

CVS CORP  
Form SC TO-C  
March 14, 2007

---

---

**SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549**

**Schedule TO**

*Tender Offer Statement under Section  
14(d)(1) or 13(e)(1) of the Securities Exchange Act of 1934*

**CVS CORPORATION  
(Name of Issuer)**

**CVS CORPORATION (Issuer)  
(Name of Filing Person (Identifying Status as Offeror, Issuer or Other Person))**

**Common Stock, \$0.01 Par Value  
(Title of Class of Securities)**

**126650  
(CUSIP Number of Class of Securities)**

**Douglas A. Sgarro, Esq.  
Executive Vice President-Strategy and Chief Legal Officer  
CVS Corporation  
One CVS Drive  
Woonsocket, RI 02895  
(401) 765-1500**

**(Name, Address and Telephone Number of Person Authorized to  
Receive Notices and Communications on Behalf of Filing Persons)**

*Copy to:*  
**Louis Goldberg, Esq.  
John D. Amorosi, Esq  
Davis Polk & Wardwell  
450 Lexington Avenue  
New York, New York 10017  
Telephone: (212) 450-4000**

**CALCULATION OF FILING FEE**

**Transaction Valuation**

**Amount of**

**Not Applicable**

**Filing Fee  
Not Applicable**

“ Check the box if any part of the fee is offset as provided by Rule 0-11(a)(2) and identify the filing with which the offsetting fee was previously paid. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.

Amount Previously Paid:           N/A          

Filing Party:           N/A          

Form of Registration No.:           N/A          

Date Filed:           N/A          

Check the box if the filing relates solely to preliminary communications made before the commencement of a tender offer.

Check the appropriate boxes below to designate any transactions to which the statement relates:

“  third-party tender offer subject to Rule 14d-1

issuer tender offer subject to Rule 13e-4

“  going-private transaction subject to Rule 13e-3

“  amendment to Schedule 13D under Rule 13d-2

Check the following box if the filing is a final amendment reporting the results of the tender offer: “

---

---

---

**SCHEDULE TO**

This Tender Offer Statement on Schedule TO relates to pre-commencement communications in connection with the planned tender offer by CVS Corporation, a Delaware corporation (“**CVS**”), to purchase 150,000,000 shares of its common stock, \$0.01 par value per share (the “**Shares**”), or such lesser number of Shares as is properly tendered and not properly withdrawn, at a price of \$35.00 per Share, without interest, subject to and following the closing of the proposed merger (the “**Merger**”) of Caremark Rx, Inc., a Delaware corporation (“**Caremark**”) with and into Twain MergerSub L.L.C., a Delaware limited liability company and wholly owned subsidiary of CVS. The tender offer will be made only if the Merger is consummated. Subject to and following the closing of the Merger, CVS Corporation will change its name to “CVS/Caremark Corporation” but will continue to trade on the New York Stock Exchange under the ticker symbol “CVS”. This Schedule TO is intended to satisfy the reporting requirements of Rule 13e-4(c)(1) of the Securities Exchange Act of 1934, as amended.

**Item 12. Exhibits.**

| <b>Exhibit<br/>Number</b> | <b>Description</b>  |
|---------------------------|---|
| (a)(5)(i)                 | Press Release, dated March 8, 2007, of CVS Corporation (incorporated by reference to Exhibit 99.1 to the CVS Corporation Current Report on Form 8-K filed on March 8, 2007).  |
| (a)(5)(ii)                | Press Release (“CVS COMMENTS ON ISS RECOMMENDATION IN SUPPORT OF CVS/CAREMARK MERGER AND EXPRESS SCRIPTS’ ANNOUNCEMENT”), dated March 13, 2007, of CVS Corporation (incorporated by reference to the filing by CVS Corporation pursuant to Rule 425 on March 13, 2007). |
| (a)(5)(iii)               | Investor Presentation, dated March 13, 2007, of CVS Corporation (incorporated by reference to the filing by CVS Corporation pursuant to Rule 425 on March 13, 2007).  |

---

**EXHIBIT INDEX**

| <b>Exhibit<br/>Number</b> | <b>Description</b>  |
|---------------------------|---|
| (a)(5)(i)                 | Press Release, dated March 8, 2007, of CVS Corporation (incorporated by reference to Exhibit 99.1 to the CVS Corporation Current Report on Form 8-K filed on March 8, 2007).  |
| (a)(5)(ii)                | Press Release (“CVS COMMENTS ON ISS RECOMMENDATION IN SUPPORT OF CVS/CAREMARK MERGER AND EXPRESS SCRIPTS’ ANNOUNCEMENT”), dated March 13, 2007, of CVS Corporation (incorporated by reference to the filing by CVS Corporation pursuant to Rule 425 on March 13, 2007). |
| (a)(5)(iii)               | Investor Presentation, dated March 13, 2007, of CVS Corporation (incorporated by reference to the filing by CVS Corporation pursuant to Rule 425 on March 13, 2007).  |