

SCOUT CAPITAL MANAGEMENT LLC  
Form SC 13G/A  
October 13, 2004

SECURITIES & EXCHANGE COMMISSION  
Washington, D.C. 20549  
-----

SCHEDULE 13GA\*  
(Rule 13d-102)

INFORMATION TO BE INCLUDED IN STATEMENTS FILED PURSUANT  
TO RULES 13d-1(b), (c) AND (d) AND AMENDMENTS THERETO FILED  
PURSUANT TO 13d-2(b)

Blockbuster Inc. Class A Common  
(Name of Issuer)

Common Stock  
(Title of Class of Securities)

093679108  
(CUSIP Number)

October 5, 2004  
(Date of event which requires filing of this statement)

Check the appropriate box to designate the rule pursuant to which this  
Schedule 13G is filed:

- Rule 13d-1(b)  
 Rule 13d-1(c)  
 Rule 13d-1(d)

(Page 1 of 12 Pages)  
-----

\*The remainder of this cover page shall be filled out for a reporting  
person's initial filing on this form with respect to the subject class of  
securities, and for any subsequent amendment containing information which would  
alter the disclosures provided in a prior cover page.

The information required in the remainder of this cover page shall not be  
deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act  
of 1934 ("Act") or otherwise subject to the liabilities of that section of the  
Act but shall be subject to all other provisions of the Act (however, see the  
Notes).

Edgar Filing: SCOUT CAPITAL MANAGEMENT LLC - Form SC 13G/A

(1) NAMES OF REPORTING PERSONS  
I.R.S. IDENTIFICATION NO. OF ABOVE  
PERSONS (ENTITIES ONLY)  
Scout Capital Partners, L.P.

(2) CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP \*\*  
(a)  [X]  
(b)  [ ]

(3) SEC USE ONLY

(4) CITIZENSHIP OR PLACE OF ORGANIZATION  
Delaware

NUMBER OF (5) SOLE VOTING POWER  
SHARES -0-

BENEFICIALLY (6) SHARED VOTING POWER  
OWNED BY 173,300

EACH (7) SOLE DISPOSITIVE POWER  
REPORTING -0-

PERSON WITH (8) SHARED DISPOSITIVE POWER  
173,300

(9) AGGREGATE AMOUNT BENEFICIALLY OWNED  
BY EACH REPORTING PERSON  
173,300

(10) CHECK BOX IF THE AGGREGATE AMOUNT  
IN ROW (9) EXCLUDES CERTAIN SHARES \*\*  [ ]

(11) PERCENT OF CLASS REPRESENTED  
BY AMOUNT IN ROW (9)  
0.2%

(12) TYPE OF REPORTING PERSON \*\*  
PN

\*\* SEE INSTRUCTIONS BEFORE FILLING OUT!

CUSIP No. 093679108 13G/A Page 3 of 12 Pages

(1) NAMES OF REPORTING PERSONS  
I.R.S. IDENTIFICATION NO.  
OF ABOVE PERSONS (ENTITIES ONLY)  
Scout Capital Partners II, L.P.

(2) CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP \*\*  
(a)  [X]  
(b)  [ ]

(3) SEC USE ONLY

Edgar Filing: SCOUT CAPITAL MANAGEMENT LLC - Form SC 13G/A

(4) CITIZENSHIP OR PLACE OF ORGANIZATION  
Delaware

-----  
 NUMBER OF (5) SOLE VOTING POWER -0-  
 SHARES  
 -----  
 BENEFICIALLY (6) SHARED VOTING POWER 300,900  
 OWNED BY  
 -----  
 EACH (7) SOLE DISPOSITIVE POWER -0-  
 REPORTING  
 -----  
 PERSON WITH (8) SHARED DISPOSITIVE POWER 300,900  
 -----

(9) AGGREGATE AMOUNT BENEFICIALLY OWNED  
 BY EACH REPORTING PERSON 300,900  
 -----

(10) CHECK BOX IF THE AGGREGATE AMOUNT  
 IN ROW (9) EXCLUDES CERTAIN SHARES \*\* [ ]  
 -----

(11) PERCENT OF CLASS REPRESENTED  
 BY AMOUNT IN ROW (9) 0.3%  
 -----

(12) TYPE OF REPORTING PERSON \*\*  
 PN  
 -----

\*\* SEE INSTRUCTIONS BEFORE FILLING OUT!

CUSIP No. 093679108 13G/A Page 4 of 12 Pages

-----  
 (1) NAMES OF REPORTING PERSONS  
 I.R.S. IDENTIFICATION NO.  
 OF ABOVE PERSONS (ENTITIES ONLY)  
 Scout Capital, L.L.C.  
 -----

(2) CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP \*\*  
 (a) [X]  
 (b) [ ]  
 -----

(3) SEC USE ONLY  
 -----

(4) CITIZENSHIP OR PLACE OF ORGANIZATION  
 Delaware  
 -----

NUMBER OF (5) SOLE VOTING POWER -0-  
 SHARES  
 -----  
 BENEFICIALLY (6) SHARED VOTING POWER 474,200  
 OWNED BY  
 -----

Edgar Filing: SCOUT CAPITAL MANAGEMENT LLC - Form SC 13G/A

EACH (7) SOLE DISPOSITIVE POWER -0-  
 REPORTING \_\_\_\_\_

PERSON WITH (8) SHARED DISPOSITIVE POWER 474,200  
 -----

(9) AGGREGATE AMOUNT BENEFICIALLY OWNED  
 BY EACH REPORTING PERSON 474,200  
 -----

(10) CHECK BOX IF THE AGGREGATE AMOUNT  
 IN ROW (9) EXCLUDES CERTAIN SHARES \*\* [ ]  
 -----

(11) PERCENT OF CLASS REPRESENTED  
 BY AMOUNT IN ROW (9) 0.4%  
 -----

(12) TYPE OF REPORTING PERSON \*\* OO  
 -----

\*\* SEE INSTRUCTIONS BEFORE FILLING OUT!

CUSIP No. 093679108 13G/A Page 5 of 12 Pages

(1) NAMES OF REPORTING PERSONS  
 I.R.S. IDENTIFICATION NO.  
 OF ABOVE PERSONS (ENTITIES ONLY)  
 Scout Capital Management, L.L.C.  
 -----

(2) CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP \*\*  
 (a) [X]  
 (b) [ ]  
 -----

(3) SEC USE ONLY  
 -----

(4) CITIZENSHIP OR PLACE OF ORGANIZATION  
 Delaware  
 -----

NUMBER OF (5) SOLE VOTING POWER -0-  
 SHARES \_\_\_\_\_

BENEFICIALLY (6) SHARED VOTING POWER 3,180,800  
 OWNED BY \_\_\_\_\_

EACH (7) SOLE DISPOSITIVE POWER -0-  
 REPORTING \_\_\_\_\_

PERSON WITH (8) SHARED DISPOSITIVE POWER 3,180,800  
 -----

(9) AGGREGATE AMOUNT BENEFICIALLY OWNED  
 BY EACH REPORTING PERSON

Edgar Filing: SCOUT CAPITAL MANAGEMENT LLC - Form SC 13G/A

3,180,800

(10) CHECK BOX IF THE AGGREGATE AMOUNT  
IN ROW (9) EXCLUDES CERTAIN SHARES \*\* [ ]

(11) PERCENT OF CLASS REPRESENTED  
BY AMOUNT IN ROW (9)  
2.9%

(12) TYPE OF REPORTING PERSON \*\*  
IA

\*\* SEE INSTRUCTIONS BEFORE FILLING OUT!

CUSIP No. 093679108

13G/A

Page 6 of 12 Pages

(1) NAMES OF REPORTING PERSONS  
I.R.S. IDENTIFICATION NO.  
OF ABOVE PERSONS (ENTITIES ONLY)  
Adam Weiss

(2) CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP \*\*  
(a) [X]  
(b) [ ]

(3) SEC USE ONLY

(4) CITIZENSHIP OR PLACE OF ORGANIZATION  
United States

NUMBER OF (5) SOLE VOTING POWER  
SHARES -0-

BENEFICIALLY (6) SHARED VOTING POWER  
OWNED BY 3,655,000

EACH (7) SOLE DISPOSITIVE POWER  
REPORTING -0-

PERSON WITH (8) SHARED DISPOSITIVE POWER  
3,655,000

(9) AGGREGATE AMOUNT BENEFICIALLY OWNED  
BY EACH REPORTING PERSON  
3,655,000

(10) CHECK BOX IF THE AGGREGATE AMOUNT  
IN ROW (9) EXCLUDES CERTAIN SHARES \*\* [ ]

(11) PERCENT OF CLASS REPRESENTED  
BY AMOUNT IN ROW (9)  
3.4%

(12) TYPE OF REPORTING PERSON \*\*  
IN

Edgar Filing: SCOUT CAPITAL MANAGEMENT LLC - Form SC 13G/A

-----  
\*\* SEE INSTRUCTIONS BEFORE FILLING OUT!

CUSIP No. 093679108

13G/A

Page 7 of 12 Pages

-----  
(1) NAMES OF REPORTING PERSONS  
I.R.S. IDENTIFICATION NO.  
OF ABOVE PERSONS (ENTITIES ONLY)  
James Crichton

-----  
(2) CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP \*\*  
(a)  [X]  
(b)  [ ]

-----  
(3) SEC USE ONLY

-----  
(4) CITIZENSHIP OR PLACE OF ORGANIZATION  
United States

-----  
NUMBER OF (5) SOLE VOTING POWER  
SHARES -0-

BENEFICIALLY (6) SHARED VOTING POWER  
OWNED BY 3,655,000

EACH (7) SOLE DISPOSITIVE POWER  
REPORTING -0-

PERSON WITH (8) SHARED DISPOSITIVE POWER  
3,655,000

-----  
(9) AGGREGATE AMOUNT BENEFICIALLY OWNED  
BY EACH REPORTING PERSON  
3,655,000

-----  
(10) CHECK BOX IF THE AGGREGATE AMOUNT  
IN ROW (9) EXCLUDES CERTAIN SHARES \*\*  [ ]

-----  
(11) PERCENT OF CLASS REPRESENTED  
BY AMOUNT IN ROW (9)  
3.4%

-----  
(12) TYPE OF REPORTING PERSON \*\*  
IN

-----  
\*\* SEE INSTRUCTIONS BEFORE FILLING OUT!

CUSIP No. 093679108

13G/A

Page 8 of 12 Pages

Item 1(a). Name of Issuer:

The name of the issuer is Blockbuster Inc. Class A Common (the "Company").

## Edgar Filing: SCOUT CAPITAL MANAGEMENT LLC - Form SC 13G/A

Item 1(b). Address of Issuer's Principal Executive Offices:

The Company's principal executive offices are located at 1201 Elm Street Dallas, Texas 75270.

Item 2(a). Name of Person Filing:

This statement is filed by:

- (i) Scout Capital Partners, L.P., a Delaware limited partnership ("Scout Partners"), with respect to the shares of Class A Common Stock (defined in Item 2(d) below directly owned by it;
- (ii) Scout Capital Partners II, L.P., a Delaware limited partnership ("Scout Partners II"), with respect to the shares of Class A Common Stock directly owned by it;
- (iii) Scout Capital, L.L.C., a Delaware limited liability company ("Scout Capital"), with respect to the shares of Class A Common Stock directly owned by Scout Partners and Scout Partners II;
- (iv) Scout Capital Management, L.L.C., a Delaware limited liability company ("Scout Capital Management"), which serves as investment manager to Scout Capital Fund, Ltd. ("Scout Capital Fund") and Scout Capital Fund II, Ltd. ("Scout Capital Fund II"), each a Cayman Islands exempted company, with respect to the shares of Class A Common Stock directly owned by Scout Capital Fund and Scout Capital Fund II (together with the discretionary accounts and investment funds managed by Scout Capital Management, (the "Accounts"));
- (v) Adam Weiss ("Mr. Weiss"), with respect to the shares of Class A Common Stock directly owned by each of Scout Partners, Scout Partners II, Scout Capital Fund, Scout Capital Fund II and with respect to the Shares held by the Accounts managed by Scout Capital Management.
- (vi) James Crichton ("Mr. Crichton"), with respect to the shares of Common Stock directly owned by each of Scout Partners, Scout Partners II, Scout Capital Fund, Scout Capital Fund II and with respect to the Shares held by the Accounts managed by Scout Capital Management.

The foregoing persons are hereinafter sometimes collectively referred to as the "Reporting Persons." Any disclosures herein with respect to persons other than the Reporting Persons are made on information and belief after making inquiry to the appropriate party.

CUSIP No. 093679108

13G/A

Page 9 of 12 Pages

Item 2(b). Address of Principal Business Office or, if None, Residence:

The address of the business office of each of the Reporting Persons is 280 Park Avenue, 39th Floor New York, New York 10017.

Item 2(c). Citizenship:

Scout Partners and Scout Partners II are limited partnerships organized under the laws of the State of Delaware. Scout Capital and Scout Capital

## Edgar Filing: SCOUT CAPITAL MANAGEMENT LLC - Form SC 13G/A

Management are limited liability companies organized under the laws of the State of Delaware. Mr. Weiss and Mr. Crichton are United States citizens.

Item 2(d). Title of Class of Securities:

Blockbuster Inc. Class A Common Stock, \$0.01 par value (the "Common Stock")

Item 2(e). CUSIP Number:  
093679108

Item 3. If this statement is filed pursuant to Rules 13d-1(b) or 13d-2(b) or (c), check whether the person filing is a:

- (a)  Broker or dealer registered under Section 15 of the Act,
- (b)  Bank as defined in Section 3(a)(6) of the Act,
- (c)  Insurance Company as defined in Section 3(a)(19) of the Act,
- (d)  Investment Company registered under Section 8 of the Investment Company Act of 1940,
- (e)  Investment Adviser in accordance with Rule 13d-1(b)(1)(ii)(E),
- (f)  Employee Benefit Plan or Endowment Fund in accordance with 13d-1(b)(1)(ii)(F),
- (g)  Parent Holding Company or control person in accordance with Rule 13d-1(b)(1)(ii)(G),
- (h)  Savings Association as defined in Section 3(b) of the Federal Deposit Insurance Act,
- (i)  Church Plan that is excluded from the definition of an investment company under Section 3(c)(14) of the Investment Company Act of 1940,
- (j)  Group, in accordance with Rule 13d-1(b)(1)(ii)(J).

If this statement is filed pursuant to Rule 13d-1(c), check the box. [X]

CUSIP No. 093679108

13G/A

Page 10 of 12 Pages

Item 4. Ownership.

A. Scout Capital Partners, L.P.

(a) Amount beneficially owned: 173,300

(b) Percent of class: 0.2% The percentages used herein and in the rest of Item 4 are calculated based upon the 109,114,000 shares of Class A Common Stock issued and outstanding as of October 5, 2004 as reflected in the Company's Press Release dated October 5th, 2004.

(c)(i) Sole power to vote or direct the vote: -0-

(ii) Shared power to vote or direct the vote: 173,300

(iii) Sole power to dispose or direct the disposition: -0-

(iv) Shared power to dispose or direct the disposition: 173,300



Edgar Filing: SCOUT CAPITAL MANAGEMENT LLC - Form SC 13G/A

- B. Scout Capital Partners II, L.P.  
(a) Amount beneficially owned: 300,900  
(b) Percent of class: 0.3%  
(c) (i) Sole power to vote or direct the vote: -0-  
(ii) Shared power to vote or direct the vote: 300,900  
(iii) Sole power to dispose or direct the disposition: -0-  
(iv) Shared power to dispose or direct the disposition: 300,900
- C. Scout Capital, L.L.C.  
(a) Amount beneficially owned: 474,200  
(b) Percent of class: 0.4%  
(c) (i) Sole power to vote or direct the vote: -0-  
(ii) Shared power to vote or direct the vote: 474,200  
(iii) Sole power to dispose or direct the disposition: -0-  
(iv) Shared power to dispose or direct the disposition: 474,200
- D. Scout Capital Management, L.L.C.  
(a) Amount beneficially owned: 3,180,800  
(b) Percent of class: 2.9%  
(c) (i) Sole power to vote or direct the vote: -0-  
(ii) Shared power to vote or direct the vote: 3,180,800  
(iii) Sole power to dispose or direct the disposition: -0-  
(iv) Shared power to dispose or direct the disposition: 3,180,800
- E. Adam Weiss  
(a) Amount beneficially owned: 3,655,000  
(b) Percent of class: 3.4%  
(c) (i) Sole power to vote or direct the vote: -0-  
(ii) Shared power to vote or direct the vote: 3,655,000  
(iii) Sole power to dispose or direct the disposition: -0-  
(iv) Shared power to dispose or direct the disposition: 3,655,000
- E. James Crichton  
(a) Amount beneficially owned: 3,655,000  
(b) Percent of class: 3.4%  
(c) (i) Sole power to vote or direct the vote: -0-  
(ii) Shared power to vote or direct the vote: 3,655,000  
(iii) Sole power to dispose or direct the disposition: -0-  
(iv) Shared power to dispose or direct the disposition: 3,655,000

CUSIP No. 093679108

13G/A

Page 11 of 12 Pages

Item 5. Ownership of Five Percent or Less of a Class.

If this statement is being filed to report the fact that as of the date hereof the reporting person has ceased to be the beneficial owner of more than five percent of the class of securities, check the following [X].

Item 6. Ownership of More than Five Percent on Behalf of Another Person.

Not applicable.

Item 7. Identification and Classification of the Subsidiary Which Acquired the Security Being Reported on by the Parent Holding Company.

Not applicable.

Item 8. Identification and Classification of Members of the Group.

Edgar Filing: SCOUT CAPITAL MANAGEMENT LLC - Form SC 13G/A

See Item 2.

Item 9. Notice of Dissolution of Group.

Not applicable.

Item 10. Certification.

Each of the Reporting Persons hereby makes the following certification:

By signing below I certify that, to the best of my knowledge and belief, the securities referred to above were not acquired and are not held for the purpose of or with the effect of changing or influencing the control of the issuer of the securities and were not acquired and are not held in connection with or as a participant in any transaction having that purpose or effect.

CUSIP No. 093679108

13G/A

Page 12 of 12 Pages

SIGNATURES

After reasonable inquiry and to the best of our knowledge and belief, the undersigned certify that the information set forth in this statement is true, complete and correct.

DATED: October 13, 2004

SCOUT CAPITAL PARTNERS, L.P.

By: Scout Capital, L.L.C.,  
General Partner

By: /s/ Adam Weiss  
-----

Adam Weiss  
Managing Member

By: /s/ James Crichton  
-----

James Crichton  
Managing Member

SCOUT CAPITAL PARTNERS II, L.P.

By: Scout Capital, L.L.C.,  
General Partner

By: /s/ Adam Weiss  
-----

Adam Weiss  
Managing Member

By: /s/ James Crichton  
-----

James Crichton  
Managing Member

SCOUT CAPITAL, L.L.C.,

Edgar Filing: SCOUT CAPITAL MANAGEMENT LLC - Form SC 13G/A

By: /s/ Adam Weiss  
-----  
Adam Weiss  
Managing Member

By: /s/ James Crichton  
-----  
James Crichton  
Managing Member

SCOUT CAPITAL FUND, LTD.  
By: Scout Capital Management, L.L.C.,  
Investment Manager

By: /s/ Adam Weiss  
-----  
Adam Weiss  
Managing Member

By: /s/ James Crichton  
-----  
James Crichton  
Managing Member

SCOUT CAPITAL MANAGEMENT, L.L.C.

By: /s/ Adam Weiss  
-----  
Adam Weiss  
Managing Member

By: /s/ James Crichton  
-----  
James Crichton  
Managing Member

ADAM WEISS  
/s/ Adam Weiss  
-----

JAMES CRICHTON  
/s/ James Crichton  
-----