

RALES MITCHELL P  
Form 5  
January 29, 2019

**FORM 5**

**UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

OMB APPROVAL

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Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b).  
Form 3 Holdings Reported Form 4 Transactions Reported

**ANNUAL STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES**

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934, Section 17(a) of the Public Utility Holding Company Act of 1935 or Section 30(h) of the Investment Company Act of 1940

1. Name and Address of Reporting Person \*  
RALES MITCHELL P

2. Issuer Name and Ticker or Trading Symbol  
DANAHER CORP /DE/ [DHR]

5. Relationship of Reporting Person(s) to Issuer

(Check all applicable)

(Last) (First) (Middle)

3. Statement for Issuer's Fiscal Year Ended (Month/Day/Year)  
12/31/2018

Director  10% Owner  
 Officer (give title below)  Other (specify below)  
Chairman of Exec. Committee

11790 GLEN ROAD

(Street)

4. If Amendment, Date Original Filed(Month/Day/Year)

6. Individual or Joint/Group Reporting

(check applicable line)

POTOMAC, MD 20854

Form Filed by One Reporting Person  
 Form Filed by More than One Reporting Person

(City) (State) (Zip)

**Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned**

| 1. Title of Security (Instr. 3) | 2. Transaction Date (Month/Day/Year) | 2A. Deemed Execution Date, if any (Month/Day/Year) | 3. Transaction Code (Instr. 8) | 4. Securities Acquired (A) or Disposed of (D) (Instr. 3, 4 and 5) | 5. Amount of Securities Beneficially Owned at end of Issuer's Fiscal Year (Instr. 3 and 4) | 6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4) | 7. Nature of Indirect Beneficial Ownership (Instr. 4) |
|---------------------------------|--------------------------------------|--|--------------------------------|---|--|--|---|
|                                 |                                      |  |                                | (A) or (D) Amount Price   |  |  |   |
| Common Stock, par value \$.001  | 02/02/2018                           | Â  | G                              | 150,000 D \$ 0  | 2,147,673  | D  | Â   |
| Common Stock, par value \$.001  | 02/12/2018                           | Â  | G                              | 17,442 D \$ 0   | 2,130,231  | D  | Â   |
| Common                          | 02/12/2018                           | Â  | G                              | 17,442 A \$ 0   | 692,151  | I  | Through the   |

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|                                 |            |   |   |         |   |      |                                  |   |   |
|---------------------------------|------------|---|---|---------|---|------|----------------------------------|---|---|
| Stock, par value \$0.001        |            |   |   |         |   |      |                                  |   | Mitchell P. Rales Family Trust <sup>(1)</sup>             |
| Common Stock, par value \$0.001 | 05/02/2018 | Â | G | 102,278 | D | \$ 0 | 2,027,953                        | D | Â   |
| Common Stock, par value \$0.001 | 05/02/2018 | Â | G | 102,278 | A | \$ 0 | 794,429                          | I | Through the Mitchell P. Rales Family Trust <sup>(1)</sup> |
| Common Stock, par value \$0.001 | 07/24/2018 | Â | G | 200,000 | D | \$ 0 | 1,827,953                        | D | Â   |
| Common Stock, par value \$0.001 | 10/19/2018 | Â | G | 400,000 | D | \$ 0 | <u>3,427,953</u> <sup>(2)</sup>  | D | Â   |
| Common Stock, par value \$0.001 | 10/25/2018 | Â | G | 200,000 | D | \$ 0 | 3,227,953                        | D | Â   |
| Common Stock, par value \$0.001 | 11/09/2018 | Â | G | 200,000 | D | \$ 0 | 3,027,953                        | D | Â   |
| Common Stock, par value \$0.001 | Â          | Â | Â | Â       | Â | Â    | <u>32,000,000</u> <sup>(2)</sup> | I | Through single-member LLCs <sup>(3)</sup>                 |
| Common Stock, par value \$0.001 | Â          | Â | Â | Â       | Â | Â    | 25,660                           | I | By Spouse <sup>(4)</sup>                                  |
| Common Stock, par value \$0.001 | Â          | Â | Â | Â       | Â | Â    | 295                              | I | By daughter <sup>(5)</sup>                                |
| Common Stock, par value \$0.001 | Â          | Â | Â | Â       | Â | Â    | 295                              | I | By daughter <sup>(5)</sup>                                |
| Common Stock, par               | Â          | Â | Â | Â       | Â | Â    | 193,431                          | I | By 401(k) Plan  |

value  
\$.001

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

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(9-02)

**Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned**  
(e.g., puts, calls, warrants, options, convertible securities)

| 1. Title of Derivative Security (Instr. 3) | 2. Conversion or Exercise Price of Derivative Security | 3. Transaction Date (Month/Day/Year) | 3A. Deemed Execution Date, if any (Month/Day/Year) | 4. Transaction Code (Instr. 8) | 5. Number of Derivative Securities Acquired (A) or Disposed of (D) (Instr. 3, 4, and 5) | 6. Date Exercisable and Expiration Date (Month/Day/Year) | 7. Title and Amount of Underlying Securities (Instr. 3 and 4) | 8. Price of Derivative Security (Instr. 5) | 9. of D Se B O E Is Fi (I |
|--|--|--------------------------------------|--|--------------------------------|---|--|---|--|---------------------------|
|  |  |                                      |  |                                | (A) (D)   | Date Exercisable (A) Expiration Date (D)                 | Title   | Amount or Number of Shares                 |                           |

## Reporting Owners

| Reporting Owner Name / Address                           | Relationships                       |                          |                          |                          |
|--|-------------------------------------|--------------------------|--------------------------|--------------------------|
|  | Director                            | 10% Owner                | Officer                  | Other                    |
| RALES MITCHELL P<br>11790 GLEN ROAD<br>POTOMAC, MD 20854 | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |

## Signatures

/s/ Mitchell P.  
Rales  
01/29/2019  
\*\*Signature of Reporting Person Date

## Explanation of Responses:

- \* If the form is filed by more than one reporting person, see Instruction 4(b)(v).
- \*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations. See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).
- (1) The Reporting Person is the trustee of the Mitchell P. Rales Family Trust.
- (2) Total reflects a change in form of ownership pursuant to the exemption provided by Rule 16a-13 under the Securities Exchange Act of 1934, as amended.
- (3) The reported shares are held through single-member LLCs, of which a revocable trust with the Reporting Person as the sole trustee and beneficiary is the sole member of these LLCs.
- (4) The Reporting Person disclaims beneficial ownership of the shares held by his spouse, and this report should not be deemed an admission that the Reporting Person is the beneficial owner of his spouse's shares for purposes of Section 16 or for any other purpose.

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The reported shares are held through custodial accounts for the benefit of the Reporting Person's daughter. The Reporting Person (5) disclaims beneficial ownership of the shares held by his daughter, and this report should not be deemed an admission that the Reporting Person is the beneficial owner of his daughter's shares for purposes of Section 16 or for any other purpose.

Note: File three copies of this Form, one of which must be manually signed. If space provided is insufficient, *see* Instruction 6 for procedure. Potential persons who are to respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB number.