HONEYWELL INTERNATIONAL INC Form DEF 14A March 11, 2010

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

# **SCHEDULE 14A**

(Rule 14a-101)

Proxy Statement Pursuant to Section 14(a) of the Securities Exchange Act of 1934 (Amendment No. )

L.	Fee previously paid with preliminary materials.
[ ]	Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee was paid previously. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.
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March 11, 2010

To Our Shareowners:

You are cordially invited to attend the Annual Meeting of Shareowners of Honeywell, which will be held at 10:30 a.m. on Monday, April 26, 2010 at our headquarters, 101 Columbia Road, Morris Township, New Jersey.

The accompanying notice of meeting and proxy statement describe the matters to be voted on at the meeting. At this year s meeting, you will be asked to elect directors, approve the appointment of the independent accountants, approve an amendment to Honeywell s Amended and Restated Certificate of Incorporation to reduce the ownership threshold required for shareowners to call a special meeting of shareowners, cast an advisory vote regarding executive compensation and consider three shareowner proposals. The Board of Directors recommends that you vote FOR Proposals 1 through 4 and AGAINST Proposals 5 through 7.

YOUR VOTE IS IMPORTANT. We encourage you to read the proxy statement and vote your shares as soon as possible. Shareowners may vote via the Internet, by telephone or by completing and returning a proxy card. Specific voting instructions are set forth in the proxy statement and on both the Notice of Internet Availability of Proxy Materials and proxy card.

On behalf of the Board of Directors, I want to thank you for your continued support of Honeywell.

A map and directions to Honeywell s headquarters appear at the end of the proxy statement.

Sincerely,

DAVID M. COTE

Chairman and Chief Executive Officer

#### NOTICE OF ANNUAL MEETING OF SHAREOWNERS

The Annual Meeting of Shareowners of Honeywell International Inc. will be held on Monday, April 26, 2010 at 10:30 a.m. local time, at Honeywell s headquarters, 101 Columbia Road, Morris Township, New Jersey to consider, if properly raised, and vote on the following matters described in the accompanying proxy statement:

Election of the ten nominees listed in the accompanying proxy statement to the Board of Directors;

Approval of the appointment of PricewaterhouseCoopers LLP as independent accountants for 2010;

A proposal to amend Honeywell s Amended and Restated Certificate of Incorporation to reduce the ownership threshold required for shareowners to call special meetings of shareowners;

An advisory vote regarding executive compensation;

Three shareowner proposals described on pages 68 72 in the accompanying proxy statement; and

to transact any other business that may properly come before the meeting.

The Board of Directors has determined that shareowners of record at the close of business on February 26, 2010 are entitled to notice of and to vote at the meeting.

The Securities and Exchange Commission (SEC) has adopted a Notice and Access rule that allows companies to deliver a Notice of Internet Availability of Proxy Materials (Notice of Internet Availability) to shareowners in lieu of a paper copy of the proxy statement and related materials and the Company's Annual Report to Shareowners (the Proxy Materials). The Notice of Internet Availability provides instructions as to how shareowners can access the Proxy Materials online, contains a listing of matters to be considered at the meeting, and sets forth instructions as to how shares can be voted. Shares must be voted either by telephone, online or by completing and returning a proxy card. Shares cannot be voted by marking, writing on and/or returning the Notice of Internet Availability. Any Notices of Internet Availability that are returned will not be counted as votes. Instructions for requesting a paper

copy of the Proxy Materials are set forth on the Notice of Internet Availability.

This Notice of Annual Meeting of Shareowners and related Proxy Materials are being distributed or made available to shareowners beginning on or about March 11, 2010.

By Order of the Board of Directors,

Thomas F. Larkins

Vice President and Corporate Secretary

Honeywell

101 Columbia Road

Morris Township, NJ 07962

March 11, 2010

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**DIRECTIONS TO HONEYWELL S HEADQUARTERS** Back Cover

#### PROXY STATEMENT

This proxy statement is being provided to shareowners in connection with the solicitation of proxies by the Board of Directors for use at the Annual Meeting of Shareowners of Honeywell International Inc. ( Honeywell or the Company ) to be held on Monday, April 26, 2010.

#### **VOTING PROCEDURES**

#### Your Vote is Very Important

Whether or not you plan to attend the meeting, please take the time to vote your shares as soon as possible.

#### **Notice and Access**

The SEC has adopted a Notice and Access rule that allows companies to deliver a Notice of Internet Availability of Proxy Materials (Notice of Internet Availability) to shareowners in lieu of a paper copy of the proxy statement and related materials and the Company's Annual Report to Shareowners (the Proxy Materials). The Notice of Internet Availability provides instructions as to how shareowners can access the Proxy Materials online, contains a listing of matters to be considered at the meeting, and sets forth instructions as to how shares can be voted. Shares must be voted either by telephone, online or by completing and returning a proxy card. Shares cannot be voted by marking, writing on and/or returning the Notice of Internet Availability. Any Notices of Internet Availability that are returned will not be counted as votes. Instructions for requesting a paper copy of the Proxy Materials are set forth on the Notice of Internet Availability.

#### **Important Notice Regarding Availability of Proxy Materials:**

The Proxy Materials are available at <a href="https://www.proxyvote.com">www.proxyvote.com</a>. Enter the 12-digit control number located on the Notice of Internet Availability or proxy card.

#### **Methods of Voting**

#### Shareowners of Record

If your shares are registered directly in your name with Honeywell s transfer agent, American Stock Transfer & Trust Company, you are considered the shareowner of record of those shares. Shareowners of record can vote via the Internet at <a href="https://www.proxyvote.com">www.proxyvote.com</a>, by calling (800) 690-6903 or by signing and returning a proxy card. Votes submitted by Internet or telephone must be received by 11:59 p.m. eastern standard time on April 25, 2010.

#### Beneficial Owners

If your shares are held in a stock brokerage account, by a bank, broker, trustee, or other nominee, you are considered the beneficial owner of shares held in street name and these proxy materials are being forwarded to you by your bank, broker, trustee or nominee who is considered the shareowner of record of those shares. As the beneficial owner, you have the right to direct your bank, broker, trustee or nominee on how to vote via the Internet or by telephone if the bank, broker, trustee or nominee offers these options or by signing and returning a proxy card. Your bank, broker, trustee or nominee will send you instructions for voting your shares. For a discussion of the changes in rules regarding the voting of shares held by beneficial owners in the election of directors, please see the section entitled Quorum; Vote Required; Abstentions and Broker Non-Votes beginning on page 2 of this proxy statement. Votes directed by Internet or telephone through such a bank, broker, trustee or nominee must be received by 11:59 p.m. eastern standard time on April 25, 2010.

# Participants in Honeywell Savings Plans

Participants in the Honeywell stock funds within Honeywell savings plans are considered the beneficial owners of the shares held by the savings plans. The trustee of each savings plan is the

shareowner of record for shares held by Honeywell stock funds within that plan. Participants in Honeywell stock funds within Honeywell savings plans can direct the trustee of the relevant plan to vote their shares via the Internet at <a href="https://www.proxyvote.com">www.proxyvote.com</a>, by calling (800) 690-6903 or by signing and returning a proxy card. The trustee will vote shares as to which no directions are received in the same ratio as shares with respect to which directions have been received from other participants in the relevant plan, unless contrary to the Employee Retirement Income Security Act of 1974 (ERISA). Therefore, we encourage you to provide instructions to the trustee regarding the voting of your shares. Directions provided by Internet or telephone must be received by 5:00 p.m. eastern standard time on April 22, 2010.

#### **Revoking Your Proxy**

Whether you vote or direct your vote by mail, telephone or via the Internet, if you are a shareowner of record or a participant in Honeywell stock funds within Honeywell savings plans, unless otherwise noted, you may later revoke your proxy by:

sending a written statement to that effect to the Corporate Secretary of Honeywell;

submitting a properly signed proxy with a later date;

voting by telephone or via the Internet at a later time (if initially able to vote in that manner) so long as such vote or voting direction is received by the applicable date and time set forth above for

shareowners of record and

participants
in
Honeywell
savings
plans; or

voting in
person at the
Annual
Meeting
(except for
shares held
in the
savings
plans).

If you hold your shares through a bank, broker, trustee or nominee and you have instructed the bank, broker, trustee or nominee to vote your shares, you must follow the directions received from your bank, broker, trustee or nominee to change those instructions.

#### Proposals To Be Voted On and The Board s Voting Recommendations

The following proposals, if properly raised, will be considered at the Annual Meeting. Honeywell s Board recommends that you vote your shares as indicated below. Proposals 5 through 7 have been submitted by shareowners.

Proposal	Board s Voting Recommendation
	FOR
Election of Directors	each nominee to the Board listed on
	pages 6-10
Approval of Independent Accountants	FOR
Amendment to the Amended and Restated Certificate of Incorporation-Right to Call a Special Meeting of Shareowners	FOR
Advisory Vote on Executive Compensation	FOR
Shareowner Proposal: Shareholder Action by Written Consent	AGAINST
Shareowner Proposal: Independent Chairman	AGAINST
Shareowner Proposal: Human Rights Develop and Adopt Policies	AGAINST
	Approval of Independent Accountants  Amendment to the Amended and Restated Certificate of Incorporation-Right to Call a Special Meeting of Shareowners  Advisory Vote on Executive Compensation Shareowner Proposal: Shareholder Action by Written Consent Shareowner Proposal: Independent Chairman

# Quorum; Vote Required; Abstentions and Broker Non-Votes

The required quorum for the transaction of business at the meeting is a majority of the total outstanding shares of Honeywell common stock ( Common Stock ) entitled to vote at the meeting, either present in person or represented by proxy.

With respect to Proposal No. 1, Honeywell s By-laws provide that in any uncontested election of directors (an election in which the number of nominees does not exceed the number of directors to be

elected), any nominee who receives a greater number of votes cast FOR his or her election than votes cast AGAINST his or her election will be elected to the Board of Directors. Shares not represented in person or by proxy at the Annual Meeting and broker non-votes will have no effect on the election of directors. The By-laws also provide that any nominee who does not receive a majority of votes cast FOR his or her election in an uncontested election is expected to promptly tender his or her resignation to the Chairman of the Board following the certification of the shareowner vote, which resignation shall be promptly considered through a process managed by the Corporate Governance and Responsibility Committee, excluding any nominees who did not receive a majority vote.

The affirmative vote of a majority of the issued and outstanding shares of Common Stock is required for approval of Proposal No. 3. Because approval is based on a threshold of a majority of all shares outstanding, abstentions and failures to vote or return a proxy will have the same effect as votes against this proposal.

The affirmative vote of a majority of shares present or represented and entitled to vote on Proposal No. 2 and each of Proposal Nos. 4 through 7 is required for approval of these proposals. Abstentions will be counted toward the tabulation of votes present or represented on these proposals and will have the same effect as votes against these proposals.

New York Stock Exchange (NYSE) rules prohibit brokers from voting on Proposal Nos. 1 and 5 through 7 without receiving instructions from the beneficial owner of the shares. In the absence of instructions, shares subject to such broker non-votes will not be counted as voted or as present or represented on those proposals and so will have no effect on the vote. Please note that this year the rules regarding how brokers may vote your shares have changed. Brokers may no longer vote your shares on the election of directors in the absence of your specific instructions as to how to vote so we encourage you to provide instructions to your broker regarding the voting of your shares.

#### **Other Business**

The Board knows of no other matters to be presented for shareowner action at the meeting. If other matters are properly brought before the meeting, the persons named as proxies in the accompanying proxy card intend to vote the shares represented by them in accordance with their best judgment.

#### **Confidential Voting Policy**

It is our policy that any proxy, ballot or other voting material that identifies the particular vote of a shareowner and contains the shareowner is request for confidential treatment will be kept confidential, except in the event of a contested proxy solicitation or as may be required by law. We may be informed whether or not a particular shareowner has voted and will have access to any comment written on a proxy, ballot or other material and to the identity of the commenting shareowner. Under the policy, the inspectors of election at any shareowner meeting will be independent parties unaffiliated with Honeywell.

#### **Results of the Vote**

We will announce preliminary voting results at the Annual Meeting and publish them on our website <a href="https://www.honeywell.com">www.honeywell.com</a>. Voting results will also be disclosed on a Form 8-K filed with the SEC within four business days after the Annual Meeting, which will be available on our website.

#### **Shares Outstanding**

At the close of business on February 26, 2010, there were 764,976,240 shares of Common Stock outstanding. Each share outstanding as of the February 26, 2010 record date is entitled to one vote at the Annual Meeting on each matter properly brought before the meeting.

## Householding

Beneficial owners of Common Stock who share a single address may receive only one copy of the Notice of Internet Availability or the Proxy Materials, as the case may be, unless their broker, bank, trustee or nominee has received contrary instructions from any beneficial owner at that address. This practice, known as householding, is designed to reduce printing and mailing costs. If any beneficial shareowner(s) sharing a single address wish to discontinue householding and receive a separate copy of the Notice of Internet Availability or the Proxy Materials, as the case may be, they may contact Broadridge, either by calling (800) 579-1639, or by writing to Broadridge, Householding Department, 51 Mercedes Way, Edgewood, New York, 11717.

#### ATTENDANCE AT THE ANNUAL MEETING

If you are a shareowner of record who plans to attend the meeting, please mark the appropriate box on your proxy card or follow the instructions provided when you vote via the Internet or by telephone. If your shares are held by a bank, broker, trustee or nominee and you plan to attend, please send written notification to Honeywell Shareowner Services, P.O. Box 50000, Morris Township, New Jersey 07962, and enclose evidence of your ownership of shares of Common Stock as of February 26, 2010 (such as a letter from the bank, broker, trustee or nominee confirming your ownership or a bank or brokerage firm account statement). The names of all those planning to attend will be placed on an admission list held at the registration desk at the entrance to the meeting. All shareowners attending the meeting will be asked to provide proof of identification. If your shares are held by a bank, broker, trustee or nominee and you have not provided advance written notification that you will attend the meeting, you will be admitted to the meeting only upon presentation of evidence of ownership of shares of Common Stock as of February 26, 2010.

#### **Proposal No. 1: ELECTION OF DIRECTORS**

Honeywell s directors are elected at each Annual Meeting of Shareowners and hold office for one-year terms or until their successors are duly elected and qualified. The Board has nominated ten candidates for election as directors for a term ending at the 2011 Annual Meeting of Shareowners or when their successors are duly elected and qualified. All nominees are currently serving as directors. If prior to the Annual Meeting any nominee should become unavailable to serve, the shares represented by a properly signed and returned proxy card or voted by telephone or via the Internet will be voted for the election of such other person as may be designated by the Board, or the Board may determine to leave the vacancy temporarily unfilled or reduce the authorized number of directors in accordance with the By-laws.

Directors may serve until the Annual Meeting of Shareowners immediately following their 72nd birthday. In accordance with this policy, Mr. Stafford will retire at the 2010 Annual Meeting.

The Board of Directors, acting through its Corporate Governance and Responsibility Committee (CGRC), is responsible for nominating a slate of director nominees that collectively have the complementary experience, qualifications, skills and attributes to guide the Company and function effectively as a Board. See Identification and Evaluation of Director Candidates on pages 16-17 of this proxy statement for further discussion.

Honeywell is a diversified technology and manufacturing leader with global businesses organized into four operating segments: Aerospace, Automation and Control Solutions, Specialty Materials and Transportation Systems. The CGRC seeks directors with established strong professional reputations and experience in areas relevant to the strategy and operations of the Company s businesses, particularly industries, end-markets and growth segments that Honeywell serves, such as aerospace, construction, transportation, infrastructure, and energy efficiency, as well as key geographic markets where it operates, such as the United States, Latin America and Europe. Each of the nominees for election as a director at the Annual Meeting of Shareowners holds or has held senior executive positions in large, complex organizations and has operating experience that meets this objective, as described below. In these positions, they have also gained experience in core management skills, such as strategic and financial planning, public company financial reporting, compliance, risk management and leadership development. Each of our directors also has experience serving on boards of directors and board committees of other public companies and has an understanding of corporate governance practices and trends.

The CGRC also believes that each of the nominees has other key attributes that are important to an effective board: integrity, candor, analytical skills, the willingness to engage management and each other in a constructive and collaborative fashion, and the ability and commitment to devote significant time and energy to service on the Board and its Committees. The CGRC takes into account diversity considerations in determining the Company s slate and planning for Director succession and believes that, as a group, the nominees bring a diverse range of perspectives to the Board s deliberations. Each of the nominees, other than Mr. Cote, is also independent of the Company and management. See Director Independence beginning on page 15 of this proxy statement.

In addition to the above, the CGRC also considered the specific experience described in the biographical details that follow in determining to nominate the individuals set forth below for election as directors.

#### **NOMINEES FOR ELECTION**

GORDON M. BETHUNE, Retired Chairman and Chief Executive Officer of Continental Airlines, Inc.

Mr. Bethune is the retired Chairman of the Board and Chief Executive Officer of Continental Airlines, Inc., an international commercial airline company. Mr. Bethune joined Continental Airlines, Inc. in February 1994 as President and Chief Operating Officer. He was elected President and Chief Executive Officer in November 1994 and Chairman of the Board and Chief Executive Officer in 1996, in which positions he served until his retirement in December of 2004. Prior to joining Continental, Mr. Bethune held senior management positions with the Boeing Company, Piedmont Airlines, Western Airlines, Inc. and Braniff Airlines. Additionally, Mr. Bethune served as Vice President/General Manager of the Boeing Renton division where he was responsible for the manufacturing and design of the B757 and B737 aircraft programs. He is licensed as a commercial pilot, type rated on the B757 and B767 airplanes and the DC-3. He is also a licensed airframe and power plant mechanic. Mr. Bethune is also a director of Prudential Financial Inc. and Sprint Nextel Corporation. He previously served as a director of Willis Group Holdings Ltd. (2004 2008). Mr. Bethune was

a director of Honeywell Inc. from April 1999 to December 1999.

Areas of Relevant Experience: Commercial airlines, including marketing, branding, cost control and restructuring, international operations and government regulation; aircraft manufacturing, design, maintenance and repair; financial services; insurance.

Director since 1999 Age 68

KEVIN BURKE, Chairman, President and Chief Executive Officer of Consolidated Edison, Inc. (Con Edison)

Mr. Burke joined Con Edison in 1973 and has held positions of increasing responsibility in system planning, engineering, law, nuclear power, construction, and corporate planning. He served as senior vice president, with responsibility for customer service and for Con Edison s electric transmission and distribution systems. In 1999, Mr. Burke was elected president of Orange & Rockland Utilities, Inc., a subsidiary of Con Edison. He was elected president and chief operating officer of Consolidated Edison Company of New York in 2000 and elected chief executive officer in 2005. Mr. Burke was appointed president and chief executive officer of Con Edison in 2005, and elected chairman in 2006. In addition, Mr. Burke is Chairman of the

Board of Trustees of Consolidated Edison of New York and a director of Orange & Rockland Utilities, Inc., both of which are affiliates of Con Edison.

Areas of Relevant Experience: Energy production and distribution; energy efficiency; alternative sources of energy; engineering and construction; development of new service offerings; government regulation.

Director since 2010 Age 59

JAIME CHICO PARDO, Co-Chairman of the Board of Telefonos de Mexico, S.A.B. de C.V. (TELMEX)

Mr. Chico Pardo has been Co-Chairman of the Board of TELMEX, a telecommunications company based in Mexico City, since April 2009 and previously served as Chairman from October 2006 to April 2009. He joined TELMEX as Vice Chairman and Chief Executive Officer in 1995, a position which he held until October 2006. In November 2006, Mr. Chico Pardo became Co-Chairman of the Board of IDEAL, a company engaged in investment in and management of infrastructure assets in Latin America. He has also been Chairman of Carso Global Telecom, S.A. de C.V. since 1996. Prior to joining TELMEX, Mr. Chico Pardo served as President and Chief **Executive Officer of Grupo** Condumex, S.A. de C.V., a manufacturer of products for the construction, automobile and telecommunications industries, and Euzkadi/General Tire de Mexico, a manufacturer of automotive and truck tires. Mr. Chico Pardo has also spent a number of years in the international and investment banking business. Mr. Chico Pardo is a director of IDEAL, CICSA, Carso Global Telecom, Grupo Carso, S.A. de C.V., Telefonos de Mexico, S.A.B de C.V. and Telmex Internacional, all of which are affiliates of TELMEX. Mr.

Chico Pardo will not be standing for re-election to the boards of Telmex Internacional, Carso Global Telecom and Grupo Carso in 2010. Mr. Chico Pardo is also a director of AT&T, Inc. He previously served as a director of America Movil, S.A.B. de C.V. (2001 2009) and America Telecom (2001 2006), both of which are affiliates of TELMEX. Mr. Chico Pardo was a director of Honeywell Inc. from September 1998 to December 1999.

Areas of Relevant Experience: Telecommunications; automotive; manufacturing; engineering; construction; management of infrastructure assets.

Director since 1999 Age 60

DAVID M. COTE, Chairman and Chief Executive Officer of Honeywell International Inc.

Mr. Cote has been Chairman and Chief Executive Officer since July 2002. He joined Honeywell as President and Chief Executive Officer in February 2002. Prior to joining Honeywell, he served as Chairman, President and Chief **Executive Officer of TRW** Inc., a provider of products and services for the aerospace, information systems and automotive markets, from August 2001 to February 2002. From February 2001 to July 2001, he served as President and Chief Executive Officer

and from November 1999 to January 2001 he served as President and Chief Operating Officer of TRW. Mr. Cote was Senior Vice President of General Electric Company and President and Chief Executive Officer of GE Appliances from June 1996 to November 1999. He is also a director of JPMorgan Chase & Co.

Areas of Relevant Experience: Senior leadership roles in global, multi-industry organizations; ability to drive a consistent One Honeywell approach across a large multi-national organization; detailed knowledge and unique perspective and insights regarding the strategic and operational opportunities and challenges, economic and industry trends, and competitive and financial positioning of the Company and its businesses.

Director since 2002 Age 57

D. SCOTT DAVIS, Chairman and Chief Executive Officer of United Parcel Service, Inc. (UPS)

Mr. Davis joined United Parcel Service, Inc., a leading global provider of package delivery, specialized transportation and logistics services in 1986, and has served as Chairman and Chief Executive Officer since January 1, 2008. Prior to this, he served as Vice Chairman since December 2006 and as Senior Vice President, Chief Financial Officer and Treasurer since January 2001. Previously, Mr. Davis held various leadership positions with UPS, primarily in the finance and accounting areas. Prior to joining UPS, he was Chief Executive Officer of II Morrow, a developer of general aviation and marine navigation instruments. Mr. Davis is a Certified Public Accountant. He previously served as the chairman of the board of the Federal Reserve Bank of Atlanta (2003 2009).

Areas of Relevant Experience: Transportation and logistics services; international operations, global economic indicators and issues; public policy; financial reporting, accounting and controls.

Director since 2005 Age 58

LINNET F. DEILY, Former Deputy U.S. Trade Representative and Ambassador

Ms. Deily was Deputy U.S. Trade Representative and U.S. Ambassador to the World Trade Organization from 2001 to 2005. From 2000 until 2001, she was Vice Chairman of The Charles Schwab Corp. Ms. Deily served as President of the Schwab Retail Group from 1998 until 2000 and President of Schwab Institutional Services for **Investment Managers from** 1996 to 1998. Prior to joining Schwab, she was the Chairman of the Board, Chief Executive Officer and President of First Interstate Bank of Texas from 1990 until 1996. She is also a director of Chevron Corporation. Ms. Deily previously served as a director of Alcatel-Lucent (2006 2008) and Lucent Technologies (2005 2006).

Areas of Relevant Experience: International trade; capital markets; banking; corporate finance; government and public policy; telecommunications and information services; refinery and petrochemical industries; financial reporting; accounting and controls.

Director since 2006 Age 64

CLIVE R. HOLLICK, Senior Adviser, Kohlberg Kravis Roberts & Co.

In April of 2005, Lord Hollick joined Kohlberg Kravis Roberts & Co., a private equity firm, as a Managing Director, focusing on investments in the media and financial services sectors, and was appointed Partner in April 2006 and then Senior Adviser in February 2009. Prior to that time, and beginning in 1996, Lord Hollick was the Chief **Executive of United Business** Media plc, a London-based, international information, broadcasting, financial services and publishing group. From 1974 to 1996, he held various leadership positions with MAI plc (which merged into United Business Media in 1996) and its predecessor companies. Lord Hollick is also a director of Diageo plc, and ProSiebenSat.1 Media AG. He previously served as a director of The Nielsen Company B.V. (2008 2009) and United Business Media (1996 2005).

Areas of Relevant Experience: International media (information, broadcasting and publishing); financial services; marketing and branding; technology and innovation; operating environment and trends in European markets; mergers and acquisitions, including in a private equity context; public policy in the UK and Europe.

Director since 2003 Age 64

GEORGE PAZ, Chairman, President and Chief Executive Officer of Express Scripts, Inc.

Mr. Paz was elected a director of Express Scripts, Inc. in January 2004 and has served as Chairman of the Board since May 2006. Mr. Paz was elected President of Express Scripts in October 2003 and assumed the role of Chief Executive Officer in April 2005. Mr. Paz joined Express Scripts as Senior Vice President and Chief Financial Officer in January 1998 and continued to serve as its Chief Financial Officer following his election as President until April 2004.

Areas of Relevant Experience: Tax; financial reporting; accounting and controls; insurance and risk management; government regulation; employee health benefits.

Director since 2008 Age 54

BRADLEY T. SHEARES, Former Chief Executive Officer of Reliant Pharmaceuticals, Inc., Former President, U.S. Human Health, Merck & Co., Inc.

Dr. Sheares served as Chief **Executive Officer of Reliant** Pharmaceuticals, Inc., a pharmaceutical company with integrated sales, marketing and development expertise that marketed a portfolio of branded cardiovascular pharmaceutical products, from January 2007 through its acquisition by GlaxoSmithKline plc in December 2007. Prior to joining Reliant, Dr. Sheares served as President of U.S. Human Health, Merck & Co. from March of 2001 until July 2006. Prior to that time, he served as Vice President, Hospital Marketing and Sales for Merck s U.S. Human Health business. Dr. Sheares joined Merck in 1987 as a research fellow in the Merck Research Laboratories and held a wide range of positions within Merck, in business development, sales, and marketing, before becoming Vice President in 1996. He is also a director of The Progressive Corporation, Covance Inc., and Henry Schein, Inc. Dr. Sheares previously served as a director of IMS Health Incorporated (2009-2010).

Areas of Relevant Experience: Sales and marketing; advertising and promotion; brand management; research

and development; healthcare; complex regulatory and legal issues; risk management; mergers and acquisitions.

Director since 2004 Age 53

MICHAEL W. WRIGHT, Retired Chairman, President and Chief Executive Officer of SUPERVALU INC.

Mr. Wright was elected President and Chief Operating Officer of SUPERVALU INC., a food distributor and retailer. in 1978, Chief Executive Officer in 1981, and Chairman of the Board in 1982. He retired as President and CEO in June 2001, and as Chairman in May 2002. He joined SUPERVALU INC. as Senior Vice President of Administration and as a member of the board of directors in 1977. Prior to 1977, Mr. Wright was a partner in the law firm of Dorsey & Whitney. Mr. Wright is also a director of Canadian Pacific Railway. He previously served as a director of Wells Fargo & Company (1999 2009). Mr. Wright was a director of Honeywell Inc. from April 1987 to December 1999.

Areas of Relevant Experience: Retail distribution; transportation and logistics; banking and financial services; law.

Director since 1999 Age 71

#### **CORPORATE GOVERNANCE**

#### **BOARD OF DIRECTORS**

The primary functions of Honeywell s Board of Directors are:

to oversee management performance on behalf of shareowners;

to ensure that the long-term interests of the shareowners are being served;

to monitor adherence to Honeywell standards and policies;

to promote the exercise of responsible corporate citizenship; and

to perform the duties and responsibilities assigned to the Board by the laws of Delaware, Honeywell s state of incorporation.

# **BOARD MEETINGS**

The Board of Directors held seven meetings during 2009. The average attendance at meetings of the Board and Board Committees during 2009 was 96%. During this period, all of the directors attended or participated in more than 85% of the aggregate of the total number of meetings of the Board of Directors and the total number of meetings held by all Committees of the Board of Directors on which each such director served.

#### **BOARD LEADERSHIP STRUCTURE**

The Board of Directors believes that Mr. Cote s service as both Chairman of the Board and CEO is in the best interest of the Company and its shareowners. Mr. Cote possesses detailed and in-depth knowledge of the issues, opportunities and challenges facing the Company and its businesses and is thus best positioned to develop agendas that ensure that the Board s time and attention are focused on the most critical matters.

His combined role enables decisive leadership, ensures clear accountability, and enhances the Company s ability to communicate its message and strategy clearly and consistently to the Company s shareowners, employees, customers and suppliers, particularly during times of turbulent economic and industry conditions. This has been beneficial in driving a unified One Honeywell approach to core operating processes across a global, multi-industry organization of approximately 122,000 employees.

Each of the directors other than Mr. Cote is independent and the Board believes that the independent directors provide effective oversight of management. Moreover, in addition to feedback provided during the course of Board meetings, the independent directors have regular executive sessions. Directors serve as the chairperson, or presiding director, for these executive sessions on a rotating basis (meeting-by-meeting) in accordance with years of service on the Board. The Company believes that this approach effectively encourages full engagement of all directors in executive sessions, while avoiding unnecessary hierarchy. Following an executive session of independent directors, the presiding director acts as a liaison between the independent directors and the Chairman regarding any specific feedback or issues, provides the Chairman with input regarding agenda items for Board and Committee meetings, and coordinates with the Chairman regarding information to be provided to the independent directors in performing their duties. The Board believes that this approach appropriately and effectively complements the combined CEO/Chairman structure.

Although the Company believes that the combination of the Chairman and CEO roles is appropriate in the current circumstances, Honeywell s Corporate Governance Guidelines do not establish this approach as a policy, but as a matter that is part of succession planning for the Chief Executive Officer position.

#### **BOARD COMMITTEES**

The Board currently has the following Committees: Audit; Corporate Governance and Responsibility; Management Development and Compensation; and Retirement Plans. Each Committee consists entirely of independent, non-employee. See Director Independence beginning on page 15. The charter of each Committee of the Board of Directors is available free of charge on our website, <a href="www.honeywell.com">www.honeywell.com</a>, under the heading Investor Relations (see Corporate Governance Board

Committees ) or by writing to Honeywell, 101 Columbia Road, Morris Township, NJ 07962, c/o Vice President and Corporate Secretary.

The table below lists the current membership of each Committee and the number of Committee meetings held in 2009.

Name	Audit	Corporate Governance and Responsibility	Management Development and Compensation	Retirement Plans
Mr. Bethune		X	X	
Mr. Burke	X			X
Mr. Chico Pardo		X		X *
Mr. Davis	X *			X
Ms. Deily	X	X		
Mr. Hollick			X	X
Mr. Paz	X	X		
Dr. Sheares			X	X
Mr. Stafford	X		X *	
Mr. Wright	X	X *		
2009 Meetings	10	4	6	3

# \* Committee Chairperson

Mr. Stafford will retire at the 2010 Annual Meeting. Effective April 26, 2010, Mr. Davis will become Chair of the Management Development and Compensation Committee, and Ms. Deily will become Chair of the Audit Committee. Mr. Davis will remain on the Audit Committee, but not on the Retirement Plans Committee.

The primary functions of each of the Board Committees are described below.

#### **Audit Committee**

The primary functions of this Committee are to: appoint (subject to shareowner approval), and be directly responsible for, the compensation, retention and oversight of, the firm that will serve as independent accountants to audit our financial statements and to perform services related to the audit (including the resolution of disagreements between management and the independent accountants regarding financial reporting); review the scope and results of the audit with the independent accountants; review with management and the independent accountants, prior to the filing thereof, the annual and interim financial results (including Management s Discussion and Analysis) to be included in Forms 10-K and 10-Q, respectively; consider the adequacy and effectiveness of our internal accounting controls and auditing procedures; review, approve and thereby establish procedures for the receipt, retention and treatment of complaints received by Honeywell regarding accounting, internal accounting controls or auditing matters and for the confidential, anonymous submission by employees of concerns regarding questionable accounting or auditing matters; and consider the accountants independence and establish policies and procedures for pre-approval of all audit and non-audit services provided to Honeywell by the independent accountants who audit its financial statements. At each meeting, Committee members meet privately with representatives of PricewaterhouseCoopers LLP, our independent accountants, and with Honeywell s Vice President Corporate Audit. The Board has determined that Mr. Davis, Ms.

Deily and Mr. Paz satisfy the accounting or related financial management expertise requirements set forth in the NYSE Corporate Governance Rules, and has designated Mr. Davis as the audit committee financial expert , as such term is defined by the SEC. See page 64 for the Audit Committee Report.

# **Corporate Governance and Responsibility Committee**

The primary functions of this Committee are to: identify individuals qualified to become Board members and recommend to the Board the nominees for election to the Board at the next Annual Meeting of Shareowners; review and make a recommendation to the Board regarding whether to accept a resignation tendered by a Board nominee who does not receive a majority of votes cast for his or her election in an uncontested election of directors; review annually and recommend changes to the Corporate Governance Guidelines; lead the Board in its annual review of the performance of the

Board and its Committees; review policies and make recommendations to the Board concerning the size and composition of the Board, the qualifications and criteria for election to the Board, retirement from the Board, compensation and benefits of non-employee directors, the conduct of business between Honeywell and any person or entity affiliated with a director, and the structure and composition of Board Committees; and review Honeywell s policies and programs relating to compliance with its Code of Business Conduct, health, safety and environmental matters, equal employment opportunity and such other matters as may be brought to the attention of the Committee regarding Honeywell s role as a responsible corporate citizen. See Identification and Evaluation of Director Candidates on pages 16-17 and Director Compensation on pages 18 20.

#### **Management Development and Compensation Committee**

The Company s executive compensation program is administered by the Management Development and Compensation Committee. Each member of the Committee qualifies as an outside director within the meaning of Section 162(m) of the Internal Revenue Code of 1986, as amended (the Internal Revenue Code ). The primary functions of this Committee are to: evaluate and approve executive compensation plans, policies and programs, including review and approval of executive compensation-related corporate goals and objectives (i.e., determination of performance metrics under the Company s incentive and equity-based compensation plans); review and approve the individual goals and objectives of the Company s executive officers; evaluate the CEO s performance relative to established goals and objectives and, together with the other independent directors, determine and approve the CEO s compensation level based on this evaluation; review and determine the annual salary and other remuneration (including under incentive compensation and equity-based plans) of all other officers; review and discuss with management, prior to the filing thereof, the Compensation Discussion and Analysis and other executive compensation disclosure included in this proxy statement; produce the annual Compensation Committee Report included in this proxy statement; review the management development program, including executive succession plans; recommend individuals for election as officers; and review or take such other action as may be required in connection with the bonus, stock and other benefit plans of Honeywell and its subsidiaries. While the Committee s charter authorizes it to delegate its powers to sub-committees, the Committee did not do so during 2009. See page 39 for the Report of the Management Development and Compensation Committee.

#### Role of Consultant

The Committee has sole authority to retain and terminate a compensation consultant to assist in the evaluation of CEO or senior executive compensation. Under the Committee s established policy, its consultant cannot provide any other services to the Company. Since October 2009, the Committee has retained Pearl Meyer & Partners as its independent compensation consultant. Previously the Committee retained Semler Brossy Consulting Group to serve as its independent compensation consultant. In accordance with its policy, neither of these consultants provided any other services to the Company.

The consultant compiles information and provides advice regarding the components and mix (short-term/long-term; fixed/variable; cash/equity) of the executive compensation programs of the Company and its Peer Group (see page 30 of this proxy statement for further detail regarding the Peer Group) and analyzes the relative performance of the Company and the Peer Group with respect to the financial metrics used in the programs. The consultant also provides information regarding emerging trends and best practices in executive compensation. In addition to information compiled by the consultant, the Committee also reviews general survey data compiled and published by third parties; neither the Committee nor the Company has any input into the scope of or companies included in these third party surveys.

While the Committee reviews information provided by its consultant regarding compensation paid by the Peer Group, as well as third party survey data, as a general indicator of relevant market conditions, the Committee does not target a specific competitive position relative to the market in making its compensation determination. See Peer Group Compensation Data on page 30 of this proxy statement for further discussion.

The consultant retained by the Committee reports to the Committee Chair and has direct access to Committee members. The consultant periodically attends Committee meetings either in person or by telephone, and meets with the Committee in executive session without management present.

#### Input From Senior Management

The Committee considers input from senior management in making determinations regarding the overall executive compensation program and the individual compensation of the executive officers. As part of the Company s annual planning process, the CEO, CFO and Senior Vice President Human Resources and Communications develop targets for the Company s incentive compensation programs and present them to the Committee. These targets are reviewed by the Committee to ensure alignment with the Company s strategic and annual operating plans, taking into account the targeted year-over-year and multi-year improvements as well as identified opportunities and risks. Based on performance appraisals, including an assessment of the achievement of pre-established financial and non-financial management objectives, the CEO recommends base salary adjustments and cash and equity incentive award levels for the Company s other executive officers. See Compensation Discussion and Analysis beginning on page 24 of this proxy statement for additional discussion. Each year, the CEO presents to the Committee and the full Board his evaluation of each executive officer s contribution and performance over the past year, strengths and development needs and actions, and reviews succession plans for each of the executive officers.

#### **Retirement Plans Committee**

The primary functions of this Committee are to: appoint the trustees for funds of the employee pension benefit plans of Honeywell and certain subsidiaries; review funding strategies; review investment policy for fund assets; and oversee members of the committees that direct the investment of pension fund assets.

#### **BOARD S ROLE IN RISK OVERSIGHT**

The Board as a whole has responsibility for risk oversight, with reviews of certain areas being conducted by the relevant Board Committees that report on their deliberations to the Board. The oversight responsibility of the Board and its Committees is enabled by management reporting processes that are designed to provide visibility to the Board about the identification, assessment and management of critical risks and management s risk mitigation strategies. These areas of focus include competitive, economic, operational, financial (accounting, credit, liquidity, and tax), legal, regulatory, compliance, health, safety and environment, political, and reputational risks. The Board and its Committees oversee risks associated with their respective principal areas of focus, as summarized below. Each Committee meets in executive session with key management personnel and representatives of outside advisors (for example, the Vice President Internal Audit meets in executive session with the Audit Committee).

#### **Board/Committee**

## **Primary Areas of Risk Oversight**

Full Board

Strategic, financial and execution risks and exposures associated with the annual operating plan, and five-year strategic plan (including matters affecting capital allocation); major litigation and regulatory exposures and other current matters that may present material risk to the Company s operations, plans, prospects or reputation; acquisitions and divestitures (including through post-closing reviews); senior management succession planning.

#### **Board/Committee**

#### **Primary Areas of Risk Oversight**

Audit Committee Risks and exposures associated with financial matters, particularly financial

reporting, tax, accounting, disclosure, internal control over financial reporting,

financial policies, investment guidelines and credit and liquidity matters.

Corporate Governance and

Responsibility Committee Risks and exposures relating to Honeywell s programs and policies relating to legal

compliance; health, safety, and environment; corporate governance; and director

succession planning.

Management Development and

Compensation Committee

Risks and exposures associated with leadership assessment, management succession planning, and executive compensation programs and arrangements,

including incentive plans.

Retirement Plans Committee Risks and exposures associated with Honeywell s employee pension and savings

plans, including their relative investment performance, asset allocation strategies

and funded status.

#### DIRECTOR INDEPENDENCE

The Company s Corporate Governance Guidelines state that the Board intends that, at all times, a substantial majority of its directors will be considered independent under relevant NYSE and SEC guidelines. The Corporate Governance and Responsibility Committee conducts an annual review of the independence of the members of the Board and its Committees and reports its findings to the full Board. Based on the report and recommendation of the Corporate Governance and Responsibility Committee, the Board has determined that each of the non-employee nominees standing for election to the Board at the Annual Meeting Messrs. Bethune, Burke, Chico Pardo, Davis, Hollick, Paz, Sheares, and Wright and Ms. Deily satisfies the independence criteria (including the enhanced criteria with respect to members of the Audit Committee) set forth in the applicable NYSE listing standards and SEC rules. Mr. Stafford, who is retiring from the Board, is also independent under these standards. Each Board Committee member qualifies as a non-employee director within the meaning of Rule 16b-3 under the Securities Exchange Act of 1934, as amended (the Exchange Act ).

For a director to be considered independent, the Board must determine that the director does not have any direct or indirect material relationships (including vendor, supplier, consulting, legal, banking, accounting, charitable and family relationships) with Honeywell, other than as a director and shareowner. NYSE listing standards also impose certain per se bars to independence, which are based upon a director s relationships with Honeywell currently and during the three years preceding the Board s determination of independence.

The Board considered all relevant facts and circumstances in making its determinations, including the following:

No non-employee director receives any direct compensation from Honeywell other than

under the director compensation program described on pages 18 20 of this proxy statement.

No immediate family member (within the meaning of the NYSE listing standards) of any non-employee director is an employee of Honeywell or otherwise receives direct compensation from Honeywell.

No non-employee director is an employee of Honeywell s independent accountants and no non-employee director (or any of their respective immediate family members) is a current partner of

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Honeywell s independent accountants, or was within the last three years, a partner or employee of Honeywell s independent accountants and personally worked on Honeywell s audit.

No non-employee director is a member, partner, or principal of any law firm, accounting firm or investment banking firm that receives any consulting, advisory or other fees from Honeywell.

No Honeywell executive officer is on the compensation committee of the board of directors of a company that employs any of our non-employee directors (or any of their respective immediate

family members) as an executive officer.

No

non-employee director (or any of their respective immediate family members) is indebted to Honeywell,

nor is Honeywell

indebted to

any

non-employee director (or any of their

respective

immediate

family

members).

No

non-employee director serves

as an

executive

officer of a

charitable or

other

tax-exempt

organization

that received

contributions

from

Honeywell.

Honeywell has commercial relationships (purchase and/or sale of products and services) with companies at which our

directors

serve, or

during the last

completed

fiscal year

served, as

officers

(TELMEX,

UPS, and Con

Edison). In

each case, (i)

the relevant

products and

services were

provided on

the same terms

and conditions

as similar

products and

services

provided by or

to similarly

situated

customers and

suppliers; (ii)

the relevant

director did

not initiate or

negotiate the

relevant

transaction,

each of which

was in the

ordinary

course of

business of

both

companies,

and (iii) the

combined

amount of

such purchases

and sales was

less than

0.39% of the

consolidated

gross revenues

of each of

Honeywell

and the other

company in

each of the last three completed fiscal years. This level is significantly below the relevant per se bar to independence set forth in the **NYSE** listing standards, which uses a 2% of total revenue threshold and applies it to each of purchases and sales rather than the

combination of the two.

While a

non-employee director s service as an outside director of another company with which Honeywell does business is not within the NYSE per independence bars and would generally not be expected to raise independence issues, the Board also considered those

relationships

and confirmed the absence of any material commercial relationships with any such company. Specifically, those commercial relationships were in the ordinary course of business for Honeywell and the other companies involved and were on terms and conditions available to similarly situated customers and suppliers.

Although not within the NYSE per se independence bars, the Board also considered Mr. Cote s service on a KKR Advisory **Board** regarding the integration and operation of acquired companies (Mr. Hollick is a Senior Adviser to KKR) and determined that the relationship

was not

material.

The above information was derived from the Company s books and records and responses to questionnaires completed by the directors in connection with the preparation of this proxy statement.

# IDENTIFICATION AND EVALUATION OF DIRECTOR CANDIDATES

The Board has determined that its Corporate Governance and Responsibility Committee shall, among other responsibilities, serve as the nominating committee. The Committee consists entirely of independent directors under applicable SEC rules and NYSE listing standards. The Committee operates under a written charter adopted by the Board of Directors. A copy of the charter is available at the Company s website <a href="https://www.honeywell.com">www.honeywell.com</a>, under the heading Investor Relations (see Corporate Governance Board Committees), or by writing to Honeywell, 101 Columbia Road, Morris Township, New Jersey 07962 c/o Vice President and Corporate Secretary. The Committee is charged with seeking individuals qualified to become directors and recommending candidates for all directorships to the full Board of Directors. The Committee considers director candidates in anticipation of upcoming director elections and other potential or expected Board vacancies.

The Committee considers director candidates suggested by members of the Committee, other directors, senior management and shareowners. The Committee has retained, at the expense of the Company, a search firm to identify potential director candidates, and is also authorized to retain other external advisors for specific purposes, including performing background reviews of potential candidates. The search firm retained by the Committee has been provided guidance as to the

particular experience, skills and other characteristics that the Board is seeking. The Committee has delegated responsibility for day-to-day management and oversight of the search firm engagement to the Chairman of the Board and/or the Company s Senior Vice President Human Resources and Communications.

Preliminary interviews of director candidates may be conducted by the Chairman of the Committee or, at his request, any other member of the Committee, the Chairman of the Board and/or a representative of the search firm retained by the Committee. Background material pertaining to director candidates is distributed to the members of the Committee for their review. Director candidates who the Committee determines merit further consideration are interviewed by the Chairman of the Committee and such other Committee members, directors and key senior management personnel as determined by the Chairman of the Committee. The results of these interviews are considered by the Committee in its deliberations.

The Committee annually reviews with the Board the requisite skills and characteristics of Board members, as well as the composition of the Board as a whole. This assessment includes a consideration of independence, diversity, age, skills, experience and industry backgrounds in the context of the needs of the Board and the Company, as well as the ability of current and prospective directors to devote sufficient time to performing their duties in an effective manner. Directors are expected to exemplify the highest standards of personal and professional integrity; and to constructively challenge management through their active participation and questioning. In particular, the Committee seeks directors with established strong professional reputations and expertise in areas relevant to the strategy and operations of the Company s businesses. While the Company s Corporate Governance Guidelines do not prescribe diversity standards, as a matter of practice, the Committee considers diversity in the context of the Board as a whole and takes into account the personal characteristics (gender, ethnicity, age) and experience (industry, professional, public service) of current and prospective directors to facilitate Board deliberations that reflect a broad range of perspectives. The Committee conducts regular reviews of current directors whose terms are nearing expiration, but who may be proposed for re-election, in light of the considerations described above and their past contributions to the Board.

This year, one director, Kevin Burke, is nominated for election to the Board of Directors who has not previously stood for election to the Board by the shareowners. Mr. Burke was identified by a third-party search firm and was elected to the Board, effective January 6, 2010.

Shareowners wishing to recommend a director candidate to the Committee for its consideration should write to the Committee, in care of Vice President and Corporate Secretary, Honeywell, 101 Columbia Road, Morris Township, New Jersey 07962. To receive meaningful consideration, a recommendation should include the candidate s name, biographical data, and a description of his or her qualifications in light of the above criteria. Shareowners wishing to nominate a director should follow the procedures set forth in the Company s By-laws and described under Director Nominations on page 73 of this proxy statement.

The Company did not receive in a timely manner, in accordance with SEC requirements, any recommendation of a director candidate from a shareowner, or group of shareowners, that beneficially owned more than 5% of the Common Stock for at least one year as of the date of recommendation.

#### PROCESS FOR COMMUNICATING WITH BOARD MEMBERS

Interested parties may communicate directly with the presiding director for an upcoming meeting or the non-employee directors as a group by writing to Honeywell, 101 Columbia Road, Morris Township, New Jersey 07962, c/o Vice President and Corporate Secretary. Communications may also be sent to individual directors at the above address.

#### DIRECTOR ATTENDANCE AT ANNUAL MEETINGS

The Company has no specific policy regarding director attendance at its Annual Meeting of Shareowners. Generally, however, Board and Committee meetings are held immediately preceding and following the Annual Meeting of

Shareowners, with directors attending the Annual Meeting. All of the directors attended last year s Annual Meeting of Shareowners.

#### DIRECTOR COMPENSATION

The Corporate Governance and Responsibility Committee reviews and makes recommendations to the Board regarding the form and amount of compensation for non-employee directors. Directors who are employees of Honeywell receive no compensation for service on the Board. Honeywell s director compensation program is designed to enable continued attraction and retention of highly qualified directors by ensuring that director compensation is in line with peer companies competing for director talent, and is designed to address the time, effort, expertise and accountability required of active Board membership. In general, the Corporate Governance and Responsibility Committee and the Board believe that annual compensation for non-employee directors should consist of both a cash component, designed to compensate members for their service on the Board and its Committees, and an equity component, designed to align the interests of directors and shareowners and, by vesting over time, to create an incentive for continued service on the Board.

#### **Annual Compensation**

Each non-employee director receives an annual Board cash retainer of \$80,000. Each also receives a cash fee of \$2,500 for each Board meeting attended, an annual cash retainer of \$10,000 for each Board Committee on which he or she serves (\$15,000 for Audit Committee), and an additional Committee Chair cash retainer of \$15,000 for the Audit Committee and \$10,000 for all other Board Committees. While no fees are generally paid for attending Committee meetings, a \$1,000 cash fee is paid for attendance at a Committee meeting, or other extraordinary meeting related to Board business, which occurs apart from a regularly scheduled Board meeting.

At the commencement of each year, \$60,000 in common stock equivalents is automatically credited to each director s account in the Deferred Compensation Plan for Non-Employee Directors, which amounts are only payable after termination of Board service, and are paid, in cash, as either a lump sum or in equal annual installments.

Each director receives an annual grant of options to purchase 5,000 shares of Common Stock at the fair market value on the date of grant, which is the date of the Annual Meeting of Shareowners. Starting in 2007, the vesting period was extended from three to four years, with the vesting occurring in four equal annual installments. These options also become fully vested at the earliest of the director s retirement from the Board on or after the mandatory retirement age set by the Board and in effect on the date of grant, death, disability or change in control, as set forth in the 2006 Stock Plan for Non-Employee Directors of Honeywell (the Non-Employee Director Plan ) or applicable predecessor plan.

#### **Deferred Compensation**

A director may also elect to defer, until a specified calendar year or termination of Board service, all or any portion of his or her annual cash retainers and fees that are not automatically deferred, and to have such compensation credited to his or her account in the Deferred Compensation Plan for Non- Employee Directors. Amounts credited either accrue interest (7.2% for 2009 and set at 4.8% for 2010) or are valued as if invested in a Honeywell common stock fund or one of the other funds available to participants in our employee savings plan. The unit price of the Honeywell common stock fund is increased to take dividends into account. Upon a change of control, as defined in the Non-Employee Director Plan, a director may elect a lump-sum payment of amounts deferred before 2006.

The non-employee directors of the Company who were previously non-employee directors of Honeywell Inc. (Messrs. Bethune, Chico Pardo and Wright) participate in the legacy Honeywell Inc. Non-Employee Directors Fee and Stock Unit Plan. The last fee deferral under this plan occurred on December 1, 1999. Since that date, deferred amounts are increased only by cash dividends that are converted into shares of Common Stock by dividing the cash amount by the closing price of the Common Stock on the dividend payment date. Payment will be made to a participating director in whole shares of Common Stock following the earlier of a change in control or the director s termination of Board service for any reason. Fractional shares will be paid in cash. Share payments will be made to a participating director in one payment or annual installments, as elected by the director. A director may elect to change the payment form if

such election is made at least one year prior to the payment date.

#### **Other Benefits**

Non-employee directors are also provided with \$350,000 in business travel accident insurance. They are also eligible to elect \$100,000 in term life insurance and medical and dental coverage for themselves and their eligible dependents that is identical to similar coverage offered to the Company's active salaried employees. In September 2008, the Board determined that new directors would be responsible for paying premiums for term life insurance and medical and dental coverage which they elected to receive. Honeywell also matches, dollar for dollar, any charitable contribution made by a director to any qualifying educational institution or charity, up to a maximum of \$25,000 in the aggregate per director, per calendar year. In addition, directors may use company aircraft for travel to and from Board and Committee meetings.

Prior to January 1, 2010, under the terms of the Company s aircraft usage policy, if the presence of the director s spouse at a Board function is requested by the Company and the spouse travels with the director to such function on Company aircraft, the Company imputed income to the director for spousal travel for income tax purposes and reimbursed the director for the estimated taxes related to the imputed income. Effective January 1, 2010, the Company will no longer reimburse the directors for the estimated taxes related to imputed income from spousal travel on Company aircraft.

#### **Restricted Stock Unit Grant Upon Election to Board**

New directors receive a one-time grant of 3,000 restricted stock units that vest on the earliest of the fifth anniversary of continuous Board service, death, disability or change in control. During this period, the director will receive dividend equivalents that will be deemed automatically reinvested into additional restricted stock units to be paid out only when the underlying shares vest and will not have any voting rights. The director may defer the receipt of the restricted stock units on substantially the same terms and conditions as officers of the Company with respect to new grants of restricted stock units.

#### **Stock Ownership Guidelines**

Director stock ownership guidelines have been adopted under which each non-employee director, while serving as a director of the Company, must (i) hold at least \$300,000 of Common Stock (including restricted shares and restricted stock units) and/or common stock equivalents and (ii) hold net gain shares from option exercises for one year. Net gain shares means the number of shares obtained by exercising the option, less the number of shares the director sells to cover the exercise price of the options and pay applicable taxes. Directors have five years from election to the Board to attain the prescribed ownership threshold. All directors other than Mr. Paz (elected to the Board on December 12, 2008) have attained the prescribed ownership threshold.

#### **Director Compensation Fiscal Year 2009**

	Change in Pension Value										
	Fees Earned or Stock Paid in Awards			Option Awards (2)		and Nonqualified Deferred Compensation Earnings (4)(\$)		All Other Compensation (5) (\$)			
Director Name	Cash (1) (\$)		(2) (3) (\$) (\$)							Total (\$)	
Gordon Bethune	\$	179,500		\$	37,600	\$	31,444	\$	8,504	\$	257,048
	\$	186,000		\$	37,600			\$	21,110	\$	244,710

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Jaime Chico Pardo										
D. Scott	Φ.	<b>204 500</b>	Φ.	27 (00	Φ.	<b>-</b>	4	0.76	Φ.	
Davis	\$	201,500	\$	37,600	\$	7,521	\$	956	\$	247,577
Linnet										
Deily	\$	187,500	\$	37,600			\$	30,357	\$	255,457
Clive										
Hollick	\$	178,500	\$	37,600	\$	2,629	\$	4	\$	218,733
George Paz	\$	187,500	\$	37,600			\$	25,004	\$	250,104
Bradley										
Sheares	\$	176,000	\$	37,600	\$	8,956	\$	25,605	\$	248,161
John										
Stafford	\$	195,000	\$	37,600	\$	72,044	\$	28,079	\$	332,723
Michael Wright	\$	197,500	\$	37,600			\$	27,935	\$	263,035

(1) All fees earned, whether paid in cash or deferred under the Deferred Compensation Plan for Non-Employee Directors (including amounts treated as deferred in the Honeywell common stock fund).

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(2) The outstanding stock awards and option awards held at December 31, 2009 by each of the listed individuals are set forth in the chart below:

Outstanding Stock Awards at 12/31/09	Outstanding Option Awards at 12/31/09
	38,000
	38,000
3,000	20,000
3,000	20,000
	30,000
3,000	5,000
	25,000
	38,000
	38,000
	Stock Awards at 12/31/09 3,000 3,000

(3) The amounts set forth in this column represent the aggregate grant date fair value of option awards computed in accordance with FASB ASC Topic 718. The fair value of each option award is estimated on the date of grant using the Black-Scholes

option-pricing model. Option awards for non-employee directors were made in April 2009 with a Black-Scholes value of \$7.52 per share. A more detailed discussion of the assumptions used in the valuation of option awards made in fiscal year 2009 may be found in Note 20 of the Notes to the Financial Statements in the Company s Form 10-K for the year ended December 31, 2009.

Amounts included in this column reflect above-market earnings on deferred compensation. Amounts invested in cash under the Deferred Compensation Plan for Non-Employee Directors are credited with the same rate of interest that applies to executives under the Honeywell Salary and Incentive Award Deferral Plan for Selected Employees. Deferrals for the 2006 plan year and later earn a rate of interest, compounded daily, based on the Company s 15-year cost of borrowing.

The rate is subject to

change annually. For 2009, this rate was 7.2%, and is set at 4.8% for 2010. Deferrals for the 2005 plan year earn a rate of interest, compounded daily, which was set at an above-market rate before the beginning of the plan year and is subject to change annually. Deferrals for the 2004 plan year and prior plan years earn a rate of interest, compounded daily, that was set at an above-market rate before the beginning of each plan year. This rate is fixed until the deferral is distributed.

(5) See Director
Compensation Other
Benefits above for a
description of the
items included in the
All Other
Compensation
column for 2009.
Honeywell matched
charitable
contributions in the
amounts of:

Director Name	Cł	latched naritable tributions
Mr. Bethune	\$	8,500
Mr. Chico Pardo	\$	20,000
Ms. Deily	\$	24,650
Mr. Paz	\$	25,000
Dr. Sheares	\$	25,000
Mr. Stafford	\$	25,000

Mr. Wright \$ 25,000

#### CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

#### **Applicable Policies and Procedures**

The Company has written policies and procedures for approval or ratification of related person transactions. Article EIGHTH of Honeywell s Amended and Restated Certificate of Incorporation provides that a related or interested party transaction shall not be void or voidable if such transaction is duly authorized or ratified by a majority of the disinterested members of the Board of Directors. Consistent with SEC rules, a related or interested party transaction includes a transaction between the Company and a director, director nominee or executive officer of the Company or a beneficial owner of more than 5% of the Company s Common Stock or any of their respective immediate family members. Furthermore, the Honeywell Code of Business Conduct requires that each director and executive

officer report to the Board of Directors on an ongoing basis any relationship or transaction that may create or appear to create a conflict between the personal interests of those individuals (or their immediate family members) and the interests of the Company. A conflict, or appearance of a conflict, might arise, for example, by accepting gifts or loans from a current or potential customer, supplier or competitor, owning a financial interest in, or serving in a business capacity with, an outside enterprise that competes with or does or wishes to do business with, the Company, serving as an intermediary for the benefit of a third party in transactions involving the Company or using confidential Company information or other corporate assets for personal profit.

If a conflict of interest or related party transaction is of a type or a nature that falls within the scope of oversight of a particular Board Committee, it is referred to that Committee for review. The Board or the responsible Committee thereof must review any potential conflict and determine whether any action is required, including whether to authorize, ratify or direct the unwinding of the relationship or transaction under consideration, as well as ensure that appropriate controls are in place to protect the Company and its shareowners. In making that determination, the Board or responsible Committee considers all relevant facts and circumstances, such as the benefits of the transaction to the Company; the terms of the transaction and whether they are arm s-length and in the ordinary course of the Company s business; the direct or indirect nature of the related person s interest in the transaction; the size and expected term of the transaction; and other facts and circumstances that bear on the materiality of the related person transaction under applicable law and listing standards.

In order to ensure that all material relationships and related person transactions have been identified, reviewed and disclosed in accordance with applicable policies, procedures and regulations, each director and officer also completes and signs a questionnaire at the end of each fiscal year that requests confirmation that there are no material relationships or related person transactions between such individuals and the Company other than those previously disclosed to the Company.

#### **Related Person Transaction**

The Honeywell ADI business leases its administrative office building in Melville, New York at a current rent of \$958,713 per year. Subsequent to the time that ADI entered into this lease, the property was acquired by a partnership known as New Island Holdings. There have been no material amendments to the lease since the property was acquired by New Island Holdings. Each of Mr. Fradin, President and Chief Executive Officer, Honeywell Automation and Control Solutions and Mr. Andreas Kramvis, President and Chief Executive Officer, Honeywell Specialty Materials, is a limited partner in New Island Holdings, holding 12% and 9% ownership interests, respectively. The limited partners of New Island Holdings receive distributions based on total lease payments generated from the portfolio of buildings that the partnership owns, less applicable mortgage and other expenses.

## STOCK OWNERSHIP INFORMATION

#### **Five Percent Owners of Company Stock**

The following table sets forth information as to those holders known to Honeywell to be the beneficial owners of more than 5% of the outstanding shares of Common Stock as of December 31, 2009. State Street Corporation is listed in the table below because one of its subsidiaries (State Street Bank and Trust Company) holds 7.1% of our outstanding Common Stock as trustee for certain Honeywell savings plans. See notes below for additional details.

		Percent of
	Number	Common Stock
Name and Complete Mailing Address	of Shares	Outstanding
State Street Corporation	80,328,567 (1)	10.5 (2)

State Street Financial Center, One Lincoln Street, Boston, MA 02111

BlackRock Inc. 38,745,635 (3) 5.1

40 East 52nd Street New York, NY 10022

21

#### (1) State Street

Corporation

has shared

voting power

and shared

dispositive

power in

each case in

respect of the

80,328,567

shares listed

above.

State Street

Bank and

Trust

Company, a

subsidiary of

State Street

Corporation,

has shared

voting power

and shared

dispositive

power in

each case in

respect of

74,008,482

shares

included

above.

#### (2) State Street

Bank and

Trust

Company

holds 7.1%

of our

outstanding

Common

Stock as

trustee for

certain

Honeywell

savings

plans. Under

the terms of

the plans, State Street is required to vote shares attributable to any

participant in

accordance

with

instructions

received

from the

participant

and to vote

all shares for

which it does

not receive

instructions

in the same

ratio as the

shares for

which

instructions

were

received.

# (3) BlackRock

Inc. has sole

voting power

and sole

dispositive

power in

respect of all

38,745,635

shares. On

December 1,

2009,

BlackRock

Inc.

completed its

acquisition

of Barclays

Global

Investors

from

Barclays

Bank PLC.

As a result,

the Barclays

entities that

hold

Honeywell securities are now included as subsidiaries of BlackRock for purposes of Schedule 13G filings.

#### **Stock Ownership of Directors and Executive Officers**

The following table sets forth information as of February 26, 2010 with respect to the beneficial ownership of Common Stock by each director or director nominee, each executive officer named in the Summary Compensation Table herein, and by all directors (including nominees) and executive officers of Honeywell as a group. Except as otherwise noted, the individuals listed in the table below have the sole power to vote or transfer the shares reflected in the table.

# Components of Beneficial Ownership (Number of Shares)

	T ( IN )	Common Stock	Right	Other
Name(1)	Total Number of Shares(2)	Beneficially Owned(3)	to Acquire(4)	Stock-Based Holdings(5)
Gordon M. Bethune	50,374	3,000	30,500	16,874
Kevin Burke	7,484	6,000	0	1,484
Jaime Chico Pardo	59,829	8,382	30,500	20,947
David M. Cote	6,209,870	69,516	5,789,700	350,654
D. Scott Davis	27,887	7,000	12,500	8,387
Linnet F. Deily	22,412	3,000	12,500	6,912
Clive R. Hollick	38,544	3,000	22,500	13,044
George Paz.	4,791	0	1,250	3,541
Bradley T. Sheares.	29,820	2,212	17,500	10,108
John R. Stafford	81,837	23,441	30,500	27,896
Michael W. Wright	128,808	5,250	30,500	93,058
David J. Anderson	1,209,444	1,125	1,017,000	191,319
Roger Fradin.	1,196,542	93,638	987,000	115,904
Larry E. Kittelberger	1,025,546	135,783	842,500	47,263
Andreas Kramvis	232,795	16,128	213,250	3,417
Robert J. Gillette <sup>(6)</sup>	80,479	75,964	0	4,515
All directors, nominees and executive officers as a group, including the				
above-named persons (21 people)	10,962,850	507,267	9,533,800	921,783

# (1) c/o Honeywell

International

Inc., 101

Columbia

Road, Morris

Township,

New Jersey

07962.

#### (2) The total

beneficial

ownership for

any individual

is less than

.82% and the

total for the

group is

approximately

1.44% of the

shares of

Common

Stock

outstanding.

# (3) Includes the

following

number of

shares subject

to shared

dispositive

power: Mr.

Stafford, 8,000

shares and Mr.

Kittelberger,

132,594

shares; and all

directors and

executive

officers as a

group, 140,594

shares.

22

- (4) Includes shares which the named individual or group has the right to acquire through the exercise of vested stock options, and shares which the named individual or group has the right to acquire through the vesting of restricted units and stock options within 60 days of February 26, 2010.
- (5) Includes shares and/or share-equivalents in deferred accounts, as to which no voting or investment power exists.
- (6) Mr. Gillette resigned from the Company in October 2009.

#### SECTION 16(a) BENEFICIAL OWNERSHIP REPORTING COMPLIANCE

Section 16(a) of the Exchange Act requires our directors, executive officers, and persons who own more than 10% of our Common Stock to file reports of ownership and changes in ownership of our Common Stock with the SEC. During 2009, the Company became aware that a Form 4 had not been filed for Mark James concerning a roll-over transaction from the Honeywell Common Stock Fund under the Honeywell Savings and Ownership Plan into an individual retirement account in 2007. Other than this case, based on the information available to us during fiscal year 2009, we believe that all applicable Section 16(a) filing requirements were met on a timely basis.

#### SEC FILINGS AND REPORTS; KEY CORPORATE GOVERNANCE DOCUMENTS

We maintain an internet website at <a href="http://www.honeywell.com">http://www.honeywell.com</a>. Our Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, current Reports on Form 8-K, and any amendment to those reports, are available free of charge on our website under the heading Investor Relations (see SEC Filings & Reports) immediately after they are filed with or furnished to the SEC. Honeywell s Code of Business Conduct, Corporate Governance Guidelines and Charters of the Committees of the Board of Directors are also available free of charge on our website under the heading Investor Relations (see Corporate Governance), or by writing to Honeywell, 101 Columbia Road, Morris Township, New

Jersey 07962, c/o Vice President and Corporate Secretary. Honeywell s Code of Business Conduct applies to all directors, officers (including the Chief Executive Officer, Chief Financial Officer and Controller) and employees. Amendments to or waivers of the Code of Conduct granted to any of the Company s directors or executive officers will be published on our website.

#### **EXECUTIVE COMPENSATION**

#### COMPENSATION DISCUSSION AND ANALYSIS

In this section, we review the objectives and elements of Honeywell s executive compensation program and discuss and analyze the 2009 compensation decisions regarding our Named Executive Officers (the CEO, CFO and three other most highly compensated executive officers, as well as one former executive officer):

David Cote Chairman and Chief Executive Officer

David Anderson Senior Vice President and Chief Financial Officer

Roger Fradin President and Chief Executive Officer-Automation and Control Solutions

Larry Kittelberger Senior Vice President-Technology and Operations

Andreas Kramvis President and Chief Executive Officer-Specialty Materials

Robert Gillette Former President and Chief Executive Officer-Aerospace

**Executive Summary** 

#### 2009 Company Performance

Honeywell is a diversified technology and manufacturing leader, with global businesses organized into four strategic business groups known as SBGs: Aerospace, Automation and Control Solutions (ACS), Specialty Materials and Transportation Systems. Highlights of 2009 Company performance and actions include the following:

The Company demonstrated its ability to

execute well in challenging times, while continuing to invest for future growth. For example, free cash flow (cash flow from operations less capital expenditures) for 2009 was \$3.3 billion, an improvement over 2008 despite a 23% decline in net income. Free cash flow was 155% of net income, indicating strong quality of earnings.

Management actions and leadership helped offset the top and bottom line impacts of volume declines through new product introductions, growth in emerging regions, realization of the benefits of prior repositioning projects, and aggressive cost control actions. The Company s overall segment margin remained flat

vs. the prior year despite a 15% sales decline.

Management continued to make seed planting investments during 2009 that are building blocks for future growth. These investments include development of new technologies, products and services, expansion of the Company s global footprint, strategic acquisitions, rigorous execution of key process initiatives, continued implementation of Enterprise Resource Planning (ERP) systems, and funding \$224 million of repositioning projects that will benefit

Total Shareowner Return or TSR (stock price appreciation plus reinvested

2010 and beyond.

dividends) for 2009 was a positive 23.7% as company performance and improving business conditions in the Company s end markets began to be reflected in share price.

# 2009 Compensation Decisions

Based on the results and actions discussed above, the Management Development and Compensation Committee (the Committee ) took the following key compensation actions in 2009:

Base salaries: No merit increases in 2009 for manager-level and above employees, including the Named Executive Officers, in light of the difficult global economic conditions that persisted throughout the year.

Annual incentive compensation plan (ICP) awards: No incentive bonus awards for 2009 were paid out to the CEO and his direct staff, including the Named Executive Officers, based on the CEO s recommendation

and the Committee s desire to de-emphasize short-term compensation for the Named Executive Officers during an economic downturn. Other executives received ICP awards significantly below prior year

amounts. ICP awards for 2009

significantly below

were

24

levels that would otherwise have resulted from a consideration of performance against the target ICP metrics.

Long-term

incentive

awards:

Named

Executive

Officers

received stock

options with

four-year

ratable vesting,

which

represented the

most

significant

component of

their total

compensation

opportunity.

Due to the

difficulty of

establishing

meaningful

goals in an

uncertain

economic

downturn, the

Committee

suspended the

Growth Plan

for 2009. In

light of that

decision, the

Named

Executive

Officers also

received

restricted stock

units which

vest entirely on

the third

anniversary of

the date of grant in lieu of awards of cash-based Growth Plan Units. The Committee plans to reinstitute the Growth Plan for 2010 2011. 2009 vs. 2008: These Committee actions resulted in a year-over-year reduction of 49% to 57% in total direct compensation (includes base salary, ICP awards, annual stock option grants, and restricted stock

Executive

unit grants in 2009 in lieu of Growth Plan units) for the Named

Officers in

2009 compared

to the prior

year.

#### **Best Practices**

The Committee regularly reviews best practices in governance and executive compensation and in recent years has revised Honeywell s policies and practices to:

eliminate tax reimbursement payments (known as tax gross-ups ) on both perquisites

received by officers and excise taxes that may become due upon a change in control for new participants in the Company s severance plan (in each case, effective January 1, 2010);

lengthen the vesting periods for equity grants;

require officers to maintain specific stock ownership levels;

require
automatic
reinvestment of
dividend
equivalents on
restricted stock
units into
additional
restricted stock
units, which
are only paid
out upon
vesting;

eliminate the annual cash flexible perquisite allowance for executive officers;

reduce the interest rate on

deferred compensation by tying it to the Company s cost of capital;

permit the recapture of incentive compensation in the event of a significant restatement;

permit the cancellation and recovery of equity awards from employees who leave the Company to join a competitor; and

prohibit the Committee s independent compensation consultant from performing any services for the Company.

In addition, the Company s Stock Incentive Plan prohibits (i) the granting of stock options with an exercise price less than the fair market value of the Company s Common Stock on the date of grant, (ii) the repricing (reduction in exercise price) of stock options without prior shareowner approval and (iii) the inclusion of reload provisions in any stock option granted.

#### **Objectives**

Honeywell s executive compensation program is designed to achieve the following key objectives:

Attract and Retain highly qualified executives with the leadership

skills, behavioral attributes and experience necessary to develop and execute business strategies, drive superior results and process improvements, meet diverse challenges and build long-term shareowner value in an enterprise with the Company s scale, breadth, complexity and global footprint;

#### Pay for

Performance
by rewarding
and
differentiating
among
executives
based on the
achievement of
Company,
SBG and
functional
objectives
consistent with
the Honeywell
Initiatives;

Align
Executive and
Shareowner
Interests by
emphasizing
variable, at-risk
compensation
tied to an
appropriate

balance of near-term and long-term objectives; and

Manage Risk through oversight and compensation design features and practices that

balance

short-term and

long-term

incentives.

#### **Compensation Mix**

In setting total compensation, the Committee seeks to achieve the optimal balance between:

Fixed and variable (or at risk ) pay elements;

Short- and long-term pay elements; and

Cash and equity-based elements.

The Company s executive compensation program is designed to emphasize variable, performance-based elements that align actual compensation with shareowner value. The mix of compensation elements for Named Executive Officers, and especially the CEO, is more heavily leveraged toward variable, performance-based compensation than for the balance of the executive population. The Committee determined that the CEO should have greater emphasis on variable compensation than all other executives because his actions can have a greater influence on the performance of the Company. The 2009 compensation elements that comprise target annual total direct compensation opportunity and their approximate weightings are shown below.

2009 Compensation Element	% of Target Annual Total Direct Compensation Opportunity	Type of Compensation	Key Objectives
Base Salary	10% 20%	Fixed Annual Cash	Attract and compensate high-performing and experienced leaders at a competitive level of cash compensation.

Annual ICP Awards at Target	15% 20%	Variable Annual Cash	Motivate and reward executives for achieving annual corporate, SBG and functional goals in key areas of financial and operational performance.
Grant Date Fair Value of Long-Term Incentive Awards Ø Stock Options Ø Restricted Stock Units (RSUs)	60% 70%	Variable Long-Term Equity	Directly align the interests of shareowners and executives and motivate long-term operational and financial performance that will build shareowner value. The mix of long-term incentive award types is intended to help attract and retain successful leaders over the long term.

The percentages above are based on target annual total direct compensation and do not necessarily correspond to, and are not a substitute for, the amounts disclosed in the Summary Compensation Table and supplemental tables.

#### **Compensation Elements**

Each element of Honeywell s executive compensation program is described below.

**Base Salary.** Base salaries are primarily based on scope of responsibility and years of experience. Salary increases are based on the Committee s evaluation of current and expected future performance and may reflect the assumption of material additional responsibilities. Typically, base salaries make up the smallest component of total compensation of the Named Executive Officers.

In 2009, as part of the Company s cost control measures in light of the global recession, executives did not receive annual merit increases.

Annual Incentive Bonus (ICP). Each Named Executive Officer has an annual target ICP opportunity expressed as a percentage of base salary. The CEO s target opportunity is 175% of base salary, while the other Named Executive Officers target opportunity is 100% of base salary. ICP payouts can vary significantly from year-to-year, but are capped at 200% of each Named Executive Officer s annual ICP target opportunity. The aggregate annual ICP payout for senior executive employees is also limited to 2% of the Company s consolidated earnings for the year (subject to adjustment for extraordinary items).

At the beginning of each year, the Committee sets specific annual corporate financial objectives. For 2009, the ICP goals and actual performance were:

Measure <sup>(1)</sup>	2009 Target	2009 Actual	Rationale for Metric
Earnings per share	\$3.20 \$3.55	\$2.85	Measures delivery of shareowner value at the corporate level
Free cash flow conversion	At least 100%	155%	Emphasizes link between net income and strong cash generation during global recession
Working capital turns <sup>(2)</sup>	6.3 turns	5.6 turns	Measures efficiency and effectiveness of the Company s business operations

- (1) Each SBG has corresponding objectives, with net income being used in lieu of earnings per share; unusual, infrequently occurring and/or extraordinary items are excluded in determining achievement of Corporate and SBG objectives.
- (2) Defined as sales divided by working capital, which

is trade accounts receivable plus inventory less accounts payable and customer advances.

After the end of the year, the Committee determines individual ICP awards for the Named Executive Officers based on its consideration of achievement of the ICP goals above, as well as a discretionary evaluation of:

Ø Other key performance measures which assess both the strength and degree of difficulty of actual corporate and SBG performance,

such as:

Year-over-year variance in segment profit, margin expansion, revenue conversion and free cash flow conversion

Quality of earnings

Relative performance of SBGs or business units within each SBG

Relevant industry and economic conditions

Degree of stretch in targets;

# Achievement of individual management objectives aligned with the Honeywell Initiatives; and

Ø Demonstrated leadership behaviors.

As part of its evaluation of performance achievements, the Committee also considers the Company s relative EPS performance, as measured against an expanded peer group described below under Peer Group Compensation Data.

The Committee does not assign specific weights to these factors, but in four of the last five years, the Committee applied its negative discretion to reduce ICP awards for the Named Executive Officers. For the reasons set forth above, the Committee determined that the Named Executive Officers would not receive any ICP awards for 2009.

*Long-Term Incentive Compensation.* All long-term incentive awards to officers are approved by the Committee (and by all of the independent directors in the case of the CEO). Since 2003, the

Company has historically provided long-term incentive awards in a mix of annual stock option grants and cash-based Growth Plan Units issued in the first year of each two-year performance cycle. For 2009 only, the Committee determined that it would not provide awards under the Growth Plan due to the difficulty of setting appropriate performance targets under volatile, declining market conditions. Instead, in 2009, Named Executive Officers received RSUs that vest only at the end of three years. For 2010, the Committee has determined to reinstate the mix of stock options and awards of Growth Plan Units in light of the relative stabilization in global economic conditions.

In addition to annual awards of long-term incentive compensation, the Committee periodically considers discretionary RSU awards as may be deemed necessary for retention and recruitment. Grants may only be made on regularly scheduled Committee meeting dates. None of the Named Executive Officers received discretionary RSU awards during 2009.

Equity grants to officers are subject to the Company s Stock Ownership Guidelines that require net gain shares to be held for at least one year after stock option exercise or RSU vesting. Executive officers must also hold Common Stock equal in value to at least 4x (6x for the CEO) their base salary.

**Long-Term Incentive Compensation (Equity).** Annual equity grants are made in February of each year during an open trading window period following the release of Honeywell s final results for the preceding fiscal year. Equity grants are made pursuant to the Company s 2006 Stock Incentive Plan and are typically subject to vesting restrictions that require executives to remain employed with the Company to receive value.

<u>Stock Options</u>: Options only have value to recipients if the stock price increases over the Exercise Price, which is set equal to the fair market value of the Company s Common Stock on the grant date. Options granted to our Named Executive Officers generally vest in equal 25% increments over a four-year period.

<u>Restricted Stock Units</u>: RSUs are linked with shareowner value since the value of RSU grants rise or fall with the stock price. RSUs are also intended to encourage retention as they generally vest over a period of three to seven years.

CEO 2007 Performance Shares: Performance shares are tied to both continued employment and Company performance. In 2007, the Committee granted performance shares to the CEO that would be earned at the end of the four-year performance period, and paid out in equal 50% installments in the first quarters of 2011 and 2012, subject to continued employment through the date of payment. The grant only has value to the extent that the Company s TSR over the four-year performance period (January 1, 2007 December 31, 2010) compares favorably to the TSR for the S&P 100. The targeted number of shares of 125,000 will be earned if the Company s relative TSR is at 60th percentile. Potential payouts range from zero (if the relative four-year TSR is below the 40th percentile) to 250,000 shares (if the relative four-year TSR is 85th percentile or higher).

Long-Term Incentive Compensation (Cash). The Company adopted the Growth Plan a cash-based long-term plan in 2003 to focus executive officers on achievement of specific two-year financial objectives that are aligned with business fundamentals rather than stock price appreciation. The Growth Plan is designed to reward sustainable, profitable growth, consistent with the Honeywell Initiative on Growth and the Company s strategic plan. The two-year performance cycles do not overlap so that Growth Plan payouts reported as Non-Equity Incentive Plan Compensation in the Summary Compensation Table in a single year (2008) are considered by the Committee as compensation for the two-year performance period (2007 2008).

The Growth Plan for the 2007-2008 performance cycle had dual objectives that were equally weighted between: (i) organic revenue growth, excluding the impact of acquisitions and divestitures and (ii) improvement of return on investment (ROI)<sup>(1)</sup>. For SBG executives (including Messrs. Fradin and Kramvis and formerly for Mr. Gillette), 50% of the payouts for the 2007-2008 performance cycle

ROI is defined as the ratio of net income before interest expense to cash employed in the Company's businesses. ROI is a measure of the Company's ability to convert investments such as inventory, property, plant and equipment into profits. The ROI calculation excludes the impact of acquisitions and divestitures during the performance cycle (unless there is deemed to be sufficient certainty as to their completion at the time of the setting of the targets for the performance cycle) and pension income/expense.

was based on achievement of the corporate metrics, with the remaining 50% based on achievement of corresponding SBG objectives. These dual objectives were selected to complement, but not duplicate, the three annual corporate financial objectives utilized for ICP purposes.

In contrast to annual ICP awards, which are intended to provide an appropriate level of annual cash compensation, payouts under the Growth Plan are intended to promote retention, as 50% of the earned award is paid in the first quarter of the first year after the performance cycle ends, and 50% of the earned award is paid in the first quarter of the second year after the performance cycle ends. Payments are forfeited if the Named Executive Officer is not employed by the Company on the payout dates. In light of the relative stabilization in global economic conditions, the Growth Plan has been reinstituted with the establishment of a new 2010-2011 performance cycle.

Retirement Plans. The Company offers certain retirement benefits to our Named Executive Officers. Specifically, Named Executive Officers may participate in broad-based plans available to all executive employees, including a defined benefit pension plan and a 401(k) savings plan that provides matching Company contributions up to the first 8% of base salary contributed to the plan (subject to IRS limitations). In June of 2009, matching contributions under the savings plan were reduced by 50%. Because the Internal Revenue Code limits the pension benefits that can be accrued under a tax-qualified defined benefit pension plan, the Company maintains an unfunded supplemental retirement plan to replace the portion of an executive s pension benefit subject to the IRS limitations. In addition, certain Named Executive Officers are entitled to supplemental retirement benefits deemed appropriate in light of circumstances surrounding the recruitment or retention of these individuals. These plans are explained in detail beginning on page 46.

Nonqualified Deferred Compensation Plans. The Company offers executive officers (including the Named Executive Officers) the ability to participate in certain nonqualified deferred compensation plans to permit retirement savings in a tax-efficient manner. Under this plan, executive officers can elect to defer up to 100% of their annual ICP awards. In addition, executive officers may also participate in a supplemental savings plan maintained to permit deferral of base salary that cannot be contributed to the Company s 401(k) plan due to Internal Revenue Code limitations. These amounts are matched on the same basis as 401(k) plan contributions. Deferred compensation balances earn interest at a fixed rate based on the Company s 15-year cost of borrowing, which is subject to change on an annual basis (7.2% in 2009, set at 4.8% for 2010). Consistent with the long-term focus of the executive compensation program, matching contributions are treated as if invested in Company Common Stock. Distributions are limited by plan rules, prior employee elections and Internal Revenue Code restrictions. These plans are explained in detail beginning on page 54.

Benefits and Perquisites. Our Named Executive Officers are entitled to participate in Company-wide benefits such as life, medical, dental, accidental death and disability insurance that are competitive with other similarly-sized companies. The Named Executive Officers participate in these programs on the same basis as the rest of the Company s salaried employees. The Company maintains excess liability coverage for management personnel, including the Named Executive Officers. Two Named Executive Officers also receive additional life insurance benefits. The Company s security policy requires the CEO to use company aircraft for all air travel (business or personal) to ensure the personal security of the CEO and protect the confidentiality of the Company s business, and to have home security and back-up power systems. The Company may also permit limited personal usage of corporate aircraft by other executive officers.

#### **Compensation Decisions: Factors Considered**

#### **General Considerations**

Within the overall framework of the objectives discussed above, the factors that generally shape particular executive compensation decisions are the following:

Executive s relative level of responsibility within Honeywell and the impact of his or her position on Honeywell s performance with recognition that both the amount and at-risk nature of the compensation should increase with the level of responsibility;

Overall operational and financial performance Corporate and SBG (as discussed above and below);

Executive s individual record of performance consistent with the Honeywell Initiatives (Growth, Productivity, Cash, People and Key Processes); and

Executive s long-term leadership potential with Honeywell and associated retention risk.

The Committee also periodically requests and reviews additional information as context for its consideration of the factors listed above. For example in 2009 the Committee also reviewed information regarding:

Trends and best practices in executive compensation;

Pay levels and practices for the competitive marketplace;

Company performance relative to the competitive marketplace;

Annual share utilization and shareowner dilution levels resulting from the compensation plans;

Peer group composition;

Stock ownership and retention values;

Each executive s three-year compensation history; and

Tenure within the position.

#### Peer Group Compensation Data

The Committee does not target a specific competitive position relative to the market in determining the compensation of its executive officers. However, the Committee believes it is important to understand the relevant market for executive talent to ensure that the Company s executive compensation program supports the attraction and retention of highly qualified leaders.

The Committee maintains its awareness of market conditions through annual review of compensation data compiled by the independent compensation consultant retained by the Committee regarding a peer group of companies (listed below) having one or more of the following attributes: business operations in the industries and markets in which Honeywell participates, similar revenue and market capitalization, similar breadth of portfolio and complexity, global scope of operations and/or diversified product lines (the Peer Group).

#### **Peer Group**

Alcoa Johnson Controls

Boeing Lockheed Martin

Dow Chemical Northrop Grumman

DuPont Raytheon

Emerson Electric Textron

General Dynamics 3M

General Electric United Technologies

The Committee believes that Honeywell executives are potentially attractive candidates for such companies because of the depth of experience and management skill set required to manage a global company of Honeywell s scope and

complexity. The Committee periodically reviews the appropriateness of the Peer Group and the purposes for which it is used. In 2009, the Committee replaced General Motors with 3M which was determined to be a more comparable industry conglomerate in terms of size, scope of operations and financial strength.

The Committee reviews data regarding the Peer Group with respect to base salary, target and actual annual cash incentive compensation, total annual cash compensation, long-term incentive compensation and total direct compensation for each Named Executive Officer. The Committee also reviews general industry survey data published by third parties as a general indicator of relevant

market conditions and pay practices and as a broader reference point for specific business units where the breadth and relevance of Peer Group data may be somewhat limited. Neither the Committee nor the Company has any input into the scope of the companies included in these general industry surveys.

To ensure that relative, as well as absolute, performance has a direct impact on executive compensation levels, the contribution of the EPS component to the funding of the annual ICP awards is also subject to upward or downward adjustment, up to a maximum of 25% in either direction, based on the annual change in Honeywell s EPS relative to an expanded peer group reflecting the Conglomerates, Aerospace & Defense, Industrial Machinery, Specialty Chemicals, Diversified Chemical and Auto Parts & Equipment subgroups of the S&P 500 Index. This comparison was not relevant to the Committee s determination of Named Executive Officer compensation in 2009 as they did not receive ICP awards for this year.

#### Compensation History

Each year the Committee reviews each executive officer s three-year compensation history with respect to each element of compensation, as well as projected payouts under the Company s retirement and deferred compensation plans, and prior non-recurring types of awards or grants (e.g., sign on or make whole awards upon joining Honeywell and restricted stock unit awards for retention and/or succession planning purposes). This enables the Committee to understand how each element of compensation interacts with the other elements and to see how current compensation decisions may affect future wealth accumulation and executive retention. The Committee considers historical award and/or grant levels when determining individual annual ICP awards and option grants, as well as the value and vesting dates of unvested equity holdings in connection with assessing the need for retention arrangements. While the Committee also considers potential payouts and circumstances involving a change in control of the Company and/or termination of the executive officer s employment, these arrangements generally do not influence the Committee s decisions regarding current year compensation.

#### Succession Planning

As a result of the industry backgrounds and experience of the Company s senior executives, and Honeywell s history of operating performance and skills development, the Committee believes that there is a significant risk that these leaders will be presented with other career opportunities at large companies with significant resources to offer higher compensation levels. The Committee recognizes that retention of highly qualified management talent is critical to the Company s continued performance and to successful succession planning. As such, the Company periodically makes grants of discretionary RSUs that vest over an extended period of time (generally 3, 5 and 7 years) to retain executives who are perceived to be strong succession candidates. The timing and size of discretionary RSU grants are evaluated as part of providing competitive compensation levels that reflect a sustained, superior performance culture and a challenging work environment. Since January 2004, all of the Company s open executive officer positions have been filled with executives promoted from within Honeywell.

#### Disparity Among Named Executive Officers

There are no policy differences with respect to the compensation of individual Named Executive Officers even though the level of compensation may differ based on scope of responsibilities and performance. The compensation disparity between the CEO and the other Named Executive Officers is primarily due to the CEO having significantly greater responsibilities for management and oversight of a diversified, global enterprise and the corresponding market factors reflecting this difference.

#### Judgment and Discretion of the Committee

The Committee considers the factors above within the context of the then-prevailing economic environment and the Committee may adjust the terms and/or amounts of compensation elements in an

effort to ensure that they reflect the Company s philosophy and business goals. The Committee does not believe that the factoring of the various items considered by the Committee in making its decisions regarding the size or composition of the overall compensation of each Named Executive Officer should or can be reduced to a linear formula. The Committee considers a wide range of factors and performance measures as a basis for applying judgment and discretion to adjust aggregate and individual awards under each element of the Company s executive compensation program (subject to relevant tax rules and plan rules), as it deems appropriate based on such performance. The Committee has exercised its discretion to lower aggregate incentive compensation awards in four of the past five years.

#### **2009 Compensation Decisions**

The Committee set 2009 compensation for each Named Executive Officer in the context of the prevailing global economic recession and the leadership decisions and actions taken by each Named Executive Officer to position the Company for long-term profitable growth and creation of shareowner value.

In the first quarter of 2009, the Committee took the following actions:

Base salary: There would be no base salary increases for 2009;

**ICP Targets: Set** ICP targets for 2009 earnings per share, free cash flow conversion and working capital turns consistent with the Company s annual operating plan which reflected then-current assumptions regarding macro-economic and key end-market conditions:

Growth Plan: Determined to temporarily suspend the Growth Plan for the reasons set forth above; **RSU** Awards: Restricted stock units would be awarded to replace the expected annual value of Growth Plan units in order to maintain focus on investing in future growth during difficult times, encourage retention and preserve the annual/long-term mix of the Company s executive compensation program; and

Stock Options: Stock options would be awarded based on the considerations set forth below:

## Ø CEO option

grants: Under his employment agreement, Mr. Cote is eligible for annual equity awards based on a target value of 230% of the sum of his current base salary and annual incentive bonus target. The Committee does not set specific performance

targets or

identify

particular

weightings

when

determining the

number of

options to grant

to Mr. Cote. In

accordance with

its charter, in

reviewing the

long-term

incentive

component of

CEO annual

direct

compensation,

the Committee

considered the

Company s

operational

performance

and relative

total shareowner

return for the

prior fiscal year,

the value of

similar

incentive

awards to CEOs

at comparable

companies, and

awards

previously made

to Mr. Cote.

Based on these

considerations,

in February

2009, the

Committee

granted Mr.

Cote options to

acquire 950,000

shares in

recognition of

his leadership in

driving

sustained

financial and

operational

## performance.

#### Ø Other Named

Executive

Officer option

grants: For the

other Named

Executive

Officers, the

Committee

considered

historical grant

levels, as well

as the executive

officer s

performance in

the prior fiscal

year, his impact

on overall

Company

performance

and his potential

to contribute to

the future

performance of

the Company

and to assume

increased

leadership

responsibilities.

In addition,

under prior

market-driven

retention

actions, Messrs.

Fradin and

Gillette were

each eligible to

receive an

annual stock

option grant

worth \$2

million. Based

on these

considerations,

in February

2009, the

Committee

granted each of

the other

Named

Executive Officers the options stated below:

 Mr. Anderson:
 275,000

 Mr. Fradin:
 275,000

 Mr. Kittelberger:
 225,000

Mr. Kramvis: 175,000

Mr. Gillette: 275,000 (Forfeited upon his resignation in October 2009)

In December 2009, the Committee took the following action:

Pensionable

earnings:

Determined

that U.S.

pension plan

participants

(excluding the

CEO), should

not be unduly

penalized by

difficult

leadership

actions in

2009 that

drove

significant

cost controls

and reductions

which

negatively

impacted U.S.

employees,

including

work

furloughs, no

annual base

salary

increases for

executives

and limited

annual base

salary

increases for

other

employees,

significant

reduction in

2009 ICP

awards (no

ICP awards

for the CEO

and his direct

staff,

including the

Named

Executive

Officers) and

a 50%

reduction in the savings plan matching contributions. In recognition of management leadership and employee contributions toward preserving and sustaining shareowner value during challenging economic conditions, the Committee determined that the impact of the cost reduction actions on individual pension plan participants should be mitigated by adjusting pensionable earnings for 2009 to credit employees for amounts foregone due to implemented furloughs and, for employees

eligible for annual ICP awards, include the greater of the individual s 2009 or 2008 earned annual ICP awards. At the request

of Mr. Cote,

the

Committee

did not extend

this benefit to

the CEO.

Based on an

assumed

retirement

date of

December 31,

2009, the

impact of this

change does

not exceed

6% of the

accumulated

pension

benefit of any

Named

Executive

Officer at

such date.

In the first quarter of 2010, the Committee took the following action:

Determination of

2009 ICP

Awards:

Accepted Mr.

Cote s

recommendation

that he and his

direct staff

receive no ICP

awards for 2009

in order to

emphasize

long-term

awards, rather

than ICP awards,

during an

economic

downturn. Other

executives

received ICP

awards

significantly

below prior year

amounts. ICP

awards for 2009

were significantly below levels that would otherwise have resulted from a consideration of performance against the target ICP metrics.

#### Named Executive Officer Direct Compensation & Performance

Set forth below is a discussion of compensation actions for each Named Executive Officer, which reflects how the Committee viewed compensation in 2009. The tables differ from, and are not a substitute for, the Summary Compensation Table, which presents similar information in the format required by the SEC.

The tables below highlight 2009 direct compensation actions (base salary, ICP award, annual stock option grants, and restricted stock unit grants in 2009 in lieu of grants of Growth Plan units) for each Named Executive Officer and the percentage variance in total direct compensation compared to the prior year.

Generally, the Committee s compensation actions for 2009 reflect a focus on leadership actions taken to mitigate the short-term impact of global economic conditions and position the Company to deliver sustainable improved business performance over the longer cycle. In particular, the decisions reflect Mr. Cote s request that the Committee not authorize ICP awards for Named Executive Officers for 2009, the substitution of restricted stock units for Growth Plan units as a result of the suspension of the Growth Plan in 2009, and a decline in the market price of our shares which impacted the grant date fair value of our equity awards. These decisions demonstrate that compensation is aligned with performance, with an emphasis on driving long-term growth and productivity.

#### David Cote Chairman and Chief Executive Officer

	2009	
Base Salary	\$ 1,800,000	
Annual ICP Award	\$ 0	
<b>Total Annual Compensation</b>	\$ 1,800,000	
Growth Plan	none	
Restricted Stock Units(a)	\$ 4,252,500	
Stock Options(b)	\$ 6,374,500	
<b>Total Long-Term Compensation</b>	\$ 10,627,000	
<b>Total Direct Compensation</b>	\$ 12,427,000	Down 56% vs. 2008

(a) 150,000 restricted stock

units at a share price of \$28.35.

(b) 950,000 stock options with a grant date Black-Scholes value \$6.71.

#### 2009 Performance Highlights:

Led the Company through a challenging economic environment by aggressively managing costs while still maintaining the industrial base required to respond quickly when economic conditions improve.

Ensured focus on the linkage between net income and strong cash generation, resulting in an increase in free cash flow to \$3.3 billion despite a 23% decline in net income; free cash flow conversion (free cash flow divided by net income) of 155% reflected strong quality of earnings.

Drove seed planting investments in next generation technologies

and applications in each of the Company s business segments, including the SmartPath precision landing system, UOP Biofuels, energy efficiency products & services, wireless sensing, green jet fuel, and advanced turbochargers for new engine platforms. Focused on

expansion of Honeywell s presence in emerging regions, increasing sales, income and employees in India, China and the Middle East. Honeywell now derives approximately half of its sales from outside the US, with approximately 14% of those

sales in emerging regions.

David Anderson Senior Vice President and Chief Financial Officer

	2009	
Base Salary	\$ 900,000	
Annual ICP Award	\$ 0	
<b>Total Annual Compensation</b>	\$ 900,000	
Growth Plan	none	
Restricted Stock Units(a)	\$ 1,134,000	
Stock Options(b)	\$ 1,845,250	
<b>Total Long-Term Compensation</b>	\$ 2,979,250	
<b>Total Direct Compensation</b>	\$ 3,879,250	Down 49% vs 2008

- (a) 40,000 restricted stock units at a share price of \$28.35.
- (b) 275,000 stock options with a grant date Black-Scholes value \$6.71.

# **2009 Performance Highlights:**

Drove working capital and cost reduction initiatives which contributed to the Company exceeding goals for free cash flow conversion and maintaining flat overall segment margin despite a 15% decline in sales in 2009.

Completed 3 acquisitions adding approximately \$325M in annual revenues in attractive strategic growth areas (gas metering, control products, specialty membranes). Divested 5 non-core operations.

Advanced Functional Transformation initiatives which delivered approximately \$240 million in savings in 2009 while still ensuring service quality.

Continued to drive productivity across the organization with focus on strong execution of repositioning projects which are anticipated to generate approximately \$300 million in incremental operating savings in 2010.

## Roger Fradin President and Chief Executive Officer-Automation and Control Solutions (ACS)

Base Salary \$ 1,050,000
Annual ICP Award \$ 0
Total Annual Compensation \$ 1,050,000
Growth Plan none
Restricted Stock Units <sup>(a)</sup> \$ 1,134,000
Stock Options <sup>(b)</sup> \$ 1,845,250
Total Long-Term Compensation \$ 2,979,250
Total Direct Compensation \$ 4,029,250 Down 49% vs. 2008

(a) 40,000 restricted stock units at a share price of \$28.35.

(b) 275,000 stock options with a grant date Black-Scholes value \$6.71.

## 2009 Performance Highlights:

Expanded ACS segment margin versus 2008 through aggressive cost actions and new product launches.

Delivered year-over-year improvement in ACS working capital turns and free cash

flow conversion despite soft conditions in most of the key end-markets and a 10% decline in ACS sales.

Launched over 400 new product introductions across the broad ACS portfolio, with energy efficiency being a key product attribute.

Continued efforts to build and strengthen a growth culture with focus on sales and marketing excellence, global expansion, product innovation, and best-in-class acquisition integration processes; entered gas metering and controls segment through the acquisition of

RMG.

Larry Kittelberger Senior Vice President-Technology and Operations

Base Salary	\$ 710,000	
·		
Annual ICP Award	\$ 0	
<b>Total Annual Compensation</b>	\$ 710,000	
Growth Plan	none	
Restricted Stock Units(a)	\$ 850,500	
Stock Options(b)	\$ 1,509,750	
•		
<b>Total Long-Term Compensation</b>	\$ 2,360,250	
<b>Total Direct Compensation</b>	\$ 3,070,250	Down 57% from 2008(c)

- (a) 30,000 restricted stock units at a share price of \$28.35.
- (b) 225,000 stock options with a grant date Black-Scholes value \$6.71.
- (c) Decrease of 67% if 2008 discretionary grant of restricted stock units is considered.

# **2009 Performance Highlights:**

Began implementation of the Honeywell Operating System at 51 new sites; implementation has commenced at over 80% of Company s

manufacturing sites.

Supported the geographic expansion and implementation of increased capabilities of the Honeywell Technology Solutions Lab headquartered in India, a center of excellence for technology and engineering solutions.

Led efforts to reduce indirect material spend; \$1.0 billion in savings in 2009. Expanded sourcing of direct materials from emerging markets.

Maintained positive results in key operating and customer satisfaction metrics while driving significant cost reduction through the reengineering of functional processes.

## Andreas Kramvis President and Chief Executive Officer-Specialty Materials (SM)

#### 2009

Restricted Stock Units <sup>(a)</sup> Stock Options <sup>(b)</sup>	\$ \$	708,750 1,174,250	
•			
Total Long-Term Compensation Total Direct Compensation	<b>\$</b>	1,883,000 2,433,000	(First year as Named Executive Officer)

(a) 25,000 restricted stock units at a share price of \$28.35.

(b) 175,000 stock options with a grant date Black-Scholes value \$6.71.

## 2009 Performance Highlights:

Expanded Specialty Materials segment margin by 90 basis points vs. 2008 and repositioned products for higher value.

Delivered strong improvement in Specialty Materials free cash flow, despite a 16% drop in segment profit.

Generated \$111 million in revenue from new products launched in 2009. Reenergized the new product introduction processes through significant improvements in commercialization and channel marketing initiatives to reduce cycle time to market.

Continued
Specialty Materials
globalization
initiatives,
achieving 59% of
sales outside of
North America.
Launched a Process
Commercialization
Center in India and
improved the
effectiveness of the
Shanghai
Development Labs.

Robert Gillette Former President and Chief Executive Officer-Aerospace

Base Salary	\$ 803,654
Annual ICP Award	\$ 0

<b>Total Annual Compensation</b>	\$ 803,654	
Growth Plan	none	
Restricted Stock Units <sup>(a)</sup>	\$ 1,134,000	Forfeited upon resignation in October 2009
Stock Options <sup>(b)</sup>	\$ 1,845,250	Forfeited upon resignation in October 2009
<b>Total Long-Term Compensation</b>	\$ 2,979,250	
<b>Total Direct Compensation</b>	\$ 3,782,904	Down 50% vs. 2008

(a) 40,000 restricted stock units at a share price of \$28.35.

(b) 275,000 stock options with a grant date Black-Scholes value \$6.71.

#### **Risk Considerations**

The Committee believes that the balanced utilization of the various elements of the Company s executive compensation program:

Supports the achievement of competitive revenue, earnings and cash performance in variable economic and industry conditions without undue risk; and

Mitigates the potential to

reward risk-taking that may produce short-term results that appear in isolation to be favorable, but that may undermine the successful execution of the Company s long-term business strategy and destroy shareowner value.

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The following risk oversight and compensation design features guard against excessive risk-taking:

Company s processes for developing strategic and annual operating plans, approval of capital investments, internal control over financial reporting and other financial, operational and compliance policies and practices (see pages 14 15 of this proxy statement for a full discussion of the role of the Board of Directors in the risk oversight process);

Diversified nature of the Company s overall portfolio of businesses with respect to industries and markets served (types, long-cycle/short cycle), products and services sold, and geographic footprint;

Review and approval of corporate, SBG and individual executive officer objectives by the Committee to

ensure that these goals are aligned with the Company s annual operating and strategic plans, achieve the proper risk/reward balance, and do not encourage unnecessary or excessive risk-taking;

Base salaries consistent with executives responsibilities so that they are not motivated to take excessive risks to achieve a reasonable level of financial security;

Determination of incentive awards based on a review of a variety of indicators of performance, thus diversifying the risk associated with any single indicator of performance;

Design of long-term compensation to reward executives for driving sustainable, profitable, growth for shareowners; Vesting periods for equity compensation awards that encourage executives to focus on sustained stock price appreciation;

The mix between fixed and variable, annual and long-term, and cash and equity compensation are designed to encourage strategies and actions that are in the Company s long-term best interests;

Incentive plans are not overly leveraged and cap the maximum payment; design features intended to balance pay for performance with an appropriate level of risk taking. The Committee has discretionary authority to adjust annual ICP payments, which further reduces any business risk associated with such plan;

Adoption of clawback policies which provide for the recoupment of incentive compensation paid in event of a significant restatement of Company financial results;

Clawback
provisions in the
Company s
current stock
plan that allow
the Company to
cancel shares or
recover gains
realized by an
executive if
non-competition
provisions are
violated; and

Ownership thresholds in the Company s stock ownership guidelines that require Named Executive Officers to hold shares of Honeywell Common Stock equal to 4 to 6 times their current annual base salary, as detailed below.

# **Stock Ownership Guidelines**

The Committee believes that executives will more effectively pursue the long-term interests of the Company s shareowners if they are also shareowners. Accordingly, the Committee adopted minimum stock ownership guidelines in May 2003 for all executive officers.

Under these guidelines, the CEO must hold shares of Common Stock equal in value to six times his current annual base salary. Other executive officers are required to own shares equal in value to four times their current base salary.

Shares used in determining whether these guidelines are met include shares held personally, share equivalents held in qualified and nonqualified retirement accounts, and restricted stock units. Executive officers have five years to meet these guidelines. As of December 31, 2009, each of the Named Executive Officers held shares in excess of these guidelines.

In addition, the stock ownership guidelines require officers to hold for at least one year the net shares from restricted stock unit vesting (with respect to restricted stock units granted after the adoption of the stock ownership guidelines) or the net gain shares of Common Stock that they receive by exercising stock options. Net shares means the number of shares obtained from restricted

stock unit vesting, less the number of shares withheld or sold to pay applicable taxes. Net gain shares means the number of shares obtained by exercising the option, less the number of shares the officer sells to cover the exercise price of the options and pay applicable taxes. After the one-year holding period, officers may sell net shares or net gain shares, provided that following any sale, they continue to hold shares of Common Stock in excess of the prescribed minimum stock ownership level.

The stock ownership guidelines do not apply to officers at or over age 60 who have at least 10 years of service. This allows prudent investment planning for officers nearing retirement. As of the date of this proxy statement, all of the Named Executive Officers except for Mr. Kittelberger are subject to the stock ownership guidelines. These guidelines are periodically reviewed by the Committee.

#### Recoupment

The Company s Corporate Governance Guidelines provide for the recoupment of incentive compensation paid to senior executives in the event of a significant restatement of financial results (a Restatement ). Under the guidelines, the Board can seek recoupment if and to the extent that (i) the amount of incentive compensation was calculated based upon the achievement of financial results that were subsequently reduced due to a Restatement, (ii) the senior executive engaged in misconduct, and (iii) the amount of incentive compensation that would have been awarded to the senior executive had the financial results been properly reported would have been lower than the amount actually awarded. The complete text of the Corporate Governance Guidelines is posted on our website at <a href="https://www.honeywell.com">www.honeywell.com</a> (see Investor Relations Corporate Governance ).

In the event that following an executive officer s termination of employment with Honeywell, he or she commences employment with or otherwise provides services to a Honeywell competitor without the Committee s prior approval, the Company reserves the right, for awards issued under the 2003 and 2006 Stock Incentive Plans, to (i) cancel all unexercised options, (ii) forfeit all unvested Growth Plan units and restricted stock units, and (iii) recover any gains attributable to options that were exercised, and any value attributable to Growth Plan units and restricted stock units that were paid, during the period beginning six months before and ending two years after the executive officer s termination of employment.

# **Tax Deductibility of Executive Compensation**

Section 162(m) of the Internal Revenue Code restricts deductibility for federal income tax purposes of annual individual compensation in excess of \$1 million to the Named Executive Officers (excluding the Chief Financial Officer) if certain conditions are not satisfied. Honeywell intends, to the extent practicable, to preserve deductibility of compensation paid to its Named Executive Officers while maintaining compensation programs that effectively attract, motivate and retain exceptional executives in a highly competitive environment.

The Company has designed its annual and long-term cash incentive and stock option awards to permit full deductibility. The plans under which these awards are made have been approved by the shareowners and provide for awards that are eligible for deductibility as performance-based compensation. The Committee may use its discretion to set actual compensation below the maximum amount calculated by application of the relevant performance criteria. The Committee intended that all annual ICP and Growth Plan payments to the Named Executive Officers for 2009 would be deductible for federal income tax purposes.

The Committee does not believe, however, that it would be in the best interests of the Company or its shareowners to restrict the Committee s discretion and flexibility to craft compensation plans and arrangements that may result in non-deductible compensation expenses. Accordingly, the Committee from time to time has approved elements of compensation for certain Named Executive Officers that were consistent with the objectives of the Company s executive compensation program, but that were not fully deductible (which may include, among other things, time-based restricted stock unit awards and a portion of the CEO s base salary, both of which were applicable for

# **Transactions in Company Securities**

No employee, including Named Executive Officers, may engage in short sales of Honeywell securities. Also, selling or purchasing puts or calls or otherwise trading in or writing options or other derivative instruments on Honeywell s securities by employees, officers and directors is prohibited. These same provisions also apply to our non-employee directors.

#### COMPENSATION COMMITTEE INTERLOCKS AND INSIDER PARTICIPATION

During fiscal year 2009, all of the members of the Management Development and Compensation Committee were independent directors, and no member was an employee or former employee of Honeywell. No Committee member had any relationship requiring disclosure under Certain Relationships and Related Transactions on page 20 of this proxy statement. During fiscal year 2009, none of our executive officers served on the compensation committee (or its equivalent) or board of directors of another entity whose executive officer served on our Management Development and Compensation Committee.

#### MANAGEMENT DEVELOPMENT AND COMPENSATION COMMITTEE REPORT

The Management Development and Compensation Committee reviewed and discussed Honeywell s Compensation Discussion and Analysis with management. Based on this review and discussion, the Committee recommended that the Board of Directors include the Compensation Discussion and Analysis in this proxy statement and the Form 10-K for the year ended December 31, 2009 filed with the Securities and Exchange Commission.

#### THE MANAGEMENT DEVELOPMENT AND COMPENSATION COMMITTEE

John R. Stafford, Chair Gordon M. Bethune Clive R. Hollick Bradley T. Sheares

# Edgar Filing: HONEYWELL INTERNATIONAL INC - Form DEF 14A SUMMARY COMPENSATION TABLE

Name and							Noi In
Principal Position	Year	Salary(\$)	В	sonus(1)(\$)	Stock Awards(2)(\$)	Option Awards(3)(\$)	Compe
David M. Cote							
Chairman of the	2009	\$ 1,800,000	\$	0	\$ 4,252,500	\$ 6,374,500	\$
Board and Chief	2008	\$ 1,825,962	\$	3,500,000	\$ 0	\$ 8,983,000	\$
Executive Officer	2007	\$ 1,618,269	\$	4,200,000	\$ 6,282,713	\$ 7,140,000	\$
David J. Anderson							
Senior Vice	2009	\$ 900,000	\$	0	\$ 1,134,000	\$ 1,845,250	\$
President, Chief	2008	\$ 905,769	\$	975,000	\$ 0	\$ 2,211,200	\$
Financial Officer	2007	\$ 773,846	\$	1,100,000	\$ 0	\$ 1,785,000	\$
Roger Fradin							
President & Chief							
Executive Officer,	2009	\$ 1,050,000	\$	0	\$ 1,134,000	\$ 1,845,250	\$
Automation and	2008	\$ 1,075,962	\$	1,150,000	\$ 0	\$ 2,211,200	\$
Control Solutions	2007	\$ 775,962	\$	1,150,000	\$ 12,015,570	\$ 1,785,000	\$
Larry E. Kittelberger							
Senior Vice							
President,	2009	\$ 710,000	\$	0	\$ 850,500	\$ 1,509,750	\$
Technology and	2008	\$ 712,788	\$	700,000	\$ 2,046,400	\$ 2,211,200	\$
Operations	2007	\$ 606,250	\$	800,000	\$ 0	\$ 1,785,000	\$

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Andreas Kramvis(7)						
President & Chief	2009	\$ 550,000	\$ 0	\$ 708,750	\$ 1,174,250	\$
Executive Officer,						
Specialty Materials						
Robert J. Gillette						
Former President &	2009	\$ 803,654	\$ 0	\$ 1,134,000 (8)	\$ 1,845,250 (8)	\$
Chief Executive	2008	\$ 1,061,154	\$ 800,000	\$ 0	\$ 2,211,200 (8)	\$
Officer, Aerospace	2007	\$ 635,577	\$ 900,000	\$ 11,652,000 (8)	\$ 1,785,000 (8)	\$

- (1) At the request of Mr. Cote, the Committee determined that the Named Executive Officers would receive no annual incentive bonus awards for 2009.
- (2) Amounts
  reflect the
  aggregate
  grant date fair
  value of
  restricted stock
  unit awards
  computed in
  accordance
  with FASB
  ASC Topic
  718. Restricted
  stock unit
  awards made
  in lieu of

Growth Plan units were valued at \$28.35 per share, which represented the average of the high and low trading prices of a share of Company common stock on the grant date.

# (3) Amounts reflect the aggregate grant date fair value of option awards computed in accordance with FASB **ASC** Topic

718. The fair value of each option award is estimated on

the date of grant using the

**Black-Scholes** 

option-pricing

model. Option awards were

made on

February 24, 2009 with a

**Black-Scholes** 

value of \$6.71

per share. A

more detailed

discussion of the

assumptions

used in the

valuation of

option awards made in fiscal

year 2009 may

be found in

Note 20 of the Notes to the Financial Statements in the Company s Form 10-K for the year ended December 31, 2009.

# amount under the Growth Plan with respect to the 2007 2008

(4) Reflects the full earned

performance

cycle, reported

in a single year

(2008) as

required by

applicable

SEC rules.

Actual

payment of

this award is

made in two

equal

installments,

the first of

which was

made in March

2009 and the

second in

March 2010,

subject to the

executive s

continued

active

employment

on each

payment date.

(5) Represents (a)

the aggregate

change in the

present value

of each Named

Executive

Officer s

accumulated benefit under the Company s pension plans from 2008 to 2009 (as disclosed in the Pension

Benefits table on page 47 of

this proxy

statement) and

(b) interest

earned on

deferred

compensation

in 2009 that is

considered

above-market

interest under

SEC rules (as

discussed

beginning on

page 54 of this

proxy

statement), as

shown in the

following

table:

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Name	A	Change in Aggregate nsion Value (\$)	Mar	Above ket Interest (\$)
David M. Cote	\$	0	\$	384,123
David J. Anderson	\$	2,448,000	\$	156,267
Roger Fradin	\$	429,772	\$	239,528
Larry E. Kittelberger	\$	1,913,395	\$	167,396
Andreas Kramvis	\$	149,483	\$	69,755
Robert J. Gillette	\$	246,451	\$	18,333

(6) For 2009, other compensation consists of the following:

				Mr.				Mr.				
Item	N	1r. Cote	Aı	nderson	Mı	r. Fradin	Kit	telberger	Mr.	Kramvis	Mr	. Gillette
Excess liability insurance(A)	\$	1,006	\$	1,006	\$	1,006	\$	1,006	\$	1,006	\$	833
Executive life insurance(B)	\$	62,000					\$	83,838				
Matching Contributions(C)	\$	108,000	\$	37,385	\$	63,000	\$	42,600	\$	33,000	\$	53,146
Personal use of company aircraft(D)	\$	165,178			\$	54,513			\$	24,798	\$	32,784
Security Systems(E)	\$	13,158										
Tax reimbursement payments(F)	\$	62,696	\$	1,258	\$	1,175	\$	3,148	\$	5,562	\$	648
Miscellaneous cash allowances(G)									\$	15,379		
Totals	\$	412,038	\$	39,649	\$	119,694	\$	130,592	\$	79,745	\$	87,411

(A) Represents the annual premiums

paid by the Company to purchase excess liability insurance coverage for each Named Executive Officer.

(B) Under the terms of Mr. Cote s employment agreement, the Company is obligated to provide Mr. Cote with \$10 million in life insurance coverage at the Company s cost. The Company does so pursuant to an arrangement whereby Mr. Cote maintains the insurance on his own, subject to reimbursement by the Company, until the death of Mr. Cote and his spouse. The annual premium cost of the life insurance coverage is \$62,000. The Company will no longer be required to continue to reimburse Mr. Cote for the premium if (i) his employment is terminated for cause (as defined in Mr. Cote s employment agreement), (ii) the insurance policy is allowed to lapse and is no longer in force, (iii) Mr. Cote provides more than de minimis services to a competitor of the Company during the three year period following his

termination of employment, or (iv) Mr. Cote and the Company agree to terminate the agreement. As of December 31, 2009, a maximum of 44 payments remained to be made, and the approximate present value of this stream of payments was \$1.1 million using a discount rate equal to 120% of the annual long-term applicable federal rate in effect in December 2009 (5.02%).

For Mr. Kittelberger, this amount represents premiums paid by the Company for term and universal life insurance policies.

- (C) Represents total
  Company
  contributions to each
  Named Executive
  Officer s accounts in
  the tax-qualified
  Honeywell Savings
  and Ownership Plan
  and the
  non-tax-qualified
  Supplemental
  Savings Plan.
- (D) Mr. Cote is required by Company policy to use Company aircraft for all business and personal travel. The amount shown for each Named Executive Officer

represents the aggregate incremental cost of personal travel by the Named Executive Officer or a family member. This amount is calculated by multiplying the total number of personal flight hours times the average direct variable operating costs (expenses for aviation employees, business meals, aircraft maintenance, telecommunications, transportation charges, including but not limited to hangar and landing fees, aviation fuel, and commissaries) per flight hour for company aircraft. The incremental cost of locating aircraft to the origin of a personal trip or returning aircraft from the completion of a personal trip is also included in this calculation. Use of company aircraft saves substantial time and allows the CEO better access to employees and customers around the world. Over 97% of the use of company aircraft is for business purposes.

- (E) Represents the cost of an equipment upgrade and the total cost paid by the Company in 2009 for monthly monitoring fees relating to a personal home security system provided to Mr. Cote by the Company.
- (F) For Mr. Cote, represents reimbursement for taxes associated with the life insurance premium reimbursement and personal aircraft usage described above. Aircraft usage by Mr. Cote s family results in the imputation of taxable income to Mr. Cote, for which there is no associated tax reimbursement. For the other Named Executive Officers, the amount shown represents reimbursement for taxes on income imputed

to the Named

Executive Officer for spousal travel on the corporate aircraft when the presence of the officer s spouse at a Board meeting function is requested by the Company. For Mr. Kramvis, also includes reimbursement amount related to relocation costs.

Effective January 1, 2010 (i) Mr. Cote will no longer be reimbursed for taxes on his life insurance reimbursement payment or for taxes due on imputed income related to personal aircraft usage, and (ii) officers (including Named Executive Officers) will no longer be reimbursed for the taxes due on imputed income related to spousal travel on corporate aircraft.

(G) Represents non-recurring cash allowance payments for

relocation and

transportation

costs associated

with Mr.

Kramvis

transition to the

role of

President &

CEO, Specialty

Materials.

# (7) Data not

reported for

2007 and

2008 as

Mr.

Kramvis

became a

Named

Executive

Officer in

2009.

# (8) Award

forfeited or

cancelled

upon Mr.

Gillette s

resignation

in October

2009.

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# GRANTS OF PLAN-BASED AWARDS FISCAL YEAR 2009

Name	Award Type(1)	Grant Date	All Other Stock Awards: Number of Shares of Stock or Units (#)	All Other Option Awards: Number of Securities Underlying Options (#)	OI P C A	xercise r Base rice of Option wards \$/Sh)	Pr D G C A	closing rice on Date of rant of Option wards \$/Sh)	I	Grant I Fair Va of Sto nd Op Awar (3)
(a)	<b>(b)</b>	(c)	<b>(d)</b>	(e)		<b>(f)</b>		<b>(g)</b>		(h)
David M. Cote	NQSO	2/24/2009	4.50.000	950,000	\$	28.35	\$	28.75	\$	6,37
	RSU	2/24/2009	150,000						\$	4,25
David J. Anderson	NQSO	2/24/2009		275,000	\$	28.35	\$	28.75	\$	1,84
	RSU	2/24/2009	40,000						\$	1,13
Roger Fradin	NQSO	2/24/2009		275,000	\$	28.35	\$	28.75	\$	1,84
	RSU	2/24/2009	40,000						\$	1,13
Larry E. Kittelberger	NQSO RSU	2/24/2009 2/24/2009	30,000	225,000	\$	28.35	\$	28.75	\$ \$	1,50 85
Andreas Kramvis	NQSO	2/24/2009		175,000	\$	28.35	\$	28.75	\$	1,17
	RSU	2/24/2009	25,000						\$	70
Robert J. Gillette	NQSO	2/24/2009		275,000 (2)	\$	28.35	\$	28.75	\$	1,84
	RSU	2/24/2009	40,000 (2)						\$	1,13

# (1) Award Type:

NQSO = Nonqualified Stock Option

RSU = Restricted Stock Unit

(2) Upon his resignation in October 2009, Mr. Gillette

forfeited these awards.

# (3) Option

Awards valued at \$6.71 based

**Black-Scholes** 

option

valuation as of

the grant date.

Stock awards

valued at

\$28.35 based

on the average

of the high and

low trading

prices of a

share of

Common

Stock on the

grant date.

# **Description of Plan Based Awards**

All NQSO and RSU awards granted to the Named Executive Officers in fiscal 2009 were granted under the Company s 2006 Stock Incentive Plan and are governed by and subject to the terms and conditions of the 2006 SIP and the relevant award agreements. See page 28 of this proxy statement for a discussion of stock options and restricted stock units.

# Edgar Filing: HONEYWELL INTERNATIONAL INC - Form DEF 14A OUTSTANDING EQUITY AWARDS AT 2009 FISCAL YEAR-END

# **Option Awards**

Name	Grant Year	Number of Securities Underlying Unexercised Options (#) Exercisable	Number of Securities Underlying Unexercised Options (#) Unexercisable	Ex	Option xercise rice (\$)	Option Expiration Date	Number of Shares or Units of Stock That Have Not Vested (#)	,
David M. Cote	2009		950,000 (2)	\$	28.35	2/23/2019	150,000 (6)	\$
	2009						3,589 (7)	\$
	2008	162,500	487,500 (3)	\$	58.48	2/25/2018		
	2007	350,000	350,000 (4)	\$	47.38	2/25/2017		
	2006	700,000		\$	42.32	2/16/2016		
	2005	600,000		\$	36.51	2/01/2015		
	2004	600,000		\$	35.65	2/05/2014		
	2003	600,000		\$	23.93	2/06/2013		ļ
	2002	2,202,200		\$	33.38	2/18/2012	378,200 (8)	\$
								ļ
	Total	5,214,700	1,787,500				531,789	\$
David J. Anderson	2009		275,000 (2)	\$	28.35	2/23/2019	40,000 (6)	\$
	2009						957 (7)	\$
	2008	40,000	120,000 (3)	\$	58.48	2/25/2018		
	2007	87,500	87,500 (4)	\$	47.38	2/25/2017		
	2006	175,000		\$	42.32	2/16/2016	37,500 (9)	\$
	2005	150,000		\$	36.51	2/01/2015		
	2004	150,000		\$	35.65	2/05/2014		
	2003	262,000		\$	28.13	7/24/2013		
	Total	864,500	482,500				78,457	\$
								1

	J	J					
Roger Fradin	2009		275,000 (2)	\$ 28.35	2/23/2019	40,000 (6)	\$
	2009					957 (7)	\$
	2008	40,000	120,000 (3)	\$ 58.48	2/25/2018		
	2007	87,500	87,500 (4)	\$ 47.38	2/25/2017	67,668 (10)	\$
	2006	175,000		\$ 42.32	2/16/2016		
	2005	150,000		\$ 36.51	2/01/2015	33,500 (11)	\$
	2004	150,000		\$ 35.65	2/05/2014		
	2003	75,000		\$ 23.93	2/06/2013		
	2002	75,000		\$ 32.43	7/28/2012		
	2001	67,000		\$ 36.27	7/15/2011		
	2000	15,000		\$ 34.54	7/09/2010		
	Total	834,500	482,500			142,125	\$
Larry E. Kittelberger	2009		225,000 (2)	\$ 28.35	2/23/2019	30,000 (6)	\$
	2009					2,201 (7)	\$
	2008	40,000	120,000 (3)	\$ 58.48	2/25/2018	40,000 (12)	\$
	2008					615 (7)	\$
	2007	87,500	87,500 (4)	\$ 47.38	2/25/2017		
	2006	175,000		\$ 42.32	2/16/2016		
	2005	150,000		\$ 36.51	2/01/2015		
	2004	150,000		\$ 35.65	2/05/2014		
	2002	100,000		\$ 40.15	3/14/2012		
	Total	702,500	432,500			72,816	\$
Andreas Kramvis	2009		175,000 (2)	\$ 28.35	2/23/2019	25,000 (6)	\$
	2009					2,557 (7)	\$
	2008	16,500	49,500 (5)	\$ 56.35	3/31/2018	50,000 (13)	\$
	2008	3,500	10,500 (3)	\$ 58.48	2/25/2018	2,800 (14)	\$
	2008					840 (7)	\$
	2007	8,000	8,000 (4)	\$ 47.38	2/25/2017	3,200 (15)	\$
	2006	30,000		\$ 42.32	2/16/2016		
	2005	30,000		\$ 36.51	2/01/2015		
	2004	25,000		\$ 35.65	2/05/2014	6,800 (16)	\$
	2001	30,000		\$ 36.27	7/15/2011		
	2000	2,500		\$ 47.85	3/23/2010		
	Total	145,500	243,000			91,197	\$

Note: As of

December 31, 2009, Mr. Gillette had no outstanding equity awards. Upon his resignation in October 2009, he forfeited all unvested stock options and restricted stock units. Vested options were either cancelled or exercised. Shares he acquired upon exercise are shown in the Option Exercises and Stock Vested

(1) Market value determined using the closing market price of \$39.20 per share of Common Stock on December 31, 2009.

table below.

(2) 2009 option grant vests in four annual installments at the rate of 25% per year. The first installment vested on

February 24, 2010. The remaining installments will vest on February 24, 2011, February 24, 2012, and February 24, 2013.

(3) 2008 option grant vests in four annual installments at the rate of 25% per year. The first two installments vested on February 26, 2009 and February 26, 2010. The remaining installments will vest on February 26, 2011, and February 26,

2012.

(4) 2007 option grant vests in four annual installments at the rate of 25% per year. The first three installments vested on February 26, 2008, February 26, 2009 and February 26, 2010. The remaining installment will vest on February 26, 2011.

# (5) Option grant made to Mr. Kramvis upon his promotion to President & CEO,

Specialty

Materials. The

grant vests in

four annual

installments at

the rate of

25% per year.

The first

installment

vested March

31, 2009. The

remaining

installments

will vest

March 31,

2010, March

31, 2011, and

March 31,

2012.

#### (6) As described

in the

Compensation

Discussion and

Analysis

above, these

restricted stock

units were

granted in

2009 as a

result of

suspending the

Growth Plan.

These

restricted stock

units will vest

on February

24, 2012.

#### (7) Represents

dividend

equivalents on

unvested

restricted stock

units that were reinvested as additional unvested restricted stock units and will vest based on the same vesting schedule of the restricted stock units to which they relate.

- (8) These restricted stock units will vest on July 1, 2012.
- (9) These restricted stock units will vest on July 28, 2011.
- (10) These restricted stock units will vest on July 27, 2010.
- (11) 16,500
  restricted stock
  units will vest
  on July 29,
  2010, with the
  remaining
  restricted stock
  units vesting
  on July 29,
  2012.
- (12) These restricted stock units will vest on July 25, 2011.
- (13) 16,500 restricted stock

units will vest on each of July 25, 2011 and July 25, 2013, with the remaining restricted stock units vesting on July 25, 2015.

- (14) These restricted stock units will vest on February 26, 2011.
- (15) These restricted stock units vested on February 26, 2010.
- (16) These restricted stock units will vest on June 14, 2011.
- (17) 50% of the earned Performance Shares will vest on March 15, 2011, and the remaining 50% will vest on February 15, 2012, provided that the relevant performance criteria are met. Additional details are provided on page 28 of this proxy statement.

# OPTION EXERCISES AND STOCK VESTED FISCAL YEAR 2009

	Option	n Awa	ards	Stock Awards					
Name	# of Shares Acquired on Exercise (#)		ue Realized on Exercise (\$) (1)	Number of Shares Acquired on Vesting (#)	Va	lue Realized on Vesting (\$)(2)			
David M. Cote									
David J. Anderson				63,000 (3)	\$	2,133,720			
Roger Fradin				67,666 (4)	\$	2,285,081			
Larry E. Kittelberger				40,000 (5)	\$	1,356,800			
Andreas Kramvis				6,600 (6)	\$	230,076			
Robert J. Gillette	45,000	\$	174,721						

- (1) Represents in the money value at exercise calculated as (a) times (b) where (a) equals the difference between the market price at exercise and the exercise price, and (b) equals the total number of options exercised.
- (2) Represents
  the total
  value at vest
  calculated as
  (a) times (b),
  where (a)
  equals the
  average of
  the high and

low share price of one share of Common Stock on the day of vest, and (b) equals the total number of restricted units that vested.

# (3) Payout of

shares acquired on vesting has

been

deferred until

the year

following

separation of

service from

Honeywell.

Of the

63,000

shares that

were

deferred,

25,500

shares will

be paid in ten

equal annual

installments

and the

remaining

37,500

shares will

be paid in

five equal

annual

installments.

# (4) In

connection

with the

restricted

unit vesting,

shares were

withheld

sufficient to

cover the applicable taxes due upon vesting with Mr. Fradin retaining a total of 38,772 net shares.

- (5) Payout of shares acquired on vesting has been deferred until the year following separation of service from Honeywell.
- (6) In connection with the restricted unit vesting, shares were withheld sufficient to cover the applicable taxes due upon vesting with Mr. Kramvis retaining a total of 4,433 net shares.

#### PENSION BENEFITS

The following table provides summary information about the pension benefits that have been earned by our Named Executive Officers under two pension plans, the Honeywell International Inc. Supplemental Executive Retirement Plan (the SERP) and the Honeywell International Inc. Retirement Earnings Plan (the REP). The SERP and REP benefits depend on the length of each Named Executive Officer is employment with us (and companies that have been acquired by us and, with respect to Messrs. Anderson and Kittelberger, service with certain prior employers). This information is provided in the table below under the column entitled Number of years of credited service. The column in the table below entitled Present value of accumulated benefit represents a financial calculation that estimates the cash value today of the full pension benefit that has been earned by each Named Executive Officer. It is based on various assumptions, including assumptions about how long each Named Executive Officer will live and future

interest rates. Additional details about the pension benefits for each Named Executive Officer follow the table.

## Pension Benefits Fiscal Year 2009

Name	Plan name	Number of years of credited service (#)	Present value of accumulated benefits(2) (\$)		
David M. Cote	REP	7.9	\$	73,971	
24,14,12, 600	SERP	7.9	\$	29,127,490	
	Total		\$	29,201,461	
David J. Anderson	REP	6.5	\$	79,628	
	SERP	10.1 (1)	\$	5,002,646 (3)	
	Total		\$	5,082,274	
Roger Fradin	REP	33.6	\$	588,555	
	SERP	33.6	\$	755,641	
	Total		\$	1,344,196	
Larry E. Kittelberger	REP	12.7	\$	224,643	
	SERP	22.8 (1)	\$	6,237,891 (3)	
	Total		\$	6,462,534	
Andreas Kramvis	REP	22.2	\$	392,944	
	SERP	22.2	\$	251,071	
	Total		\$	644,015	
Robert J. Gillette	REP	12.8	\$	147,251	
	SERP	12.8	\$	1,417,385	
	Total		\$	1,564,636	

The service

taken into

account in

calculating Mr.

Anderson s

SERP benefit

includes 3.6

years of

employment

with his

former

employer. The

portion of the

present value

of the

accumulated

SERP benefit

attributable to

these

additional

years of

service is

\$1,353,612.

The service

taken into

account in

calculating Mr.

Kittelberger s

SERP benefit

includes 1.7

includes i

years of

employment

with his

former

employer. The

portion of the

present value

of the

accumulated

SERP benefit

attributable to

these

additional

years of

service is

\$499,705. In

addition, Mr.

Kittelberger is

also credited

under the

SERP for two

years of

service for

each year of

his

employment

with us after

August 7,

2001, resulting

in an

additional 8.4

years of

credited

service

through

December 31,

2009. The

portion of the

present value

of the

accumulated

SERP benefit

attributable to

these

additional

years of

service

(including the

1.7 years of

service from

his former

employer) is

\$2,397,549.

(2) The present

value of the

accumulated

retirement

benefit for

each Named

Executive

Officer is

calculated

using a 5.75%

discount rate,

the RP-2000

mortality table

and a

retirement age

of 60 for Mr.

Cote, 62 for

Messrs.

Anderson and

Kittelberger

and 65 for

Messrs. Fradin

and Kramvis,

the earliest

ages at which

the Named

Executive

Officer can

retire without

an early

retirement

benefit

reduction.

### (3) As a result of

the

Committee s

decision to

include in

2009

pensionable

earnings an

amount equal

to the greater

of annual

incentive

compensation

earned in 2009

(paid in 2010)

or paid in 2009

(earned in

2008), the

SERP present

value of

accumulated

benefits

reflected in the

table above for

Mr. Anderson

and Mr.

Kittelberger

was increased

by \$161,369

and \$363,438,

respectively.

At his request,

this benefit

was not

extended to the

CEO, nor did

it impact Mr.

Fradin or Mr.

Kramvis in

2009. Since

Mr. Gillette

voluntarily

terminated his

employment

with the

Company

effective

October 2,

2009, he is not

eligible for this

benefit. See

the

Compensation

Discussion and

Analysis 2009

Compensation

Decisions on

page 33 for

further

discussion.

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### **Summary Information**

The REP is a tax-qualified pension plan in which substantially all of our U.S. employees participate.

The REP complies with tax requirements applicable to broad-based pension plans, which impose dollar limits on the amount of benefits that can be provided. As a result, the pensions that can be paid under the

represent a much smaller fraction of current income than the pensions that can be paid to less

REP for higher-paid employees

highly paid employees. We make up for this difference, in part, by providing supplemental

pensions

through the SERP.

In addition,

Messrs. Cote,

Fradin and

Anderson are

entitled to

additional

supplemental

pension

benefits

which are

described

under the

Contractual

formula

below. These

additional

supplemental

pension

benefits are

also provided

by the SERP.

#### All SERP and

Contractual

benefits other

than Mr.

Anderson s

Contractual

benefit will

be paid as of

the first of the

month

following 105

days after the

later of the

officer s

separation

from service

(as that term

is defined in

Internal

Revenue

**Code Section** 

409A) or his

earliest

retirement

date.

#### **Pension Benefit Calculation Formulas**

Within the REP and the SERP a variety of formulas are used to determine pension benefits. Different benefit formulas apply for different groups of employees for historical reasons. Generally, as we have grown through acquisitions, we have in many cases retained the benefit formulas under pension plans that were maintained by the companies that we acquired, in order to provide continuity for employees. The differences in the benefit formulas for our Named Executive Officers reflect this history. The explanation below describes the formulas that are used to determine the amount of pension benefits for each of our Named Executive Officers under the REP and the SERP.

Name of Formula	Benefit Calculation
REP	Lump sum equal to (1) 6% of final average compensation (annual average compensation for the five calendar years out of the previous 10 calendar years that produces highest average) times (2) credited service
Allied Salaried	Single life annuity equal to (1)(A) 2% of final average compensation (average of compensation for the 60 consecutive months out of prior 120 months that produces highest average) times (B) credited service (up to 25 years), minus (2) 64% of estimated Social Security benefits
Signal	Single life annuity equal to (1)(A) 1.5% of final average compensation (average compensation for the 60 consecutive months out of the last 120 that produces the highest average) times (B) credited service (with no limit on service) minus (2)(A) 1.5% of estimated Social Security times (B) credited service up to 33½ years
Pittway	Single life annuity equal to (1) 1.2% of eligible compensation each year, up to the average of the Social Security wage bases, plus (2) 1.85% of eligible compensation in excess of such average
Contractual	For Mr. Cote, single life annuity at age 60 equal to 60% of the average of final three years of base salary and bonus
	For Mr. Anderson, an annual amount equal to \$125,000 payable in the form of a single life annuity if retirement occurs at or after age 60 or in the event of involuntary termination without cause or a change in control, or \$175,000 if retirement occurs at or after age 62
	For Mr. Fradin, single life annuity at later of age 60 or termination of employment equal to 50% of the average of final three years of base salary and bonus

For each formula listed in the chart above, compensation taken into account in calculating pension benefits includes base pay, short-term incentive compensation, payroll-based rewards and recognition and lump sum incentives. Calculations for pension formulas other than the REP formula include the

annual incentive compensation in the year earned. The REP formula includes annual incentive compensation in the year paid. The amount of compensation taken into account under the REP is limited by tax rules. The amount of compensation taken into account under the SERP and under the Contractual formula is not limited by tax rules, except SERP compensation under the Pittway formula is limited to \$300,000. Compensation taken into account in calculating pension benefits under the SERP for 2009 (other than for the CEO) includes the greater of annual incentive compensation earned in 2009 (paid in 2010) or paid in 2009 (earned in 2008).

The benefit formulas set forth above describe the pension benefits in terms of a lump sum cash payment (for the REP formula) or a single life annuity (for the other formulas). Participants are entitled to receive their benefits in other payment forms, including, for example joint and survivor annuities, period certain annuities and level income payments. However, the value of each available payment form is the same. Based on prior elections, Messrs. Cote, Fradin, Gillette and Kramvis will receive their SERP benefits and any Contractual benefits in the form of a lump sum, and Messrs. Anderson and Kittelberger will receive their SERP benefits and Contractual benefits in an annuity.

The Allied Salaried formula also provides for early retirement benefits. A participant is eligible for early retirement if the participant s age and years of service equal or exceed 60 and the participant has attained age 50 with at least five years of service or if the participant s age and years of service equal or exceed 80 regardless of the participant s age. If the participant retires early, the participant s benefit at normal retirement age is reduced by/<sub>4</sub> of 1% for each month payments begin before age 62 (3% per year). In addition, the Social Security benefit reduction portion of the formula is reduced by 1/180 for each month benefits are paid between ages 60 and 65, and 1/360 for each month benefits are paid before the participant s 60th birthday.

The Pittway formula provides for early retirement benefits. A participant is eligible for early retirement if the participant has attained age 55 with at least 10 years of service. If the participant retires early, the participant s benefit at normal retirement age is reduced by 1/180 for each of the first 60 months and 1/360 for each of the next 60 months by which the commencement of the payment of the retirement income precedes the participant s normal retirement date.

As stated above, the pension formula used to determine the amount of pension benefits under each of the plans for our Named Executive Officers differs for historical reasons. In addition, additional contractual pension benefits have been provided to certain Named Executive Officers as deemed necessary and appropriate at the time of their recruitment to the Company or to retain the executive. The table below describes which formulas are applicable to each of our Named Executive Officers.

Named
Executive
Officer

#### **Description of Total Pension Benefits**

Mr. Cote

Mr. Cote s total pension benefits are equal to his Contractual formula benefits. The amount payable pursuant to the Contractual formula is reduced by amounts calculated under the REP formula and payable under the REP and the SERP plans. Mr. Cote s Contractual formula benefits are also reduced by amounts he will receive from the retirement plans of his former employer, General Electric Company.

Mr. Cote s Contractual formula benefits are reduced by 4% per year for each year payment commences before Mr. Cote s 60th birthday and are forfeitable if he is terminated by the Company for cause.

Mr. Cote is currently eligible for early retirement benefits payable under his Contractual formula. Due to subsidized early retirement, the value of his benefit on December 31, 2009 exceeds the benefit shown in the table by \$2,358,671.

If Mr. Cote dies before he receives payment of his Contractual formula benefits, his surviving spouse will receive the lump sum equivalent of an annual benefit of 75% of the Contractual formula benefits.

### Named Executive Officer

#### **Description of Total Pension Benefits**

At or after age 60, Mr. Cote is entitled to a monthly pension benefit from his former employer, General Electric Company, in an amount of \$5,649.

#### Mr. Anderson

Mr. Anderson s total pension benefits are equal to the sum of his Allied Salaried formula benefits and his Contractual formula benefits.

Mr. Anderson s Allied Salaried formula benefits are determined by including his years of employment with a former employer, ITT Industries (3.6 years). Mr. Anderson is currently eligible for early retirement benefits payable under the Allied Salaried formula. Due to subsidized early retirement, the value of his benefit payable on December 31, 2009 exceeds the benefit shown in the table above by \$475,998.

Mr. Anderson s Contractual formula benefits are payable only if he retires from the Company on or after attaining age 60, he is terminated by the Company for reasons other than cause or there is a change in control of the Company.

Mr. Anderson s pension benefits under the REP and a portion of his SERP benefits are determined under the REP formula. These amounts are part of, not in addition to, his Allied Salaried formula benefits.

#### Mr. Fradin

Mr. Fradin s total pension benefits are equal to the sum of his Pittway formula benefits, his REP formula benefits and his Contractual formula benefits.

Mr. Fradin s 26.5 years of service before July 1, 2003 will be used for his Pittway formula benefits.

Mr. Fradin s years of service after June 30, 2003 will be used for his REP formula benefits.

Mr. Fradin is currently eligible for early retirement benefits payable under the Pittway formula. Due to subsidized early retirement, the value of his benefit on December 31, 2009 exceeds the benefit shown in the table above by \$29,189.

Mr. Fradin s Contractual formula benefits are reduced by 4% per year for each year payment commences before his 60th birthday, and are forfeitable if he voluntarily leaves the Company before age 60 or is terminated by the Company for cause before age 60. If Mr. Fradin s Contractual benefits were included as part of his SERP benefits in the table, the present value of accumulated SERP benefit would increase to \$8,235,641.

If Mr. Fradin dies before he has received a lump sum of his Contractual formula benefits, his surviving spouse will receive an annual benefit of 50% of the Contractual formula benefits.

## Mr. Kittelberger

Mr. Kittelberger s total pension benefits are equal to his Allied Salaried formula benefits.

Mr. Kittelberger s Allied Salaried formula benefits are determined by including his years of service with a former employer, Lucent (1.7 years), and counting each year of credited service with the Company after August 7, 2001 as two years (currently 8.4 years).

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### Named Executive Officer

#### **Description of Total Pension Benefits**

Mr. Kittelberger is currently eligible for early retirement benefits under the Allied Salaried formula. Due to subsidized early retirement, the value of his pension benefits payable on December 31, 2009 exceeds the benefits shown in the table above by \$310,173.

Mr. Kittelberger s pension benefits under the REP and a portion of his SERP benefits are determined under the REP formula. These amounts are part of, not in addition to, his Allied Salaried formula benefits.

#### Mr. Kramvis

Mr. Kramvis s total pension benefits are equal to the sum of his Pittway formula benefits and his REP formula benefits.

Mr. Kramvis 17.2 years of service before January 1, 2005 will be used for his Pittway formula benefits.

Mr. Kramvis 5.0 years of service after December 31, 2004 will be used for his REP formula benefits.

Mr. Kramvis is currently eligible for early retirement benefits under the Pittway formula. Due to subsidized early retirement, the value of his pension benefits payable on December 31, 2009 exceeds the benefits shown in the table above by \$15,873.

#### Mr. Gillette

Mr. Gillette s total pension benefits are equal to his Allied Salaried formula benefits.

A portion of Mr. Gillette s pension benefits under the REP and a portion of his SERP benefits are determined under the Signal formula (based on 10.1 years of service ending on his termination date of October 2, 2009). These amounts are part of, not in addition to, his Allied Salaried formula benefits.

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#### NONQUALIFIED DEFERRED COMPENSATION FISCAL YEAR 2009

Since 2005, the Company has taken steps to limit deferred compensation amounts owed to executives by reducing the overall interest rate earned on new deferrals and accelerating the payout of deferred amounts, thereby limiting the period over which interest is earned. These include changing the interest rate accruing on new deferrals under the Honeywell Supplemental Savings Plan (the SS Plan ) and the Honeywell Salary and Incentive Award Deferral Plan for Selected Employees (the DIC Plan ) from a fixed above-market rate to a rate that changes annually based on the Company s 15-year cost of borrowing; and requiring payment of new SS Plan or DIC deferrals to begin shortly after termination of employment in a lump sum unless the participant leaves the Company after reaching retirement (age 55 with 10 years of service). In addition, cash dividend equivalents on vested deferred restricted stock units cannot be deferred and dividend equivalents on unvested restricted stock units are reinvested in additional restricted stock units and not paid or distributed unless and until the underlying restricted stock units vest.

Name	Plan	con	xecutive tributions ast FY(3) (\$)	cor	egistrant ntributions last FY(3) (\$)	(	aggregate earnings last FY(3) (\$)	Aggregate withdrawals/distributions (\$)	Aggregate balance ast FYE(3)(\$)
David M. Cote	SS Plan	\$	127,500	\$	94,850	\$	195,392		\$ 1,793,025
M. Cole	DIC Plan	φ	127,300	Ф	94,630	\$	1,046,993		\$ 11,151,195
	Deferred Restricted Stock Units(1)					\$	2,113,591		\$ 13,475,948
	Unvested Dividend Equivalents								
	Growth Plan(2)			\$	7,000,000				\$ 7,000,000
	Total	\$	127,500	\$	7,094,850	\$	3,355,976		\$ 33,420,168