

RIO TINTO PLC  
Form SC 14D9  
July 20, 2007

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**SCHEDULE 14D-9**

**Solicitation/Recommendation Statement under Section 14(d)(4)  
of the Securities Exchange Act of 1934**

**ALCAN INC.**

(Name of Subject Company)

**ALCAN INC.**

(Name of Person(s) Filing Statement)

**Common Shares  
Common Share Purchase Rights**

(Title of Class of Securities)

**013716105**

(CUSIP Number of Class of Securities)

Roy Millington, Corporate Secretary  
Alcan Inc.  
1188 Sherbrooke Street West  
Montreal, Quebec, Canada H3A 3G2  
514-848-8000

(Name, address and telephone number of person authorized to receive  
notices and communications on behalf of the person(s) filing statement)

**With copies to:**

|                         |                             |
|-------------------------|-----------------------------|
| Scott D. Miller         | Norman M. Steinberg         |
| George J. Sampas        | Andrew Bleau                |
| Sullivan & Cromwell LLP | Ogilvy Renault LLP          |
| 125 Broad Street        | 1981 McGill College Avenue  |
| New York, NY 10004      | Montreal QC, Canada H3A 3C1 |

Offer. Check the box if the filing relates solely to preliminary communications made before the commencement of a tender offer.

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## Introduction

The following material was issued by Alcan Inc. on July 20, 2007.

| <u>Exhibit</u> | Description   |
|----------------|---|
| 1.             | Letter to Employees of the Engineered Products Group Issued on July 20, 2007. |

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**SIGNATURE**

After due inquiry and to the best of my knowledge and belief, I certify that the information set forth in this statement is true, complete and correct.

July 20, 2007

/s/ Roy Millington

Roy Millington  
Corporate Secretary