions completed during the first and third quarters and final purchase price adjustments related to prior acquisitions. The decrease in the hearth products segment relates to the sale of a few small retail locations.

Note J. Product Warranties

The Corporation issues certain warranty policies on its furniture and hearth products that provide for repair or replacement of any covered product or component that fails during normal use because of a defect in design or workmanship.

A warranty reserve is determined by recording a specific reserve for known warranty issues and an additional reserve for unknown claims that are expected to be incurred based on historical claims experience. Actual claims incurred could differ from the original estimates, requiring adjustments to the reserve. Activity associated with warranty obligations was as follows during the period:

| (In thousands) | Nine Months Ended | |
|--|-------------------|------------------|
| | Sep. 29, 2007 | Sep. 30, 2006 |
| Balance at beginning of period | \$ 10,624 | \$ 10,157 |
| Accrual assumed for acquisition | - | 125 |
| Accruals for warranties issued during period | 10,424 | 8,642 |
| Adjustments related to pre-existing warranties | - | 366 |
| Settlements made during the period | (10,295) | (9,242) |
| Balance at end of period | \$ 10,753 | \$ 10,048 |

Note K. Postretirement Health Care

In accordance with the interim disclosure requirements of revised SFAS No. 132, "Employers' Disclosures about Pensions and other Postretirement Benefits," the following table sets forth the components of net periodic benefit cost included in the Corporation's income statement for:

| (In thousands) | Nine Months Ended | |
|---------------------------------------|-------------------|------------------|
| | Sep. 29, 2007 | Sep. 30, 2006 |
| Service cost | \$ 360 | \$ 245 |
| Interest cost | 800 | 789 |
| Expected return on plan assets | (180) | (131) |
| Amortization of transition obligation | 436 | 436 |
| Amortization of prior service cost | 173 | 173 |
| Amortization of (gain)/loss | 10 | 70 |
| Net periodic benefit cost | \$ 1,599 | \$ 1,582 |

Note L. Income Taxes

In June 2006, the Financial Accounting Standards Board (the "FASB") issued Interpretation No. 48, "Accounting for Uncertainty in Income Taxes" ("FIN 48"). FIN 48 addresses the determination of whether tax benefits claimed or expected to be claimed on a tax return should be recorded in the financial statements. Under FIN 48, the Corporation

may recognize the
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tax benefit from an uncertain tax position only if it is more likely than not that the tax position will be sustained on examination by the taxing authorities, based on the technical merits of the position. The tax benefits recognized in the financial statements from such a position should be measured based on the largest benefit that has a greater than fifty percent likelihood of being realized upon ultimate settlement. FIN 48 also provides guidance on derecognition, classification, interest and penalties on income taxes, and accounting in interim periods and requires increased disclosures.

The Corporation adopted the provisions of FIN 48 on December 31, 2006, the beginning of fiscal 2007. As a result of the implementation of FIN 48, the Corporation recognized a \$1.7 million increase in the liability for unrecognized benefits. This increase in liability resulted in a decrease to the December 31, 2006 retained earnings balance in the amount of \$0.5 million and a reduction in deferred tax liabilities of \$1.2 million. The amount of unrecognized tax benefits at December 31, 2006 was \$3.9 million of which \$2.7 million would impact the Corporation's effective tax rate, if recognized.

The Corporation recognized interest accrued related to unrecognized tax benefits in interest expense and penalties in operating expenses which is consistent with the recognition of these items in prior reporting. As of December 31, 2006, the Corporation had recorded a liability for interest and penalties related to unrecognized tax benefits of \$0.5 million and \$0.4 million, respectively.

The Internal Revenue Service (the "IRS") has completed the examination of all federal income tax returns through 2003 with no issues pending or unresolved. The years 2004 through 2006 remain open for examination by the IRS. The years 2002 through 2006 are currently under examination or remain open to examination by several states.

As of December 31, 2006 it is reasonably possible that the amounts of several of the unrecognized tax benefits may increase or decrease within the twelve months following the reporting date. It is not expected that any of the changes will be significant individually or in total to the results or financial position of the Corporation. As of September 29, 2007 there have been no material changes to the information included in this footnote.

Note M. Commitments and Contingencies

The Corporation utilizes letters of credit in the amount of \$28.1 million to back certain financing instruments, insurance policies and payment obligations. The letters of credit reflect fair value as a condition of their underlying purpose and are subject to competitively determined fees.

The Corporation has contingent liabilities, which have arisen in the course of its business, including pending litigation, environmental remediation, taxes, and other claims. It is the Corporation's opinion, after consultation with legal counsel, that additional liabilities, if any, resulting from these matters are not expected to have a material adverse effect on the Corporation's financial condition, although such matters could have a material effect on the Corporation's quarterly or annual operating results and cash flows when resolved in a future period.

Note N. New Accounting Standards

In September 2006, the FASB issued SFAS No. 157 "Fair Value Measurements" ("SFAS 157") which provides enhanced guidance for using fair value to measure assets and liabilities. SFAS 157 also expands the amount of disclosure regarding the extent to which companies measure assets and liabilities at fair value, the information used to measure fair value, and the effect of fair value measurements on earnings. The standard applies whenever other standards require (or permit) assets or liabilities to be measured at fair value but does not expand the use of fair value in any new circumstances. SFAS No. 157 is effective for financial statements issued for fiscal years beginning after November 15, 2007, and interim periods within those fiscal years. The Corporation does not anticipate any material impact to its financial statements from the adoption of this standard.

In February, 2007, the FASB issued SFAS No. 159, "The Fair Value Option for Financial Assets and Financial Liabilities" ("SFAS 159") which permits entities to choose to measure many financial instruments and certain other items at fair value that are not currently required to be measured at fair value. The objective of SFAS 159 is to improve financial reporting by providing entities with the opportunity to mitigate volatility in reported earnings caused by measuring related assets and liabilities differently without having to apply complex hedge accounting provisions. This statement is effective as of the beginning of any fiscal year beginning after November 15, 2007. The Corporation is currently reviewing the impact, if any, that SFAS 159 will have on its consolidated financial statements.

Note O. Business Segment Information

Management views the Corporation as operating in two business segments: office furniture and hearth products, with the former being the principal business segment.

The office furniture segment manufactures and markets a broad line of metal and wood commercial and home office furniture which includes file cabinets, desks, credenzas, chairs, storage cabinets, tables, bookcases, freestanding office partitions and panel systems, and other related products. The hearth product segment manufactures and markets a broad line of manufactured gas-, pellet- and wood-burning fireplaces and stoves, fireplace inserts, and direct vent chimney systems principally for the home.

For purposes of segment reporting, intercompany sales transfers between segments are not material and operating profit is income before income taxes exclusive of certain unallocated corporate expenses. These unallocated corporate expenses include the net cost of the Corporation's corporate operations, interest income, and interest expense. The increase in unallocated corporate expenses as compared to the same period in the prior year is due to increased interest expense and group medical costs. Management views interest income and expense as corporate financing costs rather than a business segment cost. In addition, management applies one effective tax rate to its consolidated income before income taxes so income taxes are not reported or viewed internally on a segment basis.

The Corporation's primary markets and capital investments are concentrated in the United States.

Reportable segment data reconciled to the consolidated financial statements for the three and nine month periods ended September 29, 2007 and September 30, 2006, is as follows:

| (In thousands) | Three Months Ended | | Nine Months Ended | |
|---|--------------------|------------------|---------------------------|---------------------------|
| | Sep. 29, 2007 | Sep. 30, 2006 | Sep. 29, 2007 | Sep. 30, 2006 |
| Net Sales: | | | | |
| Office Furniture | \$ 558,787 | \$ 536,045 | \$ 1,560,225 | \$ 1,534,392 |
| Hearth Products | 115,841 | 148,272 | 341,763 | 463,196 |
| | \$ 674,628 | \$ 684,317 | \$ 1,901,988 | \$ 1,997,588 |
| Operating Profit: | | | | |
| Office furniture (1) | | | | |
| Operations before restructuring charges | \$ 62,366 | \$ 50,401 | \$ 146,609 | \$ 131,348 |
| Restructuring and impairment charges | (4,264) | 27 | (4,856) | (1,920) |
| Office Furniture – net | 58,102 | 50,428 | 141,753 | 129,428 |
| Hearth products | 8,650 | 18,524 | 26,094 | 48,463 |
| Total operating profit | 66,752 | 68,952 | 167,847 | 177,891 |
| Unallocated corporate expense | (12,068) | (12,402) | (40,323) | (31,119) |
| Income before income taxes | \$ 54,684 | \$ 56,550 | \$ 127,524 | \$ 146,772 |
| Depreciation & Amortization Expense: | | | | |
| Office furniture | \$ 12,131 | \$ 12,149 | \$ 36,408 | \$ 36,276 |
| Hearth products | 3,829 | 3,992 | 11,046 | 12,689 |
| General corporate | 1,106 | 1,045 | 3,342 | 3,079 |
| | \$ 17,066 | \$ 17,186 | \$ 50,796 | \$ 52,044 |
| Capital Expenditures: | | | | |
| Office furniture | \$ 11,396 | \$ 11,478 | \$ 33,489 | \$ 33,337 |
| Hearth products | 913 | 3,047 | 7,292 | 8,491 |
| General corporate | 290 | 648 | 966 | 6,518 |
| | \$ 12,599 | \$ 15,173 | \$ 41,747 | \$ 48,346 |
| | | | As of Sep. 29, 2007 | As of Sep. 30, 2006 |
| Identifiable Assets: | | | | |
| Office furniture | | | \$ 745,025 | \$ 746,007 |
| Hearth products | | | 355,845 | 396,733 |
| General corporate | | | 111,309 | 114,872 |
| | | | \$ 1,212,179 | \$ 1,257,612 |

(1) Includes minority interest.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Overview

The Corporation has two reportable core operating segments: office furniture and hearth products. The Corporation is the second largest office furniture manufacturer in the world and the nation's leading manufacturer and marketer of gas- and wood-burning fireplaces. The Corporation utilizes its split and focus, decentralized business model to deliver value to its customers with its various brands and selling models. The Corporation is focused on growing its existing businesses while seeking out and developing new opportunities for growth.

Net sales for the third quarter of 2007 decreased 1.4 percent to \$674.6 million. The decrease was driven primarily by the decline in the hearth business. Gross margins for the quarter increased from prior year levels due primarily to increased cost control and better price realization offset partially by lower volume. Selling and administrative expenses increased primarily due to restructuring expenses.

The Corporation recently announced the decision to shutdown an office furniture facility as a result of its ongoing business simplification and cost reduction strategies. The Corporation recorded \$3.5 million of severance costs in connection with the shutdown in the third quarter and an additional \$0.8 million of expense associated with a previously announced facility shutdown which was substantially completed in the quarter.

Critical Accounting Policies

The preparation of the financial statements requires the Corporation to make estimates and judgments that affect the reported amount of assets, liabilities, revenues and expenses, and related disclosure of contingent assets and liabilities. The Corporation continually evaluates its accounting policies and estimates. The Corporation bases its estimates on historical experience and on a variety of other assumptions believed to be reasonable in order to make judgments about the carrying value of assets and liabilities. Actual results may differ from these estimates under different assumptions or conditions. A summary of the more significant accounting policies that require the use of estimates and judgments in preparing the financial statements is provided in the Corporation's Annual Report on Form 10-K for the year ended December 30, 2006. As of December 31, 2006, the Corporation adopted FIN 48, which clarifies the accounting for uncertainty in income taxes recognized in an enterprise's financial statements in accordance with SFAS No. 109, "Accounting for Income Taxes." During the first nine months of 2007, there were no material changes in the accounting policies and assumptions previously disclosed, except for the Corporation's adoption of FIN 48.

Results of Operations

The following table presents certain key highlights from the results of operations for the periods indicated:

| (In thousands) | Three Months Ended | | | Nine Months Ended | | |
|---|--------------------|------------------|-------------------|-------------------|------------------|-------------------|
| | Sep. 29, 2007 | Sep. 30, 2006 | Percent Change | Sep. 29, 2007 | Sep. 30, 2006 | Percent Change |
| Net sales | \$ 674,628 | \$ 684,317 | -1.4% | \$ 1,901,988 | \$ 1,997,588 | -4.8% |
| Cost of sales | 434,385 | 447,587 | -2.9 | 1,239,408 | 1,298,257 | -4.5 |
| Gross profit | 240,243 | 236,730 | 1.5 | 662,580 | 699,331 | -5.3 |
| Selling & administrative expenses | 176,904 | 176,134 | 0.4 | 517,277 | 542,128 | -4.6 |
| Restructuring & impairment charges | 4,264 | (27) | N/M | 4,856 | 1,920 | 152.9 |
| Operating income | 59,075 | 60,623 | -2.6 | 140,447 | 155,283 | -9.6 |
| Interest expense, net | (4,489) | (4,111) | 9.2 | (13,103) | (8,644) | 51.6 |
| Earnings from continuing operations before income taxes and minority interest | 54,586 | 56,512 | -3.4 | 127,344 | 146,639 | -13.2 |
| Income taxes | 19,342 | 20,627 | -6.2 | 45,109 | 53,523 | -15.7 |
| Minority interest in earnings of a subsidiary | (63) | (24) | 162.5 | (116) | (85) | 36.5 |
| Income from continuing operations | \$ 35,307 | \$ 35,909 | -1.7% | \$ 82,351 | \$ 93,201 | -11.6% |

Consolidated net sales for the third quarter decreased 1.4 percent or \$9.7 million compared to the same quarter last year. Acquisitions contributed \$9.3 million or 1.4 percentage points of sales. Organic sales growth was down due primarily to the decline in the hearth business.

Gross margins for the third quarter increased to 35.6 percent compared to 34.6 percent for the same quarter last year. The increase was primarily due to increased cost control and better price realization offset partially by lower volume.

The Corporation continues to implement its business simplification and cost reduction strategies. As a result, the Corporation made the decision to close its office furniture facility in Richmond, Virginia and consolidate production into other locations. The Corporation's third quarter 2007 results include \$3.5 million of severance costs in connection with the Richmond shutdown and an additional \$0.8 million of current period charges associated with a previously announced facility shutdown substantially completed in the quarter. The Corporation anticipates additional restructuring charges related to the Richmond shutdown of \$2.5 - \$3.5 million during the fourth quarter of 2007 and \$8 - \$9 million in 2008.

Total selling and administrative expenses for the quarter increased by \$5.1 million compared to the same quarter last year. Included in third quarter 2007 are \$4.3 million of restructuring charges as described above and an additional \$3.2 million associated with new acquisitions. These costs were offset by gains on the sale of a vacant office furniture facility and a corporate aircraft totaling \$5.0 million. Third quarter 2006 included a gain on the sale of a vacant office furniture facility of \$3.4 million.

Income from continuing operations decreased 1.7 percent while income from continuing operations per diluted share increased 5.6 percent compared to the same quarter in 2006 due to a \$0.05 per share positive impact of the Corporation's share repurchase program. Interest expense increased \$0.4 million during the quarter on moderate debt levels, consistent with the Corporation's capital structure strategy.

The annualized effective tax rate for third quarter 2007 decreased to 35.4 percent compared to 36.5 percent in third quarter 2006 due to additional benefits from the U.S. manufacturing deduction and the reinstatement of the research tax credit partially offset by higher state taxes.

For the first nine months of 2007, consolidated net sales decreased \$95.6 million, or 4.8 percent, to \$1.9 billion compared to \$2.0 billion in 2006. Acquisitions added \$30.9 million, or 1.5 percentage points of sales. Gross margins decreased to 34.8 percent compared to 35.0 percent last year. Income from continuing operations was \$82.4 million compared to \$93.2 million in 2006, a decrease of 11.6 percent. Earnings per share from continuing operations decreased 4.9 percent to \$1.74 per diluted share compared to \$1.83 per diluted share last year. Earnings per share was positively impacted \$0.13 as a result of the Corporation's share repurchase program.

The Corporation completed the sale of a previously announced small, non-core component of the office furniture segment during the second quarter of 2007. Revenues and expenses associated with the business operations are presented as discontinued operations for all periods presented in the financial statements.

Office Furniture

Third quarter net sales for the office furniture segment increased 4.2 percent or \$22.7 million to \$558.8 million from \$536.0 million for the same quarter last year including \$6.1 million of incremental sales from acquisitions. The Corporation continued to experience softness in the supplies driven channel and solid demand in its contract businesses. Operating profit prior to unallocated corporate expenses increased 15.2 percent or \$7.7 million to \$58.1 million compared to third quarter 2006 primarily as a result of price increases and cost improvement initiatives. Operating profit was negatively impacted during the quarter by \$4.3 million in incremental restructuring related costs. Operating profit for third quarter 2007 included a \$2.0 million gain on the sale of a vacated facility while third quarter 2006 included a \$3.4 million gain on the sale of a vacated facility.

Net sales for the first nine months of 2007 increased 1.7 percent or \$25.8 million to \$1.6 billion compared to \$1.5 billion in 2006. Operating profit increased 9.5 percent or \$12.3 million to \$141.8 million compared to 2006 as a result of price increases and cost improvement initiatives.

Hearth Products

Third quarter net sales for the hearth products segment decreased 21.9 percent or \$32.4 million to \$115.8 million from \$148.3 million for the same quarter last year. The Corporation continued to be negatively impacted by housing market conditions. Operating profit prior to unallocated corporate expenses decreased 53.3 percent or \$9.9 million to \$8.7 million compared to third quarter 2006 due to lower volume offset partially by cost reduction initiatives.

Net sales for the first nine months of 2007 decreased 26.2 percent to \$341.8 million compared to \$463.2 million in 2006. Operating profit decreased 46.2 percent or \$22.4 million to \$26.1 million compared to 2006 due to the same factors as described for the third quarter.

Liquidity and Capital Resources

As of September 29, 2007, cash and short-term investments were \$36.0 million compared to \$37.3 million at year-end 2006. Cash flow from operations for the first nine months of 2007 was \$178.3 million compared to \$71.1 million for the first nine months of 2006 due to broad-based improvements in working capital. Management is focused on cash flow and working capital management. The Corporation has sufficient liquidity to manage its operations and as of September 29, 2007 maintained additional borrowing capacity of \$146 million, net of amounts designated for letters of credit, through a \$300 million revolving credit facility.

Capital expenditures for the first nine months of 2007 were \$41.7 million compared to \$48.3 million for the first nine months of 2006 and were primarily for tooling and equipment for new products and efficiency initiatives. For the full year 2007, capital expenditures are expected to be \$55 to \$60 million due to new product development and related tooling and other infrastructure efficiencies.

The Corporation completed the acquisition of two small office furniture dealers during the first nine months of 2007 for a combined purchase price of approximately \$4.0 million. During the first nine months of 2007, net borrowings under the Corporation's revolving credit facility decreased \$18.5 million as excess cash was utilized to pay down the revolver borrowings. As of September 29, 2007, \$125.5 million of the revolving credit facility was outstanding with the entire portion classified as long-term as the Corporation does not expect to repay any of the remaining outstanding amount within the next twelve months.

The Corporation's Board of Directors (the "Board") declared a regular quarterly cash dividend of \$0.195 per share on the Corporation's common stock on August 7, 2007, to shareholders of record at the close of business on August 17, 2007. It was paid on August 31, 2007. This was the 210th consecutive quarterly dividend paid by the Corporation.

For the nine months ended September 29, 2007, the Corporation repurchased 2,370,748 shares of its common stock at a cost of approximately \$102.0 million, or an average price of \$43.04 per share. As of September 29, 2007, approximately \$37.8 million of the Board's current repurchase authorization remained unspent.

Off-Balance Sheet Arrangements

The Corporation does not have any off-balance sheet arrangements that have or are reasonably likely to have a current or future material effect on financial condition, revenues or expenses, results of operations, liquidity, capital expenditures or capital resources.

Contractual Obligations

Contractual obligations associated with ongoing business and financing activities will result in cash payments in future

periods. A table summarizing the amounts and estimated timing of these future cash payments was provided in the Corporation's Annual Report on Form 10-K for the year ended December 30, 2006. During the first nine months of fiscal 2007 there were no material changes outside the ordinary course of business in the Corporation's contractual obligations or the estimated timing of the future cash payments.

Commitments and Contingencies

The Corporation is involved in various kinds of disputes and legal proceedings that have arisen in the course of its business, including pending litigation, environmental remediation, taxes and other claims. It is the Corporation's opinion, after consultation with legal counsel, that additional liabilities, if any, resulting from these matters are not expected to have a material adverse effect on the Corporation's financial condition, although such matters could have a material effect on the Corporation's quarterly or annual operating results and cash flows when resolved in a future period.

Looking Ahead

The office furniture industry continued to show moderate growth in the third quarter. The Corporation has experienced softness in the supplies driven channel. Management anticipates similar market conditions for the remainder of 2007. Management is actively identifying and implementing structural and operating cost reductions in response to the market conditions while continuing to focus on accelerating growth.

The hearth business continues to decline with the general housing market. Management believes the timing of any housing market recovery remains uncertain. The Corporation will continue to reduce structural costs and properly align expenses with anticipated demand levels.

The Corporation continues to focus on creating long-term shareholder value by growing its businesses through investment in building brands, product solutions, and selling models, enhancing its strong member-owner culture and remaining focused on its long-standing continuous improvement programs to build best total cost and a lean enterprise.

Forward-Looking Statements

Statements in this report that are not strictly historical, including statements as to plans, outlook, objectives, and future financial performance, are "forward-looking" statements that are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Words, such as "anticipate," "believe," "could," "confident," "estimate," "expect," "forecast," "intend," "likely," "may," "plan," "possible," "potential," "predict," "project," "should," and variations of such words and similar expressions identify forward-looking statements. Forward-looking statements involve known and unknown risks, which may cause the Corporation's actual results in the future to differ materially from expected results. These risks include, without limitation: the Corporation's ability to realize financial benefits from its (a) price increases, (b) cost containment and business simplification initiatives for the entire Corporation, (c) investments in strategic acquisitions, new products and brand building, (d) investments in distribution and rapid continuous improvement, (e) repurchases of common stock, (f) ability to maintain its effective tax rate, and (g) consolidation and logistical realignment initiatives; uncertainty related to the availability of cash to fund future growth; lower than expected demand for the Corporation's products due to uncertain political and economic conditions, including, with respect to the Corporation's hearth products, the protracted decline in the housing market; lower industry growth than expected; major disruptions at our key facilities or in the supply of

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any key raw materials, components or finished goods; uncertainty related to disruptions of business by terrorism, military action, acts of God or other force majeure events; competitive pricing pressure from foreign and domestic competitors; higher than expected costs and lower than expected supplies of materials (including steel and petroleum based materials); higher than expected costs for energy and fuel; changes in the mix of products sold and of customers purchasing; restrictions imposed by the terms of the Corporation's revolving credit facility and note purchase agreement; currency fluctuations and other factors described in the Corporation's annual and quarterly reports filed with the Securities and Exchange Commission on Forms 10-K and 10-Q. The Corporation undertakes no obligation to update, amend, or clarify forward-looking statements, whether as a result of new information, future events, or otherwise, except as required by applicable law.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

As of September 29, 2007, there were no material changes to the financial market risks that affect the quantitative and qualitative disclosures presented in item 7A of the Corporation's Annual Report on Form 10-K for the year ended December 30, 2006.

Item 4. Controls and Procedures

Disclosure controls and procedures are designed to ensure that information required to be disclosed by the Corporation in the reports that it files or submits under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported, within the time periods specified in the Securities and Exchange Commission's rules and forms. Disclosure controls and procedures are also designed to ensure that information is accumulated and communicated to management, including the chief executive officer and chief financial officer, as appropriate, to allow timely decisions regarding required disclosure.

Under the supervision and with the participation of management, the chief executive officer and chief financial officer of the Corporation have evaluated the effectiveness of the design and operation of the Corporation's disclosure controls and procedures as of September 29, 2007, and, based on their evaluation, the chief executive officer and chief financial officer have concluded that these controls and procedures are effective.

Furthermore, there have been no changes in the Corporation's internal control over financial reporting during the fiscal quarter covered by this Form 10-Q that have materially affected, or are reasonably likely to materially affect, its internal control over financial reporting.

PART II. OTHER INFORMATION

Item 1. Legal Proceedings

There are no new legal proceedings or material developments to report from the proceedings discussed in the "Legal Proceedings" section of the Corporation's Annual Report on Form 10-K for the year ended December 30, 2006.

Item 1A. Risk Factors

There have been no material changes from the risk factors disclosed in the "Risk Factors" section of the Corporation's Annual Report on Form 10-K for the year ended December 30, 2006.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

Issuer Purchases of Equity Securities

The following is a summary of share repurchase activity during the third quarter ended September 29, 2007.

| Period | (a) Total Number of Shares (or Units) Purchased (1) | (b) Average price Paid per Share or Unit | (c) Total Number of Shares (or Units) Purchased as Part of Publicly Announced Plans or Programs | (d) Maximum Number (or Approximate Dollar Value) of Shares (or Units) that May Yet be Purchased Under the Plans or Programs |
|-------------------|--|---|--|---|
| 7/1/07 – 7/28/07 | - | - | - | \$ 54,840,239 |
| 7/29/07 – 8/25/07 | 149,653 | \$ 39.78 | 149,653 | \$ 48,887,066 |
| 8/26/07 – 9/29/07 | 287,200 | \$ 38.62 | 287,200 | \$ 37,795,326 |
| Total | 436,853 | \$ 39.02 | 436,853 | \$ 37,795,326 |

(1) No shares were purchased outside of a publicly announced plan or program.

The Corporation repurchases shares under previously announced plans authorized by the Board as follows:

- Plan announced August 8, 2006, providing share repurchase authorization of \$200,000,000 with no specific expiration date.
- No repurchase plans expired or were terminated during the third quarter of 2007, nor do any plans exist under which the Corporation does not intend to make further purchases.

Item 6. Exhibits

See Exhibit Index.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

HNI Corporation

Dated: November 1, 2007

By: /s/ Jerald K. Dittmer
Jerald K. Dittmer
Vice President and Chief Financial
Officer

EXHIBIT INDEX

| | |
|--------|---|
| (10.1) | HNI Corporation 2007 Stock-Based Compensation Plan |
| (10.2) | 2007 Equity Plan for Non-Employee Directors of HNI Corporation |
| (10.3) | HNI Corporation ERISA Supplemental Retirement Plan |
| (10.4) | HNI Corporation Executive Bonus Plan |
| (10.5) | HNI Corporation Executive Deferred Compensation Plan |
| (10.6) | HNI Corporation Long-Term Performance Plan |
| (10.7) | HNI Corporation Directors Deferred Compensation Plan |
| (31.1) | Certification of the CEO Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 |
| (31.2) | Certification of the CFO Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 |
| (32.1) | Certification of CEO and CFO Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 |

