Bankwell Financial Group, Inc.

Form S-4

June 26, 2014

#### **TABLE OF CONTENTS**

As filed with the Securities and Exchange Commission on June 26, 2014 Registration No. 333-

UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM S-4 REGISTRATION STATEMENT UNDER THE SECURITIES ACT OF 1933

Bankwell Financial Group, Inc.

(Exact name of Registrant as specified in its charter)

Connecticut 6022 20-8251355

(State or other jurisdiction of incorporation or organization)

(Primary Standard Industrial Classification Code Number)

(I.R.S. Employer Identification No.)

220 Elm Street New Canaan, Connecticut 06840 (203) 652-6300

(Name, address and telephone of principal executive offices)

Ernest J. Verrico, Sr.

Executive Vice President and Chief Financial Officer

Bankwell Financial Group, Inc.

220 Elm Street

New Canaan, Connecticut 06840

(203) 652-6300

(Name, address, including zip code and telephone number, including area code, of agent for service)

with copies to:

William W. Bouton III Sarah M. Lombard

Hinckley, Allen & Snyder LLP

20 Church Street Hartford, CT 06103

Telephone: (860) 725-6200 Facsimile: (860) 331-2627

Larry M.F. Spaccasi

Marc P. Levy

Luse Gorman Pomerenk & Schick P.C. 5335 Wisconsin Avenue, NW, Suite 780

Washington, DC 20015 Telephone: (202) 274-2000 Facsimile: (202) 362-2902

Approximate date of commencement of the proposed sale of the securities to the public: As soon as practicable after this Registration Statement becomes effective and upon completion of the merger described in the enclosed proxy statement/prospectus.

If the securities being registered on this Form are being offered in connection with the formation of a holding company and there is compliance with General Instruction G, check the following box.

If this Form is filed to register additional securities for an offering pursuant to Rule 462(b) under the Securities Act of 1933, as amended, check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering.

If this Form is a post-effective amendment filed pursuant to Rule 462(d) under the Securities Act, check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer
Non-accelerated filer (Do not check if a smaller reporting company)

Accelerated filer
Smaller reporting company

#### **CALCULATION OF REGISTRATION FEE**

Title of each Class of Securities to be Registered	Amount to be Registered (1)	Proposed Maximum Aggregate Offering Price (2)	Amount of Registration Fee (3)
Common Stock, no par value per share	510,305	\$ 8,906,046	\$ 1,147.10

(1)

• Represents the maximum number of shares of common stock of Bankwell Financial Group, Inc. issuable upon the completion of the merger described herein.

(2)

• Estimated solely for the purpose of calculating the registration fee required by Section 6(b) of the Securities Act and computed pursuant to Rule 457(f)(2) and (f)(3) of the Securities Act, the proposed maximum aggregate offering price of the registrant's common stock was computed by (a) multiplying (i) the book value as of March 31, 2014, of the common stock of Quinnipiac Bank & Trust Company to be exchanged or cancelled in connection with the merger, which equaled \$8.59, by (ii) 1,215,013, representing the maximum number of shares of Quinnipiac Bank & Trust Company common stock expected to be exchanged or cancelled in connection with the merger, and (b) from the total (\$10,436,961) subtracting \$1,530,915, representing the estimated amount of cash to be paid to the shareholders of Quinnipiac Bank & Trust Company.

(3)

• Determined in accordance with Section 6(b) of the Securities Act at a rate equal to \$128.80 per \$1,000,000 of the proposed maximum aggregate offering price.

The Registrant hereby amends this Registration Statement on such date or dates as may be necessary to delay its effective date until the Registrant shall file a further amendment which specifically states that the Registration Statement shall thereafter become effective in accordance with Section 8(a) of the Securities Act of 1933 or until the Registration Statement shall become effective on such date as the Commission, acting pursuant to said Section 8(a), may determine.

# TABLE OF CONTENTS The information in this pro

The information in this proxy statement/prospectus is not complete and may be changed. Bankwell Financial Group,
Inc. may not sell the securities offered by this proxy statement/prospectus until the registration statement filed with the
Securities and Exchange Commission is effective. This proxy statement/prospectus does not constitute an offer to sell
or a solicitation of an offer to buy any securities in any jurisdiction where an offer or solicitation is not permitted.
PRELIMINARY — SUBJECT TO COMPLETION — DATED, 2014
[QB&T COMPANY LOGO]
MERGER PROPOSED — YOUR VOTE IS VERY IMPORTANT
, 2014
Dear Shareholders:
On March 31, 2014, the boards of directors of Bankwell Financial Group, Inc., or BWFG or Bankwell, and
Quinnipiac Bank & Trust Company, or QBT, agreed to a strategic business combination in which QBT will merge
with and into Bankwell Bank, a Connecticut chartered bank and wholly owned subsidiary of BWFG, referred to
herein as the merger. Bankwell Bank will be the survivor of the merger. Under the terms and conditions of the merger,
the shareholders of QBT, as of the record date, will be able to elect to receive either (i) \$12.00 in cash, (ii) 0.56 shares
of BWFG common stock for each share of QBT common stock, subject to proration provisions described in this proxy
statement/prospectus, whereby approximately 75% of QBT shares will be exchanged for stock and approximately
25% for cash, or (iii) a combination of cash and BWFG common stock. The value of the stock consideration will
depend on the market price of BWFG common stock on the effective date of the merger.
This proxy statement/prospectus is being sent to you to notify you of and invite you to the special meeting of QBT
shareholders being held to consider the Agreement and Plan of Merger, dated as of March 31, 2014, referred to herein
as the merger agreement, that QBT has entered into with BWFG. At the special meeting, you will be asked to approve
the merger agreement and the transactions contemplated by the merger agreement, including the merger. You will also
be asked to approve the adjournment of the special meeting, if necessary, in order to solicit additional proxies in favor
of the merger agreement and the transactions contemplated by the merger agreement, including the merger.
The special meeting of QBT shareholders will be held at the [], Connecticut on, 2014, at am/p.m., local time.
The merger cannot be completed unless, among other things, the holders of at least two-thirds of the shares of QBT
common stock outstanding and entitled to vote approve the merger agreement. The board of directors of QBT
unanimously approved the merger agreement and determined that the merger is fair and in the best interests of QBT
and its shareholders, and accordingly unanimously recommends that shareholders vote "FOR" approval of the merger
agreement and the transactions contemplated by the merger agreement, including the merger, and "FOR" the approval of the adjournment of the special meeting, if necessary, in order to solicit additional proxies in favor of the approval of
the merger agreement and the transactions contemplated thereby, including the merger.
The attached proxy statement/prospectus, which serves as the proxy statement for the special meeting of the
shareholders of QBT and as the prospectus for the shares of BWFG common stock to be issued in the merger, includes
detailed information about the special meeting, the merger, and the documents related to the merger. We urge you to
read this entire document carefully, including the discussion of the risks related to the merger and owning BWFG
common stock after the merger in the section titled "Risk Factors" beginning on page 20. You can also obtain
information about BWFG from documents that have been filed with the Securities and Exchange Commission that are
incorporated in the proxy statement/prospectus by reference.
BWFG's common stock is traded on the NASDAQ Global Market under the symbol "BWFG." No established trading
market exists for QBT common stock. On, 2014, the last practicable trading day prior to the printing of
the attached proxy statement/prospectus, the last sales price of BWFG common stock was \$ per share.

#### **TABLE OF CONTENTS**

Your vote is important. Whether or not you plan to attend the special meeting, please take the time to vote by completing and mailing the enclosed proxy card as soon as possible to make sure your shares are represented at the special meeting. If you submit a properly signed proxy card without indicating how you want to vote, your proxy will be counted as a vote "FOR" approval of the merger agreement and "FOR" the approval of the adjournment of the special meeting. The failure to vote by submitting your proxy or attending the special meeting and voting in person will have the same effect as a vote against the approval of the merger agreement.

QBT's board of directors unanimously recommends that shareholders vote "FOR" the approval of the merger agreement and the transactions contemplated by the merger agreement, including the merger, and "FOR" the approval of the adjournment of the special meeting, if necessary, in order to solicit additional proxies in favor of the merger agreement and the transactions contemplated by the merger agreement, including the merger. Sincerely,

Brian P. McArdle

Chairman of the Board of Directors
Neither the Securities and Exchange Commission nor any state securities commission or bank regulatory agency has
approved or disapproved of the securities to be issued in the merger or determined if the attached proxy
statement/prospectus is accurate or adequate. Any representation to the contrary is a criminal offense.
The shares of BWFG common stock to be issued in the merger are not savings accounts, deposits or other obligations
of any bank or savings association and are not insured by any federal or state governmental agency.
This document is dated, 2014, and is first being mailed to QBT shareholders on or about
, 2014.

TABLE OF CONTENTS [QB&T LOGO]	
2704 Dixwell Avenue	
Hamden, Connecticut 06518	2014
NOTICE OF SPECIAL MEETING OF SHAREHOLDERS TO BE HELD ON	, 2014
A special meeting of shareholders of QBT will be held at the [	],,
Connecticut on, 2014, ata.m./p.m., local time for the following purposes:	
1.	
• to consider and vote on a proposal to approve the Agreement and Plan of Merger by and betw Bank & Trust Company (QBT) and Bankwell Financial Group, Inc. (BWFG or Bankwell), de 2014, a copy of which is attached as Appendix A to the accompanying proxy statement/prosp transactions contemplated thereby; and	ated March 31,
2.	
• to consider and vote upon a proposal to approve one or more adjournments of the special med necessary, to permit further solicitation of proxies if there are not sufficient votes at the time meeting, or at any adjournment or postponement of that meeting, to approve the merger agree	of the special
The proposed merger of QBT with and into Bankwell Bank is more fully described in the attached do you should read carefully and in its entirety before voting.	
The board of directors of QBT has established the close of business on, 2014, as the	e record date for
the special meeting. Only record holders of QBT common stock as of the close of business on that da	
to notice of and to vote at the special meeting or any adjournment or postponement of that meeting. T	he affirmative
vote of holders of at least two-thirds of the shares of QBT common stock outstanding and entitled to	vote at the
special meeting is required to approve the merger agreement.	
If you hold QBT common stock on the record date, you will have the right to dissent from the merger	
payment in cash for the fair value of your QBT shares under Sections 33-855 to 33-872 of the Connections	
Corporation Act, or the CBCA, a copy of which is attached as Appendix B to the accompanying prox	.y
statement/prospectus.	1
It is very important that all shares of QBT common stock be represented at the special meeting. Whet	
plan to attend the special meeting, please complete, date and sign the enclosed proxy card and return	
possible in the enclosed postage-paid envelope. Voting by proxy will not prevent you from voting in special meeting, but will assure that your vote is counted if you are unable to attend. You may revoke	_
before the meeting by giving written notice to the Secretary of QBT at the address set forth above, by	•
filing another proxy or by attending the special meeting and voting in person. Executed proxies with	
of QBT common stock with no instructions indicated on the proxy card will be voted "FOR" the appr	
agreement and the transactions contemplated thereby. Not returning a proxy card, or not voting in per	_
meeting or abstaining from voting will have the same effect as voting "AGAINST" the merger agrees	_
By order of the Board of Directors,	
Mark A. Candido	
President and Chief Executive Officer	
Hamden, Connecticut	
, 2014	
Your vote is important. Please complete, sign, date and return your proxy card.	

# TABLE OF CONTENTS TABLE OF CONTENTS

SUMMARY	<u>1</u>
Information about the Companies	$\frac{1}{1}$
General	<u>1</u>
Consideration to be Received in the Merger	$\frac{1}{1}$
Proration	$\frac{1}{1}$
Election Procedures for Shareholders; Surrender of Stock Certificates	1 1 2 2 2 2 3 3 3 3 3 3 4
Non-Election Shares	$\frac{\overline{2}}{2}$
Treatment of Stock Options and Warrants	$\frac{\overline{2}}{2}$
Accounting Treatment	3
Material U.S. Federal Income Tax Consequences of the Merger	3
Recommendation of the Board of Directors of QBT	3
Opinion of Financial Advisor to QBT	3
Interests of QBT's Directors and Executive Officers in the Merger	3
BWFG and Bankwell Bank Boards of Directors After the Merger	3
No Solicitation	3
Regulatory Approvals	4
Conditions to the Merger	
Termination of the Merger Agreement	4
Dissenters' Appraisal Rights	4
Comparison of Stockholders' Rights	4 4 4 4 5 9
Special Meeting of Shareholders of QBT	4
QUESTIONS AND ANSWERS ABOUT THE MERGER AND THE SPECIAL MEETING	5
CAUTIONARY NOTE CONCERNING FORWARD-LOOKING STATEMENTS	9
SELECTED HISTORICAL CONSOLIDATED FINANCIAL DATA OF BANKWELL FINANCIAL	
GROUP, INC.	<u>10</u>
SELECTED HISTORICAL FINANCIAL DATA OF THE WILTON BANK	<u>13</u>
SUMMARY SELECTED PRO FORMA CONDENSED CONSOLIDATED FINANCIAL DATA	<u>15</u>
NON-GAAP FINANCIAL MEASURES	<u>18</u>
RISK FACTORS	<u>20</u>
INFORMATION ABOUT THE COMPANIES	<u>24</u>
Bankwell Financial Group, Inc.	<u>24</u>
Quinnipiac Bank & Trust Company	<u>24</u>
BUSINESS OF BWFG	<u>25</u>
General	25
BWFG History and Growth	<u>25</u>
Business Strategy	<u>26</u>
BWFG's Competitive Strengths	<u>26</u>
BWFG's Market	<u>27</u>
BWFG Products and Services	<u>28</u>
Lending Activities	<u>29</u>
Credit Policy and Procedures	<u>32</u>
Deposits	<u>33</u>
	<u>55</u>

Investment Services	<u>33</u>
Investments	<u>33</u>
Competition	<u>34</u>
Small Business Lending Fund Program	34 34 35
Description of Property	<u>35</u>
Legal Proceedings	<u>35</u>
Enterprise Risk Management	<u>35</u>
Intellectual Property	<u>35</u>
Full Time Employees	<u>35</u>
Management's Discussion and Analysis of Financial Condition and Results of Operations — Bwfg and the wilton bank	<u>36</u>
Bankwell Financial Group, Inc. As of March 31, 2014 and December 31, 2013 and For the Three Months	26
Ended March 31, 2014 and 2013	<u>36</u>
Bankwell Financial Group, Inc. As of December 31, 2013 and 2012 and For the Years Ended December 31, 2013, 2012 and 2011	<u>47</u>
The Wilton Bank As of September 30, 2013 and December 31, 2012 and 2011 and For the Nine Months	0.0
Ended September 30, 2013 and 2012 and the Years Ended December 31, 2012 and 2011	<u>82</u>
BWFG QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK	100
Interest Rate Risk Management	100
Inflation Risk Management	100
BWFG EXECUTIVE COMPENSATION	101
Summary Compensation Table	101
Outstanding Equity Awards at 2013 Fiscal Year-End	102
Employment Agreements	103
Stock Option, Equity Award and Incentive Plans	105
401(k) Retirement Plan	107
Director Compensation	107
SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT	110
CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS	113
Robinson & Cole, L.L.P.	113
Sandler O'Neill + Partners, L.P.	113
Ordinary Banking Relationships	113
INFORMATION WITH RESPECT TO QUINNIPIAC BANK & TRUST COMPANY	114
General	114
Services and Markets	114
Employees	114
Competition	114
QBT SUPERVISION AND REGULATION	115
General	115
The Dodd-Frank Act	115
Connecticut Banking Laws and Supervision	116
Federal Bank Regulation	117
Other Regulations	120

QBT MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS	101
OF OPERATIONS	<u>121</u>
QBT MARKET PRICE AND DIVIDEND INFORMATION	<u>132</u>
SPECIAL MEETING OF SHAREHOLDERS OF QBT	<u>133</u>
Date, Time and Place of the Special Meeting	<u>133</u>
Purpose of the Special Meeting	<u>133</u>
Recommendation of the Board of Directors of QBT	<u>133</u>
Record Date; Outstanding Shares; Shares Entitled to Vote	<u>133</u>
Quorum; Vote Required	<u>133</u>
Share Ownership of Management	<u>133</u>
Voting of Proxies	<u>134</u>
Voting in Person	<u>134</u>
Proxy Solicitation	<u>134</u>
Stock Certificates	<u>134</u>
Proposal to Approve Adjournment of the Special Meeting	<u>134</u>
THE MERGER	<u>135</u>
Background of the Merger	<u>135</u>
Recommendation of the QBT Board of Directors and Reasons for the Merger	<u>137</u>
Opinion of Sterne Agee & Leach, Inc., Financial Advisor to QBT	<u>138</u>
Interests of QBT's Directors and Executive Officers in the Merger	<u>145</u>
BWFG's and Bankwell Bank's Boards of Directors After the Merger	<u>147</u>
Material U.S. Federal Income Tax Consequences of the Merger	<u>147</u>
Accounting Treatment	<u>150</u>
Regulatory Approvals Required for the Merger	<u>150</u>
Election Procedures; Surrender of Stock Certificates	<u>151</u>
Non-Election Shares	<u>152</u>
Dissenters' Appraisal Rights	<u>152</u>
Stock Exchange Listing	<u>154</u>
THE MERGER AGREEMENT	<u>155</u>
Structure	<u>155</u>
Effective Time and Timing of Closing	<u>155</u>
Consideration to be Received in the Merger	<u>155</u>
Proration	<u>156</u>
Treatment of QBT Stock Options	<u>157</u>
Treatment of QBT Warrants	<u>157</u>
Representations and Warranties	<u>157</u>
Conduct of Business Pending the Merger	<u>158</u>
No Solicitation	<u>160</u>
Employee Matters	<u> 161</u>
Indemnification and Insurance	<u> 161</u>
Conditions to the Merger	<u>161</u>
Termination of the Merger Agreement	<u>163</u>
Amendment and Waiver of the Merger Agreement	<u>163</u>
Fees and Expenses	<u>163</u>
iii	

MARKET PRICES AND DIVIDEND	164
INFORMATION	104
Dividends	<u> 164</u>
COMPARISON OF STOCKHOLDERS' RIGHTS	<u>165</u>
LEGAL MATTERS	<u> 167</u>
EXPERTS	<u> 167</u>
WHERE YOU CAN FIND MORE INFORMATION	<u> 167</u>
INDEX TO FINANCIAL STATEMENTS	F- <u>1</u>
APPENDIX A	A- <u>1</u>
APPENDIX B	B- <u>1</u>
APPENDIX C	C- <u>1</u>
EXHIBIT INDEX	II- <u>5</u>

#### **SUMMARY**

The following is a summary of information located elsewhere in this document. It does not contain all of the information that is important to you. Before you vote, you should give careful consideration to all of the information contained in this document and the information incorporated into this document by reference to fully understand the merger. See "Where You Can Find More Information" on page \_\_\_. Each item in this summary refers to the page where that subject is discussed in more detail.

Information about the Companies (Page \_\_\_)

Bankwell Financial Group, Inc.

BWFG is the bank holding company of Bankwell Bank, which provides a wide range of banking and financial services. Bankwell Bank operates in the greater Fairfield County, Connecticut area through its main banking office located in New Canaan, Connecticut and five other branch offices located throughout Fairfield County, Connecticut and one loan production office.

At March 31, 2014, BWFG had \$812.1 million in total consolidated assets. BWFG's principal executive offices are located at 220 Elm Street, New Canaan, Connecticut 06840, and its telephone number is (203) 652-6300. Ouinnipiac Bank & Trust Company

QBT is a Connecticut chartered bank that provides financial services from its main office in Hamden, Connecticut and QBT has received regulatory approvals from the Federal Deposit Insurance Corporation, or FDIC, and the State of Connecticut Department of Banking, or Banking Department, to open a branch office at 24 Washington Avenue, North Haven, Connecticut, in New Haven County. QBT was chartered as a de novo bank and began operations on March 6, 2008. QBT provides banking solutions for small and medium sized businesses, consumers and professionals in the greater New Haven, Connecticut marketplace.

At March 31, 2014, QBT had \$105.9 million in total assets. QBT's principal executive offices are located at 2704 Dixwell Avenue, Hamden, Connecticut 06518, and its telephone number is (203) 407-0756.

QBT will merge with and into Bankwell Bank with Bankwell Bank as the surviving institution, referred to herein as the merger. A copy of the merger agreement is attached as Appendix A to this document and is incorporated by reference.

Consideration to be Received in the Merger (Page \_\_\_)

The merger agreement provides that QBT shareholders will have the right, with respect to each of their shares of QBT common stock, to elect to receive, subject to proration as described below, either (i) 0.56 shares of BWFG common stock, (ii) \$12.00 in cash, without interest, or (iii) a combination of cash and BWFG common stock. You will have the opportunity to elect the form of consideration to be received for your shares, subject to proration and allocation procedures set forth in the merger agreement, which may result in your receiving a portion of the merger consideration in a form other than that which you elected.

The value of the stock consideration is dependent upon the value of BWFG common stock and therefore will fluctuate with the market price of BWFG common stock. Accordingly, any change in the price of BWFG common stock prior to the merger will affect the market value of the stock consideration that QBT shareholders will receive as a result of the merger.

Proration (Page \_\_\_)

The merger agreement contains allocation and proration provisions that are designed to ensure that 75% of the outstanding shares of common stock of QBT will be exchanged for shares of BWFG common stock and the remaining 25% of the outstanding shares of common stock of QBT will be exchanged for cash. BWFG will issue no more than 510,305 shares of BWFG common stock as merger consideration under the terms of the merger agreement.

Treatment of Shares if Too Much Stock is Elected. Under the allocation and proration provisions in the merger agreement, if the holders of more than 75% of the outstanding shares of common stock of QBT common stock elect to receive BWFG common stock for such shares, the amount of BWFG common stock that each such shareholder would receive from BWFG will be reduced on a pro rata basis. As a result, these QBT shareholders will receive cash consideration for any QBT shares for which they do not receive BWFG common stock.

Proration if Too Much Cash is Elected. If the holders of more than 25% of the outstanding QBT common stock elect to receive cash for such shares, the amount of cash that each such shareholder would receive from BWFG will be reduced on a pro rata basis. As a result, such shareholders will receive BWFG common stock for any QBT shares for which they do not receive cash.

Election Procedures for Shareholders; Surrender of Stock Certificates (Page \_\_\_)

No more than forty (40) business days and no less than twenty (20) business days before the expected date of completion of the merger, an election form will be sent to QBT shareholders. You may use the election form to indicate whether your preference is to receive either cash, shares of BWFG common stock, or a combination thereof. The election deadline will be 5:00 p.m., Eastern Time, twenty-five (25) days following the mailing date of the election form. To make an election, a holder of QBT common stock must submit a properly completed election form and return it, together with all stock certificates, so that the form and certificates are actually received by the exchange agent at or before the election deadline in accordance with the instructions on the election form.

You should not send in your stock certificates until you receive the election form or instructions from the exchange agent.

Non-Election Shares (Page )

QBT shareholders who do not submit a properly completed election form accompanied by stock certificates representing all shares of QBT common stock covered by the election form or an appropriate guarantee of delivery or revoke their election form prior to the election deadline will have their shares of QBT common stock designated as non-election shares. Non-election shares will be converted into the right to receive either cash or shares of BWFG common stock, or a combination of cash and shares of BWFG common stock, depending on the elections made by other QBT shareholders.

Treatment of Stock Options and Warrants (Page \_\_\_)

Stock Options. Any QBT options properly exercised prior to the effective time will have the right to receive merger consideration on the same terms and subject to the same conditions as all other outstanding QBT common stock. Any QBT common stock received after the election deadline pursuant to the exercise of a QBT option will be considered non-election shares and will be paid in cash.

At the effective time, each option granted under the QBT stock option plan, whether vested or unvested, and which has not been previously exercised or cancelled, will be converted automatically into an option to purchase shares of BWFG common stock. The number of shares of BWFG common stock subject to the new option shall be equal to the product of the number of shares of QBT common stock subject to the option and 0.56, provided any fractional share resulting from the multiplication will be rounded down to the nearest whole share. The exercise price of the new option will be equal to the exercise price of the QBT option divided by 0.56, provided that the exercise price will be rounded up to the nearest whole cent.

Warrants. Any QBT warrants properly exercised prior to the effective time will have the right to receive the cash merger consideration on the same terms as all other outstanding QBT common stock. Any QBT common stock received after the election deadline pursuant to the exercise of a QBT warrant will be considered non-election shares and will be paid in cash.

At the effective time, each warrant issued by QBT that is unexercised and outstanding will be converted into a warrant to purchase 0.56 shares of BWFG common stock for \$17.86; provided any fractional share of BWFG common stock resulting from the exercise shall be rounded down to the nearest whole share.

### **TABLE OF CONTENTS**

Accounting Treatment (Page)
BWFG will account for the merger as a purchase for financial reporting purposes.
Material U.S. Federal Income Tax Consequences of the Merger (Page)
The merger is intended to qualify for U.S. federal income tax purposes as a "reorganization" within the meaning of Section 368(a) of the Internal Revenue Code of 1986, as amended, referred to as the Code. Therefore, for U.S. federal income tax purposes, as a result of the merger, a U.S. holder of shares of QBT common stock generally will only recognize gain (but not loss) in an amount not to exceed the cash (if any) received as part of the merger consideration and will recognize gain or loss if such holder received the entirety of the merger consideration in cash or with respect
to any cash received in lieu of fractional shares of BWFG common stock.
Tax matters are very complicated. You should consult your tax advisor for a full explanation of the tax consequences
of the merger to you.
Recommendation of the Board of Directors of QBT (Page)
The board of directors of QBT has determined that the merger is fair and in the best interests of QBT and its shareholders. The board of directors of QBT unanimously recommends that QBT shareholders vote "FOR" approval of the merger agreement and the transactions contemplated by the merger agreement and "FOR" the approval of the
adjournment of the special meeting.
Opinion of Financial Advisor to QBT (Page)
In deciding to approve the merger, QBT's board of directors considered the opinion of Sterne Agee & Leach, Inc., or
SAL, or Sterne Agee, QBT's financial advisor. The opinion concluded that the proposed consideration to be received by the helders of QBT's common steels in the mercer is fair to the sharehelders from a financial point of view. This
by the holders of QBT's common stock in the merger is fair to the shareholders from a financial point of view. This opinion is attached as Appendix C to this document. We encourage you to read this opinion carefully in order to
completely understand the assumptions made, matters considered and limitations of the review made by SAL in
providing this opinion.
Interests of QBT's Directors and Executive Officers in the Merger (Page)
QBT's executive officers and directors may have financial interests in the merger that are different from, or in addition
to, the interests of QBT shareholders. These interests include continued indemnification and insurance coverage by
BWFG after the merger for acts or omissions occurring before the merger, change of control payments due certain
executive officers in connection with the merger, the continuation of employment with BWFG for some executive
officers, the appointment of one (1) member of the current board of directors of QBT to the board of directors of both
BWFG and Bankwell Bank and the invitation to all other QBT directors to serve on a paid advisory board of BWFG.
These interests also include the accelerated vesting of stock options and payments pursuant to severance agreements,
as well as other considerations. QBT's board of directors was aware of these interests and considered them in its
decision to approve the merger agreement.
BWFG and Bankwell Bank Boards of Directors After the Merger (Page)
BWFG has agreed to appoint one (1) member of the current board of directors of QBT to the board of directors of
both BWFG and Bankwell Bank. The remaining members of the current board of directors of QBT will be invited to
serve as members of a paid advisory board to be established and maintained by BWFG.
No Solicitation (Page)
QBT has agreed not to initiate, solicit, encourage or knowingly facilitate the submission of any proposals from third parties regarding acquiring QBT or its businesses. In addition, QBT has agreed not to engage in discussions or

negotiations with or provide confidential information to a third party regarding acquiring QBT or its businesses.

However, if QBT receives an acquisition proposal from a third party that

did not result from solicitation in violation of its obligations under the merger agreement prior to the date of the
special meeting of QBT shareholders, QBT may participate in discussions with, or provide confidential information
to, such third party if, among other steps, the QBT board of directors concludes in good faith that the failure to take
such actions would result in a violation of its fiduciary duties under applicable law.
Regulatory Approvals (Page)
Completion of the transactions contemplated by the merger agreement is subject to various regulatory approvals,
including approval from the FDIC and the Banking Department. Prior to the date of this proxy statement/prospectus,
BWFG and QBT have filed with the FDIC and the Banking Department the required applications necessary to
complete the merger. In addition, the completion of the merger is subject to the expiration of certain waiting periods
and other requirements. Although BWFG and QBT do not know of any reason why the necessary regulatory
approvals would not be obtained in a timely manner, BWFG and QBT cannot be certain when or if they will receive
them.
Conditions to the Merger (Page)
As more fully described in this proxy statement/prospectus and the merger agreement, the completion of the merger
depends on a number of mutual conditions being satisfied or waived, including approval of the merger agreement by
QBT shareholders and receipt of required regulatory approvals.
Termination of the Merger Agreement (Page)
The merger agreement specifies a number of situations when BWFG and QBT may terminate the merger agreement.
For example, the merger agreement may be terminated at any time prior to the effective time by BWFG's and QBT's
mutual consent and by either BWFG or QBT under specified circumstances, including if the merger is not
consummated by December 31, 2014, unless the delay is due to a material breach of the merger agreement by the
party seeking to terminate the merger agreement.
QBT has agreed to pay to BWFG a termination fee of \$600,000 if the merger agreement is terminated under the
circumstances specified in "The Merger Agreement — Termination of the Merger Agreement" beginning on page
Dissenters' Appraisal Rights (Page)
Under Connecticut law, holders of QBT common stock have the right to dissent from, and obtain payment of the fair
value of their shares of QBT common stock in connection with, the merger. To perfect such dissenters' rights, a QBT
shareholder must not vote for the approval of the merger agreement and must strictly comply with all of the
procedures required under the Connecticut Business Corporation Act, or CBCA. These procedures are described more
fully beginning on page
The relevant provisions of the CBCA are included as Appendix B to this proxy statement/prospectus.
Comparison of Stockholders' Rights (Page)
As a result of the merger, some or all of the holders of QBT common stock will become holders of BWFG common
stock. Following the merger, QBT shareholders will have different rights as stockholders of BWFG than as
shareholders of QBT due to the different provisions of the governing documents of BWFG and QBT. For additional
information regarding the different rights as stockholders of BWFG than as shareholders of QBT, see "Comparison of
Stockholders' Rights" beginning on page
Special Meeting of Shareholders of QBT (Page)
QBT will hold its special meeting of shareholders at the [],, Connecticut
on, 2014, at a.m./p.m., local time. At the special meeting you will be asked to vote for the
approval of the merger agreement and the transactions contemplated by the merger agreement and to approve adjournment of the special meeting, if necessary, to solicit additional proxies in favor of approval of the merger
agreement. You can vote at the special meeting of QBT shareholders if you owned QBT common stock at the close of
business on, 2014.
4

#### QUESTIONS AND ANSWERS ABOUT THE MERGER AND THE SPECIAL MEETING

The following questions and answers are intended to address briefly some commonly asked questions regarding the merger and the special meeting. These questions and answers may not address all questions that may be important to you as a shareholder. To better understand these matters, and for a description of the legal terms governing the merger, you should carefully read this entire proxy statement/prospectus, including the appendices.

O:

• Why am I receiving this proxy statement/prospectus?

A:

- BWFG and QBT have agreed to the acquisition of QBT by BWFG under the terms of an Agreement and Plan of Merger that is described in this proxy statement/prospectus. A copy of the merger agreement is attached to this proxy statement/prospectus as Appendix A. In order to complete the merger, QBT shareholders must vote to approve the merger agreement. QBT will hold a special meeting of its shareholders to obtain this approval. This proxy statement/prospectus contains important information about the merger, the merger agreement, the special meeting of QBT shareholders, and other related matters, and you should read it carefully. The enclosed voting materials for the special meeting allow you to vote your shares of QBT common stock without attending the special meeting in person.
- We are delivering this proxy statement/prospectus to you as both a proxy statement of QBT and a prospectus of BWFG. It is a proxy statement because the board of directors of QBT is soliciting proxies from its shareholders to vote on the approval of the merger agreement at a special meeting of shareholders, and your proxy will be used at the special meeting or at any adjournment or postponement of the special meeting. It is a prospectus because BWFG will issue BWFG common stock to QBT common shareholders who receive stock consideration in the merger and this prospectus contains information about that common stock.

Q:

• What am I being asked to vote on?

A:

- QBT shareholders are being asked to vote on the following proposals:
- to approve the merger agreement between BWFG and QBT; and
- to approve one or more adjournments of the special meeting, if necessary, to permit further solicitation of proxies if there are not sufficient votes to approve the merger agreement at the time of the special meeting.

O:

• What will happen in the merger?

A:

• In the proposed merger, QBT will merge with and into Bankwell Bank, a wholly owned subsidiary of BWFG, with Bankwell Bank being the surviving bank.

Q:

• What will I receive in the merger?

A:

• The merger agreement provides that QBT shareholders will have the right, with respect to each of their shares of QBT common stock, to elect to receive, subject to proration as described below, either (i) 0.56 shares of BWFG common stock, (ii) \$12.00 in cash, without interest, or (iii) a combination of cash and BWFG common stock. You will have the opportunity to elect the form of consideration to be received for your shares, subject to proration and allocation procedures set forth in the merger agreement, which may result in your receiving a portion of the merger consideration in a form other than that which you elected.

Q:

• What are the material U.S. federal income tax consequences of the merger to U.S. holders of shares of QBT common stock?

A:

• The merger is intended to qualify for U.S. federal income tax purposes as a "reorganization" within the meaning of Section 368(a) of the Code. Therefore, for U.S. federal income tax purposes, as a result of the merger, a U.S. holder of shares of QBT common stock generally will only recognize gain (but not loss) in an amount not to exceed the cash (if any) received as part of the merger consideration but will

•	gnize gain or loss (1) if such holder received the entirety of its consideration in cash and (2) with respect to any received in lieu of fractional shares of BWFG common stock. See "The Merger — Material U.S. Federal Income
Tax ( Q:	Consequences of the Merger" beginning on page
	• What are the conditions to completion of the merger?
A:	
	• The obligations of BWFG and QBT to complete the merger are subject to the satisfaction or waiver of certain closing conditions contained in the merger agreement, including, but not limited to, the receipt of required regulatory approvals, legal opinions delivered by tax counsel to BWFG and QBT, respectively, and approval of the merger agreement by QBT shareholders.
Q:	
	• When will the merger close?
A:	
	• BWFG and QBT will complete the merger when all of the conditions to completion contained in the merger agreement are satisfied or waived, including obtaining customary regulatory approvals and the approval of the merger agreement by QBT shareholders at the special meeting. While BWFG and QBT expect the merger to be completed in the third quarter of 2014, because fulfillment of some of the conditions to completion of the merger is not entirely within the control of BWFG and QBT, the actual timing cannot be assured.
Q:	
	• When and where is the special meeting?
A:	
	• The special meeting of shareholders of QBT will be held at the [],, Connecticut on5, 2014, at a.m./p.m., local time.
Q:	
	• Who can vote?
A:	
	• You are entitled to vote at the QBT special meeting if you owned QBT common stock at the close of busines on, 2014. You will have one vote for each share of QBT common stock that you owned at that time.
Q:	
	• Does QBT's board of directors recommend voting in favor of the merger agreement?

A:	
	• Yes. After careful consideration, QBT's board of directors unanimously recommends that QBT shareholders vote "FOR" approval of the merger agreement. At the meeting, the members of the board of directors and the executive officers of QBT, and their affiliates, in the aggregate have the power to vote approximately []% of the outstanding shares of QBT common stock. QBT's directors and executive officers each entered into a voting agreement with BWFG in connection with the execution of the merger agreement and therefore will vote their shares in favor of the proposals to be considered at the QBT special meeting.
Q:	
	• How many votes are needed to approve the merger?
A:	
	• The affirmative vote of two-thirds of the shares of QBT's common stock outstanding and entitled to vote at the special meeting is required to approve the merger agreement and the transactions contemplated thereby. Accordingly, the failure of any holder of QBT common stock to vote on this proposal will have the same effect as a vote against the proposal. Each of the executive officers and directors of QBT individually have entered into an agreement with BWFG to vote their shares of QBT common stock in favor of the merger agreement and against any competing proposal. These shareholders held approximately []% of QBT's outstanding common stock as of, 2014.
Q:	
	• What do I need to do now?
A:	
	• You should first carefully read and consider the information contained and incorporated by reference in this proxy statement/prospectus. After you have decided how to vote your shares, please indicate on the enclosed

proxy card how you want to vote, and sign, date and return it as soon as possible in the

6

A:

enclosed envelope. If you sign and send in your proxy card and do not indicate how you want to vote, your proxy card will be voted "FOR" approval of the merger agreement. Not returning a proxy card, or not voting in person at the special meeting or abstaining from voting, will have the same effect as voting "AGAINST" the merger agreement. O:

meeting or abstaining from voting, will have the same effect as voting "AGAINST" the merger agreement.  Q:
• Can I attend the special meeting and vote my shares in person?
A:
• Yes. Although QBT's board of directors requests that you return the proxy card accompanying this proxy statement/prospectus, all QBT shareholders are invited to attend the special meeting. Shareholders of record on, 2014, can vote in person at the special meeting.
Q:
• Can I change my vote after I have mailed my signed proxy card?
A:
• Yes. You can change your vote at any time after you have submitted your proxy card and before your proxy is voted at the special meeting.
1)
• You may deliver a written notice bearing a date later than the date of your proxy card to the secretary of QBT, stating that you revoke your proxy.
2)
• You may sign and deliver to the secretary of QBT a new proxy card relating to the same shares and bearing a later date.
3)
• You may attend the special meeting and vote in person, although attendance at the special meeting will not, by itself, revoke a proxy.
You should send any notice of revocation or your completed new proxy card, as the case may be, to QBT at the following address:
Quinnipiac Bank & Trust Company 2704 Dixwell Avenue
Hamden, Connecticut 06518
Attn: Mark A. Candido, President & CEO Q:
• What happens if I sell my shares after the record date but before the special meeting?

• The record date of the special meeting is earlier than the date of the special meeting and the date that the merger is expected to be completed. If you sell or otherwise transfer your QBT shares after the record date but before the date of the special meeting, you will retain your right to vote at the special meeting (provided that such shares remain outstanding on the date of the special meeting), but you will not have the right to receive the merger consideration to be received by QBT shareholders in the merger. In order to receive the merger consideration, you must hold your shares through completion of the merger.

Q:

• How do I make an election with respect to my shares of QBT common stock?

A:

• Each QBT shareholder will receive an election form, which you should complete and return, along with your QBT stock certificate(s), according to the instructions printed on the form. The election deadline will be 5:00 p.m., Eastern Time, twenty-five (25) days following the mailing date of the election form. A copy of the election form is being mailed under separate cover on or about the date of this proxy statement/prospectus. If you do not send in the election form with your stock certificates by the election deadline, you will be deemed not to have made an election and you may be paid in cash, BWFG common stock or a combination of cash and stock depending on, and after giving effect to, the valid cash elections and stock elections that have been made by other QBT shareholders. See "The Merger — Election Procedures; Surrender of Stock Certificates" beginning on page \_\_\_.

Q:

• Can I elect to receive cash consideration with respect to a portion of my QBT shares and BWFG common stock with respect to the rest of my QBT shares?

A:

• Yes. A QBT shareholder may specify different elections with respect to different shares that such shareholder holds. For example, a QBT shareholder who owns 100 shares of QBT common stock may make a cash election with respect to 50 shares and a stock election with respect to the other 50 shares.

Q:

• Are QBT shareholders entitled to seek appraisal or dissenters' rights if they do not vote for the approval of the merger agreement?

A:

• Yes. Under Connecticut law, holders of QBT common stock have the right to dissent from, and obtain payment of the fair value of their shares of QBT common stock in connection with, the merger. To perfect such dissenters' rights, a QBT shareholder must not vote for the approval of the merger agreement and must strictly comply with all of the procedures required under the CBCA. These procedures are summarized under the section entitled "The Merger — Dissenters' Appraisal Rights" beginning on page \_\_\_. The relevant provisions of the CBCA are included as Appendix B to this proxy statement/prospectus.

Q:

• Should I send in my stock certificates now?

A:

• No. You will receive a form on which you can elect the type of consideration you would prefer to receive as a result of the merger, which will include instructions for surrendering your stock certificates in order to make an effective election. If you do not surrender your stock certificates as part of the election process, then after the merger is complete you will receive separate written instructions for surrendering your shares of QBT common stock in exchange for the merger consideration. In the meantime, you should retain your stock certificates because they are still valid. Please do not send in your stock certificates with your proxy card.

Q:

• Where can I find more information about BWFG?

A:

• You can find more information about BWFG from the various sources described under "Where You Can Find More Information" beginning on page \_\_\_.

Q:

• Who can I call with questions?

A:

• You may contact BWFG or QBT at the telephone numbers listed under "Where You Can Find More Information" on page \_\_\_. In each case, please ask to speak with the persons identified in that section.

#### CAUTIONARY NOTE CONCERNING FORWARD-LOOKING STATEMENTS

This proxy statement/prospectus, including information included or incorporated by reference in this proxy statement/prospectus, may contain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements include, but are not limited to, statements about the benefits of the merger between BWFG and QBT, including future financial and operating results and performance; statements about BWFG and QBT's plans, objectives, expectations and intentions with respect to future operations, products and services; and other statements identified by words such as "expects," "anticipates," "intends," "plans," "believes," "seeks," "estimates," "will," "should," "may" or words of similar meaning. These forward-looking statements are based upon the current beliefs and expectations of BWFG and QBT's management and are inherently subject to significant business, economic and competitive uncertainties and contingencies, many of which are difficult to predict and generally beyond the control of BWFG and QBT. In addition, these forward-looking statements are subject to assumptions with respect to future business strategies and decisions that are subject to change. Actual results may differ materially from the anticipated results discussed in these forward-looking statements, for any of the following factors:

- local, regional and national business or economic conditions may differ from those expected; • BWFG and OBT are subject to credit risk and could incur losses in their loan portfolios; • BWFG's or QBT's allowances for loan losses may not be adequate to absorb loan losses; • changes in real estate values could also increase BWFG's and QBT's credit risk; • BWFG and QBT could experience changes in key management personnel; • BWFG and QBT may not be able to successfully execute their management teams' strategic initiatives; • BWFG's and QBT's ability to successfully execute their growth initiatives such as branch openings and acquisitions;
  - volatility and direction of market interest rates;
  - increased competition within BWFG's and QBT's market area may limit growth and profitability;

•

• economic, market, operational, liquidity, credit and interest rate risks associated with BWFG's and QBT's business;

.

• the effects of and changes in trade, monetary and fiscal policies and laws, including the Federal Reserve Board's interest rate policies;

• changes in accounting policies and practices, as may be adopted by regulatory agencies, the Public Accounting Oversight Board or the Financial Accounting Standards Board;

• changes in law and regulatory requirements (including those concerning taxes, banking, securities and insurance); and

•

• further governmental intervention in the U.S. financial system.

The foregoing factors should not be construed as exhaustive and should be read in conjunction with other cautionary statements that are included in this prospectus. If one or more events related to these or other risks or uncertainties materialize, or if BWFG's or QBT's underlying assumptions prove to be incorrect, actual results may differ materially from what BWFG anticipates. Accordingly, you should not place undue reliance on any such forward-looking statements. Any forward-looking statement speaks only as of the date on which it is made, and neither BWFG nor QBT undertake any obligation to publicly update or review any forward-looking statement, whether as a result of new information, future developments or otherwise. New factors emerge from time to time, and it is not possible for BWFG and QBT to predict which will arise. In addition, BWFG and QBT cannot assess the impact of each factor on their business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those contained in any forward-looking statements.

# SELECTED HISTORICAL CONSOLIDATED FINANCIAL DATA OF BANKWELL FINANCIAL GROUP, INC.

You should read the selected historical consolidated financial and operating data set forth below in conjunction with the sections titled "Management's Discussion and Analysis of Financial Condition and Results of Operations — BWFG and The Wilton Bank" as well as the consolidated financial statements and the related notes included elsewhere in this prospectus. The selected historical financial data as of December 31, 2013 and 2012 and for the years ended December 31, 2013, 2012 and 2011, except for the selected ratios, has been derived from BWFG's audited consolidated financial statements included elsewhere in this prospectus. The selected historical financial data as of December 31, 2011, 2010 and 2009 and for the years ended December 31, 2010 and 2009, except for the selected ratios, has been derived from BWFG's audited consolidated financial statements not included in this registration statement. The selected historical earnings data for the three months ended March 31, 2014 and 2013 and the selected historical financial condition data as of March 31, 2014, has been derived from BWFG's unaudited consolidated financial statements included elsewhere in this registration statement, and BWFG's selected historical financial condition data as of March 31, 2013, has been derived from BWFG's unaudited consolidated financial statements not included in this prospectus. The selected historical financial data for the three months ended March 31, 2014 and 2013 has not been audited but, in the opinion of BWFG's management, contain all adjustments (consisting of only normal or recurring adjustments) necessary to present fairly BWFG's financial position and results of operations for such periods in accordance with U.S. generally accepted accounting principles, or GAAP. BWFG's results of operations are not necessarily indicative of BWFG's results of operations that may be expected for future performance. Certain prior year amounts have been reclassified to conform to the current year financial statement presentation. These reclassifications only changed the reporting categories but did not affect BWFG's results of operations or financial position. The performance, asset quality and capital ratios are unaudited and derived from the financial statements as of and for the periods presented. Average balances have been computed using daily averages. 10

		ne Three Months March 31,		At or For	the Years Ended	l December 31,	
Dollars in nousands, scept per lare data) ements of ome:	2014	2013	2013	2012	2011	2010	2009
rest and dend	\$7,861	\$6,676	\$28,092	\$24,397	\$20,587	\$16,877	\$13,950
ome rest ense	715	591	2,765	3,192	2,870	3,209	3,651
interest me	7,146	6,085	25,327	21,205	17,717	13,668	10,299
vision for 1 losses interest	211	190	585	1,821	1,049	1,311	1,741
ome after vision for losses	6,935	5,895	24,742	19,384	16,668	12,357	8,558
iinterest ome	769	284	4,722	345	1,134	1,695	896
iinterest ense ome (loss)	6,041	4,598	22,119	17,858	14,601	13,331	10,555
ore income	1,663	1,581	7,345	1,871	3,201	721	(1,101
ome tax ense iefit)	540	569	2,184	657	997	214	(271
income s)	1,123	1,012	5,161	1,214	2,204	507	(830
Terred stock dends and accretion	27	27	111	132	206	261	427
income s) available ommon reholders Share Data:	\$1,096	\$985	\$5,050	\$1,082	\$1,998	\$246	\$(1,257
ic earnings s) per share	\$0.28	\$0.31	\$1.46	\$0.39	\$0.72	\$0.10	\$(0.51
ited iings (loss) share	0.28	0.30	1.44	0.38	0.71	0.09	(0.50
onui C	15.94	14.68	15.58	14.50	13.85	12.81	12.51
4							

Edgar Filing: Bankwell Financial Group, Inc. - Form S-4

At or For the Three Months Ended March 31,						At or For the Years Ended December 31,							
k value per e (end of od) (a) gible book			ŕ										
ie per share I of od) (a) (b)	15.81		14.68		15.46		14.50		13.85		12.81		12.51
res standing l of od) (a)	3,773,1	58	3,326,8	13	3,754,2	53	2,797,2	00	2,758,2	00	2,756,2	000	2,450,349
ighted rage shares standing – c	3,762,0	080	3,148,8	99	3,395,7	79	2,768,0	00	2,757,0	00	2,531,0	000	2,447,000
ighted rage shares standing – ted formance ios:	3,795,9	46	3,196,8	73	3,451,3	93	2,865,0	00	2,811,0	00	2,588,0	000	2,492,000
urn on rage ts (c) urn on	0.58	%	0.67	%	0.77	%	0.22	%	0.50	%	0.14	%	(0.29
rage imon reholders' ity (c) urn on	7.57	%	8.38	%	9.89	%	3.07	%	6.70	%	0.75	%	(4.04
rage eholders' ity (c)	6.39	%	6.83	%	8.17	%	2.40	%	5.03	%	1.33	%	(2.47
rage eholders' ity to rage assets	9.14	%	9.77	%	9.32	%	9.34	%	10.01	%	10.37	%	11.70
interest gin	3.97	%	4.16	%	3.94	%	4.11	%	4.27	%	4.12	%	3.73
ciency (b) (t) (et Quality (os:	74.37	%	73.01	%	75.72	%	82.76	%	78.50	%	84.93	%	94.28
al past due is to total is (d)	0.88	%	0.31	%	0.73	%	0.75	%	1.01	%	0.79	%	2.68
iperforming is to total is (d) (e)	0.32	%	0.20	%	0.16	%	0.75	%	1.01	%	0.79	%	0.96

Edgar Filing: Bankwell Financial Group, Inc. - Form S-4

	At or For the Three Months Ended March 31,						At or For the Years Ended December 31,								
performing ts to total	0.36	%	0.19	%	0.23	%	0.81	%	0.78	%	0.57	%	0.75		
ets (e) owance for losses to performing is	409.48	%	710.39	%	835.69	%	200.84	%	171.88	%	239.23	%	177.83		
owance for a losses to l is (d)	1.31	%	1.46	%	1.33	%	1.50	%	1.74	%	1.87	%	1.70		
overies) rge-off's to rage is (d) ements of ancial	(0.01	)%	_	%	0.03	%	0.07	%	0.02	%	0.09	%	0.18		
ldition: al assets	\$812,055		\$629,353		\$779,618		\$610,016		\$477,355		\$395,708		\$328,160		
ss portfolio s (d)	657,161		558,775		632,012		530,050		369,294		288,425		257,268		
estment	49,337		45,912		42,413		46,412		94,972		58,152		34,060		
orities osits rowings al equity ital Ratios: 1 capital verage ts (f)	679,223 59,000 71,106		480,021 87,000 59,817		661,545 44,000 69,485		462,081 91,000 51,534		367,115 58,000 49,188		309,137 44,000 40,354		244,215 46,000 35,695		
kwell Bank	7.90	%		%	7.91	%	_	%	_	%	_	%			
Bank of v Canaan		%	7.90	%	_	%	7.88	%	8.71	%	8.15	%	8.48		
Bank of field 1 capital	_	%	8.65	%	_	%	8.39	%	11.30	%	13.25	%	16.54		
-weighted ets (f)															
kwell Bank	9.49	%	_	%	9.49	%	_	%	_	%	_	%	_		
Bank of v Canaan		%	8.97	%	_	%	9.09	%	11.07	%	11.86	%	12.24		
Bank of field al capital to -weighted	_	%	10.74	%	_	%	10.80	%	13.66	%	16.41	%	22.46		

Edgar Filing: Bankwell Financial Group, Inc. - Form S-4

#### At or For the Three Months At or For the Years Ended December 31, Ended March 31, ets (f) kwell Bank 10.74 10.74 % % % % % % Bank of % 10.23 % % 10.34 % 12.33 % 13.12 % 13.50 v Canaan Bank of % 11.99 % % 12.05 % 14.91 % 17.10% 23.26 field al eholders' 8.76 9.80 % % 8.91 % 8.45 % 10.30 % 10.20 % 10.88 ity to total ts gible 7.35 8.00 8.93 9.34 mon equity % 7.76 % 7.45 % 6.65 % % %

(a)

(b)

(b)

<sup>•</sup> Excludes preferred stock and unvested restricted stock awards.

<sup>•</sup> This measure is not a measure recognized under GAAP and is therefore considered to be a non-GAAP

### **TABLE OF CONTENTS**

financial measure. See "Non-GAAP Financial Measures" for a description of this measure and a reconciliation of this measure to its most directly comparable GAAP measure.

(c)

• Calculated based on net income before preferred stock dividends and net accretion.

(d)

• Calculated using the principal amounts outstanding on loans.

(e)

• Nonperforming assets consist of nonperforming loans and other real estate owned.

(f)

• Represents bank ratios. In September 2013, The Bank of New Canaan and The Bank of Fairfield were merged into Bankwell Bank.

#### SELECTED HISTORICAL FINANCIAL DATA OF THE WILTON BANK

You should read the selected historical financial and operating data set forth below in conjunction with the financial statements and the related notes included elsewhere in this prospectus. The selected historical financial data as of and for the years ended December 31, 2012 and 2011, except for the selected ratios, has been derived from The Wilton Bank's audited financial statements included elsewhere in this prospectus. The selected historical financial data for the years ended December 31, 2010 and 2009, except for the selected ratios, has been derived from The Wilton Bank's audited financial statements not included in this prospectus. The selected historical earnings data for the nine months ended September 30, 2013 and 2012 and the selected historical financial condition data as of September 30, 2013, has been derived from The Wilton Bank's unaudited financial statements included elsewhere in this prospectus, and The Wilton Bank's selected historical financial condition data as of September 30, 2012, has been derived from unaudited financial statements not included in this prospectus. The selected historical financial data for the nine months ended September 30, 2013 and 2012 has not been audited but, in the opinion of management, contains all adjustments (consisting of only normal or recurring adjustments) necessary to present fairly The Wilton Bank's financial position and results of operations for such periods in accordance with GAAP. The Wilton Bank's results of operations for the nine months ended September 30, 2013 are not necessarily indicative of future results of operations or performance. The performance, asset quality and capital ratios are unaudited and derived from the financial statements as of and for the periods presented. Average balances have been computed using daily averages. 13

		e Nine Months ptember 30,	At or For the Years Ended December 31,						
(Dollars in thousands, except per share data) Statements of Income:	2013	2012	2012	2011	2010	2009			
Interest and dividend income	\$1,278	\$1,497	\$1,954	\$2,034	\$2,619	\$4,364			
Interest expense	106	133	177	244	397	807			
Net interest income	1,172	1,364	1,777	1,790	2,222	3,557			
Provision for loan losses	_	_	_	900	560	3,200			
Net interest income after provision for loan losses	1,172	1,364	1,777	890	1,662	357			
Noninterest income	194	205	278	1,061	273	276			
Noninterest expense	2,851	2,705	3,796	3,870	3,842	3,485			
Loss before income tax	(1,485 )	(1,136 )	(1,741 )	(1,919 )	(1,907 )	(2,852)			
Income tax expense (benefit)	_	_	_	1,351	(391 )	(1,124 )			
Net loss Per Share Data:	\$(1,485)	\$(1,136)	\$(1,741)	\$(3,270 )	\$(1,516)	\$(1,728)			
Basic loss per share	\$(3.98)	\$(3.05)	\$(4.67)	\$(8.77)	\$(4.07)	\$(4.61)			
Diluted loss per share	(3.98)	(3.05)	(4.67)	(8.77)	(4.07)	(4.61)			
Book value per share (end of period)	17.55	23.15	21.53	26.20	34.97	38.79			
Shares outstanding (end of period) Weighted	481,245	481,245	481,245	481,245	481,245	481,245			
average shares outstanding – ba	372,985	372,985	372,985	372,985	372,985	372,985			
Weighted average shares	372,985	372,985	372,985	372,985	372,985	375,260			

Edgar Filing: Bankwell Financial Group, Inc. - Form S-4

#### At or For the Nine Months At or For the Years Ended December 31, Ended September 30, outstanding - diluted Annualized Performance Ratios: Return on (2.70))% (2.09))% (2.38))% (4.17))% (1.66))% (1.77))% average assets Return on average (27.02)% (16.49)% (19.32)% (28.85)% common (10.74)%(10.97)% shareholders' equity Return on average (27.02)% (16.49)% (19.32)% (28.85)% (10.74)%(10.97)% shareholders' equity Average shareholders' 9.99 % 12.67 % 12.34 % 14.44 % 15.44 % 16.18 % equity to average assets Net interest 2.42 % 2.89 % 2.80 % 2.57 % 2.71 % 4.06 % margin **Asset Quality** Ratios: Total past due loans to total 23.80 31.50 % 23.87 % 22.05 % % 39.09 % 12.91 % loans (a) Nonperforming loans to total 23.78 % 23.67 % 21.60 % 31.37 % 39.09 % 12.91 % loans Nonperforming 12.92 17.21 20.72 25.26 assets to total % % 13.85 % % % 9.96 % assets (b) Allowance for loan losses to 12.42 % 12.72 % 15.31 % 10.06 % 10.39 % 32.94 % nonperforming loans Allowance for loan losses to 2.95 % 3.01 % 3.31 % 3.16 % 4.06 % 4.25 % total loans Net charge-off's 0.73 3.52 to average % 0.43 0.50 % % 2.29 % 3.05 % % loans Statements of Financial Condition: Total assets \$69,599 \$76,412 \$72,249 \$76,124 \$84,285 \$95,360 Gross portfolio 66,199 29,857 37,766 33,656 41,330 50,067 loans

Edgar Filing: Bankwell Financial Group, Inc. - Form S-4

		ne Nine Months eptember 30,	At or For the Years Ended December 31,							
Investment securities	1,024	1,000	1,032	2,499	8,036	8,067				
Deposits	62,694	63,382	67,881	66,448	70,982	80,539				
Borrowings	_	_			_	_				
Total equity	6,546	8,636	8,031	9,772	13,044	14,555				

(a)

• Calculated using the principal amounts outstanding on loans.

(b)

• Nonperforming assets consist of nonperforming loans and other real estate owned.

#### SUMMARY SELECTED PRO FORMA CONDENSED CONSOLIDATED FINANCIAL DATA

The following unaudited pro forma condensed consolidated financial data combines data from the historical consolidated statements of income of BWFG and the historical statements of income of The Wilton Bank, giving effect to the merger of The Wilton Bank into Bankwell Bank, referred to as the Wilton Merger.

The unaudited pro forma combined condensed statement of income data for the year ended December 31, 2013 combines data from the historical consolidated statement of income of BWFG for the year ended December 31, 2013 and the historical statement of income of The Wilton Bank for the year to date period ended November 5, 2013, the acquisition date, giving effect to the Wilton Merger as if it had been consummated on January 1, 2013. The unaudited pro forma combined condensed statement of income data for the year ended December 31, 2012 combine the historical consolidated statement of income of BWFG for the year ended December 31, 2012 and the historical statement of income of The Wilton Bank for the year ended December 31, 2012, giving effect to the Wilton Merger as if it had been consummated on January 1, 2012.

The unaudited pro forma condensed consolidated financial data give effect to the Wilton Merger using acquisition accounting as required by accounting principles generally accepted in the United States of America.

The unaudited pro forma condensed consolidated financial data are provided for informational purposes only. The pro forma unaudited consolidated financial data presented are not necessarily indicative of the actual results that might have been achieved for the periods or dates indicated, nor are they necessarily indicative of the future results of the combined company following the consummation of the Wilton Merger. The unaudited pro forma financial data are based on estimates and assumptions set forth below.

The pro forma unaudited condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and the notes thereto of each of BWFG and The Wilton Bank contained elsewhere in this prospectus.

The unaudited pro forma net earnings (loss) assumptions are qualified by the statements set forth under this caption and should not be considered indicative of the market value of BWFG's common stock or the actual results of operations of BWFG for any period. Such pro forma data may be materially affected by the actual expenses incurred in connection with the Wilton Merger.

The pro forma condensed consolidated financial data do not reflect adjustments for estimated transaction costs or cost savings expected to be realized from the elimination of certain expenses and from synergies expected to be created or the costs to achieve such cost savings or synergies. No assurance can be given that cost savings or synergies will be realized. Income taxes do not reflect the amounts that would have resulted had BWFG and The Wilton Bank filed consolidated income tax returns during the periods presented. Such entries will be recorded as incurred, are non-recurring and are thus not reflected in the calculations of pro forma income (loss).

December 31, 2013 Pro Forma Statement of Income Data. The following table presents pro forma statement of income information for the year ended December 31, 2013.

Bankwell Financial Group

Pro Forma Income Statement Data

For the Year Ended December 31, 2013

In thousands, except per share data	Bankwel Financia Group	The	Pro Forma Merger Adjustments	Pro Forma Combined
Interest and dividend income	\$ 28,092	\$ 1,355	\$ 478 (1)	\$ 29,925
Interest expense	2,765	119	_	2,884
Net interest income	25,327	1,236	478	27,041
Provision for loan losses	585	_	_	585
Net income after provision for loan losses	24,742	1,236	478	26,456
Noninterest income	3,389	(2) 369	_	3,758
Noninterest expense	21,211	(3) 3,294	89 (4)	24,594
Income (loss) before income tax expense	6,920	(1,689)	389	5,620
Income tax expense (benefit)	2,184	(574) (5)	132 (5)	1,742
Net income (loss)	\$ 4,736	\$ (1,115)	\$ 257	\$ 3,878
Preferred stock dividends	(111	) —	_	(111 )
Net income (loss) attributable to common shareholders	\$ 4,625	\$ (1,115)	\$ 257	\$ 3,767
Weighted average shares outstanding				
Basic	3,395	373		3,395
Diluted	3,451	373		3,451
Net earnings (loss) per common share				
(pro forma)				
Basic	\$ 1.34	\$ (2.99)		\$ 1.09
Diluted	\$ 1.32	\$ (2.99 )		\$ 1.07

(1)

• Adjustment to interest income represents amortization of the accretable portion of the credit mark adjustments for loans. The credit mark is being amortized using the interest method over the projected lives of the related loans. The total credit mark of \$2.9 million is comprised of accretable and nonaccretable discounts totaling \$1.4 million and \$1.5 million, respectively, which was applied to loans totaling \$14.5 million with projected lives of 3 to 36 months.

(2)

• Noninterest income excludes a one-time gain of \$1.3 million recorded in conjunction with the acquisition, representing the amount that the net assets exceeded the amount paid.

(3)

• Noninterest expense excludes one-time merger and acquisition related expenses of \$908 thousand.

(4)

• Adjustment to noninterest expense represents amortization of the core deposit intangible of \$499 thousand over 9.3 years based on the double declining balance method of amortization.

(5)

• Income tax expense is based on Bankwell's Federal marginal rate of 34%.

December 31, 2012 Pro Forma Statement of Income Data. The following table presents pro forma statement of income information for the year ended December 31, 2012.

Bankwell Financial Group

Pro Forma Income Statement Data

For the Year Ended December 31, 2012

In thousands, except per share data  Interest and dividend income	Fi	ankwell inancial Group	W	The ilton Bank	Pro Forma Merger Adjustments				o Forma ombined
Interest and dividend income	\$	24,397	\$	1,954	\$	574	(1)	\$	26,925
Interest expense		3,192		177		_			3,369
Net interest income		21,205		1,777		574			23,556
Provision for loan losses		1,821				_			1,821
Net income after provision for loan losses		19,384		1,777		574			21,735
Noninterest income		345		278					623
Noninterest expense		17,858		3,796		107	(2)		21,761
Income (loss) before income tax expense		1,871		(1,741)		467			597
Income tax expense (benefit)		657		(592) (3)		159	(3)		224
Net income (loss)	\$	1,214	\$	(1,149)	\$	308		\$	373
Preferred stock dividends		(132)				_			(132)
Net income (loss) attributable to common shareholders	\$	1,082	\$	(1,149)	\$	308		\$	241
Weighted average shares outstanding									
Basic		2,768		373					2,768
Diluted		2,865		373					2,865
Net earnings (loss) per common share									
(pro forma)	ф	0.20	Φ.	(2.00.)				Φ.	0.00
Basic	\$	0.39	\$	(3.08)				\$	0.09
Diluted	\$	0.38	\$	(3.08)				\$	0.08

(1)

• Adjustment to interest income represents amortization of the accretable portion of the credit mark adjustments for loans. The credit mark is being amortized using the interest method over the projected lives of the related loans. The total credit mark of \$2.9 million is comprised of accretable and nonaccretable discounts totaling \$1.4 million and \$1.5 million, respectively, which was applied to loans totaling \$14.5 million with projected lives of 3 to 36 months.

(2)

• Adjustment to noninterest expense represents amortization of the core deposit intangible of \$499 thousand over 9.3 years based on the double declining balance method of amortization.

(3)

• Income tax expense is based on Bankwell's Federal marginal rate of 34%.

#### NON-GAAP FINANCIAL MEASURES

BWFG identifies "efficiency ratio," "tangible common equity ratio," "tangible book value per share" and "total revenue" as "non-GAAP financial measures." In accordance with the SEC's rules, BWFG classifies a financial measure as being a non-GAAP financial measure if that financial measure excludes or includes amounts, or is subject to adjustments that have the effect of excluding or including amounts, that are included or excluded, as the case may be, in the most directly comparable measure calculated and presented in accordance with GAAP in statements of income, balance sheet or statements of cash flows. Non-GAAP financial measures do not include operating and other statistical measures or ratios or statistical measures calculated using exclusively either financial measures calculated in accordance with GAAP, operating measures or other measures that are not non-GAAP financial measures or both. The non-GAAP financial measures that are discussed in this prospectus should not be considered in isolation or as a substitute for the most directly comparable or other financial measures calculated in accordance with GAAP. Moreover, the manner in which BWFG calculates the non-GAAP financial measures discussed in this prospectus may differ from that of other companies reporting measures with similar names. You should understand how such other banking organizations calculate their financial measures similar or with names similar to the non-GAAP financial measures BWFG has discussed in this prospectus when comparing such non-GAAP financial measures. Efficiency ratio is defined as noninterest expenses, net of foreclosed real estate expenses divided by operating revenue, which is equal to net interest income plus noninterest income excluding gains and losses on sales of securities and foreclosed real estate. Also excluded are one-time gains and expenses related to merger and acquisition related activities. In BWFG's judgment, the adjustments made to operating revenue allow management and investors to better assess performance in relation to core operating revenue by removing the volatility that is associated with certain one-time items and other discrete items that are unrelated to BWFG's core business.

Tangible common equity is defined as total shareholders' equity, excluding preferred stock, less goodwill and other intangible assets. BWFG believes that this measure is important to many investors in the marketplace who are interested in changes from period to period in common shareholders' equity exclusive of changes in intangible assets. Goodwill, an intangible asset that is recorded in a purchase business combination, has the effect of increasing both common equity and assets while not increasing tangible common equity or tangible assets. In connection with the acquisition of The Wilton Bank on November 5, 2013, BWFG recorded a core deposit intangible asset, the balance of which was \$454 thousand and \$481 thousand, respectively at March 31, 2014 and December 31, 2013. The acquisition transaction resulted in a bargain purchase gain, therefore, no goodwill was recorded.

Tangible common equity to tangible assets is defined as the ratio of tangible common equity divided by total assets less goodwill and other intangible assets. BWFG believes that this measure is important to many investors in the marketplace who are interested in relative changes from period to period in common equity and total assets, each exclusive of changes in intangible assets. BWFG believes that the most directly comparable GAAP financial measure is total shareholders' equity to total assets.

Tangible book value per share is defined as book value, excluding the impact of goodwill and other intangible assets, if any, divided by common shares outstanding.

Total revenue is defined as the sum of net interest income before provision of loan losses and noninterest income.

18

The information provided below presents a reconciliation of each of BWFG's non-GAAP financial measures to the most directly comparable GAAP financial measures.

	Three Months Ended March 31,					Years Ended December 31,								
	2014	water		2013			2013			2012			2011	
Efficience Deti-							(Dollar	s in the	ous	ands, exc	ept pe	r sh	are data	1)
Efficiency Ratio Noninterest expense Less: foreclosed	\$ 6,041		\$	4,598		\$	22,119		\$	17,858		\$	14,601	
real estate expenses	14			_			7			9				
Less: merger and acquisition related expenses Adjusted	141			_			908			_			_	
noninterest expense (numerator)	\$ 5,886		\$	4,598		\$	21,204		\$	17,849		\$	14,601	
Net interest income	\$ 7,146		\$	6,085		\$	25,327		\$	21,205		\$	17,717	
Noninterest income Less: gains	769			284			4,722			345			1,134	
(losses) on sales of securities Less: gains on	_			_			648			(18	)		250	
sale of foreclosed real estate	_			71			63			_			_	
Less: gain on bargain purchase	_			_			1,333			_			_	
Adjusted operating revenue (denominator)	\$ 7,915		\$	6,298		\$	28,005		\$	21,568		\$	18,601	
Efficiency ratio Tangible Common Equity and Tangible Common Equity/Tangible Assets Total	74.37	%		73.01	%		75.72	%		82.76	%		78.50	%
shareholders' equity	\$ 71,106		\$	59,817		\$	69,485		\$	51,534		\$	49,188	
	10,980			10,980			10,980			10,980			10,980	

Edgar Filing: Bankwell Financial Group, Inc. - Form S-4

	Three Mor		Year	Years Ended December 31,				
Less: preferred stock Common								
shareholders'	60,126	48,837	58,505		40,554		38,208	
Less: Intangible assets Tangible	454	_	481		_		_	
common shareholders' equity	\$ 59,672	\$ 48,837	\$ 58,024	\$	40,554	\$	38,208	
Total assets	\$ 812,055	\$ 629,535	\$ 779,618	\$	610,016	\$	477,355	
Less: Intangible assets	454	_	481		_		_	
Tangible assets Tangible common	\$ 811,601	\$ 629,535	\$ 779,137	\$	610,016	\$	477,355	
shareholders' equity to tangible assets Tangible Book Value per Share Total	7.35 %	7.76 %	7.45 %		6.65 %		8.00 %	
shareholders' equity	\$ 71,106	\$ 59,817	\$ 69,485	\$	51,534	\$	49,188	
Less: preferred stock	10,980	10,980	10,980		10,980		10,980	
Common shareholders' equity	60,126	48,837	58,505		40,554		38,208	
Less: Intangible assets Tangible	454	_	481		_		_	
common shareholders' equity	\$ 59,672	\$ 48,837	\$ 58,024	\$	40,554	\$	38,208	
Common shares issued Less: shares of	3,891,690	3,376,313	3,876,393		2,846,700		2,788,200	
unvested restricted stock	118,532	49,500	122,140		49,500		30,000	
Common shares outstanding	3,773,158	3,326,813	3,754,253		2,797,200		2,758,200	
Book value per share	\$ 15.94	\$ 14.68	\$ 15.58	\$	14.50	\$	13.85	
Less: effects of intangible assets Tangible book	0.12	_	0.12		_		_	
value per share	\$ 15.81	\$ 14.68	\$ 15.46	\$	14.50	\$	13.85	

Edgar Filing: Bankwell Financial Group, Inc. - Form S-4

	Three Months Ended March 31,						Years Ended December 31,							
Total Revenue														
Net interest income	\$ 7,146		\$	6,085		\$	25,327		\$	21,205		\$	17,717	
Add: noninterest income	769			284			4,722			345			1,134	
Total revenue Noninterest income as a	\$ 7,915		\$	6,369		\$	30,049		\$	21,550		\$	18,851	
percentage of total revenue	9.72	%		4.46	%		15.71	%		1.60	%		6.02	%
Return on Average Common Shareholders' Equity														
Net income Total average	\$ 1,123		\$	1,012		\$	5,161		\$	1,214		\$	2,204	
shareholders' equity	\$ 70,316		\$	59,287		\$	63,142		\$	50,572		\$	43,852	
Less: average preferred stock Average	10,980			10,980			10,980			10,980			10,980	
common shareholders' equity Return on average	\$ 59,336		\$	48,307		\$	52,162		\$	39,592		\$	32,872	
common sharesholders's equity (1)	7.57	%		8.38	%		9.89	%		3.07	%		6.70	%

(1)

<sup>•</sup> Based on annualized net income

#### **RISK FACTORS**

In addition to the other information included in this proxy statement/prospectus (including the matters addressed in "Cautionary Note Concerning Forward-Looking Statements"), you should carefully consider the matters described below in determining whether to approve the merger agreement and in connection with your election with respect to the form of merger consideration you will receive for your QBT shares or options.

Because the market price of BWFG's common stock will fluctuate, QBT shareholders who receive stock consideration will not know until the effective time of the merger the value of the consideration they will receive in the merger. Upon completion of the merger, each share of QBT common stock, other than dissenting shares, will be converted into the right to receive merger consideration consisting of, at the option of the holder of such share, either cash or shares of BWFG common stock. Because the per share stock consideration is fixed at 0.56 shares of BWFG common stock, the market value of the BWFG common stock to be issued in the merger will depend upon the market price of BWFG common stock. This market price may vary from the closing price of BWFG common stock on the date the merger was announced, on the date that this proxy statement/prospectus was mailed to QBT shareholders and on the date of QBT special meeting. Accordingly, QBT shareholders who elect to receive stock consideration will not necessarily know or be able to calculate the value of the stock consideration they would be entitled to receive upon completion of the merger.

QBT shareholders may receive a form of consideration different from what they elect.

While each QBT shareholder may elect to receive cash, BWFG common stock or a combination thereof in the merger, only 75% of QBT common stock outstanding at March 31, 2014 will be converted into BWFG common stock. BWFG will issue no more than 510,305 shares of BWFG common stock as merger consideration under the terms of the merger agreement. Therefore, if QBT shareholders elect more cash or stock than is available under the merger agreement, their elections will be prorated to permit 75% of QBT common stock outstanding at March 31, 2014 to be converted into BWFG common stock. As a result, your ability to receive cash or stock in accordance with your election may depend on the elections of other OBT shareholders.

In addition, any QBT common stock resulting from the exercise of QBT stock options or warrants after March 31, 2014 will be considered non-election shares and will be paid in cash.

If you tender shares of QBT common stock to make an election, you will not be able to transfer those shares until after the merger, unless you revoke your election prior to the election deadline.

QBT shareholders may elect to receive the merger consideration in the form of cash or stock. Shareholders making an election must turn in their QBT stock certificates with their election form by 5:00 p.m., Eastern Time, twenty-five (25) days following the mailing date of the election forms. During the time between when the election is made and when stock certificates for shares of BWFG are received by shareholders following the completion of the merger, QBT shareholders will be unable to sell their QBT common stock. If the merger is unexpectedly delayed, this period could extend for a significant period of time. Elections received after the close of the election period will not be accepted or honored.

The merger agreement limits QBT's ability to pursue alternatives to the merger.

The merger agreement contains terms and conditions that make it more difficult for QBT to sell its business to a party other than BWFG. QBT has agreed to take action necessary to convene and to hold a meeting of shareholders of QBT to consider and vote upon the approval of the merger agreement and the merger as promptly as practicable following the execution of the merger agreement. Subject to certain limited exceptions, QBT's board of directors is required to recommend such approval. The board of directors may, however, pursue a bona fide, written acquisition proposal (i) if and only to the extent that the board of directors reasonably determines in good faith (after consultation with outside legal counsel) that such action would be required in order for its directors to comply with their respective fiduciary duties, and (ii) if the board of directors determines in good faith that such written acquisition proposal is a "Superior Proposal," as defined in the merger agreement. If the QBT board of directors determines that an

acquisition proposal satisfies the criteria described above, QBT is required to notify BWFG of the receipt of the proposal and negotiate in good faith with BWFG to make adjustments to the terms and conditions of the merger agreement such that the proposal would no longer constitute a "Superior Proposal." If the board of directors determines that it desires to accept a written acquisition proposal from a party other than BWFG, QBT may terminate the merger agreement, subject to the obligation to pay a termination fee in the amount of \$600,000 to BWFG.

BWFG required QBT to agree to these provisions as a condition to BWFG's willingness to enter into the merger agreement. However, these provisions might discourage a third party that might have an interest in acquiring all or a significant part of QBT from considering or proposing that acquisition even if it were prepared to pay consideration with a higher per share price than the current proposed merger consideration, and the termination fee might result in a potential competing acquirer proposing to pay a lower per share price to acquire QBT than it might otherwise have proposed to pay.

The failure to successfully integrate QBT's business and operations in the expected time frame may adversely affect BWFG's future results.

The success of the merger will depend, in part, on the combined company's ability to realize the anticipated benefits from combining the businesses of BWFG and QBT. However, to realize these anticipated benefits, the businesses of BWFG and QBT must be successfully combined. If the combined company is not able to achieve these objectives, the anticipated benefits of the merger may not be realized fully or at all or may take longer to realize than expected. BWFG and QBT have operated and, until the completion of the merger, will continue to operate independently. It is possible that the integration process could result in the loss of key employees, as well as the disruption of each company's ongoing businesses or inconsistencies in standards, controls, procedures and policies, any or all of which could adversely affect BWFG's ability to maintain relationships with clients, customers, depositors and employees after the merger or to achieve the anticipated benefits of the merger. Integration efforts between the two companies will also divert management attention and resources. These integration matters could have an adverse effect on each of BWFG and QBT.

QBT's executive officers and directors have interests in the merger that are different from your interest as a QBT shareholder.

QBT executive officers negotiated the merger agreement with BWFG, and the QBT board of directors approved the agreement and is recommending that QBT shareholders who are entitled to vote, vote for the agreement. In considering these facts and the other information contained in this proxy statement/prospectus, you should be aware that QBT's executive officers and directors have interests in the merger in addition to the interests that they share with you as a QBT shareholder. These interests include continued indemnification and insurance coverage by BWFG after the merger for acts or omissions occurring before the merger, change of control payments due certain executive officers in connection with the merger, the continuation of employment with BWFG for some executive officers, the appointment of one (1) current director of QBT to the BWFG and Bankwell Bank boards of directors following the effective date of the merger and the invitation of all other QBT directors to serve on a paid Advisory Board of BWFG. These interests also include the accelerated vesting of stock options and payments pursuant to severance agreements, as well as other considerations. For a detailed discussion of these interests, see the section in this document titled "Interests of QBT's Directors and Executive Officers in the Merger" beginning on page \_\_\_.

The tax consequences of the merger to a QBT shareholder will be dependent upon the merger consideration received. The tax consequences of the merger to a QBT shareholder will depend upon the merger consideration that the shareholder receives. A QBT shareholder generally will not recognize any gain or loss on the conversion of shares of QBT common stock solely into shares of BWFG common stock. However, a QBT shareholder generally will be taxed if he, she, or it receives cash in exchange for shares of QBT common stock or for any fractional share of BWFG common stock. For a detailed discussion of the tax

consequences of the merger to QBT shareholders generally, see the section in this document titled "The Merger—Material U.S. Federal Income Tax Consequences of the Merger" beginning on page \_\_\_. Each QBT shareholder should consult his, her, or its own tax advisors as to the effect of the merger as applicable to each QBT shareholder's particular circumstances.

The merger may not be completed if certain conditions are not satisfied or waived.

The merger agreement is subject to a number of conditions which must be fulfilled in order to complete the merger. Those conditions include, but are not limited to: the approval of the merger agreement by QBT shareholders; receipt of required regulatory approvals; absence of orders prohibiting the completion of the merger; the effectiveness of the registration statement of which this proxy statement/prospectus is a part; the continued accuracy of the representations and warranties by both parties; the performance by both parties of their covenants and agreements; and the receipt by both parties of legal opinions from their respective tax counsels. See "The Merger Agreement—Conditions to the Merger" beginning on page—for a more complete discussion of the conditions to the merger.

QBT shareholders will have a reduced ownership and voting interest after the merger and will exercise less influence over management of the combined organization.

QBT's shareholders currently have the right to vote in the election of the board of directors of QBT and on other matters affecting QBT. Upon the completion of the merger, each QBT shareholder that receives shares of BWFG common stock will become a stockholder of BWFG with a percentage ownership of the combined organization that is much smaller than the shareholder's percentage ownership of QBT. It is expected that the former shareholders of QBT as a group will receive shares in the merger constituting less than approximately []% of the outstanding shares of BWFG common stock immediately after the merger. Because of this, QBT's shareholders will have significantly less influence on the management and policies of BWFG than they now have on the management and policies of QBT. The fairness opinion obtained by QBT from its financial advisor will not reflect changes in circumstances subsequent to the date of the fairness opinion.

SAL, QBT's financial advisor in connection with the proposed merger, has delivered to the board of directors of QBT its opinion dated as of March 31, 2014. The opinion of SAL stated that as of such date, and based upon and subject to the factors and assumptions set forth therein, the consideration to be received in the merger was fair to QBT shareholders from a financial point of view. The opinion does not reflect changes that may occur or may have occurred after the date of the opinion, including changes to the operations and prospects of BWFG or QBT, changes in general market and economic conditions or regulatory or other factors. Any such changes, or changes in other factors on which the opinion is based, may materially alter or affect the relative values of BWFG and QBT.

The merger is subject to the receipt of consents and approvals from governmental entities that may delay the date of completion of the merger or impose conditions that could have an adverse effect on BWFG.

Before the merger may be completed, various approvals, consents or waivers must be obtained from state and federal governmental authorities, including the FDIC and the Banking Department. Satisfying the requirements of these governmental entities may delay the date of completion of the merger. In addition, these governmental entities may include conditions on the completion of the merger or require changes to the terms of the merger. While BWFG and QBT do not currently expect that any such conditions or changes would result in a material adverse effect on BWFG, there can be no assurance that they will not, and such conditions or changes could have the effect of delaying completion of the merger or imposing additional costs on or limiting the revenues of BWFG following the merger, any of which might have a material adverse effect on BWFG following the merger. The parties are not obligated to complete the merger should any regulatory approval contain a non-customary condition that materially alters the benefit to which BWFG bargained for in the merger agreement.

#### **TABLE OF CONTENTS**

Failure to complete the merger could negatively impact the stock prices and future businesses and financial results of BWFG and QBT.

If the merger is not completed, the ongoing businesses of BWFG and QBT may be adversely affected and BWFG and QBT will be subject to several risks, including the following:

- QBT may be required, under certain circumstances, to pay BWFG a termination fee of \$600,000 under the merger agreement;
- BWFG and QBT will be required to pay certain costs relating to the merger, whether or not the merger is completed, such as legal, accounting, financial advisor and printing fees;
- under the merger agreement, QBT is subject to certain restrictions on the conduct of its business prior to completing the merger which may adversely affect its ability to execute certain of its business strategies; and
- matters relating to the merger may require substantial commitments of time and resources by BWFG and QBT management, which could otherwise have been devoted to other opportunities that may have been beneficial to BWFG and QBT as independent companies, as the case may be.

In addition, if the merger is not completed, BWFG and/or QBT may experience negative reactions from the financial markets and from their respective customers and employees. BWFG and/or QBT also could be subject to litigation related to any failure to complete the merger or to enforcement proceedings commenced against BWFG or QBT to perform their respective obligations under the merger agreement. If the merger is not completed, BWFG and QBT cannot assure their shareholders that the risks described above will not materialize and will not materially affect their business, financial results and stock prices.

The shares of BWFG common stock to be received by QBT shareholders as a result of the merger will have different rights from shares of QBT common stock.

Following completion of the merger, QBT shareholders will no longer be shareholders of QBT. QBT shareholders who receive shares of BWFG in the merger will instead be shareholders of BWFG. There will be important differences between your current rights as a QBT shareholder and the rights to which you will be entitled as a BWFG stockholder. See "Comparison of Shareholders' Rights" beginning on page \_\_ for a discussion of the different rights associated with BWFG common stock and QBT common stock.

#### **TABLE OF CONTENTS**

#### INFORMATION ABOUT THE COMPANIES

Bankwell Financial Group, Inc.

BWFG is a Connecticut bank holding company and the parent company of Bankwell Bank, a Connecticut-chartered bank. Bankwell Bank was originally chartered as two separate banks, The Bank of New Canaan (including a separate division, Stamford First Bank) and The Bank of Fairfield. The Bank of New Canaan began operations in April 2002 with an initial capitalization of \$8.6 million. The two banks were subsequently merged and rebranded as "Bankwell Bank" in September 2013. In November 2013, The Wilton Bank was acquired and merged into Bankwell Bank. Bankwell Bank's deposits are insured by the Deposit Insurance Fund of the FDIC.

Bankwell Bank's operations are headquartered in New Canaan, Connecticut. Its primary market is the greater Fairfield County, Connecticut area, which is served from its main banking office, five other branch offices and one loan production office located throughout the Fairfield County area.

At March 31, 2014, BWFG had \$812.1 million in total consolidated assets. BWFG's principal executive offices are located at 220 Main Street, New Canaan, CT 06840, and its telephone number is (203) 652-6300.

See "Where You Can Find More Information" on page \_\_ for additional information about BWFG and its subsidiaries. Quinnipiac Bank & Trust Company

QBT is a Connecticut-chartered bank that provides financial services to the greater New Haven area from its branch in Hamden, Connecticut. QBT has received FDIC and Banking Department approval to open a branch in North Haven, Connecticut. QBT was chartered as a de novo bank and began operations on March 6, 2008. QBT's deposits are insured by the Deposit Insurance Fund of the FDIC.

At March 31, 2014, QBT had \$105.9 million in total assets. QBT's principal executive offices are located at 2704 Dixwell Avenue, Hamden, Connecticut 06518, and its telephone number is (203) 407-0756.

**BUSINESS OF BWFG** 

General

BWFG is a Connecticut bank holding company headquartered in New Canaan, Connecticut and offers a broad range of financial services through BWFG's banking subsidiary, Bankwell Bank, a Connecticut state non-member bank founded in 2002. BWFG's primary market is the greater Fairfield County, Connecticut area, which BWFG serves from its main banking office located in New Canaan, Connecticut and five other branch offices located throughout the Fairfield County area and a loan production office. According to the U.S. Department of Commerce, Fairfield County is located in the fourth wealthiest metropolitan statistical area in the United States. As of March 31, 2014, on a consolidated basis, BWFG had total assets of approximately \$812.1 million, total loans of approximately \$657.2 million, total deposits of approximately \$679.2 million, and shareholders' equity of approximately \$71.1 million. Because BWFG conducts all of its material business operations through Bankwell Bank, the description of BWFG's products and services relates to activities primarily conducted at or by Bankwell Bank. BWFG is committed to making Bankwell Bank the premier "Hometown" bank in Fairfield County and its surrounding areas. In 2011, the Commercial Record's Annual Readers Poll named Bankwell Bank the No. 1 community bank in Connecticut. BWFG believes that its market exhibits highly attractive demographic attributes and presents favorable competitive dynamics, thereby offering long-term opportunities for growth. BWFG has a history of building long-term customer relationships and attracting new customers through what BWFG believes is superior customer service and ability to deliver a diverse product offering. In addition, BWFG believes that its strong capital position and extensive local ownership, coupled with a highly respected and experienced executive management team and board of directors, gives BWFG instant credibility with its customers and potential customers in BWFG's market. BWFG's focus is on building a franchise with meaningful market share and consistent revenue growth complemented by operational efficiencies that it believes will produce attractive risk-adjusted returns for BWFG's shareholders.

### **BWFG** History and Growth

Bankwell Bank was originally chartered as two separate banks, The Bank of New Canaan (including a separate division, Stamford First Bank) and The Bank of Fairfield, which were subsequently merged and rebranded as "Bankwell Bank," Bankwell Bank was chartered with a commitment to building the premier community bank in the market BWFG serves. Bankwell Bank began operations in April 2002 with an initial capitalization of \$8.6 million. Since December 31, 2008, Bankwell Bank has experienced significant growth, with \$459.4 million in loan growth and \$508.5 million in deposit growth, for compound annual growth rates of 26% and 30%, respectively, through March 31, 2014. Bankwell Bank's net interest margin was 3.97% for the three months ended March 31, 2014 and for the year ended December 31, 2013, the net interest margin was 3.94%, compared to a high of 4.27% for the year ended December 31, 2011. In November 2013, BWFG acquired The Wilton Bank, and it was merged into Bankwell Bank. On March 31, 2014, BWFG entered into a merger agreement with QBT, pursuant to which QBT will be merged with and into Bankwell Bank. See "Management's Discussion and Analysis of Financial Condition and Results of Operations — Bankwell Financial Group, Inc. — QBT Acquisition" for additional information. With the efforts of BWFG's strong management team, BWFG continued its growth and maintained a strong track record of performance through the recent economic recession. From December 31, 2008 through March 31, 2014, Bankwell Bank's total assets grew from \$247.0 million to approximately \$812.1 million; total loans outstanding grew from \$197.8 million to approximately \$657.2 million and noninterest bearing deposits grew from \$36.9 million to approximately \$119.7 million. BWFG believes this growth was driven by BWFG's ability to provide superior service to its customers and its financial stability. This loan growth was achieved while maintaining BWFG's focus on strong underwriting standards, which has been reflected in BWFG's low net charge-off levels. BWFG's return on average common equity improved from (1.4%) to 7.57% over the same period. 25

**Business Strategy** 

BWFG is focused on making Bankwell Bank the "Hometown" bank and banking provider of choice in BWFG's highly attractive market area through:

- Responsive, Customer-Centric Products and Services and a Community Focus. BWFG offers a broad array of products and services which BWFG customizes to allow it to focus on building long-term relationships with its customers through high-quality, responsive and personal customer service. By focusing on the entire customer relationship, BWFG builds the trust of its customers, which leads to long-term relationships and generates organic growth. In addition, BWFG is committed to meeting the needs of the communities that it serves. BWFG employees are involved in many civic and community organizations which BWFG support through sponsorships. As a result, customers and potential customers within BWFG's market know about BWFG and frequently interact with its employees, which allows BWFG to develop long-term customer relationships without extensive advertising.
- Strategic Acquisitions. To complement BWFG's organic growth, BWFG focuses on strategic acquisitions in or around its existing markets that further its objectives. BWFG believes there are many banking institutions that continue to face credit challenges, capital constraints and liquidity issues and that lack the scale and management expertise to manage the increasing regulatory burden and will likely need to partner with an institution like BWFG. On March 31, 2014, BWFG entered into the merger agreement with QBT. As BWFG evaluates potential acquisitions, it will continue to seek acquisitions that provide meaningful financial benefits, long-term organic growth opportunities and expense reductions, without compromising BWFG's risk profile.
- Utilization of Efficient and Scalable Infrastructure. BWFG employ a systematic and calculated approach to increasing its profitability and improving its efficiencies. BWFG recently upgraded its operating infrastructure, particularly in the areas of technology, data processing, compliance and personnel. BWFG believes that its scalable infrastructure provides BWFG with an efficient operating platform from which to grow in the near term, and without incurring significant incremental noninterest expenses, while continuing to deliver high-quality, responsive customer service, which will enhance BWFG's ability to grow and increase its returns.
- Disciplined Focus on Risk Management. Effective risk management is a key component of BWFG's strong corporate culture. BWFG uses its strong risk management infrastructure to monitor existing loan and investment securities portfolios, support operational decision-making and improve its ability to generate earning assets with strong credit quality. To maintain BWFG's strong credit quality, BWFG uses a comprehensive underwriting process and seeks to maintain a diversified loan portfolio and a conservative investment securities portfolio. Board-approved policies contain approval authorities, as appropriate, and are reviewed at least annually. BWFG has a Risk Management Steering Committee comprised of executive officers who oversee new business initiatives and other activities that warrant oversight of risk and related mitigants. Internal review procedures are performed regarding anti-money laundering and consumer compliance requirements. BWFG's Chief Risk Officer reports directly to the Chair of BWFG's Audit Committee.

BWFG's Competitive Strengths

BWFG believes that it is especially well-positioned to create value for its shareholders as a result of the following competitive strengths:

•

• BWFG's Market. BWFG's current market is defined as the greater Fairfield County area, which is part of the fourth most affluent metropolitan statistical area in the United States, the Bridgeport-Stamford-Norwalk, Connecticut MSA, according to the U.S. Department of Commerce. The Stamford market area includes numerous affluent suburban communities of professionals who work and commute into New York City, approximately 50 miles from BWFG's headquarters, and many small to mid-sized businesses which support these communities. Fairfield

County is the wealthiest county in Connecticut, with a 2008-2012 median household income of \$82,614 according to estimates from United States Census Bureau. BWFG believes that this market has economic and competitive dynamics that are favorable to executing BWFG's growth strategy.

- Experienced and Respected Management Team with a Proven and Successful Track Record. BWFG's executive management team, led by Peyton R. Patterson, is comprised of seasoned professionals with significant banking experience, a history of high performance at local financial institutions and success in identifying, acquiring and integrating financial institutions. Ms. Patterson has over 25 years of commercial banking experience, previously serving as Chairman, President and Chief Executive Officer at NewAlliance Bancshares, an approximately \$9 billion asset bank headquartered in New Haven, Connecticut which was acquired by First Niagara Financial Group, Inc. in 2011. BWFG's senior management team also includes Heidi S. DeWyngaert, Executive Vice President, Chief Lending Officer (nine years with BWFG), Ernest J. Verrico, Sr., Executive Vice President, Chief Financial Officer (four years with BWFG), Gail E.D. Brathwaite, Executive Vice President, Chief Operating Officer (formerly worked with Ms. Patterson for nine years at NewAlliance, one year with BWFG), and Diane Knetzger, Senior Vice President, Director of Marketing (nine years with BWFG).
- Dedicated Board of Directors with Strong Community Involvement. BWFG's board of directors is comprised of a group of local business leaders who understand the need for strong community banks that focus on serving the financial needs of their customers. One of BWFG's directors, Frederick R. Afragola was instrumental in BWFG's organization and growth. Mr. Afragola was the Chief Executive Officer and President of The Bank of New Canaan from its opening in 2002 until his retirement in 2008 and played an integral role in building BWFG's foundation and guiding its growth. The interests of BWFG's executive management team and directors are aligned with those of BWFG's shareholders through common stock ownership. As of May 31, 2014, BWFG directors and officers beneficially owned approximately 33% of BWFG's common stock. By capitalizing on the close community ties and business relationships of BWFG's executive management team and directors, BWFG is positioned to continue taking advantage of the market opportunity present in its primary market.
- Strong Capital Position. At March 31, 2014, BWFG had a 7.35% tangible common equity ratio, and Bankwell Bank had a 7.90% tier 1 leverage ratio and a 9.49% tier 1 risk-based ratio. BWFG believes that its ability to attract capital has facilitated its growth and is an integral component to the execution of its business plan.
- Scalable Operating Platform. BWFG provides banking technology, including remote deposit capture, internet banking and mobile banking, to provide BWFG's customers with maximum flexibility and create a scalable platform to accommodate BWFG's future growth aspirations. BWFG believes that its advanced technology combined with responsive and personal service provides its customers with a superior banking experience.

#### BWFG's Market

BWFG's banking offices are located in Fairfield County, Connecticut, which includes some of the most affluent areas in the United States and is part of the Bridgeport-Stamford-Norwalk, Connecticut MSA, the fourth most affluent MSA

in the United States according to the U.S. Department of Commerce. BWFG believes this area represents one of the more robust economic regions in the country.

BWFG's market area is a demographically diverse area, which includes affluent suburban communities of professionals who work at the 16 Fortune 500 companies headquartered in Connecticut or commute into New York City, approximately 50 miles from BWFG's headquarters. From a small business perspective, in 2010 Connecticut ranked 27 th in the nation in the number of business establishments with less than 500 employees (over 70,000 businesses) according to the United States Census Bureau. Many small to mid-sized businesses support these communities and create a highly attractive demographic landscape in which to operate. Fairfield County, where BWFG is headquartered, is the wealthiest county in Connecticut, with a 2008-2012 median household income of \$82,614 according to estimates from United States Census Bureau.

During 2008-2012, over 89% of Fairfield County adult residents were high school graduates, with 44% having a bachelor's degree or higher, according to the American Community Survey provided by the United States Census Bureau. Ten Fairfield County high schools ranked in the top 1,000 high schools in the nation for 2013, according to Newsweek magazine. For the years 2008-2012, over 69% of Fairfield County residents owned their own home, according to the United States Census Bureau. The median value of owner-occupied housing units was \$447,500 according to the United States Census Bureau.

According to data from the FDIC, the Fairfield County market area is served by 399 bank and thrift branches, and total deposits in BWFG's primary market area are approximately \$34.9 billion as of June 30, 2013. Over 53% of the deposits, as of June 30, 2013, in BWFG's market area were controlled by banks in excess of \$50 billion in assets. In the twelve month period ended June 30, 2013, BWFG grew its deposit base by \$109.5 million, or 26.2%, representing a 21.7% increase in market share.

BWFG believes that its primary market is a long-term, attractive market for the types of products and services that BWFG offers. Given Fairfield County's close proximity to New York City and the vibrant business community located in Fairfield County, BWFG anticipates that this market will continue to support BWFG's projected growth. BWFG believes that the population and business concentrations within its primary markets provide attractive opportunities to grow BWFG's business.

#### **BWFG Products and Services**

BWFG offers its clients a broad range of deposit and loan products, including personal and business checking accounts, retirement accounts, money market accounts, time and savings accounts at competitive interest rates, online and mobile banking, cash management, Popmoney ® Person to Person transfers, a personal Visa® Debit Card Purchase Rewards Program, an online personal financial management tool and safe deposit boxes. In addition, to attract the business of consumer and business customers, BWFG also provides a broad array of other banking services, including a full suite of cash management services for businesses, wire transfers, stop payments, e-statements, self-service coin counting and notary services. BWFG also offers remote deposit capture banking, which allows business and professional customers to use a desktop scanner to scan and transmit checks for deposit, reducing time and cost.

The following is a summary of BWFG's deposits as of March 31, 2014:

	Туре	(d	al Deposits lollars in ousands)	Number of Accounts
Checking		\$	119,656	4,447
NOW			47,274	1,195
Money Market			196,904	1,045
Savings			104,813	3,328
Time			210,576	2,362
Total Deposits		\$	679,223	12,377

Checking consists of both retail and business products. BWFG offers retail customers a range of checking products, including Free Checking, Personal Interest Checking and Tiered Rate Checking, all of which provide BWFG's retail clients with No-Fee ATM Banking Nationwide, a free first order of checks, Free Online and Mobile Banking and Bill Pay Services and the option of E-statements and Debit Purchase Rewards. BWFG offers noninterest bearing checking accounts. BWFG also offer interest-bearing checking to its attorney, IOLTA and sole proprietorship accounts. NOW accounts consist of retail accounts that have minimum balance requirements. Money market accounts consist of products that provide a market rate of interest to depositors but have limited check-writing capabilities. BWFG savings accounts for personal and business are statement savings accounts. Time deposits consist of certificates of deposit, including those held in IRA accounts, generally with maturities ranging from three months to five years and brokered certificates of deposit which are used primarily for asset liability management purposes. BWFG also offers a suite of cash management services for businesses, and Remote Deposit Capture.

Deposits serve as the primary source of funding for BWFG's interest-earning assets, and also generate noninterest revenue through insufficient funds fees, stop payment fees, safe deposit rental fees, card income, 28

including foreign ATM fees and credit and debit card interchange and other miscellaneous fees. In addition, BWFG generates additional noninterest revenue associated with residential loan origination and sale, loan servicing, late fees and merchant services.

BWFG offers personal and commercial business loans on a secured and unsecured basis, revolving lines of credit, commercial mortgage loans, and residential mortgages on both primary and secondary residences, home equity loans, bridge loans and other personal purpose loans. BWFG is not and has not been a participant in the sub-prime lending market.

Commercial loans are loans made for business purposes and are secured by collateral such as marketable securities held by or under the control of Bankwell Bank, business assets including accounts receivable, inventory and equipment and liens on commercial and residential real estate. Commercial construction loans are loans to finance the construction of commercial or residential properties secured by first liens on such properties. Commercial real estate loans include loans secured by first liens on completed commercial properties, including multi-family properties, to purchase or refinance such properties. Residential mortgages include loans secured by first liens on residential real estate, and are generally made to new or existing customers of BWFG to purchase or refinance primary and secondary residences. Home equity loans and lines of credit include loans secured by first or second liens on residential real estate for primary or secondary residences. Consumer loans are made to individuals who qualify for auto loans, cash reserve, credit cards and installment loans.

The following table sets forth loan origination activity:

	Fo		ee Months	For the Years Ended December 31,										
		Ended Ma 201	,		201	3		2012						
(Dollars in thousands)		Total Loans	Number of Loans	Total Loans		Numb of Loan		Total Loans	Number of Loans					
Real estate loans:														
Residential	\$	4,075	7	\$	52,798	51	\$	65,862	79					
Commercial		42,622	12		100,075	80		133,956	92					
Construction		11,077	5		46,237	30		21,064	13					
Home equity loans		210	3		2,272	5		1,885	7					
		57,984	27		201,382	166	5	222,767	191					
Commercial business loans		6,735	12		75,622	70		58,131	73					
Consumer loans		18	4		461	6		50	5					
Total loans	\$	64,737	43	\$	277,465	242	2 \$	280,948	269					

BWFG's business model includes using industry best practices for community banks, including personalized service, state-of-the-art technology and extended hours. BWFG believes this will generate deposit accounts with somewhat larger average balances than are found at many other financial institutions. BWFG also uses pricing techniques in its efforts to attract banking relationships having larger than average balances. Lending Activities

General. BWFG's primary lending focus is to serve commercial and middle-market businesses and their executives, high net worth individuals, not-for-profit organizations and consumers with a variety of financial products and services, while maintaining strong and disciplined credit policies and procedures. BWFG offers a full array of

commercial and retail lending products to serve the needs of its customers. Commercial lending products include owner-occupied commercial real estate loans, commercial real estate investment loans, commercial loans (such as business term loans, equipment financing and lines of credit) to small and mid-sized businesses and real estate construction and development loans. Retail lending products include residential mortgage loans, home equity lines of credit and consumer installment loans. BWFG's retail lending products are offered to the community in general and as an accommodation to BWFG's commercial customers, and their executives and employees. BWFG focuses its lending activities on

loans that BWFG originates from borrowers located in its market. BWFG has established an informal, internal lending limit of \$9.1 million to one borrower (the statutory maximum is 15% of BWFG's unimpaired capital and surplus for unsecured loans and an additional 10% of BWFG's unimpaired capital and surplus for fully secured loans). BWFG markets its lending products and services to qualified borrowers through conveniently located banking offices, relationship networks and high touch personal service. BWFG targets its business development and marketing strategy primarily on small to medium sized businesses with between \$500,000 and \$20 million in annual revenue. BWFG's relationship managers actively solicit the business of companies entering BWFG's market areas as well as long-standing businesses operating in the communities BWFG serves. BWFG seeks to attract new lending customers through professional service, relationship networks, competitive pricing and innovative structure, including the utilization of federal and state tax incentives. BWFG prides itself on smart, efficient underwriting and timely decision making for new loan requests due to BWFG's leaner approval structure and local decision-making. BWFG believes this gives BWFG a competitive advantage over larger institutions that are not as nimble.

Total loans were \$657.2 million at March 31, 2014. Since December 31, 2008, total loans have increased \$459.4 million from \$197.8 million, reflecting expansion of BWFG's branch network, including \$25.1 million of acquired loans from The Wilton Bank. The following table summarizes the composition of BWFG's loan portfolio for the dates indicated.

		At Mar	ch 31,			At December 31,					
		201	14		201	13			201	12	
(Dollars in			Percent of			P	ercent of			P	ercent of
thousands)	A	Amount	Loan Portfolio	A	Amount	1	Loan Portfolio	A	Amount	1	Loan Portfolio
Real estate loans:											
Residential	\$	158,905	24.18 %	\$	155,874		24.66 %	\$	144,288		27.22 %
Commercial		332,007	50.52		315,762		49.96		284,763		53.72
Construction		48,996	7.46		51,495		8.15		33,148		6.26
Home equity		13,549	2.06		13,497		2.14		11,030		2.08
		553,457	84.22		536,628		84.91		473,229		89.28
Commercial business loans		103,154	15.70		94,547		14.96		56,764		10.71
Consumer loans		550	0.08		837		0.13		57		0.01
Total loans	\$	657,161	100.00%	\$	632,012		100.00%	\$	530,050		100.00%

					At Decer	nber 31,					
		201	11		20	10		2009			
(Dollars in thousands)		Amount	Percent of Loan Portfolio	1	Amount	Percent of Loan Portfolio	1	Amount	Percent of Loan Portfolio		
Real estate loans:											
Residential	\$	104,754	28.37 %	\$	104,053	36.08 %	\$	117,386	45.63 %		
Commercial		173,951	47.10		111,271	38.58		71,829	27.92		

Edgar Filing: Bankwell Financial Group, Inc. - Form S-4

			At Decem	ber 31,		
Construction	40,422	10.95	38,072	13.20	41,703	16.21
Home equity	14,815	4.01	16,657	5.77	17,091	6.64
	333,942	90.43	270,053	93.63	248,009	96.40
Commercial business loans	35,041	9.49	17,713	6.14	9,016	3.51
Consumer loans	311	0.08	659	0.23	243	0.09
Total loans	\$ 369,294	100.00%	\$ 288,425	100.00%	\$ 257,268	100.00%
30						

Commercial loans. BWFG offers a wide range of commercial loans, including business term loans, equipment financing and lines of credit to small and midsized businesses. BWFG's target commercial loan market is retail and professional establishments and small- to medium-sized businesses. The terms of these loans vary by purpose and by type of underlying collateral. The commercial loans primarily are underwritten on the basis of the borrower's ability to service the loan from cash flow. BWFG makes equipment loans with conservative margins generally for a term of ten years or less, supported by the useful life of the equipment, at fixed or variable rates, with the loan fully amortizing over the term. Loans to support working capital typically have terms not exceeding one year and usually are secured by accounts receivable, inventory and personal guarantees of the principals of the business and often by the commercial real estate of the borrower. For loans secured by accounts receivable or inventory, principal typically is repaid as the assets securing the loan are converted into cash, and for loans secured with other types of collateral, principal is typically due at maturity. The quality of the commercial borrower's management and its ability both to properly evaluate changes in the supply and demand characteristics affecting its markets for products and services and to effectively respond to such changes are significant factors in a commercial borrower's creditworthiness. Risks associated with BWFG's commercial loan portfolio include those related to the strength of the borrower's business, which may be affected not only by local, regional and national market conditions, but also changes in the borrower's management and other factors beyond the borrower's control; those related to fluctuations in value of any collateral securing the loan; and those related to terms of the commercial loan, which may include balloon payments that must be refinanced or paid off at the end of the term of the loan. BWFG's commercial loan portfolio presents a higher risk profile than its consumer real estate and consumer loan portfolios.

Commercial real estate loans. BWFG offers real estate loans for commercial property that is owner-occupied as well as commercial property owned by real estate investors. Commercial loans that are secured by owner-occupied commercial real estate and primarily collateralized by operating cash flows are also included in this category of loan. Commercial real estate loan terms generally are limited to ten years or less, although payments may be structured on a longer amortization basis of 20 to 25 years. The interest rates on BWFG's commercial real estate loans may be fixed or adjustable, although rates typically are not fixed for a period exceeding five to ten years. BWFG generally charges an origination fee for its services. BWFG typically requires personal guarantees from the principal owners of the business or real estate supported by a review of the principal owners' personal financial statements. Risks associated with commercial real estate loans include fluctuations in the value of real estate, the overall strength of the economy, new job creation trends, tenant vacancy rates, environmental contamination, and the quality of the borrower's management. BWFG makes efforts to limit its risk by analyzing borrowers' cash flow and collateral value as well as all of the sponsors' investment activities. The real estate securing BWFG's existing commercial real estate loans includes a wide variety of property types, such as owner-occupied offices/warehouses/production facilities, office buildings, industrial, mixed-use residential/commercial, retail centers and multifamily properties. BWFG's commercial real estate loan portfolio presents a higher risk profile than its consumer real estate and consumer loan portfolios.

Construction loans. BWFG's construction portfolio includes loans to small and midsized businesses to construct owner-user properties, loans to developers of commercial real estate investment properties and residential developments and, to a lesser extent, loans to individual clients for construction of single family homes in BWFG's market. Construction and development loans are generally made with a term of one to two years and interest is paid monthly. The ratio of the loan principal to the value of the collateral, as established by independent appraisal, typically will not exceed industry standards. Loan proceeds are disbursed based on the percentage of completion and only after the project has been inspected by an experienced construction lender or third-party inspector. Risks associated with construction loans include fluctuations in the value of real estate, project completion risk and change in market trends. BWFG is also exposed to risk based on the ability of the construction loan borrower to finance the loan or sell the property upon completion of the project, which may be affected by changes in market trends since the time that BWFG funded the construction loan.

Consumer real estate loans. BWFG offers first lien one-to-four family mortgage loans, as well as home equity lines of credit, in each case primarily on owner-occupied primary residences. BWFG also originates for resale one-to-four family mortgage loans, which are classified as loans held for sale until sold to investors. Although BWFG's consumer real estate loan portfolio presents lower levels of risk than

BWFG's commercial, commercial real estate and construction loan portfolios, BWFG is exposed to risk based on fluctuations in the value of the real estate collateral securing the loan, as well as changes in the borrower's financial condition, which could be affected by numerous factors, including divorce, job loss, illness or other personal hardship. Consumer loans. BWFG offers consumer loans as an accommodation to BWFG's existing customers, but does not market consumer loans to persons who do not have a pre-existing relationship with BWFG. As of March 31, 2014, BWFG's consumer loans represented less than 1% of BWFG's total loan portfolio. BWFG does not expect its consumer loans to become a material component of BWFG's loan portfolio at any time in the foreseeable future. Although BWFG does not engage in any material amount of consumer lending, BWFG's consumer loans, which are underwritten primarily based on the borrower's financial condition and, in many cases, are unsecured credits, subject BWFG to risk based on changes in the borrower's financial condition, which could be affected by numerous factors, including those discussed above.

#### Credit Policy and Procedures

General. BWFG adheres to what it believes are disciplined underwriting standards, but also remains cognizant of the need to serve the credit needs of customers in its primary market areas by offering flexible loan solutions in a responsive and timely manner. BWFG also seeks to maintain a broadly diversified loan portfolio across customer, product and industry types. However, BWFG's lending policies do not provide for any loans that are highly speculative, subprime, or that have high loan-to-value ratios. These components, together with active credit management, are the foundation of BWFG's credit culture, which BWFG believes is critical to enhancing the long term value of BWFG to its customers, employees, shareholders and communities.

BWFG has a service-driven, relationship-based, business-focused credit culture, rather than a price-driven, transaction-based culture. Accordingly, substantially all of BWFG's loans are made to borrowers located or operating in BWFG's primary market with whom BWFG has ongoing relationships across various product lines. The limited number of loans secured by properties located in out-of-market areas that BWFG has made are generally to borrowers who are well-known to BWFG. These borrowers typically have strong deposit relationships with BWFG. Credit concentrations. In connection with the management of BWFG's credit portfolio, BWFG actively manages the composition of its loan portfolio, including credit concentrations. BWFG monitors borrower, loan product and industry concentrations on at least a quarterly basis. Loan product concentrations are reviewed annually in conjunction with the portfolio's credit quality and the business plan for the coming year. All concentrations are monitored by BWFG's Chief Credit Officer and BWFG's Loan Committee. BWFG has also established an informal, internal limit on loans to one borrower, principal or guarantor of \$9.1 million. BWFG's top 20 borrowing relationships range in exposure from \$4.9 million to \$13.8 million and are monitored on an on-going basis.

Loan approval process. BWFG seeks to achieve an appropriate balance between prudent, disciplined underwriting, on the one hand, and flexibility in BWFG's decision-making and responsiveness to BWFG's customers, on the other hand. BWFG's credit approval policies have a tiered approval process, with larger exposures referred to Bankwell Bank's internal loan committee and the Loan Committee, as appropriate, based on the size of the loan. Smaller exposures are approved under a three-signature system. Loans with policy exceptions require the next higher level of approval authority, the highest of which is the Loan Committee, depending on dollar amount. These authorities are periodically reviewed and updated by BWFG's board of directors. BWFG believes that BWFG's credit approval process provides for thorough underwriting and efficient decision making.

Credit risk management. Credit risk management involves a partnership between BWFG's relationship managers and BWFG's credit approval, credit administration and collections personnel. Portfolio monitoring and early problem recognition are an important aspect of maintaining BWFG's high credit quality standards. Past due reports are reviewed daily, as well as insurance and tax payment monitoring. BWFG's evaluation and compensation program for its relationship managers includes significant goals that BWFG believes motivate the relationship managers to focus on high quality credit consistent with BWFG's strategic focus on asset quality.

Investments

It is BWFG's policy to review all commercial loans in excess of \$300 thousand on an annual basis, or more frequently through the receipt of interim financial statements and borrowing base certificates. BWFG's policies require rapid notification of delinquency and prompt initiation of collection actions. Relationship managers, credit administration personnel and senior management proactively support collection activities in order to maximize accountability and efficiency.

As part of these annual review procedures, BWFG analyzes recent financial statements of the property and/or borrower to determine the current level of occupancy, revenues and expenses and to investigate any deterioration in the value of the real estate collateral or in the borrower's financial condition. Upon completion, BWFG updates the risk rating grade assigned to each loan. Relationship managers are encouraged to bring potential credit issues to the attention of BWFG's Chief Credit Officer immediately upon any sign of deterioration in the performance of the borrower. BWFG maintains a list of loans that receive additional attention if BWFG believes there may be a potential credit risk via BWFG's Watch List report.

Loans that are downgraded are reviewed by BWFG's Chief Credit Officer, while classified loans undergo a detailed quarterly analysis prepared by the lending officer and reviewed by management and BWFG's internal loan committee. This review includes an evaluation of the market conditions, the property's trends, the borrower and guarantor status, the level of reserves required and loan accrual status. Additionally, BWFG has an independent, third-party review performed on BWFG's loan grades and BWFG's credit administration functions each year. Finally, BWFG performs an annual stress test of BWFG's commercial real estate portfolio, in which BWFG evaluates the impact on the portfolio of declining economic conditions, including lower rental rates, lower occupancy rates, higher interest rates and lower resulting valuations. Management reviews these reports and presents them to BWFG's Loan Committee. These asset review procedures provide management with additional information for assessing BWFG's asset quality.

Deposits are BWFG's primary source of funds to support BWFG's earning assets. BWFG offers traditional depository products, including checking, savings, money market and certificates of deposit with a variety of rates. Deposits at Bankwell Bank are insured by the FDIC up to statutory limits. BWFG price its deposit products with a view to maximizing BWFG's share of each customer's financial services business, and BWFG's loan pricing gives value to deposits from BWFG's loan customers.

BWFG has built out a network of its main banking office and five other deposit-taking branch offices and attracted significant transaction account business through BWFG's relationship-based approach. As a result of BWFG's significant deposit growth in transaction accounts, which BWFG defines as demand, NOW and money market deposits, BWFG has achieved a favorable deposit mix between transaction accounts and certificates of deposit. Investment Services

On October 15, 2013, BWFG launched Bankwell Investment Services, which provides a range of services, including, but not limited to: 401k rollover planning, retirement planning, asset allocation planning, financial planning, business planning, estate planning, mutual funds, fixed and variable annuities, exchange traded funds, separate managed accounts, stocks and bonds, traditional and Roth IRAs and brokerage certificates of deposits. These services are handled through Kingston Wealth Management Group and Investacorp, Inc. and are not obligations of BWFG or Bankwell Bank and are not endorsed nor recommended by BWFG. BWFG earns a fixed percentage of the revenue generated on products sold through Kingston Wealth Management Group and Investacorp, Inc., net of commissions paid to the financial advisors. These products and services are not savings accounts, deposits, or other obligations of Bankwell Bank and are not insured or guaranteed by the FDIC or any other governmental agency.

BWFG manages its investment portfolio primarily for liquidity purposes, with a secondary focus on returns through the use of a liquidity portfolio and an earnings portfolio. BWFG's liquidity portfolio's primary purpose is to provide adequate liquidity necessary to meet any reasonable decline in deposits and 33

any anticipated increase in the loan portfolio. The majority of these securities are classified as available-for-sale. BWFG's earnings portfolio's primary purpose is to generate earnings adequate to provide and contribute to stable income and to generate a profitable return while minimizing risk. The majority of these securities are classified as held-to-maturity. Additionally, BWFG's investment portfolio is used to provide adequate collateral for various regulatory or statutory requirements and to manage BWFG's interest rate risk. BWFG invests in a variety of high-grade securities, including government agency securities, government guaranteed mortgage backed securities, highly rated corporate bonds and municipal securities. BWFG regularly evaluates the composition of this category as changes occur with respect to the interest rate yield curve. Although BWFG may sell investment securities from time to take advantage of changes in interest rate spreads, it is BWFG's policy not to sell investment securities unless BWFG can reinvest the proceeds at a similar or higher spread, so as not to take gains to the detriment of future income.

The investment policy is reviewed annually by BWFG's board of directors. Overall investment goals are established by BWFG's board of directors, Chief Executive Officer, Chief Financial Officer and BWFG's asset/liability management committee, or ALCO. BWFG's board of directors has delegated the responsibility of monitoring BWFG's investment activities to ALCO. Day-to-day activities pertaining to the investment portfolio are conducted within BWFG's accounting department under the supervision of BWFG's Chief Financial Officer.

Competition

The financial services industry in BWFG's market and the surrounding area is highly competitive. BWFG competes with commercial banks, savings banks, savings associations, money market funds, mortgage brokers, finance companies, credit unions, insurance companies, investment firms and private lenders in various segments of BWFG's business. Many of these competitors have more assets, capital and lending limits, and resources than BWFG and may be able to conduct more intensive and broader based promotional efforts to reach both commercial and individual customers. Competition for deposit products can depend heavily on pricing because of the ease with which customers can transfer deposits from one institution to another.

BWFG focuses its marketing efforts on small to medium-sized businesses, professionals and individuals and their employees. This focus includes retail, service, wholesale distribution, manufacturing and international businesses. BWFG attracts these customers based on relationships and contacts that BWFG's management and board of directors have within and beyond the market area. BWFG does not expect to compete with large institutions for the primary banking relationships of large corporations. Rather, BWFG competes for niches in this business segment and for the consumer business of employees of such entities. Many of BWFG's larger commercial bank competitors have greater name recognition and offer certain services that BWFG does not. However, BWFG believes that its presence in BWFG's primary market area and focus on providing superior service to professionals at small to medium sized businesses and individual employees of such businesses are instrumental to BWFG's success.

BWFG emphasizes personalized banking services and the advantage of local decision-making in BWFG's banking businesses, and this emphasis has been well received by the public in BWFG's market area. BWFG derives a majority of BWFG's business from its local market area, which includes its primary market area of Fairfield County, Connecticut.

Small Business Lending Fund Program

Since 2011, BWFG has participated in the Small Business Lending Fund program, or SBLF, offered by the United States Department of the Treasury, a dedicated investment fund designed to encourage lending to small businesses by providing capital to qualified community banks and community development loan funds with assets of less than \$10 billion. In connection with SBLF, the Treasury purchased shares of BWFG's preferred stock on August 4, 2011 for an aggregate purchase price of approximately \$10,980,000. BWFG used the proceeds from the SBLF funding to repurchase the preferred stock issued by BWFG to the Treasury in connection with its Capital Purchase Program, as well as to provide additional capital to Bankwell Bank, allowing Bankwell Bank to expand its small business lending programs. In July, 2013, BWFG was ranked first by the Treasury on its list of top performing banks across the nation that

participated in SBLF, with the highest growth in qualified small business loans (as defined by the Treasury). As a result of BWFG's success in making loans through the program, BWFG was allowed to repay the funds at a 1% interest rate. The SBLF funds must be repaid by February 4, 2016 or the interest rate on the preferred stock will automatically increase to 9% per year.

### **Description of Property**

Bankwell Bank's main office is located at 208 Elm Street in New Canaan, Connecticut. The property is leased until 2016, with three remaining five-year renewal options. In July 2012, BWFG leased additional space adjacent to 208 Elm Street at 220 Elm Street primarily for BWFG's executive management offices. The initial term expires in 2018, with one five-year renewal option.

BWFG also leases office space for each of Bankwell Bank's branch offices in New Canaan, Norwalk, Stamford and Fairfield, Connecticut, and BWFG's loan production office in Bridgeport. The leases for BWFG's facilities have terms expiring at dates ranging from 2015 to 2028, although certain of the leases contain options to extend beyond these dates. BWFG owns the Wilton branch office. BWFG believes that BWFG's current facilities are adequate for BWFG's current level of operations.

Each lease is at market rate based on similar properties in the applicable market area. BWFG believes that BWFG has the necessary infrastructure in place to support BWFG's projected growth.

### **Legal Proceedings**

From time to time BWFG is a party to various litigation matters incidental to the conduct of BWFG's business. BWFG is not presently party to any legal proceedings the resolution of which BWFG believes would have a material adverse effect on BWFG's business, future prospects, financial condition, liquidity, results of operation, cash flows or capital levels.

#### Enterprise Risk Management

BWFG places significant emphasis on risk mitigation as an integral component of BWFG's organizational culture. BWFG believes that BWFG's emphasis on risk management is manifested in BWFG's solid asset quality statistics. Risk management with respect to BWFG's lending philosophy focuses, among other things, on structuring credits to provide for multiple sources of repayment, coupled with strong underwriting undertaken by experienced bank officers and credit policy personnel. BWFG performs quarterly loan impairment analyses on criticized loans and criticized asset action plans for those borrowers who display deteriorating financial conditions in order to monitor those relationships and implement corrective measures on a timely basis to minimize losses. In addition, BWFG performs an annual stress test of BWFG's commercial real estate portfolio, in which BWFG evaluates the impact on the portfolio of declining economic conditions, including lower rental rates, lower occupancy rates and lower resulting valuations. The stress test focuses only on the cash flow and valuation of the properties and ignores the liquidity, net worth and cash flow of any guarantors related to the credits.

BWFG also focuses on risk management in other areas throughout BWFG's organization. BWFG has created the position of Chief Risk Officer to oversee the Risk Management function and formulated a risk management Steering Committee. BWFG currently outsources its asset/liability management process to a reputable third party and on a quarterly basis, BWFG runs the full interest rate risk model. Results of the model are reviewed and validated by BWFG's ALCO. Additionally, BWFG is in the process of strengthening its regulatory compliance and internal control procedures.

### **Intellectual Property**

BWFG does not hold any patents, trademarks, licenses, franchises or concessions materially important to BWFG, other than those required or granted by regulatory authorities.

### Full Time Employees

At March 31, 2014, BWFG had a total of 103 full-time equivalent employees. None of BWFG's employees are subject to a collective bargaining agreement.

#### **TABLE OF CONTENTS**

Management's Discussion and Analysis of Financial Condition and

Results of Operations — Bwfg AND THE WILTON BANK

BWFG Selected Financial Information As of March 31, 2014 and December 31, 2013 and For the Three Months Ended March 31, 2014 and 2013.

This section presents management's perspective on BWFG's financial condition and results of operations. The following discussion and analysis should be read in conjunction with the consolidated financial statements and related notes contained elsewhere in this prospectus on Form S-4. To the extent that this discussion describes prior performance, the descriptions relate only to the periods listed, which may not be indicative of future financial outcomes. In addition to historical information, this discussion contains forward-looking statements that involve risks, uncertainties and assumptions that could cause results to differ materially from management's expectations. Factors that could cause such differences are discussed in the section titled "Cautionary Note Regarding Forward-Looking Statements" and "Risk Factors." BWFG assumes no obligation to update any of these forward-looking statements. General

Bankwell Financial Group, Inc. is a bank holding company headquartered in New Canaan, Connecticut. Through its wholly owned subsidiary, Bankwell Bank, or the Bank, BWFG serves small and medium-sized businesses and retail customers in greater Fairfield County, Connecticut. BWFG has a history of building long-term customer relationships and attracting new customers through strong customer service and its ability to deliver a diverse product offering. The following discussion and analysis presents BWFG's results of operations and financial condition on a consolidated basis. However, because BWFG conducts all of its material business operations through the Bank, the discussion and analysis relates to activities primarily conducted at the Bank.

BWFG generates most of its revenue from interest on loans and investments and fee-based revenues. BWFG's primary source of funding for its loans is deposits. BWFG's largest expenses are interest on these deposits and salaries and related employee benefits. BWFG measures its performance primarily through its net interest margin, efficiency ratio, ratio of allowance for loan losses to total loans, return on average assets and return on average equity, among other metrics, while maintaining appropriate regulatory leverage and risk-based capital ratios.

BWFG believes that accounting estimates for the allowance for loan losses, fair values of securities and deferred taxes are particularly critical and susceptible to significant near-term change. These accounting estimates are discussed further below. See "Critical Accounting Policies and Estimates."

**Executive Overview** 

BWFG is focused on becoming the "Hometown" bank and the banking provider of choice in its highly attractive market area, and to serve as a locally based alternative to its larger competitors through:

- Responsive, customer-centric products and services and a community focus;
- Strategic acquisitions;
- Utilization of efficient and scalable infrastructure; and
- Disciplined focus on risk management.

During 2014 BWFG entered into a merger agreement and completed an initial public offering, or IPO, for the sale of 2,702,703 shares of common stock.

On March 31, 2014, BWFG entered into a merger agreement with Quinnipiac Bank & Trust Company, or Quinnipiac or QBT, located in New Haven County, Connecticut. Quinnipiac has one branch located in Hamden, Connecticut, and a second branch scheduled to open in July 2014, in the neighboring town of North Haven, Connecticut. At March 31, 2014, Quinnipiac had approximately \$106 million in assets, \$89 million in deposits and loans of \$88 million. Upon consummation of the transaction, Quinnipiac will be merged into Bankwell Bank. The transaction is expected to close in the third quarter of 2014, subject to 36

the requisite approval of the shareholders of Quinnipiac, required regulatory approvals, and satisfaction of other customary closing conditions. See Note 13, Subsequent Events, in the Notes to Unaudited Consolidated Financial Statements located elsewhere for further information about the merger agreement with Quinnipiac. On May 15, 2014, Bankwell Financial Group, Inc. priced 2,702,703 common shares in its IPO at \$18.00 per share, and on May 15, 2014, Bankwell common shares began trading on the Nasdaq Stock Market (ticker symbol: BWFG). The net proceeds from the IPO were approximately \$44.9 million, after deducting the underwriting discount of approximately \$2.5 million and approximately \$1.3 million of expenses. BWFG intends to use the net proceeds for general corporate purposes, which may include maintaining liquidity at the holding company, providing equity capital to Bankwell Bank to fund balance sheet growth or working capital needs, its working capital needs, and funding acquisitions of branches, whole financial institutions and related lines of businesses in or around its existing market that further its objectives.

### **Earnings Overview**

Net income was \$1.1 million for the first quarter of 2014, compared to \$1.0 million for the first quarter of 2013. Net income available to common shareholders was \$1.1 million, or \$0.28 per diluted share, and \$1.0 million, or \$0.30 per diluted share, respectively, for the three months ended March 31, 2014 and 2103. Returns on average equity and average assets for the three months ended March 31, 2014 were 6.39% and 0.58%, respectively, compared to 6.83% and 0.67%, respectively, for the same period in 2013.

The quarter ended March 31, 2014 included merger and acquisition related expenses of \$141 thousand, \$93 thousand net of tax, primarily reflecting costs related to BWFG's definitive agreement to purchase Quinnipiac signed on March 31, 2014. Exclusive of these expenses, net income for the first quarter of 2014 would have been \$1.2 million. For the three months ended March 31, 2014, BWFG had net interest income of \$7.1 million, an increase of \$1.1 million, or 17%, over the three months ended March 31, 2013. Net interest margin (fully taxable equivalent basis) for the three months ended March 31, 2014 and 2013 was 3.97% and 4.16%, respectively. BWFG also experienced growth in non-interest income, which totaled \$769 thousand for the three months ended March 31, 2014 representing 10% of total revenue, up from \$284 thousand, or 4% of total revenue, for the three months ended March 31, 2013. Results of Operations

#### Net Interest Income

Net interest income is the difference between interest earned on loans and securities and interest paid on deposits and other borrowings, and is the primary source of operating income. Net interest income is affected by the level of interest rates, changes in interest rates and changes in the amount and composition of interest-earning assets and interest-bearing liabilities. Included in interest income are certain loan fees, such as deferred origination fees and late charges. The following tables and discussion present net interest income on a fully taxable equivalent, or FTE basis, by adjusting income and yields on tax-exempt loans and securities to be comparable to taxable loans and securities. BWFG converts tax-exempt income to a FTE basis using the statutory federal income tax rate adjusted for applicable state income taxes net of the related federal tax benefit. The average balances are principally daily averages and, for loans, only include performing loans. Average balances of non-performing loans for the three months ended March 31, 2014 and 2013 totaling \$1.0 million and \$3.0 million, respectively have been excluded. Interest income on loans includes the effect of deferred loan fees and costs accounted for as yield adjustments, but does not include interest on loans for which BWFG has ceased to accrue interest. Premium amortization and discount accretion are included in the respective interest income and interest expense amounts.

FTE net interest income for the three months ended March 31, 2014 and 2013 was \$7.3 million and \$6.2 million, respectively. The net interest margin declined 19 basis points to 3.97% for the three months ended March 31, 2014, compared to the same period in 2013 due primarily to the effects of the low interest rate environment. While BWFG has experienced significant growth in average loan balances, in the current 37

#### **TABLE OF CONTENTS**

low interest rate environment, market yields on new loan originations are below the average yield of BWFG's existing loan portfolio. Due to the combined effect of new loan growth and the runoff of higher yielding loan balances, management anticipates that interest rates on total earning assets will continue to decline. The impact of this trend is likely to exceed the benefit to be realized in reduced funding costs, resulting in modestly lower net interest margin results in the near term.

FTE basis interest income for the three months ended March 31, 2014 increased by \$1.2 million, or 18%, to \$8.0 million, compared to FTE basis interest income for the three months ended March 31, 2013 due primarily to loan growth in the commercial real estate and commercial business portfolios. Average interest-earning assets were \$731.0 million for the three months ended March 31, 2014, up by \$137.8 million from the same period in 2013. The average balance of total loans increased \$117.7 million, or 22%, contributing \$1.4 million to the increase in interest income. Commercial real estate and commercial business loan average balances grew by \$47.5 million and \$38.0 million, respectively. Partially offsetting the increase in interest income due to volume was a 17 basis point decrease in the weighted average yield earned on BWFG's loan portfolio due to a lower interest rate environment, which caused a reduction of \$275 thousand in interest income.

Interest expense for the three months ended March 31, 2014, increased by \$124 thousand, or 21%, compared to interest expense for the three months ended March 31, 2013 due to a \$101.6 million increase in the average balances of interest-bearing liabilities. Average balances of total funding liabilities for the three months ended March 31, 2014, increased by \$146.4 million, or 27%, from the same period in 2013, primarily due to higher average balances in money market and time accounts, while the weighted average cost declined two basis points to 0.42%.

Average Balance Sheet, FTE basis Interest and Average Yields/Rates

The following table presents the average balances and yields earned on interest-earning assets and the average balances and weighted average rates paid on BWFG's funding liabilities for the three months ended March 31, 2014 and 2013. Such yields and costs are derived by dividing annualized income or expense by the average balance of interest-earning assets or interest-bearing liabilities, respectively, for the periods presented.

	Three Months Ended March 31,												
			20	14					2013				
(Dollars in thousands)		Average Balance	Iı	nterest	Yield / Rate		Average Balance	Interest		Yield / Rate			
Assets:													
Cash and Fed funds sold	\$	32,699	\$	22	0.27%	\$	16,986	\$	10	0.25 %			
Securities (1)		47,782		501	4.20		43,815		451	4.12			
Loans: (2)													
Commercial real estate		327,512		4,193	5.12		280,043		3,600	5.14			
Residential real estate		156,069		1,395	3.58		143,814		1,405	3.91			
Construction (3)		49,318		531	4.30		33,443		409	4.89			
Commercial business		98,061		1,170	4.77		60,103		791	5.26			
Home equity		14,207		127	3.62		10,531		96	3.70			
Consumer		545		13	9.32		66		2	10.78			
Total loans		645,712		7,429	4.60		528,000		6,303	4.77			
Federal Home Loan Bank		4,834		18	1.50		4,450		4	0.36			
stock		4,034		10	1.50		4,430		4	0.30			
Total earning assets		731,027	\$	7,970	4.36%		593,251	\$	6,768	4.56 %			
Other assets		38,273					13,590						
Total assets	\$	769,300				\$	606,841						
Liabilities and													
shareholders' equity:													
Deposits:													
Noninterest-bearing	\$	123,232	\$	_	— %	\$	78,457	\$		— %			
NOW		52,596		13	0.10		33,542		12	0.14			
Money market		170,901		180	0.43		95,315		91	0.39			
Savings		107,971		82	0.31		132,599		154	0.47			
Time		183,664		347	0.77		121,821		182	0.61			
Total deposits		638,364		622	0.40		461,734		439	0.39			
Federal Home Loan Bank		49,733		93	0.76		79,989		152	0.77			
advances		49,733		93	0.76		19,989		132	0.77			
Total funding liabilities		688,097	\$	715	0.42%		541,723	\$	591	0.44 %			
Other liabilities		10,887					5,831						
Shareholders' equity		70,316					59,287						
Total liabilities and	\$	760 200				\$	606 941						
shareholders' equity	Þ	769,300				Э	606,841						
Net interest income (4)			\$	7,255				\$	6,177				
Interest rate spread					3.94%					4.12 %			
Net interest margin (5)					3.97%					4.16 %			

(1)

<sup>•</sup> Average balances and yields for securities are based on amortized cost.

Average balances and yields for loans exclude nonperforming loans.
Includes commercial and residential real estate construction.
The adjustment for securities and loans taxable equivalency amounted to \$109 thousand and \$92 thousand, respectively, for the three months ended March 31, 2014 and 2013.

• Annualized net interest income as a percentage of earning assets.

Effect of changes in interest rates and volume of average earning assets and average interest-bearing liabilities. The following table shows the extent to which changes in interest rates and changes in the volume of average earning assets and average interest-bearing liabilities have affected net interest income. For each category of earning assets and interest-bearing liabilities, information is provided relating to: changes in volume (changes in average balances multiplied by the prior year's average interest rates); changes in rates (changes in average interest rates multiplied by the prior year's average balances); and the total change. Changes attributable to both volume and rate have been allocated proportionately based on the relationship of the absolute dollar amount of change in each.

<b>Three Months Ended</b>
March 31, 2014 vs 2013
<b>Increase (Decrease)</b>

			increa	se (Decrease)		
(In thousands)	V	olume		Rate	,	Γotal
Interest and dividend						
income:						
Cash and Fed funds sold	\$	11	\$	1	\$	12
Securities		41		9		50
Loans:						
Commercial real estate		608		(15)		593
Residential real estate		114		(124)		(10)
Construction		176		(54)		122
Commercial business		459		(80)		379
Home equity		33		(2)		31
Consumer		11				11
Total loans		1,401		(275)		1,126
Federal Home Loan Bank		1		13		14
stock		1		13		14
Total change in interest and		1,454		(252)		1,202
dividend income		1,434		(232)		1,202
Interest expense:						
Deposits:						
NOW		5		(4)		1
Money market		79		10		89
Savings		(25)		(47)		(72)
Time		109		56		165
Total deposits		168		15		183
Federal Home Loan Bank		(56)		(3)		(59)
advances		(56)		(3)		(39 )
Total change in interest		112		12		124
expense		114		1 4		124
Change in net interest	\$	1,342	\$	(264)	\$	1,078
income	Ф	1,342	Ф	(204)	Ф	1,070

### Provision for Loan Losses

The provision for loan losses is based on management's periodic assessment of the adequacy of allowance for loan losses which, in turn, is based on such interrelated factors as the composition of the loan portfolio and its inherent risk characteristics, the level of nonperforming loans and net charge-offs, both current and historic, local economic and credit conditions, the direction of real estate values, and regulatory guidelines. The provision for loan losses is charged against earnings in order to maintain BWFG's allowance for loan losses and reflects management's best estimate of probable losses inherent in BWFG's loan portfolio at the balance sheet date.

Under accounting standards for business combinations, acquired loans are recorded at fair value with no loan loss allowance on the date of acquisition. A provision for loan losses will be recorded for the emergence of new probable and estimable losses on acquired loans which were not impaired as of the acquisition date. As of and for the three months ended March 31, 2014, there was no provision or allowance for loan losses related to the loan portfolio that we acquired from The Wilton Bank on November 5, 2013 for this reason.

The provision for loan losses for the three months ended March 31, 2014 was \$211 thousand compared to \$190 thousand provision for loan losses for the three months ended March 31, 2013. For further information, see sections titled Asset Quality and Allowance for Loan Losses.

Noninterest Income

The following table compares noninterest income for the three months ended March 31, 2014 and 2013.

		nths Ended ch 31,	Cha	nge
(Dollars in thousands)	2014	2013	\$	%
Service charges and fees	\$ 132	\$ 101	\$ 31	31 %
Gains and fees from sales and referrals of loans	428	8	420	5,250
Bank owned life insurance	85	_	85	100
Gain on sale of foreclosed real	_	71	(71)	100
estate Other	124	104	20	19
Total noninterest income	\$ 769	\$ 284	\$ 485	171 %

Noninterest income increased \$485 thousand to \$769 thousand for the three months ended March 31, 2014 compared to the same period in 2013, reflecting an increase in gains recorded on sales of loan and income earned on bank-owned life insurance. During the three months ended March 31, 2014, BWFG recorded income of \$413 thousand on the sale of \$14.9 million commercial real estate loans and \$15 thousand on the sale of \$1.1 million residential real estate loans. In the fourth quarter of 2013, BWFG purchased \$10.0 million in life insurance coverage and during the quarter ended March 31, 2014, the cash surrender value increased by \$85 thousand, which is recorded as noninterest income.

Noninterest Expense

The following table compares noninterest expense for the three months ended March 31, 2014, and 2013.

		onths Ended rch 31,	Change				
(Dollars in thousands)	2014	2013	\$	%			
Salaries and employee benefits	\$ 3,337	\$ 2,492	\$ 845	34 %			
Occupancy and equipment	1,068	772	296	38			
Professional services	369	369	_	_			
Data Processing	337	256	81	32			
Marketing Merger and	110	128	(18)	(14)			
acquisition related expenses	141	_	141	100			
FDIC insurance	118	130	(12)	(9)			

Edgar Filing: Bankwell Financial Group, Inc. - Form S-4

	Three Mo Mar	onths E ch 31,	nded		ige		
Director fees	138		139		(1)		(1)
Foreclosed real estate	14		_		14		100
Amortization of intangibles	27		_		27		100
Other	382		312		70		22
Total noninterest expense	\$ 6,041	\$	4,598	\$	1,443		31 %

Noninterest expense increased \$1.4 million to \$6.0 million for the three months ended March 31, 2014 compared to the same period in 2013. The largest component of the total increase was salaries and employee benefits, primarily reflecting higher staffing levels, incentive accruals and equity-based compensation expense. The increase in occupancy and equipment expense largely reflects investments related to technology and other equipment as well as costs related to the new Wilton location acquired in November, 2013 and the relocation of two branch locations. Data processing costs have increased reflecting higher transaction volume. Merger and acquisition related expenses during the first quarter 2014 primarily reflect costs associated with the definitive merger agreement with Quinnipiac signed on March 31, 2014.

Income Tax Expense

Income tax expense for the three months ended March 31, 2014 and 2013 totaled \$540 thousand and \$569 thousand, respectively. The effective tax rates for the three months ended March 31, 2014 and 2013, were 32.5%, and 36.0%, respectively. The decrease in the effective tax rate reflects increases in nontaxable income, including bank-owned life insurance.

**Financial Condition** 

**Summary** 

At March 31, 2014, total assets were \$812.1 million, a \$32.4 million, or 4%, increase over December 31, 2013. Total loans outstanding and total deposits continued to show momentum during the first quarter and totaled \$657.2 million and \$679.2 million, respectively at March 31, 2014. Credit quality remained strong, with nonperforming assets to total assets of 0.36% and the allowance for loan losses to total loans was 1.31% Total shareholders' equity at March 31, 2014 and December 31, 2013 was \$71.1 million and \$69.5 million, respectively. Tangible book value was \$15.79 per share at March 31, 2014 compared to \$15.46 per share at December 31, 2013.

Loan Portfolio

Bankwell Bank originates commercial and residential real estate loans, including construction loans, commercial business loans, home equity and other consumer loans. Lending activities are primarily conducted within the market of Fairfield County and the surrounding Connecticut region. The loan portfolio is the largest category of its earning assets. Loans acquired in connection with the Wilton acquisition in November 2013 are referred to as "acquired" loans as a result of the manner in which they are accounted for. All other loans are referred to as "originated" loans. Accordingly, selected disclosures that follow are presented separately for the originated loan portfolio and the acquired loan portfolio.

Total loans before deferred loan fees were \$657.2 million at March 31, 2014, up by \$25.1 million, or 4%, from December 31, 2013. Commercial real estate and commercial business loans have experienced the most significant growth, up by \$15.5 million and \$9.6 million, respectively.

The following table compares the composition of the loan portfolio for the dates indicated:

(In thousands)	March 31, 2014			De	013	Change	
,	Originated	Acquired	Total	Originated	Acquired	Total	Total
Real estate loans:							
Residential	\$ 158,905	\$ —	\$ 158,905	\$ 155,874	\$ —	\$ 155,874	\$ 3,031
Commercial	323,849	8,158	332,007	305,823	9,939	315,762	16,245
Construction	44,158	4,838	48,996	44,187	7,308	51,495	(2,499)
Home equity	9,734	3,815	13,549	9,625	3,872	13,497	52
1 7	536,646	16,811	553,457	515,509	21,119	536,628	16,829
Commercial business	100,701	2,453	103,154	92,173	2,374	94,547	8,607
Consumer	67	483	550	225	612	837	(287)
Total loans	\$ 637,414	\$ 19,747	\$ 657,161	\$ 607,907	\$ 24,105	\$ 632,012	\$ 25,149

### **Asset Quality**

Acquired loans are recorded at fair value and are categorized as performing regardless of their payment status. Therefore, some overall portfolio measures of asset performance are not comparable between periods as a result of The Wilton Bank acquisition.

Asset quality metrics remained strong through the first quarter of 2014. Nonperforming assets totaled \$2.9 million and represented 0.36% of total assets at March 31, 2014, compared to \$1.8 million and 0.23% of total assets at

December 31, 2013. Nonaccrual loans totaled \$2.1 million at March 31, 2014, an increase of \$1.1 million from December 31, 2013, due to the addition of one commercial real estate loan. The 42

balance of foreclosed real estate remained unchanged and was \$829 thousand at March 31, 2014 and December 31, 2013, consisting of four residential lots that were acquired from Wilton. There were three accruing troubled debt restructured loans, with a balance of \$1.6 million at March 31, 2014 and December 31, 2013.

The following table presents nonperforming assets and additional asset quality data for the dates indicated:

	At March 31, 2014					<b>At December 31, 2013</b>						
(In thousands)	0	riginated	A	cquired		Total	O	riginated	A	cquired		Total
Nonaccrual loans:												
Real estate loans:												
Residential	\$	984	\$		\$	984	\$	1,003	\$	_	\$	1,003
Commercial		1,117				1,117		_		_		_
Construction												_
Home equity		_		_		_		_		_		_
Commercial business		_		_		_		_		_		_
Consumer												
Total non accrual loans	\$	2,101	\$	_	\$	2,101	\$	1,003	\$	_	\$	1,003
Property acquired through foreclosure or repossession, net		_		829		829		_		829		829
Total nonperforming assets	\$	2,101	\$	829	\$	2,930	\$	1,003	\$	829	\$	1,832
Nonperforming assets to total assets		0.26 %		0.10 %		0.36 %		0.13 %		0.11 %		0.23 %
Nonaccrual loans to total loans		0.33 %		0.00 %		0.32 %		0.16 %		0.00 %		0.16 %
Total past due loans to total loans		0.35 %		18.01%		0.88 %		0.16 %		15.02%		0.73 %
Accruing loans 90 days or more past due	\$	_	\$	1,747	\$	1,747	\$	_	\$	3,620	\$	3,620

#### Allowance for Loan Losses

Establishing an appropriate level of allowance for loan losses, or the allowance, necessarily involves a high degree of judgment. BWFG uses a methodology to systematically measure the amount of estimated loan loss exposure inherent in the loan portfolio for purposes of establishing a sufficient allowance for loan losses. BWFG evaluates the adequacy of the allowance at least quarterly. The allowance for loan losses is management's best estimate of the probable loan losses inherent in the loan portfolio as of the balance sheet date. The allowance is increased by provisions charged to earnings and by recoveries of amounts previously charged off, and is reduced by charge-offs on loans.

At March 31, 2014, the allowance for loan losses was \$8.6 million and represented 1.31% of total loans, compared to \$8.4 million, or 1.33% of total loans, at December 31, 2013. The net increase in the allowance primarily reflects the quarterly provision of \$211 thousand and net recoveries of \$10 thousand. The carrying amount of total impaired loans at March 31, 2014 and December 31, 2013 was \$3.7 million and the amount of related allowance totaled \$144 thousand and \$145 thousand, respectively. At March 31, 2014 and December 31, 2013, impaired loans consisted of one residential mortgage loan, one substandard commercial mortgage loan and three performing troubled debt restructured loans.

The following tables present the activity in BWFG's allowance for loan losses and related ratios for the dates indicated:

(Dollars in thousands)	ee Months E 2014	larch 2013	31,
Balance at beginning of period	\$ 8,382	\$ 7,94	1
Charge-offs:			
Consumer		(2	)
Total charge-offs	_	(2	)
Recoveries:			
Consumer	10	5	
Total recoveries	10	5	
Net recoveries (charge-offs)	10	3	
Provision charged to earnings	211	190	
Balance at end of period	\$ 8,603	\$ 8,13	4
Net recoveries (charge-offs) to average loans	0.01 %	0.00	%
Allowance for loan losses to total loans	1.31 %	1.46	%

The following tables present the allocation of the allowance for loan losses and the percentage of these loans to total loans for the dates indicated:

	At Marc	h 31, 2014	<b>At December 31, 2013</b>					
(Dollars in thousands)	Amount	Percent of Loan Portfolio	Amount	Percent of Loan Portfolio				
Residential real estate	\$ 1,298	24.18 %	\$ 1,310	24.66 %				
Commercial real estate	3,767	50.52	3,616	50.08				
Construction	1,012	7.46	1,032	8.16				
Home equity	192	2.06	190	2.20				
Commercial business	2,331	15.70	2,225	14.80				
Consumer	3	0.08	9	0.10				
Unallocated		_	_	_				
Total allowance for loan losses	\$ 8,603	100.00%	\$ 8,382	100.00%				

The allocation of the allowance for loan losses at December 31, 2013 reflects management's assessment of credit risk and probable loss within each portfolio. Management believes that the level of the allowance for loan losses at March 31, 2014 is appropriate to cover probable losses.

**Investment Securities** 

At March 31, 2014, the carrying value of the investment securities portfolio totaled \$49.3 million and represented 6% of total assets, compared to \$42.4 million and 5% of total assets at December 31, 2013. The increase of \$6.9 million,

or 16%, primarily reflects purchases of U.S. Government agency obligations, corporate and municipal bonds totaling \$7.2 million. BWFG purchases investment grade securities with a focus on earnings, duration exposure and for use as collateral for public funds. There were no sales of available-for-sale investment securities during the first quarter of 2014.

The net unrealized gain position on the investment portfolio at March 31, 2014 and December 31, 2013 was \$988 thousand and \$695 thousand, respectively and included gross unrealized losses of \$258 thousand and \$349 thousand, respectively. The gross unrealized losses were concentrated in U.S. Government and agency obligations, reflecting interest rate fluctuation. At March 31, 2014, management determined that there had been no deterioration in credit quality subsequent to purchase and believe that all unrealized losses are temporary. All of BWFG's investment securities are investment grade.

Sources of Funds

Total deposits were \$679.2 million at March 31, 2014, an increase of \$17.7 million, or 3%, from balance at December 31, 2013 reflecting growth in money market accounts and time deposits generated from the 44

Certificate of Deposit Account Registry Service, or CDARS, network, partially offset by a decrease in NOW accounts. CDARS time deposits increased by \$11.7 million, or 39%, from year-end 2013, reflecting an increase in one-way buy transactions.

BWFG utilizes advances from the Federal Home Loan Bank of Boston, or FHLBB, as part of its overall funding strategy and to meet short-term liquidity needs. Total FHLBB advances were \$59.0 million at March 31, 2014 compared to \$44.0 million at December 31, 2013. The increase of \$15 million, or 34%, reflects normal operating fluctuation in borrowings.

### Liquidity

BWFG is required to maintain levels of liquid assets sufficient to ensure safe and sound operation. Liquidity is defined as the ability to generate sufficient cash flows to meet all present and future funding requirements at reasonable costs. BWFG's primary source of liquidity is deposits. Other sources of funding include discretionary use of FHLBB term advances and other borrowings, cash flows from investment securities portfolios, loan repayments and earnings. Investment securities designated as available-for-sale may also be sold in response to short-term or long-term liquidity needs.

BWFG anticipates that it will have sufficient funds available to meet its current loan and other commitments. As of March 31, 2014, BWFG had cash and cash equivalents of \$82.2 million and available-for-sale securities of \$35.6 million. At March 31, 2014, outstanding commitments to originate loans totaled \$69.3 million and undisbursed funds from approved lines of credit, home equity lines of credit and secured commercial lines of credit totaled \$46.3 million. Time deposits, including CDARS, scheduled to mature in one year or less at March 31, 2014 totaled \$175.9 million. Historically, BWFG's deposit flow history has been that a significant portion of such deposits remain with BWFG. Capital Resources

Total shareholders' equity was \$71.1 million at March 31, 2014 compared to \$69.5 million at December 31, 2013. The increase of \$1.6 million primarily reflected net income of \$1.1 million for the three months ended March 31, 2014. The ratio of total equity to total assets was 8.76% at March 31, 2014, which compares to 8.91% at December 31, 2013.

Bankwell Bank is subject to various regulatory capital requirements administered by the federal banking agencies. Failure to meet minimum capital requirements can initiate certain mandatory and possibly additional discretionary actions by regulators that, if undertaken, could have a direct material effect on the Company's financial statements. At March 31, 2014, Bankwell Bank, met all capital adequacy requirements to which they were subject and exceeded the regulatory minimum capital levels to be considered well-capitalized under the regulatory framework for prompt corrective action. At March 31, 2014, Bankwell Bank's ratio of total capital to risk-weighted assets was 10.74%, Tier 1 capital to risk-weighted assets was 9.49% and Tier 1 capital to average assets was 7.91%.

On May 15, 2014, Bankwell Financial Group, Inc. priced 2,702,703 common shares in its initial public offering ("IPO") at \$18.00 per share, and on May 15, 2014, Bankwell common shares began trading on the Nasdaq Stock Market (ticker symbol: BWFG). The net proceeds from the IPO were approximately \$44.9 million, after deducting the underwriting discount of approximately \$2.5 million and approximately \$1.3 million of expenses. Interest Rate Sensitivity Analysis

BWFG measures interest rate risk using simulation analysis to calculate earnings and equity at risk. These risk measures are quantified using simulation software from one of the leading firms in the field of asset/liability modeling. Key assumptions relate to the behavior of interest rates and spreads, prepayment speeds and the run-off of deposits. From such simulations, interest rate risk, or IRR, is quantified and appropriate strategies are formulated and implemented. IRR is managed by using two primary risk measurement techniques: simulation of net interest income and simulation of economic value of equity. These two measurements are complementary and provide both short-term and long-term risk profiles for us. Because income simulations assume that BWFG's balance sheet will remain static over the simulation horizon, the results do not reflect adjustments in strategy that the ALCO could implement in response to rate shifts.

BWFG uses two sets of standard scenarios to measure net interest income at risk. For the "core" scenario, rate changes are ramped over a twelve-month horizon based upon a parallel yield curve shift and then maintained at those levels over the remainder of the simulation horizon. Parallel shock scenarios assume instantaneous parallel movements in the yield curve compared to a flat yield curve scenario. Simulation analysis involves projecting a future balance sheet structure and interest income and expense under the various rate scenarios. Internal policy regarding internal rate risk simulations currently specifies that for instantaneous parallel shifts of the yield curve, estimated net income at risk for the subsequent one-year period should not decline by more than: 6% for a 100 basis point shift; 12% for a 200 basis point shift; and 18% for a 300 basis point shift.

The following tables set forth the estimated percentage change in net interest income at risk over one-year simulation periods beginning March 31, 2014 and December 31, 2013.

Parallel	<b>Estimated Percent Change</b>						
Ramp	in Net Interest Income						
Rate							
Changes	March 31,	December 31,					
(basis	2014	2013					
points)							
-100	(0.82)%	(0.73)%					
+200	(4.40)	(3.63)					

Parallel Shock		ercent Change rest Income
Rate Changes	March 31,	December 31,
(basis points)	2014	2013
-100	(2.13)%	(1.97)%
+100	(4.25)	(3.18)
+200	(7.20)	(5.93)
+300	(11.57)	(10.20)

BWFG conducts economic value of equity at risk simulation in tandem with net interest income simulations, to ascertain a longer term view of its interest rate risk position by capturing longer-term re-pricing risk and options risk embedded in the balance sheet. It measures the sensitivity of economic value of equity to changes in interest rates. Economic value of equity at risk simulation values only the current balance sheet and does not incorporate the growth assumptions used in income simulation. As with the net interest income simulation, this simulation captures product characteristics such as loan resets, re-pricing terms, maturity dates, rate caps and floors. Key assumptions include loan prepayment speeds, deposit pricing elasticity and non-maturity deposit attrition rates. These assumptions can have significant impacts on valuation results as the assumptions remain in effect for the entire life of each asset and liability. BWFG conducts non-maturity deposit behavior studies on a periodic basis to support deposit assumptions used in the valuation process. All key assumptions are subject to a periodic review.

Base case economic value of equity at risk is calculated by estimating the net present value of all future cash flows from existing assets and liabilities using current interest rates. The base case scenario assumes that future interest rates remain unchanged.

The following table sets forth the estimated percentage change in BWFG's economic value of equity at risk, assuming various shifts in interest rates.

Parallel	<b>Estimated Percent Change</b>					
Shock	in Economic Value of Equity					
<b>Rate Changes</b>	March 31,	December 31,				
(basis points)	2014	2013				

Edgar Filing: Bankwell Financial Group, Inc. - Form S-4

Parallel	<b>Estimated Perc</b>	ent Change
Shock	in Economic Val	lue of Equity
-100	(4.00)%	(4.30)%
+100	(8.20)	(9.30)
+200	(15.90)	(20.10)
+300	(22.70)	(29.20)

BWFG's interest rate position continues to remain liability sensitive. The sensitivity intensified somewhat during the quarter ended March 31, 2014 due to the increase in rate sensitive money market deposit account balances and short-term FHLBB advances. In February 2014, BWFG entered into a 46

### **TABLE OF CONTENTS**

\$25 million interest rate swap effective April 1, 2014, slightly diminishing its liability sensitive position. Bankwell Bank remains within all internally established policies for interest rate risk and the economic value of equity calculation.

Selected Financial Information As of December 31, 2013 and 2012 and For the Years Ended December 31, 2013, 2012 and 2011.

**Executive Overview** 

During 2013, BWFG experienced record earnings with strong momentum in BWFG's deposit and loan growth. Total revenues increased by 39% over 2012 reflecting a strong net interest margin of 3.94% (a performance ratio measuring net interest income as a percentage of average interest-earning assets) and noninterest income gains of 1,269%. At December 31, 2013, total assets were \$779.6 million, an increase of \$169.6 million, or 28%, from December 31, 2012. Net loans increased \$101.0 million, or 19%, after reflecting sales of \$72.6 million, since December 31, 2012. Net loans totaled \$621.8 million at December 31, 2013 and deposits totaled \$661.5 million, up by \$199.4 million, or 43%, for the same period. During fiscal year 2012, assets increased 28% to \$610.0 million and loans and deposits increased 44% and 26%, respectively, from December 31, 2011.

BWFG is focused on becoming the "Hometown" bank in the market it serves. BWFG aims to generate long-term growth for its shareholders and is undertaking several key strategic initiatives to achieve this objective. Over the past 24 months, these strategic initiatives have included:

• Augmenting BWFG's management team with a new Chief Executive Officer and Chief Operating Officer;

• Acquiring The Wilton Bank, adding approximately \$70.9 million of assets and approximately \$64.2 million of deposits to BWFG's balance sheet;

• Hiring new lending officers and supporting growth in BWFG's commercial business lending function;

• Completing a core system conversion, which BWFG believes will provide operating efficiencies and cost savings and broader product capabilities in future periods; and

 Adding cash management services and launching Bankwell Investment Services through an agreement with an investment brokerage firm to provide on-site wealth management specialists who can generate fee-based revenue.

The primary measures BWFG uses to evaluate and manage BWFG's financial results are set forth in the table below. Although BWFG believe these measures are meaningful in evaluating BWFG's results and financial condition, they may not be directly comparable to similar measures used by other financial services companies and may not provide an appropriate basis to compare BWFG's results or financial condition to the results or financial condition of BWFG's competitors. The following table sets forth the key financial measures BWFG uses to evaluate the success of BWFG's business and BWFG's financial position and operating performance.

# Key Financial Measures (a) At or For the Years Ended December 31.

	At or For the Years Ended December 31,								
(Dollars in thousands, except per share data)		2013			2012			2011	
Selected balance sheet measures:									
Total assets	\$	779,613	8	\$	610,010	5	\$	477,355	5
Gross portfolio loans (b)		632,012	2		530,050	)		369,294	4
Deposits		661,54	5		462,08	1		367,115	5
Borrowings		44,000			91,000			58,000	
Total equity		69,485			51,534			49,188	
Selected statement of income measures:									
Total revenue (c)		30,049			21,550			18,851	
Net interest income before provision for loan losses		25,327			21,205			17,717	
Income before income tax		7,345			1,871			3,201	
Net income		5,161			1,214			2,204	
Basic earnings per share		1.46			0.39			0.72	
Diluted earnings per share		1.44			0.38			0.71	
Other financial measures and ratios:									
Return on average assets (d)		0.77	%		0.22	%		0.50	%
Return on average common shareholders' equity (d)		9.89	%		3.07	%		6.70	%
Net interest margin		3.94	%		4.11	%		4.27	%
Efficiency ratio (c)		75.72	%		82.76	%		78.50	%
Tangible book value per share (end of period) (c) (e)	\$	15.46		\$	14.50		\$	13.85	
Net charge-off's to average loans (b)		0.03	%		0.07	%		0.02	%
Nonperforming assets to total assets (f)		0.23	%		0.81	%		0.78	%
Allowance for loan losses to nonperforming loans		835.69	%		200.84	%		171.88	%
Allowance for loan losses to total loans (b)		1.33	%		1.50	%		1.74	%

(a)

• BWFG has derived the selected balance sheet measures as of December 31, 2013 and 2012 and the selected statement of income measures for the years ended December 31, 2013, 2012 and 2011 from BWFG's audited consolidated financial statements included elsewhere in this prospectus. BWFG has derived the selected balance sheet measures as of December 31, 2011 from BWFG's audited consolidated statement of financial condition not included in this prospectus. The other financial measures and ratios are unaudited and derived from the financial statements as of and for the years presented. Average balances have been computed using daily averages. BWFG's historical results may not be indicative of BWFG's results for any future period.

(b)

• Calculated using the principal amounts outstanding on loans.

(c)

• This measure is not a measure recognized under GAAP and is therefore considered to be a non-GAAP financial measure. See "Non-GAAP Financial Measures" for a description of this measure and a reconciliation of this measure to its most directly comparable GAAP measure.

(d)

• Calculated based on net income before preferred stock dividends and net accretion.

(e)

• Excludes preferred stock and unvested restricted stock awards.

(f)

• Nonperforming assets consist of nonperforming loans and other real estate owned.

# **QBT** Acquisition

On March 31, 2014, BWFG entered into the merger agreement with QBT. QBT has one branch located in Hamden, Connecticut, and has received FDIC and Banking Department approval to open a second branch in the neighboring town of North Haven. Both towns are in New Haven County, Connecticut, which will represent a new market for BWFG. At December 31, 2013, QBT had approximately \$100 million in assets, \$87 million in deposits and loans of \$83 million.

Total consideration for the acquisition is expected to be comprised of BWFG's common stock (75%) and cash (25%). The total consideration to be paid to Quinnipiac shareholders, based on the closing price of a share of BWFG's common stock on the OTCBB on March 31, 2014, is approximately \$15 million. Pursuant to the merger agreement, each outstanding share of OBT will be converted at the election of the holder into the right to receive 0.56 shares of BWFG's common stock, or \$12.00 in cash, subject to pro rata adjustments to meet the proportion of stock and cash consideration described above. Outstanding options to purchase Quinnipiac shares will be exchanged for options in BWFG's common stock adjusted for the 0.56 fixed exchange ratio. The exercise price per share of BWFG's common stock under the new option shall be equal to the exercise price per share of QBT common stock subject to the OBT stock option divided by the 0.56 fixed exchange ratio. Outstanding warrants held by founders of OBT will be automatically converted into a warrant to purchase 0.56 shares of BWFG's common stock for \$17.86. Upon consummation of the transaction, OBT will be merged into Bankwell Bank, Upon effectiveness of the merger, BWFG has agreed to increase the number of BWFG's directors and of the directors of Bankwell Bank by one, such positions to be filled by the same individual, who will be selected by BWFG's board of directors after consulting with QBT. Additionally, change in control payments will be made to OBT's President and Chief Executive Officer, Mark Candido, and QBT's Chief Lending Officer and Executive Vice President, Richard Barredo, in an amount equal to \$331,021 and \$300,425, respectively.

### The Wilton Bank Acquisition

On November 5, 2013, BWFG acquired all of the outstanding common shares of The Wilton Bank. The Wilton Bank was a state chartered commercial bank located in Wilton, Connecticut, which operated as one branch. As a result of the transaction, The Wilton Bank merged into Bankwell Bank. This business combination expanded BWFG's presence in Fairfield County and enhanced opportunities for businesses, customer relationships, employees and the communities BWFG serves.

In July 2010, The Wilton Bank agreed to the issuance of a formal, written consent agreement, or the Consent Agreement, with the FDIC and the Connecticut Department of Banking. Under the terms of the Consent Agreement, The Wilton Bank was required to maintain its Tier 1 capital ratio at least equal to 12% of total assets, Tier 1 risk-based capital at least equal to 12% of total risk-weighted assets, and total risk-based capital at least equal to 15% of total risk-weighted assets. The Wilton Bank was in compliance with all terms except the Tier 1 capital ratio as of the acquisition date, at which time the Consent Agreement ceased to apply and is not binding on BWFG. As a result of a decline in their business and regulatory restrictions, The Wilton Bank had not been profitable since 2008. Without these regulatory restrictions, BWFG expects to be able to effectively deploy and use The Wilton Bank's excess liquidity.

On the acquisition date, The Wilton Bank had shareholders' equity of \$6.3 million, with a book value per share of \$17.00. As part of the acquisition, The Wilton Bank shareholders received \$13.50 per share resulting in an aggregate deal value of \$5.0 million. In accordance with applicable accounting guidance, the amount paid was allocated to the fair value of the net assets acquired, with any excess amounts recorded as goodwill. If the fair value of the net assets is greater than the amount paid, the excess amount is recorded to noninterest income as a gain on the purchase. BWFG recorded a gain of \$1.3 million in conjunction with the acquisition, representing the amount that the net assets exceeded the amount paid. Fair values of certain balance sheet items were cash of \$35.9 million, loans of \$25.1 million and deposits of \$64.2 million. The results of The Wilton Bank's operations have been included in BWFG's Consolidated Statement of Income from the acquisition date.

**Earnings Overview** 

2013 Earnings Summary

BWFG's net income for the year ended December 31, 2013 was \$5.2 million, an increase of \$3.9 million, or 325%, compared to the year ended December 31, 2012. BWFG's returns on average equity and average assets for the year ended December 31, 2013, were 8.17% and 0.77%, respectively, compared to 2.40% and 0.22%, respectively for same period in 2012. Net income available to common shareholders for the year ended December 31, 2013, was \$5.1 million, or \$1.44 per diluted share, compared to net income available to common shareholders of \$1.1 million, or \$0.38 per diluted share, for the year ended December 31, 2012.

BWFG's strong improvement in net income for 2013 compared to 2012 was due primarily to strong commercial loan growth, solid asset quality metrics, sales of investment securities and efforts to diversify BWFG's revenue sources through sales of commercial loans for the first time during 2013. The increase in net income reflects these factors through increases in net interest income and noninterest income as well as a lower provision for loan losses, partially offset by higher noninterest expenses. While BWFG's net interest income increased due to strong loan growth and a reduction in BWFG's cost of funds, BWFG's net interest margin decreased 17 basis points to 3.94% for the year ended December 31, 2013 compared to the year ended December 31, 2012 reflecting the current interest rate environment in which market yields on new loan growth have been below the average yield of the existing portfolio. The increase in noninterest expenses was mainly due to higher salaries and employee benefits, reflecting staffing additions and higher incentive accruals, occupancy and equipment expense, attributable to costs related to branch relocations and investments in technology and equipment as well as marketing expenses, including BWFG's rebranding efforts. Additionally, in connection with BWFG's purchase of The Wilton Bank, BWFG recorded a bargain purchase gain in the amount of \$1.3 million, which more than offset the merger and acquisition-related expenses of \$908 thousand that BWFG recognized in 2013.

BWFG's efficiency ratio was 75.72% for the year ended December 31, 2013 compared to 82.76% for the year ended December 31, 2012. The improvement in BWFG's efficiency ratio was attributable to BWFG's increased operating leverage as BWFG continued to grow its asset base and expand its noninterest income sources despite increases in BWFG's noninterest expense. See "Non-GAAP Financial Measures" for a reconciliation of efficiency ratio to comparable GAAP financial measures.

# 2012 Earnings Summary

BWFG's net income for the year ended December 31, 2012, was \$1.2 million, a decrease of \$1.0 million, or 45%, from net income of \$2.2 million for the year ended December 31, 2011 due primarily to costs tied to a number of BWFG's strategic initiatives and a higher provision for loan losses, mostly offset by higher net interest income. BWFG's returns on average equity and average assets for the year ended December 31, 2012 were 2.4% and 0.22%, respectively, compared to 5.03% and 0.50%, respectively for the year ended December 31, 2011. Net income available to common shareholders was \$1.1 million, or \$0.38 per diluted share for the year ended December 31, 2012, compared to \$2.0 million, or \$0.71 per diluted share for the year ended December 31, 2011.

BWFG's net interest income for the year ended December 31, 2012, increased by \$3.5 million, or 20% over net interest income for the year ended December 31, 2011, due primarily to growth in average loan balances. BWFG's net interest margin was 4.11% for the year ended December 31, 2012, compared to net interest margin of 4.27% reported in 2011. The decrease in net interest margin was due primarily to the effect of the lower interest rate environment. BWFG's provision for loan losses for the year ended December 31, 2012, was \$1.8 million, an increase of \$772 thousand from BWFG's provision for loan losses for 2011, reflecting BWFG's significant loan growth during 2012. In 2012, net charge-offs totaled \$305 thousand, or 0.07% of total average loans, compared to \$64 thousand, or 0.02% of total average loans in 2011.

BWFG's noninterest income for the year ended December 31, 2012 decreased by \$789 thousand, or 70%, from noninterest income for 2011. This decrease was primarily attributable to lower gains and fees from sales of loans and investment securities tied to low levels of loan sale activity and prior year gains on sales of securities. BWFG's noninterest expenses for the year ended December 31, 2012, increased by \$3.3 million, or 22%, compared to noninterest expense for 2011 due, in large part, to the commencement of various strategic initiatives to support BWFG's future growth plans. These strategic initiatives generated several non-recurring expenses involving salaries and operations as BWFG hired a new Chief Executive Officer prior to the departure of BWFG's former Chief Executive Officer, BWFG made a strong commitment to elevating BWFG's technology platform, and BWFG engaged consultants to support efforts to grow BWFG's community bank model. Additionally, BWFG experienced an operating loss related to wire fraud during 2012 of \$478 thousand, which BWFG has since partially recovered. BWFG's income tax expense was \$657 thousand for the year ended December 31, 2012, representing a decrease of \$340 thousand from income tax expense for 2011. The effective tax rate for the year ended December 31, 2012 was 35.1%, compared to 31.1% for the year ended December 31, 2011, primarily due to increased state tax expense and share-based compensation expense.

**Results of Operations** 

Net Interest Income

Net interest income is the difference between interest earned on loans and securities and interest paid on deposits and other borrowings, and is the primary source of BWFG's operating income. Net interest income is affected by the level of interest rates, changes in interest rates and changes in the amount and composition of interest-earning assets and interest-bearing liabilities. Included in interest income are certain loan fees, such as deferred origination fees and late charges. The following tables and discussion present net interest income on a fully taxable equivalent, or FTE basis, by adjusting income and yields on tax-exempt loans and securities to be comparable to taxable loans and securities. BWFG converts tax-exempt income to a FTE basis using the statutory federal income tax rate adjusted for applicable state income taxes net of the related federal tax benefit. The average balances are principally daily averages and, for loans, only include performing loans. Average balances of non-performing loans for the years ending December 31, 2013, 2012 and 2011 totaling \$2.9 million, \$4.5 million and \$2.9 million, respectively have been excluded. Interest income on loans includes the effect of deferred loan fees and costs accounted for as yield adjustments, but does not include interest on loans for which BWFG has ceased to accrue interest. Premium amortization and discount accretion are included in the respective interest income and interest expense amounts.

Year ended December 31, 2013 compared to year ended December 31, 2012

FTE net interest income for the years ended December 31, 2013 and 2012 was \$25.7 million and \$21.6 million, respectively. BWFG's net interest margin declined 17 basis points to 3.94% for the year ended December 31, 2013, compared to the same period in 2012 due primarily to the effects of the low interest rate environment. While BWFG has experienced significant growth in average loan balances, in the current low interest rate environment, market yields on new loan originations are below the average yield of BWFG's existing loan portfolio. Due to the combined effect of new loan growth and the runoff of higher yielding loan balances, BWFG anticipates that interest rates on total earning assets will continue to decline. The impact of this trend is likely to exceed the benefit to be realized in reduced funding costs, resulting in modestly lower net interest margin results in the near term.

FTE basis interest income for the year ended December 31, 2013 increased by \$3.7 million to \$28.5 million, or 15%, compared to FTE basis interest income for the year ended December 31, 2012 due primarily to loan growth in BWFG's commercial real estate and commercial business portfolios. Average interest-earning assets were \$651.7 million for the year ended December 31, 2013, up by \$126.7 million from the year ended December 31, 2012. The average balance of total loans increased \$122.4 million, or 27%, contributing \$5.9 million to the increase in interest income. Commercial real estate loan average balances grew by \$62.2 million due to strong origination activity reflecting BWFG's ability to source quality opportunities and continued economic improvement in BWFG's market. Partially offsetting the increase in interest income due to volume was a 33 basis point decrease in the weighted average yield earned on BWFG's loan portfolio due to a lower interest rate environment, which caused a reduction of \$1.6 million in interest income. Total average balance of securities for the year ended December 31, 2013 decreased by \$15.4 million, or 27%, from the same period in 2012, reflecting maturities, principal paydowns and sales of \$9.4 million of longer-term U.S. Government and agency obligations, partially offset by BWFG's purchase of municipal bonds.

Interest expense for the year ended December 31, 2013, was reduced by \$427 thousand, or 13%, compared to interest expense for 2012 due to a continued reduction in BWFG's funding costs resulting from the sustained low interest rate environment. The weighted average cost of deposits declined 13 basis points to 0.43% due to BWFG's measured approach of reducing deposit rates while still experiencing significant deposit growth. The weighted average cost of Federal Home Loan Bank of Boston, or FHLBB, advances declined by 57 basis points to 0.76%, also reflecting the low interest rate environment as higher cost advances matured or were paid off and new advances were utilized. Average funding liabilities for the year ended December 31, 2013, increased by \$112.1 million, or 23%, from the year ended December 31, 2012, primarily due to higher average balances of \$36.6 million in time deposits, \$26.0 million in money market accounts and \$17.6 million in noninterest-bearing deposits.

The following table compares the average balances and yields earned on interest-earning assets and the average balances and weighted average rates paid on BWFG's funding liabilities for the years ended December 31, 2013 and 2012.

	Average	Balance	Chang	ge	R	Change	
Years Ended December 31,	2013	2012	\$	%	2013	2012	%
( <b>Dollars in</b> <b>thousands</b> ) Earning assets							
Cash and Fed funds sold	\$ 35,599	\$ 16,933	\$ 18,666	110%	0.24%	0.21 %	0.03 %
Securities (1) Loans: (2)	40,932	56,321	(15,389)	(27)	4.31	4.20	0.11
Commercial real estate	299,142	236,934	62,208	26	5.06	5.45	(0.39)
Residential real estate	152,498	119,960	32,538	27	3.66	4.02	(0.36)
Construction (3)	38,073	34,177	3,896	11	4.63	5.13	(0.50)
Commercial business	69,252	44,220	25,032	57	5.34	5.36	(0.02)
Home equity Consumer Total loans	11,287 308 570,560	12,789 80 448,160	(1,502 ) 228 122,400	(12) 285 27	3.74 5.98 4.66	3.64 12.50 4.99	0.10 (6.52) (0.33)
Federal Home Loan Bank stock	4,624	3,615	1,009	28	0.36	0.49	(0.13)
Total earning assets	\$ 651,715	\$ 525,029	\$ 126,686	24 %	4.37%	4.72 %	(0.35)%
Funding liabilities Deposits:							
NOW Money market	40,554 116,323	\$ 31,490 90,342	\$ 9,064 25,981	29 % 29	0.12 <i>%</i> 0.45	0.14 % 0.68	(0.02)% $(0.23)$
Savings	110,323	102,641	14,747	29 14	0.45	0.82	(0.23) $(0.36)$
Time	158,996	122,350	36,646	30	0.72	0.71	0.01
Total interest-bearing	433,261	346,823	86,438	25	0.52	0.68	(0.16)
Noninterest-bearing	96,009	78,453	17,556	22			
Total deposits	529,270	425,276	103,994	24	0.43	0.56	(0.13)
Federal Home Loan Bank advances	69,912	61,836	8,076	13	0.76	1.33	(0.57)
Total funding liabilities	\$ 599,182	\$ 487,112	\$ 112,070	23 %	0.47%	0.66 %	(0.19)%

(1)

(2)

<sup>•</sup> Average balances and yields for securities are based on amortized cost

• Average balances and yields for loans exclude nonperforming loans

(3)

• Includes commercial and residential real estate construction loans

Year ended December 31, 2012 compared to year ended December 31, 2011

FTE net interest income totaled \$21.6 million for the year ended December 31, 2012, compared to \$18.1 million for the same period in 2011. BWFG's net interest margin declined 16 basis points to 4.11% in 2012 from 4.27% in 2011, primarily due to a 23 basis point reduction in the weighted average yield on BWFG's interest-earning assets, a result of the low interest rate environment on new asset growth and refinancing activity. Interest income for the year ended December 31, 2012, increased by \$3.5 million, or 19%, compared to interest income for the 2011 fiscal year due to a \$4.7 million increase in loan portfolio earnings, which was primarily in BWFG's commercial real estate portfolio and due to an increase in BWFG's average loan balances.

Average interest-earning assets were \$525.0 million for the year ended December 31, 2012, representing an increase of \$101.9 million from average interest-earning assets for 2011. During 2012, the average balance of total loans increased \$126.4 million, or 39%, contributing \$6.7 million of the increase in net interest income. Commercial real estate loan average balances grew by \$96.4 million in 2012 due to strong origination activity reflecting BWFG's ability to source quality opportunities, the expansion of the number of lenders and continued economic improvement in BWFG's market. Partially offsetting the increase due to 52

volume was a 49 basis point decrease in the weighted average yield earned on BWFG's loan portfolio due to the lower interest rate environment, which caused a decline of \$2.0 million in net interest income. Total average securities for the year ended December 31, 2012 decreased by \$24.3 million, or 30%, from 2011, largely reflecting sales of longer-term U.S. Government and agency obligations.

Interest expense increased by \$322 thousand, or 11%, during 2012, due primarily to a \$71.2 million increase in the average balance of interest-bearing deposits. Average funding liabilities for the year ended December 31, 2012 increased by \$96.0 million, or 25%, from 2011, reflecting increases of \$37.4 million and \$29.4 million, respectively, in savings and money market deposits and \$17.4 million in FHLBB advances. The weighted average rate paid on total funding liabilities, which includes noninterest-bearing deposits, was 0.66% for the year ended December 31, 2012, a seven basis point reduction from 2011. During 2012, the weighted average cost of FHLBB advances declined by 58 basis points to 1.33%, reflecting the sustained low interest rate environment, while the weighted average cost of deposits declined two basis points to 0.56%, reflecting BWFG's focus on deposit growth versus a cost reduction strategy.

The following table compares the average balances and yields earned on interest-bearing assets and weighted averages rates paid on BWFG's funding liabilities for the years ended December 31, 2012 and 2011.

	Average	Chang	ge	Ra	Change		
Years Ended December 31, (Dollars in thousands)	2012	2011	\$	%	2012	2011	%
Earning assets Cash and Fed funds sold	\$ 16,933	\$ 17,401	\$ (468 )	(3)%	0.21 %	0.27 %	(0.06)%
Securities (1) Loans: (2)	56,321	80,586	(24,265)	(30)	4.20	4.03	0.17
Commercial real estate	236,934	140,536	96,398	69	5.45	6.00	(0.55)
Residential real estate	119,960	96,244	23,716	25	4.02	4.95	(0.93)
Construction (3)	34,177	34,118	59	0	5.13	5.57	(0.44)
Commercial business	44,220	35,246	8,974	25	5.36	5.63	(0.27)
Home equity Consumer Total loans	12,789 80 448,160	15,223 393 321,760	(2,434 ) (313 ) 126,400	(16) (80) 39	3.64 12.50 4.99	3.36 10.43 5.48	0.28 2.07 (0.49)
Federal Home Loan Bank stock	3,615	3,364	251	7	0.49	0.30	0.19
Total earning assets	\$ 525,029	\$ 423,111	\$ 101,918	24 %	4.72 %	4.95 %	(0.23)%
Funding liabilities Deposits:							
NOW	\$ 31,490	\$ 30,288	\$ 1,202	4 %	0.14 %	0.14 %	%
Money market	90,342	60,941	29,401	48	0.68	0.83	(0.15)
Savings	102,641	65,223	37,418	57	0.82	0.81	0.01
Time	122,350	119,207	3,143	3	0.71	0.79	(0.08)
Total interest-bearing	346,823	275,659	71,164	26	0.68	0.73	(0.05)
Noninterest-bearing	78,453	70,964	7,489	11	_	_	_

Edgar Filing: Bankwell Financial Group, Inc. - Form S-4

	Average	Balance	Chai	ıge	Ra	Change	
Total deposits	425,276	346,623	78,653	23	0.56	0.58	(0.02)
Federal Home Loan Bank advances	61,836	44,452	17,384	39	1.33	1.91	(0.58)
Total funding liabilities	\$ 487,112	\$ 391,075	\$ 96,037	25 %	0.66 %	0.73 %	(0.07)%

(1)

• Average balances and yields for securities are based on amortized cost

(2)

• Average balances and yields for loans exclude nonperforming loans

(3)

• Includes commercial and residential real estate construction loans

Average balance sheet, FTE basis interest income, interest expense, average yields earned and rates paid The following table presents average balance sheet information, FTE basis interest income, interest expense and the corresponding average yields earned and rates paid for the years ended December 31, 2013, 53

63,142

2012 and 2011. Tax-exempt income is converted to a FTE basis using the statutory federal income tax rate adjusted for applicable state income taxes net of the related federal tax benefit. The average balances are principally daily averages and, for loans, only include performing balances. Average balances of non-performing loans for the years ended December 31, 2013, 2012 and 2011 totaling \$2.9 million, \$4.5 million and \$2.9 million, respectively have been excluded. Interest income on loans includes the effect of deferred loan fees and costs accounted for as yield adjustments, but does not include interest on loans for which BWFG has ceased to accrue interest. Premium amortization and discount accretion are included in the respective interest income and interest expense amounts.

		2013		Years e		2011			
(Dollars in thousands)	Average Balance	Interest	Yield / Rate	Average Balance	2012 Interest	Yield / Rate	Average Balance	Interest	Yield / Rate
Assets:									ļ
Cash and Fed funds sold	\$35,599	\$84	0.24%	\$16,933	\$35	0.21 %	\$17,401	\$47	0.27 %
Securities (1) Loans: (2)	40,932	1,766	4.31	56,321	2,366	4.20	80,586	3,249	4.03
Commercial real estate	299,142	15,124	5.06	236,934	12,919	5.45	140,536	8,434	6.00
Residential real estate	152,498	5,577	3.66	119,960	4,826	4.02	96,244	4,766	4.95
Construction (3)	38,073	1,763	4.63	34,177	1,752	5.13	34,118	1,899	5.57
Commercial business	69,252	3,699	5.34	44,220	2,370	5.36	35,246	1,983	5.63
Home equity Consumer Total loans	11,287 308 570,560	423 18 26,604	3.74 5.98 4.66	12,789 80 448,160	465 10 22,342	3.64 12.50 4.99	15,223 393 321,760	511 41 17,634	3.36 10.43 5.48
Federal Home Loan Bank stock	4,624	17	0.36	3,615	18	0.49	3,364	10	0.30
Total earning assets	651,715	\$28,471	4.37%	525,029	\$24,761	4.72 %	423,111	\$20,940	4.95 %
Other assets Total assets Liabilities and shareholders' equity: Deposits:	17,782 \$669,497			16,297 \$541,326			15,166 \$438,277		
Noninterest-bearing	\$96,009	<b>\$</b> —	— %	\$78,453	<b>\$</b> —	_ %	\$70,964	<b>\$</b> —	_ %
NOW	40,554	49	0.12	31,490	45	0.14	30,288	44	0.14
Money market	116,323	498	0.45	90,342	612	0.68	60,941	506	0.83
Savings 	117,388	543	0.46	102,641	846	0.82	65,223	527	0.81
Time	158,996	1,143	0.72	122,350	864	0.71	119,207	946	0.79
Total deposits	529,270	2,233	0.43	425,276	2,367	0.56	346,623	2,023	0.58
Federal Home Loan Bank advances	69,912	532	0.76	61,836	825	1.33	44,452	847	1.91
Total funding liabilities	599,182	\$2,765	0.47%	487,112	\$3,192	0.66 %	391,075	\$2,870	0.73 %
Other liabilities	7,173			3,642			3,350		

50,572

43,852

# Years ended December 31,

# Shareholders' equity

Total liabilities and shareholders' equity	\$669,497	\$541,326	\$438,2	277	
Net interest income (4)	\$25,706	\$21	.569	\$18,070	
Interest rate spread	3.90	)%	4.06 %		4.22 %
Net interest margin (5)	3.94	1%	4.11 %		4.27 %
(1)					
• Aver	age balances and yields for secur	rities are based on amortiz	zed cost.		
(2)					
• Aver	age balances and yields for loans	s exclude nonperforming	oans.		
(3)					
• Inclu	des commercial and residential r	eal estate construction loa	nns.		
(4)					
	adjustment for securities and loan and, respectively, for the years e			usand and \$353	
(5)					
• Net i	nterest income as a percentage of	f total earning assets.			

Effect of changes in interest rates and volume of average earning assets and average interest-bearing liabilities. The following table shows the extent to which changes in interest rates and changes in the volume of average earning assets and average interest-bearing liabilities have affected net interest income. For each category of earning assets and interest-bearing liabilities, information is provided relating to: changes in volume (changes in average balances multiplied by the prior year's average interest rates); changes in rates (changes in average interest rates multiplied by the prior year's average balances); and the total change. Changes attributable to both volume and rate have been allocated proportionately based on the relationship of the absolute dollar amount of change in each.

	Year Ended December 31, 2013 vs 2012 Increase (Decrease)						013 vs	Year Ended December 31, 2012 vs 2011 Increase (Decrease)						
(In thousands)	1	/olume		Rate			Total	•	Volume		Rate			Total
Interest and dividend income:														
Cash and Fed funds sold	\$	44	\$	5		\$	49	\$	(1)	\$	(11	)	\$	(12)
Securities		(662)		62			(600)		(1,014)		131	,		(883)
Loans:		, ,					, ,		, , ,					. ,
Commercial real estate		3,198		(993	)		2,205		5,318		(833	)		4,485
Residential real estate		1,220		(469	)		751		1,049		(989	)		60
Construction		189		(178	)		11		4		(151	)		(147)
Commercial business		1,337		(8	)		1,329		485		(98	)		387
Home equity		(56)		14			(42)		(86)		40			(46)
Consumer		16		(8	)		8		(38)		7			(31)
Total loans		5,904		(1,64	2)		4,262		6,732		(2,02)	4)		4,708
Federal Home Loan Bank stock		4		(5	)		(1)		1		7			8
Total change in interest and dividend income Interest expense:		5,290		(1,58	0)		3,710		5,718		(1,89	7)		3,821
Deposits:														
NOW		12		(8	)		4		2		(1	)		1
Money market		148		(262	)		(114)		212		(106	)		106
Savings		108		(411	)		(303)		308		11			319
Time		263		16			279		24		(106	)		(82)
Total deposits		531		(665	)		(134)		546		(202	)		344
Federal Home Loan Bank advances		97		(390	)		(293)		275		(297	)		(22 )
Total change in interest expense		628		(1,05	5)		(427)		821		(499	)		322
Change in net interest income	\$	4,662	\$	(525	)	\$	4,137	\$	4,897	\$	(1,39	8)	\$	3,499

### Provision for Loan Losses

The provision for loan losses is based on management's periodic assessment of the adequacy of BWFG's allowance for loan losses which, in turn, is based on such interrelated factors as the composition of BWFG's loan portfolio and its inherent risk characteristics, the level of nonperforming loans and net charge-offs, both current and historic, local economic and credit conditions, the direction of real estate values, and regulatory guidelines. The provision for loan losses is charged against earnings in order to maintain BWFG's allowance for loan losses and reflects management's best estimate of probable losses inherent in BWFG's loan portfolio at the balance sheet date.

Under accounting standards for business combinations, acquired loans are recorded at fair value with no loan loss allowance on the date of acquisition. A provision for loan losses will be recorded for the emergence of new probable and estimable losses on acquired loans which were not impaired as of the acquisition date. As of and for the year ended December 31, 2013, there was no provision or allowance for loan losses related to the loan portfolio that BWFG acquired from The Wilton Bank on November 5, 2013 for this reason.

The provision for loan losses for the year ended December 31, 2013 was \$585 thousand compared to a \$1.8 million provision for loan losses for the year ended December 31, 2012. The lower 2013 provision for loan losses is attributable to the low level of net charge-offs, nonperforming and past due loans and an overall improvement in BWFG's credit quality. The 2012 provision for loan losses reflected increases in net charge-offs, nonaccrual loans, and troubled debt restructured loans as well as significant growth in BWFG's commercial loan portfolio compared to 2011. The provision charged to earnings in 2011 was \$1.0 million. For a more detailed discussion of BWFG's allowance for loan losses methodology, see "— Allowance for Loan Losses."

#### Noninterest Income

Noninterest income is a component of BWFG's revenue and is comprised primarily of fees generated from loan and deposit relationships with BWFG's customers, fees generated from sales and referrals of loans and gains on sales of BWFG's investment securities. The following table compares noninterest income for the years ended December 31, 2013, 2012 and 2011.

	Years Ended December 31,					31,	2013 / 2012 Change					2012 / 2011 Change				
(Dollars in thousands)		2013		2012		2	2011		\$		%			\$		%
Service charges and fees	\$	495	\$	345	\$		337	\$	150		43	%	\$	8	2	%
Gains and fees from sales and referrals of loans		2,020		18			547		2,002		11,12	2		(529)	(9	7)
Gain on bargain purchase		1,333		_			_		1,333		100			_	_	_
Net gain (loss) on available for sale securities		648		(18)			250		666		3,700			(268)	(1	07)
Gain on sale of foreclosed real estate		63		_			_		63		100			_	_	_
Other		163		_			_		163		100			_	_	_
Total noninterest income	\$	4,722	\$	345	\$		1,134	\$	4,377		1,269	%	\$	(789)	(7	0 )%

Year ended December 31, 2013 compared to year ended December 31, 2012

Noninterest income totaled \$4.7 million for the year ended December 31, 2013, compared to \$345 thousand for the year ended December 31, 2012. This increase was primarily due to gains BWFG recorded on sales of commercial loans and available for sale securities as well as a one-time bargain purchase gain of \$1.3 million recorded in connection with BWFG's acquisition of The Wilton Bank.

Service charges and fees. BWFG earns fees from BWFG's customers for deposit-related services. For the year ended December 31, 2013, service charges and fees totaled \$495 thousand. The increase of \$150 thousand, or 43%, over the year ended December 31, 2012 was primarily due to increases in ATM and debit card fees and non-sufficient fund charges caused by an increase in BWFG's pricing schedule at the beginning of 2013 and, to a lesser extent, higher volume levels.

Gains and fees from sales and referrals of loans. Loan sales are dependent on origination volume and are sensitive to interest rates, housing and market conditions. During the year ended December 31, 2013, BWFG recorded income of \$1.8 million on the sale of \$65.0 million of commercial mortgage loans, \$93 thousand on the sale of \$1.0 million of small business administration commercial loans and \$84 thousand on sales of residential mortgage loans. BWFG sold the loans described above in response to favorable market conditions as well as BWFG's desire to reduce its ratio of commercial mortgage loans to total risk-based capital. As part of the commercial mortgage loan sales, BWFG

incurred fees to a third party of \$258 thousand, which were recorded under professional fees in noninterest expense. Gain on bargain purchase. BWFG recorded a gain of \$1.3 million in conjunction with BWFG's acquisition of The Wilton Bank. In accordance with applicable accounting guidance, the amount paid is allocated to the fair value of the net assets acquired, with any excess amounts recorded as goodwill. If the fair value of the net assets is greater than the amount paid, the excess amount is recorded to noninterest income as a gain on the purchase.

Net gain (loss) on sale of available for sale securities. BWFG sells available-for-sale investment securities from time to time for various business purposes, including funding loan demand and managing asset / liability sensitivity. Net gains on the sale of available-for-sale securities totaled \$648 thousand for the

year ended December 31, 2013 compared to a net loss of \$18 thousand for the same period in 2012 due to market conditions at the time as well as the type of securities sold. Investment grade securities were sold in the first half of the year to shorten the duration of the portfolio and to capitalize on favorable market conditions.

Gain on sale of foreclosed real estate. During 2012, BWFG took possession of two properties that BWFG later sold in 2013. In addition, in 2013 BWFG sold a foreclosed property that BWFG attained in its acquisition of The Wilton Bank. Net gains on the sale of foreclosed real estate of \$63 thousand were recorded in 2013, reflecting these sales. Other. BWFG recorded other income of \$163 thousand during the year ended December 31, 2013, primarily reflecting the partial recovery of a wire fraud loss, which occurred in 2012. The increase in other income also reflected earnings on bank-owned life insurance and rental income of \$31 thousand and \$18 thousand, respectively. In the fourth quarter of 2013, BWFG purchased \$10 million of bank-owned life insurance on certain employees and recorded income representing the increase in the cash surrender value of the policies. Included in the acquisition of The Wilton Bank was the building, of which a portion is rented.

Year ended December 31, 2012 compared to year ended December 31, 2011

Noninterest income totaled \$345 thousand in 2012, a decrease of \$789 thousand from 2011. This decrease was due primarily to low levels of loan sale activity and a decrease in prior year gains on sales of securities, while income from service charges and fees remained level.

Service charges and fees. For the year ended December 31, 2012, service charges and fees earned on deposit related services totaled \$345 thousand compared to \$337 thousand for the year ended December 31, 2011.

Gains and fees from sales and referrals of loans. Gains from sales of loans totaled \$18 thousand for the year ended December 31, 2012 compared to \$547 thousand for the year ended December 31, 2011. The lower 2012 gains from sales of loans were due to lower residential mortgage loan sales, which BWFG attributes to the fact that new mortgage loan originations during 2012 were primarily adjustable-rate products, which are held in portfolio and not sold in the secondary market, reflecting current consumer trends.

Net gain (loss) on sale of available-for-sale securities. For the year ended December 31, 2012, available for sale securities were sold, which resulted in a net loss recorded to earnings of \$18 thousand. This compared to net gains of \$250 thousand recorded for the year ended December 31, 2011.

#### Noninterest Expense

The following table compares noninterest expense for the years ended December 31, 2013, 2012 and 2011.

	Years Ended December 31,					31,	2013 / 2012 Change				2012 / 2011 Change			
(Dollars in thousands)		2013		2012		2011		\$	%		\$	%		
Salaries and employee benefits	\$	11,565	\$	9,426	\$	8,506	\$	2,139	23 %	\$	920	11 %		
Occupancy and equipment		3,707		3,004		2,428		703	23		576	24		
Professional services		1,595		1,546		715		49	3		831	116		
Data Processing		1,333		1,202		865		131	11		337	39		
Marketing Merger and		928		333		342		595	179		(9 )	(3)		
acquisition related expenses		908		_		_		908	100		_	_		
FDIC insurance		333		365		472		(32)	(9 )		(107)	(23)		
Director fees		304		366		288		(62)	(17)		78	27		

Edgar Filing: Bankwell Financial Group, Inc. - Form S-4

	Years	End	ed Decem	ber 3	31,	2013 / 20 Chang		2012 / 20 Chang	
Foreclosed real estate	7		9		_	(2)	(22)	9	100
Amortization of intangibles	18				_	18	100	_	_
Other Total	1,421		1,607		985	(186)	(12)	622	63
noninterest expense	\$ 22,119	\$	17,858	\$	14,601	\$ 4,261	24 %	\$ 3,257	22 %

Year ended December 31, 2013 compared to year ended December 31, 2012

Noninterest expense was \$22.1 million for the year ended December 31, 2013, compared to \$17.9 million for the year ended December 31, 2012. The increase of \$4.3 million, or 24%, largely reflects BWFG's ongoing strategic initiative efforts that began in 2012. These efforts have included hiring of some of BWFG's senior management team, evaluating and investing in core systems, maximizing core competencies, assessing loan and fee income diversification avenues and exploring alternative investment strategies to prepare for future growth. Additionally, BWFG recorded one-time expenses of \$908 thousand related to BWFG's acquisition of The Wilton Bank.

Salaries and employee benefits. Salaries and employee benefit costs are the largest component of noninterest expense and include employee payroll expense, equity and non-equity incentive compensation, health insurance, benefit plans and payroll taxes. Salaries and employee benefits increased by \$2.1 million, or 23%, for the year ended December 31, 2013 compared to the same period in 2012, largely reflecting higher staffing levels and incentive accruals. Staffing increased to 106 full-time employees at December 31, 2013 from 85 at December 31, 2012, which included a new Chief Operating Officer position in April 2013 and the opening of a loan production office in July 2012. Additionally, the costs of employee benefits have risen significantly including a \$243 thousand, or 73%, increase in medical and dental expenses.

Occupancy and equipment. Rent, depreciation and maintenance costs comprise the majority of occupancy and equipment expenses, which increased by \$703 thousand, or 23%, in the year ended December 31, 2013, compared to the year ended December 31, 2012. The increase primarily related to costs associated with the relocation of two branch locations, which included approximately \$300 thousand of fixed asset write-offs, a loan production office opened in July 2012, expansion of the corporate premises and investments related to technology and other equipment. Professional services. Professional services include legal, audit and professional fees paid to external parties. For the year ended December 31, 2013 professional services increased by \$49 thousand, or 3%, compared to the year ended December 31, 2012. The 2013 expense also reflects commercial mortgage loan sale fees of \$258 thousand. Data processing. Data processing expense for BWFG's core systems totaled \$1.3 million for the year ended December 31, 2013, compared to \$1.2 million for the year ended December 31, 2012.

Marketing. Marketing expenses for the years ended December 31, 2013 and 2012 totaled \$928 thousand and \$333 thousand, respectively. In addition to supporting loan and deposit growth, the increase of \$595 thousand, or 179%, also reflects costs associated with consolidating and rebranding The Bank of New Canaan and The Bank of Fairfield under a single entity with the Bankwell Bank name. BNC Financial Group was also rebranded as Bankwell Financial Group. These changes became effective in September 2013.

FDIC insurance. BWFG is subject to risked-based assessment fees by the FDIC for deposit insurance. For the years ended December 31, 2013 and 2012, FDIC insurance expense was \$333 thousand and \$365 thousand, respectively. Director fees. Director fees totaled \$334 thousand for the year ended December 31, 2013 and \$366 thousand for the year ended December 31, 2012, representing fees paid to the boards of directors for BNC Financial Group, The Bank of New Canaan and The Bank of Fairfield. Upon the merger of the Bank of New Canaan and The Bank of Fairfield in September 2013, the boards of directors of the banks were also merged.

Foreclosed real estate. Expenses related to properties acquired through foreclosure or repossession are included in foreclosed real estate costs. For the years ended December 31, 2013 and 2012, foreclosed real estate expenses were \$7 thousand and \$9 thousand, respectively.

Amortization of intangibles. In conjunction with BWFG's acquisition of The Wilton Bank, BWFG recorded a core deposit intangible asset of \$499 thousand, which is being amortized over 9.3 years on a double declining balance basis. Amortization expense for the year ended December 31, 2013 was \$18 thousand.

Merger and acquisition related expenses. Merger and acquisition related expenses primarily relate to legal, consulting, system conversion, severance and marketing expenses incurred as a result of BWFG's acquisition of The Wilton Bank. For the year ended December 31, 2013, these expenses totaled \$908 thousand.

Other. These expenses include costs for insurance, communications, supplies, education and training, business development activities and other operations. For the years ended December 31, 2013 and 2012, other noninterest expenses totaled \$1.4 million and \$1.6 million, respectively, reflecting BWFG's strategic and organic growth. Year ended December 31, 2012 compared to year ended December 31, 2011

Noninterest expense was \$17.9 million for the year ended December 31, 2012, an increase of \$3.3 million, or 22%, compared to noninterest expense for the year ended December 31, 2011. Excluding a 2012 non-recurring wire fraud loss of \$478 thousand, recorded in other expenses, noninterest expenses increased \$2.8 million, or 19%, largely reflecting costs tied to a number of BWFG's strategic initiatives.

Salaries and employee benefits. Salaries and employee benefits totaled \$9.4 million for the year ended December 31, 2012, an increase of \$920 thousand, or 11%, compared to salary and employee benefits for 2011. This increase largely reflects costs related to higher staffing levels to support strategic growth. BWFG hired its new CEO in the second quarter 2012, first in an interim role, and she then transitioned to full-time CEO in September 2012. The year-over-year increase in costs was also due to the dissolution of BWFG's former CEO's employment agreement. Occupancy and equipment. Occupancy and equipment costs increased by \$576 thousand in 2012 compared to 2011, reflecting increased rental expenses, occupancy and equipment maintenance costs. These increased costs primarily related to a new loan production office that BWFG opened in July 2012, expansion of BWFG's corporate premises as well as investments related to technology and other equipment.

Professional services. Professional services increased by \$831 thousand, or 116%, in 2012 compared to 2011, reflecting higher consulting and legal expenses to support certain strategic initiatives, including evaluating core systems, maximizing BWFG's core competencies, assessing BWFG's loan and fee income diversification initiatives and exploring alternative investment strategies.

Data processing. Costs associated with investment in BWFG's technology platform were reflected in data processing fees, which increased by \$337 thousand, or 39%, in 2012 compared to 2011, primarily due to higher website and application fee expenses.

Marketing. Marketing expenses for the years ended December 31, 2012 and 2011 totaled \$333 thousand and \$342 thousand, respectively, and primarily consist of advertising expenses to promote BWFG's loan and deposit products. Director fees. Director fees totaled \$366 thousand for the year ended December 31, 2012 and \$288 thousand for the year ended December 31, 2011, representing fees paid to the boards of directors for BWFG, The Bank of New Canaan and The Bank of Fairfield. The year over year increase primarily reflected an increase in the number of meetings held. FDIC insurance. FDIC insurance expense for the year ended December 31, 2012, declined by \$107 thousand, or 23%, from the year ended December 31, 2011, reflecting lower assessment rates and a statutory change in the calculation method that was effective for the second quarter of 2011.

Other. The largest component of the \$622 thousand increase in other expenses in 2012 compared to 2011 was a \$478 thousand charge related to a wire fraud loss. Excluding this fraud loss, which management believes to be non-recurring in nature, other expenses increased by \$144 thousand reflecting increases in business development expenses, courier and dues and subscription expenses.

### **Income Taxes**

Income tax expense for the years ended December 31, 2013, 2012 and 2011 totaled \$2.2 million, \$657 thousand and \$997 thousand, respectively. The effective tax rates for the years ended December 31, 2013, 2012 and 2011, were 29.7%, 35.1% and 31.1%, respectively. The decrease in the effective tax rate for 59

the year ended December 31, 2013 reflects increases in nontaxable income, including the gain realized on BWFG's acquisition of The Wilton Bank. The increase in the effective tax rate for the year ended December 31, 2012, reflects increased state tax expense and increased equity-based compensation expense, partially offset by increases in municipal interest income and the change in the valuation allowance.

BWFG's net deferred tax asset at December 31, 2013, was \$5.8 million, compared to \$2.8 million, at December 31, 2012. The increase in the deferred tax asset at December 31, 2013 is primarily related to net operating loss carryforwards and purchase accounting adjustments related to the acquisition of The Wilton Bank as well as the decrease in the deferred tax liability related to the net unrealized gain on available for sale securities, which decreased by \$692 thousand from \$963 thousand at December 31, 2012 to \$271 thousand at December 31, 2013. At December 31, 2013 and 2012, a valuation allowance against the deferred tax benefits of the state operating loss carry forwards and other state deferred tax assets totaled \$682 thousand and \$182 thousand, respectively, reflecting that it is more likely than not that some of these deferred tax assets will not be realized. At December 31, 2013, there were federal net operating loss carry forwards of approximately \$3.5 million and approximately \$6.0 million net operating loss carryforwards for state tax purposes. See Note 12 to BWFG's Consolidated Financial Statements included elsewhere in this prospectus for further information regarding income taxes.

### **Financial Condition**

#### Summary

Total assets at December 31, 2013 were \$779.6 million, an increase of \$169.6 million, or 28%, from the December 31, 2012 balance of \$610.0 million. This increase was primarily due to BWFG's acquisition of The Wilton Bank as well as organic growth. Net loans were \$621.8 million at December 31, 2013, up by \$101.0 million from December 31, 2012, reflecting acquired loans of \$24.1 million and growth in the commercial business and commercial real estate loan portfolios of \$30.5 million and \$25.8 million, respectively. Cash balances increased by \$53.1 million during 2013, reflecting acquired balances and proceeds from loan sales in the fourth quarter. Also in the fourth quarter of 2013, BWFG purchased \$10.0 million of bank-owned life insurance to diversify BWFG's revenue sources and yield tax-free earnings.

Total liabilities at December 31, 2013 were \$710.1 million, an increase of \$151.6 million from the December 31, 2012 balance of \$558.5 million. This increase was primarily due to an increase in deposits of \$199.5 million, consisting of organic growth of \$135.3 million and the acquired balances of \$64.2 million, as well as a decrease in FHLBB borrowings of \$47.0 million. Shareholders' equity totaled \$69.5 million at December 31, 2013, an increase of \$18.0 million, or 35%, from December 31, 2012, largely due to approximately \$13.2 million of proceeds from BWFG's two capital raises, and net income of \$5.2 million. Bankwell Bank exceeded the regulatory minimum capital levels to be considered well-capitalized with total risk-based capital of 10.74% at December 31, 2013. Bankwell Bank also had Tier 1 risk-based capital of 9.49% Tier 1 capital to average assets ratio of 7.91% at December 31, 2013. Loan Portfolio

BWFG originates commercial and residential real estate loans, including construction loans, commercial business loans, home equity and other consumer loans. Lending activities are primarily conducted within BWFG's market of Fairfield County and the surrounding Connecticut region. BWFG's loan portfolio is the largest category of BWFG's earning assets.

Total loans before deferred loan fees were \$632.0 million at December 31, 2013, up by \$102.0 million, or 19%, from December 31, 2012, and up by \$262.7 million, or 71%, from December 31, 2011. Since December 31, 2007, total loans have increased \$487.1 million from \$144.9 million. This growth reflects the expansion of BWFG's branch network, including BWFG's acquisition of The Wilton Bank. Commercial real estate loans have experienced the most significant growth, complemented by increases in the residential real estate and commercial business loan portfolios. The acquired loans were recorded at fair value with no carryover of the related allowance for credit losses. The balance of acquired loans at December 31, 2013 was \$24.1 million.

The following table compares the composition of BWFG's loan portfolio for the dates indicated:

		A	At December 3	31,			
(In thousands)		2013		2012	2011	2013/2012 Change	2012/2011 Change
	Originated	Acquired	Total			J	<u> </u>
Real estate loans:							
Residential	\$ 155,874	\$ —	\$ 155,874	\$ 144,288	\$ 104,754	\$ 11,586	\$ 39,534
Commercial	305,823	10,710	316,533	284,763	173,951	31,770	110,812
Construction	44,187	7,358	51,545	33,148	40,422	18,397	(7,274)
Home equity loans	9,625	4,267	13,892	11,030	14,815	2,862	(3,785)
1 3	515,509	22,335	537,844	473,229	333,942	64,615	139,287
Commercial business loans	92,173	1,393	93,566	56,764	35,041	36,802	21,723
Consumer loans	225	377	602	57	311	545	(254)
Total loans	\$ 607,907	\$ 24,105	\$ 632,012	\$ 530,050	\$ 369,294	\$ 101,962	\$ 160,756

### Primary loan categories

Residential real estate. Residential real estate loans increased by \$11.6 million, or 8%, year-over-year, in 2013, and by \$39.5 million, or 38%, year-over-year, in 2012, and amounted to \$156.1 million, representing 25% of total loans at December 31, 2013. BWFG originates residential real estate mortgages for BWFG's loan portfolio and for sale in the secondary market. Loans may be sold with servicing retained or released. The mix and volume of residential mortgage loan originations vary in response to changes in market interest rates and customer preferences. During the years ended December 31, 2013 and 2012, the majority of BWFG's mortgage originations were comprised of adjustable-rate loans for BWFG's loan portfolio. The improving economy, sustained low interest rate environment and increased marketing efforts are all key factors in BWFG's ongoing strategy to grow BWFG's portfolio of residential real estate loans

Interest only adjustable-rate mortgage loans comprise 37% of residential real estate loans and 9% of total loans. These loans are underwritten to the same standards as amortizing residential mortgage loans and generally have the same risk profile. BWFG does not believe that these loans present any special risk due, in part, to borrower demographic (geographic location and per capita income), the high percentage of current appraisal values and BWFG's performance of stress testing prior to converting to an amortizing loan.

Commercial real estate. Commercial real estate loans were \$316.5 million and represented 50% of BWFG's total loan portfolio, at December 31, 2013, a net increase of \$31.8 million, or 11%, from December 31, 2012. Partially offsetting strong origination activity was the sale of \$65.0 million of commercial real estate loans during 2013. BWFG enacted these sales to reduce its ratio of commercial real estate loans to total risk-based capital and to take advantage of favorable market conditions. During 2012, commercial real estate loans grew by \$110.8 million, or 64%, from December 31, 2011. Commercial real estate loan growth during these periods largely reflects experienced lenders in the marketplace and the ability to source quality opportunities, the expansion of the number of lenders with the opening of BWFG's Bridgeport, Connecticut loan production office in July 2012 as well as enhanced lending to existing customers and continued economic improvement in BWFG's market. Commercial real estate loans are secured by a variety of property types, including office buildings, retail facilities, commercial mixed use and multi-family dwellings.

Commercial business. Commercial business loans were \$92.2 million and represented 15% of BWFG's total loan portfolio at December 31, 2013, compared to \$56.8 million and 11%, of the total portfolio at December 31, 2012 and \$35.0 million and 9%, of the total loan portfolio at December 31, 2011. Over the past two years BWFG's commercial business loan portfolio has almost tripled, largely reflecting BWFG's commitment to this segment, including small business lending. Commercial business loans primarily provide working capital, equipment financing, financing for leasehold improvements and financing for expansion and are generally secured by assignments of corporate assets, real estate and personal guarantees of the business owners.

Construction. Construction loans were \$51.5 million at December 31 2013, up by \$18.4 million from December 31, 2012, with \$33.6 million attributable to commercial construction and \$17.9 million attributable to residential construction. Construction loans totaled \$33.1 million at December 31, 2012, of which \$23.4 million were commercial construction and \$9.6 million were residential construction. At December 31, 2011, construction loans totaled \$40.4 million, with \$22.1 million in commercial construction and \$18.3 million in residential construction. Commercial construction loans consist of commercial development projects, such as condominiums, apartment building and single-family subdivisions as well as office buildings, retail and other income producing properties and land loans, while residential construction loans are to individuals to finance the construction of residential dwellings for personal use.

Home equity. Home equity loans increased by \$2.9 million, or 26%, during the year ended December 31, 2013 and totaled \$13.9 million at December 31, 2013. The increase from the December 31, 2012 balance of \$11.0 million primarily reflects loans acquired from The Wilton Bank. Total home equity loans consist of home equity lines of credit, which are secured by owner-occupied one- to four-family residential properties.

Consumer. Consumer loans totaled \$602 thousand at December 31, 2013 compared to \$57 thousand at December 31, 2012, reflecting loans acquired from The Wilton Bank. Consumer loans are secured by passbook or certificate accounts, or automobiles, as well as unsecured personal loans and overdraft lines of credit.

BWFG evaluates the appropriateness of BWFG's underwriting standards in response to changes in national and regional economic conditions, including such matters as market interest rates, energy prices, trends in real estate values, and employment levels. Based on BWFG's assessment of these matters, underwriting standards and credit monitoring activities are enhanced from time to time in response to changes in these conditions.

The following table presents an analysis of the maturity of BWFG's commercial real estate, construction and commercial business loan portfolios as of December 31, 2013.

	<b>December 31, 2013</b>									
(In thousands) Amounts		mmercial eal estate	Cor	struction		mmercial usiness			Total	
due: One year or less After one year:	\$	16,645	\$	15,598	\$	14,706	\$	3	46,949	
One to five years		93,496		35,947		37,520			166,963	
Over five years		206,392		_		41,340			247,732	
Total due after one year		299,888		35,947		78,860			414,695	
Total	\$	316,533	\$	51,545	\$	93,566	\$	•	461,644	

The following table presents an analysis of the interest rate sensitivity of BWFG's commercial real estate, construction and commercial business loan portfolios due after one year of December 31, 2013.

		December 31, 2013 Interest Rate											
(In thousands)	A	djustable		Fixed		Total							
Commercial real estate	\$	95,783	\$	204,105	\$	299,888							

Edgar Filing: Bankwell Financial Group, Inc. - Form S-4

Construction	<b>December 31, 2013</b>					
		14,154		21,793		35,947
Commercial business		42,702		36,158		78,860
Total loans due after one year	\$	152,639	\$	262,056	\$	414,695

# **Asset Quality**

BWFG actively manages asset quality through its underwriting practices and collection operations. BWFG's board of directors monitors credit risk management through two committees, the loan committee and the audit committee. The loan committee has primary oversight responsibility for the credit granting function including approval authority for credit granting policies, review of management's credit granting 62

activities and approval of large exposure credit requests. The audit committee oversees management's systems and procedures to monitor the credit quality of BWFG's loan portfolio, conduct a loan review program, maintain the integrity of the loan rating system and determine the adequacy of the allowance for loan losses. These committees report the results of their respective oversight functions to BWFG's board of directors. In addition, BWFG's board of directors receives information concerning asset quality measurements and trends on a monthly basis. While BWFG continues to adhere to prudent underwriting standards, BWFG's loan portfolio is not immune to potential negative consequences arising as a result of general economic weakness, such as a prolonged downturn in the housing market on a national scale. Decreases in real estate values could adversely affect the value of property used as collateral for loans. In addition, adverse changes in the economy could have a negative effect on the ability of borrowers to make scheduled loan payments, which would likely have an adverse impact on earnings.

BWFG has established credit policies applicable to each type of lending activity in which it engages. BWFG evaluates the creditworthiness of each customer and, in most cases, extends credit of up to 80% for retail loans and 75% for commercial loans of the market value of the collateral at the date of the credit extension, depending on the borrowers' creditworthiness and the type of collateral. The market value of collateral is monitored on an ongoing basis and additional collateral is obtained when warranted. Real estate is the primary form of collateral. Other important forms of collateral are time deposits and marketable securities. While collateral provides assurance as a secondary source of repayment, BWFG ordinarily requires the primary source of repayment to be based on the borrower's ability to generate continuing cash flows. Private mortgage insurance is required for that portion of the residential loan in excess of 80% of the appraised value of the property.

Credit risk management involves a partnership between BWFG's relationship managers and BWFG's credit approval, credit administration and collections personnel. Disciplined underwriting, portfolio monitoring and early problem recognition are important aspects of maintaining BWFG's high credit quality standards and low levels of nonperforming assets since Bankwell Bank's inception in 2002.

Acquired Loans. Loans acquired in acquisitions are initially recorded at fair value with no carryover of the related allowance for credit losses. Acquired loans that have evidence of deterioration in credit quality since origination and for which it is probable, at acquisition, that all contractually required payments will not be collected are initially recorded at fair value without recording an allowance for loan losses. Determining the fair value of the loans is determined using market participant assumptions in estimating the amount and timing of principal and interest cash flows initially expected to be collected on the loans and discounting those cash flows at an appropriate market rate of interest.

Under the accounting model for acquired loans, the excess of cash flows expected to be collected over the carrying amount of the loans, referred to as the "accretable yield," is accreted into interest income over the life of the loans using the effective yield method. Accordingly, acquired loans are not subject to classification as nonaccrual in the same manner as originated loans. Rather, acquired loans are considered to be accruing loans because their interest income relates to the accretable yield recognized and not to contractual interest payments. The excess of the loan's contractually required payments over the cash flows expected to be collected is the nonaccretable difference. As such, chargeoffs on acquired loans are first applied to the nonaccretable difference and then to any allowance for loan losses recognized subsequent to the acquisition. A decrease in expected cash flows in subsequent periods may indicate that the loan pool is impaired, which would require the establishment of an allowance for loan losses by a charge to the provision for loan losses.

At December 31, 2013, all acquired loans relate to BWFG's acquisition of The Wilton Bank, which was completed on November 5, 2013. These acquired loans were classified as accruing and no new provision for loan losses was recorded for the year ended December 31, 2013. Select asset quality metrics presented below distinguish between the "originated" portfolio and the "acquired" portfolio. 63

Nonperforming Assets. Nonperforming assets include nonaccrual loans and property acquired through foreclosures or repossession. The following tables present nonperforming assets and additional asset quality data for the dates indicated:

	<b>At December 31, 2013</b>								
(In thousands)	Originated	Acquired	Total						
Nonaccrual loans:									
Real estate loans:									
Residential	\$ 1,003	\$ —	\$ 1,003						
Commercial			_						
Construction			_						
Home equity loans			_						
Commercial business loans	_		_						
Consumer loans			_						
Total non accrual loans	\$ 1,003	\$ —	\$ 1,003						
Property acquired through foreclosure or		829	829						
repossession, net		029	029						
Total nonperforming assets	\$ 1,003	\$ 829	\$ 1,832						
Nonperforming assets to total assets	0.13 %	0.11 %	0.23 %						
Nonaccrual loans to total loans	0.16 %	0.00 %	0.16 %						
Total past due loans to total loans	0.16 %	15.02%	0.73 %						
Accruing loans 90 days or more past due	\$ —	\$ 3,620	\$ 3,620						

	At December 31,								
(In thousands)		2012		2011		2010		2009	
Nonaccrual loans:									
Real estate loans:									
Residential	\$	2,137	\$	2,166	\$	974	\$	974	
Commercial		1,817		307				_	
Construction				1,175		1,300		1,489	
Home equity loans				90				_	
Commercial business loans								_	
Consumer loans								_	
Total nonaccrual loans	\$	3,954	\$	3,738	\$	2,274	\$	2,463	
Property acquired through foreclosure or		962							
repossession, net		902						_	
Total nonperforming assets	\$	4,916	\$	3,738	\$	2,274	\$	2,463	
Nonperforming assets to total assets		0.81 %		0.78 %		0.57 %		0.75 %	
Nonaccrual loans to total loans		0.75 %		1.01 %		0.79 %		0.96 %	
Total past due loans to total loans		0.75 %		1.01 %		0.79 %		2.68 %	
Accruing loans 90 days or more past due	\$		\$		\$		\$		

The preceding 2013 table excludes acquired loans that are accounted for as purchased credit impaired loans, which totaled \$3.6 million at December 31, 2013. Such loans otherwise meet BWFG's definition of a nonperforming loan but are excluded because the loans are included in loan pools that are considered performing. These loans are, however, 90 days or more past due and reflected as such in the table. The discounts arising from recording these loans at fair value were due, in part, to credit quality. The acquired loans are accounted for on either a pool or individual basis and the accretable yield is being recognized as interest income over the life of the loans based on expected cash flows.

Nonperforming assets totaled \$1.8 million and represented 0.23% of total assets at December 31, 2013, compared to \$4.9 million and 0.80% of total assets at December 31, 2012. Nonperforming assets at December 31, 2011, consisted entirely of nonaccrual loans and represented 0.78% of total assets.

Nonaccrual loans totaled \$1.0 million at December 31, 2013, a decrease of \$3.0 million, or 75%, from December 31, 2012, due to the payoff of two loans. Foreclosed real estate was \$829 thousand at December 31, 2013, consisting of four residential lots that were acquired in BWFG's acquisition of The Wilton Bank. The balance of \$962 thousand at December 31, 2012 reflected two construction properties, a single-family residential home and a residential condominium project. BWFG sold both properties during 2013.

Nonaccrual Loans. Loans greater than 90 days past due are put on nonaccrual status. Loans are also placed on nonaccrual status when, in the opinion of management, full collection of principal and interest is doubtful. Interest previously accrued, but uncollected, is reversed against current period income. Subsequent interest payments received on nonaccrual loans are recognized as interest income, or recorded as a reduction of principal if full collection of the loan is doubtful or if impairment of the collateral is identified. A nonaccrual loan is restored to accrual status when it is no longer delinquent and collectability of interest and principal is no longer in doubt. Total nonaccrual loans were \$1.0 million at December 31, 2013, consisting of one residential real estate mortgage loan.

The net change in nonaccrual residential real estate loans during 2013 was a net decrease of \$1.1 million, reflecting the full payoff of a mortgage loan in March 2013 upon the settlement of an estate. At December 31, 2013, the balance of \$1.0 million reflects one residential property, which is part of an estate currently going through the probate process. At December 31, 2013, there was a specific loss allocation of \$39 thousand for this nonaccrual residential real estate loan.

At December 31, 2013, there were no commercial real estate loans on nonaccrual status compared to one loan totaling \$1.8 million at December 31, 2012. This decrease was due to the payoff of the \$1.8 million loan in June 2013, which included a modest charge-off of \$166 thousand.

At December 31, 2013, there were no commitments to lend additional funds to any borrower on nonaccrual status. Interest income that would have been recognized if loans on nonaccrual status had been current in accordance with their original terms for the years ended December 31, 2013, 2012 and 2011 was \$23 thousand, \$276 thousand and \$133 thousand, respectively. The amount of actual interest income recognized on these loans was \$8 thousand, \$113 thousand and \$76 thousand for the years ended December 31, 2013, 2012 and 2011, respectively.

Past Due Loans. When a loan is 15 days past due, BWFG sends the borrower a late notice. BWFG also contacts the borrower by phone if the delinquency is not corrected promptly after the notice has been sent. When the loan is 30 days past due, BWFG mails the borrower a letter reminding the borrower of the delinquency, and attempts to contact the borrower personally to determine the reason for the delinquency and ensure the borrower understands the terms of the loan. If necessary, subsequent delinquency notices are issued and the account will be monitored on a regular basis thereafter. By the 90th day of delinquency, BWFG will send the borrower a final demand for payment and may recommend foreclosure. A summary report of all loans 30 days or more past due is provided to BWFG's board of directors each month. Generally, loans greater than 90 days past due are put on nonaccrual status. The delinquency status of acquired loans accounted for as purchased credit impaired loans are determined in accordance with their contractual repayment terms. At December 31, 2013, accruing purchased credit impaired loans greater than 90 days past due totaled \$3.6 million.

65

The following table presents past due loans as of December 31, 2013 and 2012:

(In thousands)	31 – 60 Days Past Due	61 – 90 Days Past Due		reater Than ) Days	То	tal Past Due
As of December 31, 2013 Originated Loans Residential	\$ <i>—</i>	\$ <i>—</i>	\$	1,003	\$	1,003
real estate Total originated loans Acquired Loans	<b>\$</b> —	<b>\$</b> —	Φ	1,003	φ	1,003
Commercial real estate	_	_		796		796
Construction	_	_		2,508		2,508
Commercial business	_	_		316		316
Total acquired loans	_			3,620		3,620
Total loans As of December 31,	\$	\$—	\$	4,623	\$	4,623
2012 Residential real estate	\$ <i>-</i>	\$ <i>—</i>	\$	2,137	\$	2,137
Commercial real estate	_	_		1,817		1,817
Commercial business	40	_		_		40
Total	\$ 40	\$ <i>-</i>	\$	3,954	\$	3,994

At December 31, 2013, total past due loans totaled \$4.6 million and consisted of one originated loan for a residential property in the midst of the probate process and 14 acquired loans. The past due acquired loans primarily consist of residential construction loans including a four unit condominium property and a single family residence. As of December 31, 2012, total past due loans were \$4.0 million, of which 99% consisted of nonaccrual loans and \$40 thousand, or 1%, consisted of an accruing commercial business loan 31 - 60 days past due.

Troubled Debt Restructurings. Loans are considered restructured in a troubled debt restructuring when BWFG has granted concessions to a borrower due to the borrower's financial condition that BWFG otherwise would not have considered. These concessions may include modifications of the terms of the debt such as reduction of the stated interest rate other than normal market rate adjustments, extension of maturity dates, or reduction of principal balance or accrued interest. The decision to restructure a loan, rather than aggressively enforcing the collection of the loan, may benefit BWFG by increasing the ultimate probability of collection.

Restructured loans are classified as accruing or non-accruing based on management's assessment of the collectability of the loan. Loans which are already on nonaccrual status at the time of the restructuring generally remain on nonaccrual status for approximately six months before management considers such loans for return to accruing status.

Accruing restructured loans are placed into nonaccrual status if and when the borrower fails to comply with the restructured terms and management deems it unlikely that the borrower will return to a status of compliance in the near term. Through December 31, 2013, all troubled debt restructured loans were accruing at the time of the restructure.

Troubled debt restructurings are reported as such for at least one year from the date of the restructuring. In years after the restructuring, troubled debt restructured loans are removed from this classification if the restructuring did not involve a below market rate concession and the loan is not deemed to be impaired based on the terms specified in the restructuring agreement. As of December 31, 2013 there were no significant commitments to lend additional funds to borrowers whose loans had been restructured.

66

The following table presents information on troubled debt restructured loans.

	At December 31,									
(In thousands)		2013		2012		2011		2010		2009
Accruing troubled debt										
restructured loans:										
Residential real estate	\$	864	\$	864		\$ —	\$	_	\$	
Commercial real estate		_		194		203		2,218		5,403
Construction		_				_		1,415		
Home equity		97		_		_		_		_
Commercial business		642		794		57		_		
Accruing troubled debt		1,603		1,852		260		3,633		5,403
restructured loans		1,003		1,032		200		3,033		5,105
Nonaccrual troubled										
debt restructured loans:										
Commercial real estate		_		_		_		_		2,463
Nonaccrual troubled										2,463
debt restructured loans										2,403
Total troubled debt	\$	1,603	\$	1,852	(	\$ 260	\$	3,633	\$	7,866
restructured loans	Ψ	1,005	Ψ	1,032		y 200	Ψ	3,033	Ψ	7,000

As of December 31, 2013 and 2012, loans classified as troubled debt restructurings totaled \$1.6 million and \$1.9 million, respectively. During 2013, there was a modest decrease in the balance of troubled debt restructurings of \$249 thousand reflecting a paydown and declassification from troubled debt restructured status of two commercial business loans as well as a payoff of a commercial real estate loan. These decreases were partially offset by BWFG's addition of a home equity loan, which totaled \$97 thousand at December 31, 2013. At the time of the troubled debt restructuring, the home equity loan had a balance of approximately \$246 thousand, however BWFG received a significant principal paydown late in 2013. The \$1.6 million balance at December 31, 2013 consists of three loans. The largest troubled debt restructured loan is a residential real estate loan, which included a modification of certain payment terms and a below market interest rate reduction on the portion of the loan which exceeded 80% of the loan to value ratio. The second largest troubled debt restructured loan is a commercial business loan secured by business assets and included the modification of certain payment terms to extend the loan amortization period and a below market interest rate reduction.

Potential Problem Loans. BWFG classifies certain loans as "special mention," "substandard," or "doubtful," based on criteria consistent with guidelines provided by BWFG's banking regulators. Potential problem loans represent loans that are currently performing, but for which known information about possible credit problems of the related borrowers causes management to have doubts as to the ability of such borrowers to comply with the present loan repayment terms and which may result in disclosure of such loans as nonperforming at some time in the future. These loans are not included in the amounts of nonaccrual or restructured loans presented above. BWFG cannot predict the extent to which economic conditions or other factors may impact borrowers and the potential problem loans. Accordingly, there can be no assurance that other loans will not become 90 days or more past due, be placed on nonaccrual, become restructured, or require increased allowance coverage and provision for loan losses. BWFG has identified approximately \$9.1 million in potential problem loans at December 31, 2013. Potential problem loans are assessed for loss exposure using the methods described in Note 7 to BWFG's Consolidated Financial Statements contained elsewhere in this prospectus under the caption "Credit Quality Indicators."

BWFG expects the levels of non-performing assets and potential problem loans to fluctuate in response to changing economic and market conditions, and the relative sizes of the respective loan portfolios, along with BWFG's degree of success in resolving problem assets. BWFG takes a proactive approach with respect to the identification and resolution of problem loans. However, given the current state of the U.S. economy and, more specifically, the real estate market, the level of non-performing assets may increase in future periods.

Allowance for Loan Losses

Establishing an appropriate level of allowance for loan losses, or the allowance, necessarily involves a high degree of judgment. BWFG uses a methodology to systematically measure the amount of estimated 67

loan loss exposure inherent in BWFG's loan portfolio for purposes of establishing a sufficient allowance for loan losses. BWFG evaluates the adequacy of the allowance at least quarterly, and in determining BWFG's allowance for loan losses, BWFG estimates losses on specific loans, or groups of loans, where the probable loss can be identified and reasonably determined. The balance of BWFG's allowance for loan losses is based on internally assigned risk classifications of loans, historical loan loss rates and subsequent recoveries, changes in the nature of the loan portfolio, overall portfolio quality, industry concentrations, delinquency trends, current economic factors and the estimated impact of current economic conditions on certain historical loan loss rates. See additional discussion regarding BWFG's allowance for loan losses under the caption "— Critical Accounting Policies and Estimates." BWFG's allowance for loan losses is BWFG's best estimate of the probable loan losses inherent in BWFG's loan portfolio as of the balance sheet date. The allowance is increased by provisions charged to earnings and by recoveries of amounts previously charged off, and is reduced by charge-offs on loans.

BWFG's general practice is to identify problem credits early and recognize full or partial charge-offs as promptly as practicable when it is determined that it is probable that the loan will not be repaid according to its original contractual terms, including principal and interest. Full or partial charge-offs on collateral dependent impaired loans are recognized when the collateral is deemed to be insufficient to support the carrying value of the loan. BWFG does not recognize a recovery when an updated appraisal indicates a subsequent increase in value of the collateral. BWFG's charge-off policies, which comply with standards established by BWFG's banking regulators, are consistently applied from period to period. Charge-offs are recorded on a monthly basis, as incurred. Partially charged-off loans continue to be evaluated on a monthly basis and additional charge-offs or loan loss provisions may be recorded on the remaining loan balance based on the same criteria.

The estimation of loan loss exposure inherent in BWFG's loan portfolio includes, among other procedures, identification of loss allocations for individual loans deemed to be impaired in accordance with GAAP, and loss allocation factors for non-impaired loans based on historical loss experience, credit grade, delinquency factors, value of underlying collateral, concentrations of credit, and economic conditions. BWFG periodically reassesses and revises the loss allocation factors used in the assignment of loss exposure to appropriately reflect BWFG's analysis of migrational loss experience. BWFG analyzes historical loss experience in the various portfolios over periods deemed to be relevant to the inherent risk of loss in the respective portfolios as of the balance sheet date. Revisions to loss allocation factors are not retroactively applied.

The methodology BWFG uses to measure the amount of estimated loan loss exposure includes an analysis of individual loans deemed to be impaired. Impaired loans are loans for which it is probable that BWFG will not be able to collect all amounts due according to the contractual terms of the loan agreements and all loans restructured in a troubled debt restructuring. Impaired loans do not include large groups of smaller-balance homogeneous loans that are collectively evaluated for impairment, which consist of most residential mortgage loans and consumer loans. Impairment is measured on a discounted cash flow method based upon the loan's contractual effective interest rate, or at the loan's observable market price, or if the loan is collateral dependent, at the fair value of the collateral less costs to sell. For collateral dependent loans, BWFG may adjust appraised values to reflect estimated market value declines or apply other discounts to appraised values for unobservable factors resulting from BWFG's knowledge of circumstances associated with the property.

68

The following table presents the activity in BWFG's allowance for loan losses and related ratios:

	For the Years Ended December 31,									
(Dollars in thousands)		2013		2012		2011		2010		2009
Balance at beginning of period	\$	7,941	\$	6,425	\$	5,440	\$	4,380	\$	3,050
Charge-offs:										
Residential real estate		_		(261)		_		_		_
Commercial real estate		(166)		_		_		_		_
Construction		_		(60)		(84)		(254)		_
Home equity		_		<u> </u>		_		<del></del>		(410)
Consumer		(4)		(5)				(6)		(7)
Total charge-offs		(170)		(326)		(84)		(260)		(417)
Recoveries:										
Consumer		26		21		20		9		6
Total recoveries		26		21		20		9		6
Net charge-offs		(144)		(305)		(64)		(251)		(411)
Provision charged to earnings		585		1,821		1,049		1,311		1,741
Balance at end of period	\$	8,382	\$	7,941	\$	6,425	\$	5,440	\$	4,380
Net charge-offs to average loans		0.03 %		0.07 %		0.02 %		0.10 %		0.18 %

At December 31, 2013, BWFG's allowance for loan losses was \$8.4 million and represented 1.33% of total loans, compared to \$7.9 million and 1.50% of total loans, at December 31, 2012. The \$441 thousand net increase in the allowance for loan losses comprised an increase in the general reserve of \$554 thousand, partially offset by a decrease of \$113 thousand in the specific reserve for impaired loans. The decrease in the specific reserve was primarily due to the payoff of a \$1.8 million commercial real estate loan in June 2013, which had an associated allowance of \$249 thousand. For the years ended December 31, 2013, 2012 and 2011, the provision for loan losses charged to earnings totaled \$585 thousand, \$1.8 million and \$1.0 million, respectively. Net charge-offs for the year ended December 31, 2013 were \$144 thousand and represented 0.03% of average loans, primarily reflecting a charge-off associated with an impaired commercial real estate loan that was paid off. For the year ended December 31, 2012, net charge-offs were \$305 thousand and represented 0.07% of average loans, primarily reflecting a \$261 thousand charge-off in conjunction with the restructuring of a residential real estate loan as a troubled debt restructured loan.

The carrying amount of total impaired loans at December 31, 2013 was \$3.7 million and consisted of one residential

mortgage loan on nonaccrual status, one commercial mortgage that was downgraded to substandard at year-end and three performing troubled debt restructured loans. This compares to a carrying amount of \$4.1 million for total impaired loans at December 31, 2012. The amount of allowance for loan losses related to impaired loans was \$145 thousand and \$258 thousand, respectively, at December 31, 2013 and 2012.

The following tables present the allocation of the allowance for loan losses and the percentage of these loans to total loans. The allocation below is neither indicative of the specific amounts or the loan categories in which future charge-offs may occur, nor is it an indicator of any future loss trends. The allocation of the allowance to each category does not restrict the use of the allowance to absorb any losses in any category.

					At Dec	emb	er 31,				
		2	2013		2	2012			2	2011	
(Dollars in thousands)	A	mount	Percent of Loan Portfolio	A	mount		Percent of Loan Portfolio	A	mount		ercent of Loan Portfolio
Residential real estate	\$	1,310	24.66 %	\$	1,230		27.22 %	\$	1,290		28.37 %
Commercial real estate		3,616	50.08		3,842		53.72		2,519		47.10
Construction		1,032	8.16		929		6.25		1,007		10.95
Home equity		190	2.20		220		2.08		274		4.01
Commercial business		2,225	14.80		1,718		10.71		1,317		9.49
Consumer		9	0.10		2		0.01		11		0.08
Unallocated									7		_
Total allowance for loan losses	\$	8,382	100.00%	\$	7,941		100.00%	\$	6,425		100.00%

	At December 3									
		2	010					2009		
(Dollars in thousands)	A	mount	_	ercent of Loan Portfolio	Î	A	mount	_	ercent Loan Portfol	
Residential real estate	\$	1,053		36.08 %	6	\$	627		45.63	%
Commercial real estate		1,806		38.58			906		27.92	
Construction		951		13.20			974		16.21	
Home equity		313		5.77			268		6.64	
Commercial business		744		6.14			248		3.51	
Consumer		20		0.23			4		0.09	
Unallocated		553		_			1,353			
Total allowance for loan losses	\$	5,440		100.00%	%	\$	4,380		100.0	0%

The allocation of the allowance for loan losses at December 31, 2013 reflects BWFG's assessment of credit risk and probable loss within each portfolio. BWFG believes that the level of the allowance for loan losses at December 31, 2013 is appropriate to cover probable losses.

### **Investment Securities**

BWFG manages its investment securities portfolio to provide a readily available source of liquidity for balance sheet management, to generate interest income and to implement interest rate risk management strategies. Investment securities are designated as either available-for-sale, held to maturity or trading at the time of purchase. BWFG does not currently maintain a portfolio of trading securities. Investment securities available-for-sale may be sold in response to changes in market conditions, prepayment risk, rate fluctuations, liquidity, or capital requirements. Investment securities available-for-sale are reported at fair value, with any unrealized gains and losses excluded from earnings and reported as a separate component of shareholders' equity, net of tax, until realized. Investment securities held to maturity are reported at amortized cost.

The amortized cost and fair value of investment securities as of the dates indicated are presented in the following table:

						At Dece	mbe	r 31,				
		20	13			20	12			20	11	
(In thousands)	Aı	mortized Cost		Fair Value	Aı	nortized Cost		Fair Value	Ar	nortized Cost		Fair Value
Securities available for sale:												
U.S Government and agency obligations	\$	5,997	\$	5,688	\$	5,997	\$	6,005	\$	41,598	\$	41,749
State agency and municipal obligations		11,605		12,132		17,036		18,531		17,829		19,198
Corporate bonds Government		9,166		9,566		13,681		14,556		25,365		24,981
mortgage-backed securities		1,133		1,211		1,872		1,966		2,955		3,143
Total securities available for sale	\$	27,901	\$	28,597	\$	38,586	\$	41,058	\$	87,747	\$	89,071
70												

					A	t Decemb	ber	31,			
		20	13			20	12		20	11	
(In thousands)	Aı	nortized Cost		Fair Value		nortized Cost	,	Fair Value	nortized Cost		Fair Value
Securities held to maturity:											
U.S Government and agency obligations	\$	1,021	\$	1,019	\$	_	\$	_	\$ _	\$	_
State agency and municipal obligations		11,461		11,461		3,903		3,903	3,962		3,962
Corporate bonds		1,000		973		1,000		904	1,000		843
Government mortgage-backed securities		334		362		451		485	939		999
Total securities held to maturity	\$	13,816	\$	13,815	\$	5,354	\$	5,292	\$ 5,901	\$	5,804

At December 31, 2013, the carrying value of BWFG's investment securities portfolio totaled \$42.4 million and represented 5% of total assets, compared to \$46.4 million and 8% of total assets at December 31, 2012. This decrease of \$4.0 million, or 9%, primarily reflects sales and calls of available-for-sale state agency and municipal obligations and corporate bonds, partially offset by the purchase of a held to maturity municipal bond. At December 31, 2013, BWFG held a municipal bond issued by Stamford Housing Authority, which had amortized cost and fair value of \$7.6 million and represented 11% of shareholder's equity. Sales of available-for-sale securities reflected BWFG's strategy to reduce the duration of the portfolio. Realized gains of \$648 thousand, recorded in noninterest income, resulted from security sales totaling \$9.4 million during the year ended December 31, 2013.

The net unrealized gain position on BWFG's investment portfolio at December 31, 2013 and 2012 was \$695 thousand and \$2.4 million, respectively and included gross unrealized losses of \$349 thousand and \$118 thousand, respectively, as of December 31, 2013 and 2012. The gross unrealized losses at December 31, 2013 were concentrated in U.S. Government and agency obligations reflecting interest rate fluctuation. At December 31, 2012, gross unrealized losses were concentrated in corporate bonds and reflected the low interest rate environment as spreads tightened subsequent to purchasing these securities. At December 31, 2013, BWFG determined that there had been no deterioration in credit quality subsequent to purchase and believes that all unrealized losses are temporary. All of BWFG's investment securities are investment grade.

The following tables summarize the amortized cost and weighted average yield of debt securities in BWFG's investment securities portfolio as of December 31, 2013 and 2012, based on remaining period to contractual maturity. Information for mortgage-backed securities is based on the final contractual maturity dates without considering repayments and prepayments.

At December 31, 2013	Due Withi	in 1 Year	Due 1	- 5 Years	Due 5 -	10 Years	Due After 10 Years		
(Dollars in thousands)	Amount	Yield	Amount	Yield	Amount	Yield	Amount	Yield	
Available for									
Sale:									
U.S. Government and agency obligations State agency and	\$ —	— %	\$ 1,000	1.29%	\$ 4,997	1.51%	\$ —	— %	
municipal obligations	_	_	_	_	3,125	4.07	8,480	4.20	
Corporate bonds	1,019	6.38	8,147	4.05	_	_	_		

Edgar Filing: Bankwell Financial Group, Inc. - Form S-4

At December 31, 2013	Due Withi	n 1 Year	Due 1 -	- 5 Years	Due 5 –	10 Years	Due After 1	0 Years
Government mortgage-backed securities	_	_	_	_	_	_	1,133	5.23
Total available for sale securities Held to Maturity:	\$ 1,019	6.38%	\$ 9,147	3.74%	\$ 8,122	2.49%	\$ 9,613	4.32%
U.S. Government and agency obligations	\$ —	— %	\$ 1,021	1.38%	\$ —	— %	\$ —	— %
State agency and municipal obligations	_	_	_	_	_	_	11,461	4.50
Corporate bonds Government	_	_	_	_	1,000	2.90	_	_
mortgage-backed securities Total held to	_	_	_	_	_	_	334	5.50
maturity securities	\$ —	— %	\$ 1,021	1.38%	\$ 1,000	2.90%	\$ 11,795	4.53%
71								

At December 31, 2012	Due W Ye		Due 1 -	- 5 Years	<b>Due 5</b> –	10 Years	Due After	10 Years
(Dollars in thousands)	Amount	Yield	Amount	Yield	Amount	Yield	Amount	Yield
Available for Sale:								
U.S. Government								
and agency	<b>\$</b> —	%	\$ —	_ %	\$ 5,997	1.47%	\$ —	— %
obligations	Ψ	70	Ψ	70	Ψ 3,221	1.17 70	Ψ	70
State agency and								
municipal					3,631	3.92	13,405	4.25
obligations								
Corporate bonds	499	4.80	11,113	3.72	2,069	4.97		_
Government								
mortgage-backed securities	_		_			_	1,872	5.12
Total available	¢ 400	4.00.07	¢ 11 112	2.72.0	¢ 11.607	2.05.01	¢ 15 277	1260
for sale securities	\$ 499	4.80%	\$ 11,113	3.72%	\$ 11,697	2.85%	\$ 15,277	4.36%
Held to Maturity:								
State agency and								
municipal	\$ <i>-</i>	— %	\$ —	— %	\$ —	— %	\$ 3,903	4.25%
obligations					1 000	2.00		
Corporate bonds Government	_				1,000	2.00		_
							451	5.50
mortgage-backed securities		_		_	<del></del>	_	431	3.30
Total held to								
maturity	<b>\$</b> —	%	\$ —	_ %	\$ 1,000	2.00%	\$ 4,354	4.38%
securities	,		•		, ,		. ,	

#### Bank Owned Life Insurance or BOLI

BOLI amounted to \$10.0 million as of December 31, 2013, reflecting BWFG's purchase of \$10.0 million in life insurance coverage in the fourth quarter of 2013. The purchase of life insurance policies results in an income-earning asset on BWFG's consolidated balance sheet that provides monthly tax-free income to BWFG and also provides a means to mitigate increasing employee benefit costs. BWFG expects to benefit from the BOLI contracts as a result of the tax-free growth in cash surrender value and death benefits that are expected to be generated over time. BOLI is included in BWFG's Consolidated Balance Sheets at its cash surrender value. Increases in the cash surrender value are reported as a component of noninterest income in BWFG's Consolidated Statements of Income.

#### Sources of Funds

BWFG's sources of funds include deposits, brokered certificates of deposit, FHLBB borrowings and proceeds from the sales, maturities and payments of loans and investment securities. Total deposits represented 85% of BWFG's total assets at December 31, 2013. While scheduled loan and securities repayments are a relatively stable source of funds, loan and investment security prepayments and deposit inflows are influenced by prevailing interest rates and local economic conditions and are inherently uncertain.

#### Deposits

BWFG offers a wide variety of deposit products and rates to consumer and business customers consistent with FDIC regulations. BWFG's pricing committee meets regularly to determine pricing and marketing initiatives. In addition to being an important source of funding for BWFG, deposits also provide an ongoing stream of fee revenue.

BWFG participates in the Certificate of Deposit Account Registry Service, or CDARS, program. BWFG uses CDARS to place customer funds into certificate of deposit accounts issued by other participating banks. These transactions occur in amounts that are less than FDIC insurance limits to ensure that deposit customers are eligible for FDIC insurance on the full amount of their deposits. Reciprocal amounts of deposits are received from other participating banks that do the same with their customer deposits, and, to a lesser extent, BWFG also executes one-way buy transactions. CDARS deposits are considered to be brokered deposits for bank regulatory purposes. BWFG considers the reciprocal deposit balances to be in-market deposits as distinguished from traditional out-of-market brokered deposits.

Time deposits may also be generated through the use of a listing service. BWFG subscribes to a listing service, accessible to financial institutions, in which BWFG may advertise BWFG's time deposit rates in exchange for a set subscription fee. Interested financial institutions then contact BWFG directly to acquire a time certificate of deposit. There is no third party brokerage service involved in this transaction.

The following table sets forth the composition of BWFG's deposits for the dates indicated.

	At December 31,											
		20	13		20	12	20	11				
(Dollars in thousands)	Originated	Acquired	Total	Percent	Amount	Percent	Amount	Percent				
Noninterest-bearing demand	\$102,530	\$16,088	\$118,618	17.93 %	\$78,120	16.91 %	\$74,735	20.36 %				
NOW	61,560	12,092	73,652	11.13	33,722	7.30	29,036	7.91				
Money Market	143,033	21,546	164,579	24.88	94,090	20.36	81,202	22.12				
Savings	99,225	8,467	107,692	16.28	136,101	29.45	61,864	16.85				
Time certificates of deposit	158,071	9,369	167,440	25.31	75,466	16.33	83,346	22.70				
CDARS	29,564		29,564	4.47	44,582	9.65	36,932	10.06				
Total deposits	\$593,983	\$67,562	\$661,545	100.00%	\$462,081	100.00%	\$367,115	100.00%				

Total deposits were \$661.5 million at December 31, 2013, an increase of \$199.4 million, or 43%, from balance at December 31, 2012. Of the total increase, \$67.6 million, or 15%, was attributable to BWFG's acquisition of The Wilton Bank and \$131.8 million, or 28%, was attributable to growth in all deposit categories except savings accounts. Time deposits, excluding CDARS, increased by \$92.0 million, or 122%, from year-end 2012, reflecting new certificate of deposit products with nine to twelve-month and one to three-year maturities as well as deposits generated through the listing service. Time deposits were \$167.4 million at December 31, 2013 compared to the December 31, 2012 balance of \$75.5 million and CDARS deposits were \$29.6 million at December 31, 2013 compared to \$44.6 million at December 31, 2012. Reciprocal customer deposits comprised \$27.6 million, or 93%, of BWFG's total CDARS balance at December 31, 2013.

During 2013, money market accounts increased \$70.5 million, or 75%, reflecting promotions for BWFG's premium money market accounts including an attractive guaranteed rate for six months. Noninterest-bearing demand deposits grew by \$40.5 million, or 52%, and NOW accounts increased \$39.9 million, or 118% due, in part, to product promotions and increased efforts to cross-sell BWFG's products. Savings accounts were \$107.7 million at December 31, 2013, down by \$28.4 million, or 21%, from December 31, 2012.

At December 31, 2013 and 2012, time deposits and CDARS, with a denomination of \$100 thousand or more totaled \$150.8 million and \$91.7 million, respectively, maturing during the periods indicated in the table below:

	December 31,							
(In thousands)	2013	2012						
Maturing:	\$ 71,221	\$	59,060					
• Within 3 months After 3 but within 6 months	22,236		6,062					
After 6 months but within 1 year	40,204		11,505					
After 1 year	\$ 17,152 150,813	\$	15,038 91,665					

### Borrowings

Bankwell Bank is a member of the FHLBB, which is part of a twelve district Federal Home Loan Bank System. Members are required to own capital stock of the FHLBB, and borrowings are collateralized by qualifying assets not otherwise pledged (principally single-family residential mortgage loans and securities). The maximum amount of credit that the FHLBB will extend varies from time to time, depending on its policies and the amount of qualifying

collateral the member can pledge. Bankwell Bank had satisfied its collateral requirement at December 31, 2013. BWFG utilizes advances from the FHLBB as part of BWFG's overall funding strategy and to meet short-term liquidity needs. Total FHLBB advances were \$44.0 million at December 31, 2013 compared to \$91.0 million at December 31, 2012. The decrease of \$47.0 million, or 52%, reflects less demand for FHLBB borrowings due to strong deposit growth during 2013.

Advances payable to the FHLBB include short-term advances with original maturity dates of one year or less. The following table sets forth certain information concerning short-term FHLBB advances as of and for the periods indicated in the following table:

(Dollars in thousands)	Year Ended December 31,								
As of and for the period ending:		2013			2012			2011	
Average amount outstanding during the period	\$	39,16	7	\$	29,25	0	\$	10,41	7
Amount outstanding at end of period		12,00	0		51,00	0		29,00	0
Highest month end balance during the period		60,00	0		51,00	0		36,00	0
Weighted average interest rate at end of period		0.41	%		0.21	%		0.17	%
Weighted average interest rate during the period		0.28	%		0.23	%		0.24	%

## Liquidity and Capital Resources

### Liquidity Management

Liquidity is defined as the ability to generate sufficient cash flows to meet all present and future funding requirements at reasonable costs. BWFG's primary source of liquidity is deposits, which funded approximately 79% of BWFG's total average assets in 2013 and 2012. While BWFG's generally preferred funding strategy is to attract and retain low cost deposits, BWFG's ability to do so is affected by competitive interest rates and terms in the marketplace. Other sources of funding include discretionary use of purchased liabilities (e.g., FHLBB term advances and other borrowings), cash flows from BWFG's investment securities portfolios, loan repayments and earnings. Investment securities designated as available-for-sale may also be sold in response to short-term or long-term liquidity needs.

BWFG's and Bankwell Bank's liquidity positions are monitored daily by management. Bankwell Bank's board of directors has authorized BWFG's ALCO, as ALCO for Bankwell Bank's board of directors. ALCO establishes guidelines to ensure maintenance of prudent levels of liquidity. ALCO reports to Bankwell Bank's board of directors, as well as BWFG's board of directors.

Bankwell Bank has a detailed liquidity funding policy and a contingency funding plan that provide for the prompt and comprehensive response to unexpected demands for liquidity. BWFG employs a stress testing methodology to estimate needs for contingent funding that could result from unexpected outflows of funds in excess of "business as usual" cash flows. Bankwell Bank has established collateralized borrowing capacity with the Federal Reserve Bank of Boston and also maintains additional collateralized borrowing capacity with the FHLBB in excess of levels used in the ordinary course of business. BWFG's sources of liquidity include cash, unpledged investment securities, borrowings from the FHLBB and the brokered deposit market. At December 31, 2013, BWFG's liquidity sources totaled \$424.1 million and represented 54% of total assets, compared to \$194.0 million and 32% of total assets at December 31, 2012 and \$125.1 million and 26% of total assets at December 31, 2011.

The following table shows BWFG's available liquidity, by source, as of the dates indicated.

	December 31,									
(In thousands)		2013		2012	2011					
Available cash	\$	81,888	\$	28,777	\$	6,941				
Unpledged investment securities		2,536		5,426		34,737				
Net borrowing capacity		339,681		159,801		83,464				
Total liquidity	\$	424,105	\$	194,004	\$	125,142				

Changes in the balances of BWFG's sources of liquidity have largely resulted from funding new loan growth primarily from increases in BWFG's deposits, and proceeds from commercial mortgage loan sales and BWFG's investment

securities portfolio, including calls, maturities and sales of available-for-sale investment securities that have not been fully reinvested. Using deposits to fund loan growth has allowed BWFG to reduce BWFG's balance of and reliance on borrowings from the FHLBB, which has in turn, increased BWFG's borrowing capacity. Also increasing BWFG's borrowing capacity is an increase in 74

available mortgage loans to be pledged as collateral, reflecting growth in BWFG's residential and commercial mortgage loan portfolios. The decrease in BWFG's unpledged investment securities relates to BWFG's deliberate reduction of the investment securities portfolio. BWFG's available cash has increased, reflecting acquired balances from The Wilton Bank and the timing of the receipt of proceeds from sales of commercial real estate loans and to cover higher operating expenses as BWFG grows.

### Capital Resources

Total shareholders' equity was \$69.5 million at December 31, 2013, compared to \$51.5 million at December 31, 2012. The \$18.0 million, or 35%, increase primarily reflected proceeds of \$13.2 million from BWFG's two capital raises, as well as net income of \$5.2 million for the year ended December 31, 2013 and a decrease of \$1.1 million in the fair value of available for sale securities, largely resulting from securities sales. The ratio of total equity to total assets was 8.91% at December 31, 2013, which compares to 8.45% at December 31, 2012. Tangible book value per common share at December 31, 2013 and 2012 was \$15.46 and \$14.50, respectively.

Bankwell Bank is subject to various regulatory capital requirements administered by the federal banking agencies. Failure to meet minimum capital requirements can initiate certain mandatory and possibly additional discretionary actions by regulators that, if undertaken, could have a direct material effect on BWFG's financial statements. Under capital adequacy guidelines and the regulatory framework for prompt corrective action, Bankwell Bank must meet specific capital guidelines that involve quantitative measures of the assets, liabilities, and certain off-balance-sheet items as calculated under regulatory accounting practices. The capital amounts and classification are also subject to qualitative judgments by the regulators about components, risk weightings, and other factors.

Quantitative measures established by regulation to ensure capital adequacy require Bankwell Bank to maintain minimum amounts and ratios of total and Tier 1 capital to risk-weighted assets and of Tier 1 capital to average assets, as defined by regulation. At December 31, 2013, Bankwell Bank met all capital adequacy requirements to which it was subject and exceeded the regulatory minimum capital levels to be considered well-capitalized under the regulatory framework for prompt corrective action.

In 2011, BWFG elected to participate in the Treasury's Small Business Lending Fund Program, or SBLF. The SBLF is a \$30 billion fund established under the Small Business Jobs Act of 2010 to encourage lending to small businesses by providing Tier 1 Capital to qualified community banks with assets of less than \$10 billion. The SBLF funding expanded BWFG's ability to lend to small businesses, which will in turn help stimulate the economy and promote job growth.

On August 4, 2011, the Treasury approved BWFG's request to repay the Treasury's preferred stock investment through participation in the SBLF. We sold 10,980 shares of Senior Non-Cumulative Perpetual Preferred Stock, Series C, no par value, or Series C Preferred Stock, having a liquidation preference of \$1,000 per preferred share, to the Treasury and simultaneously repurchased all of the Series A Preferred Stock and Series B Preferred Stock sold to the Treasury in 2009. The transaction resulted in net capital proceeds to BWFG of \$5.9 million, of which at least 90% was invested in Bankwell Bank as Tier 1 Capital.

BWFG's shareholders are entitled to dividends when and if declared by BWFG's board of directors out of funds legally available. Connecticut law prohibits BWFG from paying cash dividends except from BWFG's net profits, which are defined by state statutes. The payment of dividends is subject to additional restrictions in connection with BWFG's Series C Preferred Stock. In the years ended December 31, 2013, 2012 and 2011, BWFG declared and paid cash dividends on BWFG's Series C Preferred Stock of \$111 thousand, \$132 thousand and \$206 thousand, respectively. To date, BWFG has not declared or paid dividends on BWFG's common stock. BWFG did not repurchase any of its common stock during the years ended December 31, 2013, 2012 or 2011.

## **Contractual Obligations**

The following table summarizes BWFG's contractual obligations to make future payments as of December 31, 2013. Payments for borrowings do not include interest. Payments related to leases are based on actual payments specified in the underlying contracts.

75

	Payments Due by Period										
(In thousands)	Total		Less Than 1 Year 1 - 3 Yea		- 3 Year	ars 4 – 5 Years			After Years		
Contractual Obligations:											
FHLB advances	\$	44,000	\$	22,000	\$	2,000	\$	20,000	\$		
Operating lease agreements		10,897		1,718		2,910		2,079		4,190	
Time deposits with stated maturity dates		197,004		173,265		18,001		5,738		_	
Total contractual obligations	\$	251,901	\$	196,983	\$	22,911	\$	27,817	\$	4,190	

#### **Off-Balance Sheet Instruments**

In the normal course of business, BWFG is a party to financial instruments with off-balance sheet risk to meet the financing needs of BWFG's customers. These financial instruments include commitments to extend credit and involve, to varying degrees, elements of credit and interest rate risk in excess of the amounts recognized in the financial statements. The contractual amounts of these instruments reflect the extent of involvement BWFG has in particular classes of financial instruments.

BWFG enters into contractual commitments to extend credit, normally with fixed expiration dates or termination clauses, at specified rates and for specific purposes. Substantially all of Bankwell Bank's commitments to extend credit are contingent upon customers maintaining specific credit standards at the time of loan funding. Bankwell Bank minimizes its exposure to loss under these commitments by subjecting them to credit approval and monitoring procedures.

Commitments to extend credit totaled \$117.9 million and \$104.8 million, respectively at December 31, 2013 and 2012. The following table summarizes BWFG's commitments to extend credit as of the dates indicated. Since commitments associated with letters of credit and commitments to extend credit may expire unused, the amounts shown do not necessarily reflect the actual future cash funding requirements. BWFG manages its liquidity in light of the aggregate amounts of commitments to extend credit and outstanding standby letters of credit in effect from time to time to ensure that BWFG will have adequate sources of liquidity to fund such commitments and honor drafts under such letters of credit.

As of December 31, 2013		Amount of Commitment Expiration per Period										
(In thousands)	Total			Less Than 1 Year		1 - 3 Years		4 – 5 Years		After 5 Years		
Other Commitments: Loan commitments	\$	61,633	\$	35,236	\$	7,528	\$	5,267	\$	13,602		
Undisbursed construction loans		44,670		7,613		6,600		_		30,457		
Unused home equity lines of credit		11,575		143		823		1,061		9,548		
Total other commitments	\$	117,878	\$	42,992	\$	14,951	\$	6,328	\$	53,607		
As of December 31, 2012		Am	ount	of Comm	itme	nt Expirat	ion	per Period	d			
(In thousands)	,	Γotal		s Than Year	1	- 3 Years	4	- 5 Year	S	After 5 Years		
Other Commitments:												

Edgar Filing: Bankwell Financial Group, Inc. - Form S-4

As of December 31, 2012	<b>Amount of Commitment Expiration per Period</b>									
Loan commitments	\$ 39,339	\$	11,828	\$	4,679	\$	7,077	\$	15,755	
Undisbursed construction loans	54,705		26,601		6,350		5,748		16,006	
Unused home equity lines of credit	10,714		127		_		_		10,587	
Total other commitments	\$ 104,758	\$	38,556	\$	11,029	\$	12,825	\$	42,348	

## Recently Issued Accounting Pronouncements

See Note 1 to BWFG's Consolidated Financial Statements contained elsewhere in this prospectus for details of recently issued accounting pronouncements and their expected impact on BWFG's financial statements.

76

Asset/Liability Management and Interest Rate Risk

An effective asset/liability management process must balance the risks and rewards from both short and long-term interest rate risks in determining management strategy and action. BWFG's ALCO facilitates and manages this process with the primary goal of maximizing net income and net economic value over time in changing interest rate environments, subject to board of director approved risk limits. ALCO regularly reviews various earnings at risk scenarios for changes in rates, as well as longer-term earnings at risk greater than five years.

The principal strategies BWFG uses to manage interest rate risk include (i) emphasizing the origination, purchase and retention of adjustable rate loans, and the origination and purchase of loans with maturities matched with those of the deposits and borrowings funding the loans, (ii) investing in debt securities with relatively short maturities and/or average lives and (iii) classifying a significant portion of its investment portfolio as available for sale so as to provide sufficient flexibility in liquidity management. By BWFG's strategy of limiting Bankwell Bank's risk to rising interest rates, BWFG is also limiting the benefit of falling interest rates.

BWFG measures interest rate risk using simulation analysis to calculate earnings and equity at risk. These risk measures are quantified using simulation software from one of the leading firms in the field of asset/liability modeling. Key assumptions relate to the behavior of interest rates and spreads, prepayment speeds and the run-off of deposits. From such simulations, interest rate risk, or IRR, is quantified and appropriate strategies are formulated and implemented. BWFG manages IRR by using two primary risk measurement techniques: simulation of net interest income and simulation of economic value of equity. These two measurements are complementary and provide both short-term and long-term risk profiles for BWFG. Because income simulations assume that BWFG's balance sheet will remain static over the simulation horizon, the results do not reflect adjustments in strategy that ALCO could implement in response to rate shifts.

BWFG uses net interest income at risk simulation to measure the sensitivity of net interest income to changes in market rates over a forward twelve-month period. This simulation captures underlying product behaviors, such as asset and liability re-pricing dates, balloon dates, interest rate indices and spreads, rate caps and floors, as well as other behavioral attributes. The simulation of net interest income also requires a number of key assumptions such as: (i) future balance sheet volume and mix assumptions that are management judgments based on estimates and historical experience; (ii) prepayment projections for loans and securities that are projected under each interest rate scenario using internal and external mortgage analytics; (iii) new business loan rates that are based on recent new business origination experience; and (iv) deposit pricing assumptions that are based on Office of the Comptroller of the Currency, or OCC, guidelines for non-maturity deposits reflecting Bankwell Bank's limited history and management judgment. Combined, these assumptions can be inherently uncertain, and as a result, actual results may differ from simulation forecasts due to the timing, magnitude and frequency of interest rate changes, future business conditions, as well as unanticipated changes in management strategies.

BWFG uses two sets of standard scenarios to measure net interest income at risk. For the "core" scenario, rate changes are ramped over a twelve-month horizon based upon a parallel yield curve shift and then maintained at those levels over the remainder of the simulation horizon. Parallel shock scenarios assume instantaneous parallel movements in the yield curve compared to a flat yield curve scenario. Simulation analysis involves projecting a future balance sheet structure and interest income and expense under the various rate scenarios. Internal policy regarding internal rate risk simulations currently specifies that for instantaneous parallel shifts of the yield curve, estimated net income at risk for the subsequent one-year period should not decline by more than: 6% for a 100 basis point shift; 12% for a 200 basis point shift; and 18% for a 300 basis point shift.

The following tables set forth the estimated percentage change in BWFG's net interest income at risk over one-year simulation periods beginning December 31, 2013 and 2012.

Parallel Ramp	Estimated Percent Change in Net Interest Income At December 31,						
Rate Changes (basis points)	2013	2012					
-100	(0.73)%	(0.58)%					
+200	(3.63)	(5.69)					

Parallel Shock	in Net Interest Income At December 31,							
Rate Changes (basis points)	2013	2012						
-100	(1.97)%	(1.55)%						
+100	(3.18)	(5.10)						
+200	(5.93)	(9.92)						
+300	(10.20)	(16.56)						

The net interest income at risk simulation results indicate that as of December 31, 2013, BWFG is liability sensitive over the twelve-month forecast horizon, reflecting the high concentration of adjustable rate loans in BWFG's loan portfolio. At current rate levels and a "static" balance sheet, net interest income is projected to exhibit a slight downward trend as investment and loan cashflow continues to reinvest into current lower rates with minimal relief from funding cost reductions. In a rising rate environment, ALCO estimates that the negative exposure of net interest income compared to the current rate level results from funding cost increases outweighing the benefit of assets repricing into higher yields. If rates were to fall further, ALCO projects that net interest income would trend below the current rate level as funding cost relief quickly becomes exhausted as deposit rates reach their implied floors, while asset yields continue to receive pressure as cashflows would be accelerated by faster prepayment speeds and call options on bonds. BWFG conducts economic value of equity at risk simulation in tandem with net interest income simulations, to ascertain a longer term view of BWFG's interest rate risk position by capturing longer-term re-pricing risk and options risk embedded in the balance sheet. It measures the sensitivity of economic value of equity to changes in interest rates. Economic value of equity at risk simulation values only the current balance sheet and does not incorporate the growth assumptions used in income simulation. As with the net interest income simulation, this simulation captures product characteristics such as loan resets, re-pricing terms, maturity dates, rate caps and floors. Key assumptions include loan prepayment speeds, deposit pricing elasticity and non-maturity deposit attrition rates. These assumptions can have significant impacts on valuation results as the assumptions remain in effect for the entire life of each asset and liability. BWFG conducts non-maturity deposit behavior studies on a periodic basis to support deposit assumptions used in the valuation process. All key assumptions are subject to a periodic review.

Base case economic value of equity at risk is calculated by estimating the net present value of all future cash flows from existing assets and liabilities using current interest rates. The base case scenario assumes that future interest rates remain unchanged.

The following table sets forth the estimated percentage change in BWFG's economic value of equity at risk, assuming various shifts in interest rates.

Davallal Charle	Estimated Po	ercent Change				
Parallel Shock	in Economic Value of Equity					
	At Dece	ember 31,				
Rate Changes (basis points)	2013	2012				

Edgar Filing: Bankwell Financial Group, Inc. - Form S-4

Danallal Chasle	Estimated Percent Change							
Parallel Shock	in Economic Value of Equity							
-100	(4.30)%	(4.39)%						
+100	(9.30)	(17.06)						
+200	(20.10)	(34.69)						
+300	(29.20)	(51.07)						

While ALCO reviews and updates simulation assumptions and also periodically back-tests the simulation results to ensure that the assumptions are reasonable and current, income simulation may not 78

always prove to be an accurate indicator of interest rate risk or future net interest margin. Over time, the repricing, maturity and prepayment characteristics of financial instruments and the composition of BWFG's balance sheet may change to a different degree than estimated. Simulation modeling assumes a static balance sheet, with the exception of certain modeled deposit mix shifts from low-cost core savings deposits to higher-cost time deposits in rising rate scenarios as noted above. Due to the low current level of market interest rates, the banking industry has experienced relatively strong growth in low-cost FDIC-insured core savings deposits over the past several years. ALCO recognizes that a portion of these increased levels of low-cost balances could shift into higher yielding alternatives in the future, particularly if interest rates rise and as confidence in financial markets strengthens, and has modeled increased amounts of deposit shifts out of these low-cost categories into higher-cost alternatives in the rising rate simulation scenarios presented above.

It should be noted that the static balance sheet assumption does not necessarily reflect BWFG's expectation for future balance sheet growth, which is a function of the business environment and customer behavior. Another significant simulation assumption is the sensitivity of core savings deposits to fluctuations in interest rates. Income simulation results assume that changes in both core savings deposit rates and balances are related to changes in short-term interest rates. The assumed relationship between short-term interest rate changes and core deposit rate and balance changes used in income simulation may differ from ALCO's estimates. Lastly, mortgage-backed securities and mortgage loans involve a level of risk that unforeseen changes in prepayment speeds may cause related cash flows to vary significantly in differing rate environments. Such changes could affect the level of reinvestment risk associated with cash flow from these instruments, as well as their market value. Changes in prepayment speeds could also increase or decrease the amortization of premium or accretion of discounts related to such instruments, thereby affecting interest income.

### Impact of Inflation

BWFG's financial statements and related data contained in this prospectus have been prepared in accordance with GAAP, which require the measure of financial position and operating results in terms of historic dollars, without considering changes in the relative purchasing power of money over time due to inflation.

Inflation generally increases the costs of funds and operating overhead, and to the extent loans and other assets bear variable rates, the yields on such assets. Unlike most industrial companies, virtually all of the assets and liabilities of a financial institution are monetary in nature. As a result, interest rates generally have a more significant effect on the performance of a financial institution than the effects of general levels of inflation. In addition, inflation affects a financial institution's cost of goods and services purchased, the cost of salaries and benefits, occupancy expense and similar items. Inflation and related increases in interest rates generally decrease the market value of investments and loans held and may adversely affect liquidity, earnings and shareholders' equity.

### Critical Accounting Policies and Estimates

The discussion and analysis of BWFG's results of operations and financial condition are based on BWFG's consolidated financial statements, which have been prepared in accordance with GAAP and with general practices within the financial services industry. The preparation of financial statements in conformity with GAAP requires BWFG to make significant estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses. Actual results could differ from BWFG's current estimates, as a result of changing conditions and future events. The current economic environment has increased the degree of uncertainty inherent in these significant estimates.

BWFG believes that accounting estimates for the allowance for loan losses, fair values of securities and deferred taxes are particularly critical and susceptible to significant near-term change.

79

Allowance for Loan Losses

Determining an appropriate level of allowance for loan losses necessarily involves a high degree of judgment. BWFG uses a methodology to systematically measure the amount of estimated loan loss exposure inherent in the loan portfolio for purposes of establishing a sufficient allowance for loan losses. The methodology includes three elements: (1)

• Loss allocations are identified for individual loans deemed to be impaired in accordance with GAAP. Impaired loans are loans for which it is probable that Bankwell Bank will not be able to collect all amounts due according to the contractual terms of the loan agreements and all loans restructured in a troubled debt restructuring. Impaired loans do not include large groups of smaller-balance homogeneous loans that are collectively evaluated for impairment, which consist of most residential mortgage loans and consumer loans. Impairment is measured on a discounted cash flow method based upon the loan's contractual effective interest rate, or at the loan's observable market price, or if the loan is collateral dependent, at the fair value of the collateral less costs to sell. For collateral dependent loans, management may adjust appraised values to reflect estimated market value declines or apply other discounts to appraised values for unobservable factors resulting from its knowledge of circumstances associated with the property.

(2)

• Loss allocations for non-impaired loans are based on historical loss experience, credit, grade, delinquency factors and other similar credit quality indicators, adjusted for qualitative factors. Qualitative factors include, but are not limited to, the value of underlying collateral, concentrations of credit, current economic conditions, the state of the business cycle and competitive and regulatory issues.

Individual commercial loans and commercial mortgage loans not deemed to be impaired are evaluated using an internal rating system and the application of loss allocation factors. The loan rating system is described under the caption "Credit quality indicators" in Note 5 of the Notes to Consolidated Financial Statements. The loan rating system and the related loss allocation factors take into consideration parameters including the borrower's financial condition, the borrower's performance with respect to loan terms, and the adequacy of collateral. BWFG periodically reassesses and revises the loss allocation factors used in the assignment of loss exposure to appropriately reflect BWFG's analysis of migrational loss experience. BWFG analyzes historical loss experience over periods deemed to be relevant to the inherent risk of loss in the commercial loans and commercial mortgage loan portfolios as of the balance sheet date. BWFG adjusts loss allocations for various factors including trends in real estate values, trends in rental rates on commercial real estate, and BWFG's assessments of credit risk associated with certain industries and an ongoing trend toward larger credit relationships.

Portfolios of more homogeneous populations of loans, including the various categories of residential mortgages and consumer loans are analyzed as groups taking into account delinquency ratios and other indicators and BWFG's historical loss experience for each type of credit product. BWFG analyzes historical loss experience over periods deemed to be relevant to the inherent risk of loss in residential mortgage and consumer loan portfolios as of the balance sheet date. BWFG periodically updates these analyses and adjust the loss allocations for various factors that BWFG believes are not adequately presented in historical loss experience including trends in real estate values, changes in unemployment levels and increases in delinquency levels. These factors are also evaluated taking into account the geographic location of the underlying loans.

(3)

• An unallocated allowance may or may not be required and is for measurement imprecision attributable to uncertainty in the underlying assumptions used in the methodologies for estimating specific and general losses in the portfolio.

Because the methodology is based upon historical loss experience and trends, current economic data as well as management's judgment, factors may arise that result in different estimations. Adversely different conditions or assumptions could lead to increases in the allowance. In addition, various regulatory agencies periodically review the allowance for loans losses. Such agencies may require additions to the allowance based on their judgments about information available to them at the time of their examination. As of December 31, 2013, BWFG's management believes that the allowance is adequate and consistent with asset quality and delinquency indicators.

BWFG's Audit Committee of the board of directors is responsible for oversight of the loan review process. This process includes review of Bankwell Bank's procedures for determining the adequacy of the allowance for loan losses, administration of its internal credit rating systems and the reporting and monitoring of credit granting standards. Valuation of Investment Securities

Securities that BWFG has the ability and intent to hold until maturity are classified as held-to-maturity and are accounted for using historical cost, adjusted for amortization of premium and accretion of discount. Securities available for sale are carried at fair value, with any unrealized gains and losses, net of taxes, reported as accumulated other comprehensive income or loss in shareholders' equity. The fair values of securities are based on either quoted market prices, third party pricing services or third party valuation specialists. When the fair value of an investment security is less than its amortized cost basis, BWFG assesses whether the decline in value is other-than-temporary. BWFG considers whether evidence indicating the cost of the investment is recoverable outweighs evidence to the contrary. Evidence considered in this assessment includes the reasons for impairment, the severity and duration of the impairment, changes in the value subsequent to the reporting date, forecasted performance of the issuer, changes in the dividend or interest payment practices of the issuer, changes in the credit rating of the issuer or the specific security, and the general market condition in the geographic area or industry the issuer operates in.

Future adverse changes in market conditions, continued poor operating results of the issuer, projected adverse changes in cash flows which might impact the collection of all principal and interest related to the security, or other factors could result in further losses that may not be reflected in an investment's current carrying value, possibly requiring an additional impairment charge in the future.

#### **Deferred Taxes**

BWFG uses the asset and liability method of accounting for income taxes. Under this method, deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. If current available information raises doubt as to the realization of the deferred tax assets, a valuation allowance is established. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. Significant judgment is exercised in evaluating the amount and timing of recognition of the resulting tax liabilities and assets, including projections of future taxable income. These judgments and estimates are reviewed continually as regulatory and business factors change. Emerging Growth Company

The JOBS Act permits BWFG, as an "emerging growth company", to take advantage of an extended transition period to comply with new or revised accounting standards and not commence complying with new or revised accounting standards until private companies must do so. Under the JOBS Act, BWFG may make an irrevocable election to "opt out" of that extended transition period and comply with new or revised accounting standards when public companies that are not emerging growth companies must commence complying with those standards. BWFG has elected to "opt out" of the extended transition period.

81

The Wilton Bank Selected Financial Information As of September 30, 2013 and December 31, 2012 and 2011 and For the Nine Months Ended September 30, 2013 and 2012 and the Years Ended December 31, 2012 and 2011.

This section presents The Wilton Bank management's presenting on The Wilton Bank's financial condition and result

This section presents The Wilton Bank management's perspective on The Wilton Bank's financial condition and results of operations. The following discussion and analysis should be read in conjunction with the financial statements and related notes of The Wilton Bank contained elsewhere in this prospectus. To the extent that this discussion describes prior performance, the descriptions relate only to the periods listed, which may not be indicative of future financial outcomes. In addition to historical information, this discussion contains forward-looking statements that involve risks, uncertainties and assumptions that could cause results to differ materially from management's expectations. Factors that could cause such differences are discussed in the sections titled "Cautionary Note Regarding Forward-Looking Statements" and "Risk Factors." BWFG assumes no obligation to update any of these forward-looking statements. General

The Wilton Bank is a state chartered commercial bank located in Wilton, Connecticut, whose deposits are insured by the Federal Deposit Insurance Corporation, or the FDIC. The Wilton Bank provides a full range of banking services to commercial and consumer customers, primarily located within its community and the surrounding area. The Wilton Bank is subject to competition from other financial institutions throughout the region. The Wilton Bank is also subject to the regulations of certain federal and state regulatory agencies and undergoes periodic examinations by those regulatory authorities.

The Wilton Bank was acquired by BWFG, on November 5, 2013.

The following discussion and analysis presents The Wilton Bank's results of operations and financial condition for the periods presented.

#### Overview

Beginning in 2007, softening real estate markets, and generally weak economic conditions led to declines in collateral values and stress on the cash flows of borrowers. As a result of The Wilton Bank's lending concentrations in construction and development loans, The Wilton Bank's loan portfolio was severely affected. These adverse economic conditions continued into 2013 placing further stress on The Wilton Bank's borrowers, resulting in increases in charge-offs, delinquencies and non-performing loans, and in some instances, lower valuations for The Wilton Bank's impaired loans and other real estate owned. During 2013, The Wilton Bank continued to deal with problem assets, both nonaccrual loans and foreclosed real estate, with the effects of the artificially low interest rate environment, with the extremely competitive market for loan originations, and with the shortfall in The Wilton Bank's Tier 1 capital requirement as contained in the Consent Agreement, defined below.

In July 2010, The Wilton Bank agreed to the issuance of a formal, written Consent Agreement with the FDIC and the State of Connecticut Department of Banking, or Banking Department. Under the terms of the Consent Agreement, The Wilton Bank was required to maintain its Tier 1 capital ratio at least equal to 12% to total assets, Tier 1 risk-based capital at least equal to 12% of total risk-weighted assets, and total risk-based capital at least equal to 15% of total risk-weighted assets. The Consent Agreement further provided for certain asset growth restrictions together with the reduction of The Wilton Bank's risk position in certain classified assets, and a restriction on the extension of credit to borrowers whose loans are so criticized.

At September 30, 2013, and December 31, 2012, The Wilton Bank was not in compliance with the Consent Agreement's minimum 12% Tier 1 Capital requirement, however, all other requirements had been met. In December 2012, The Wilton Bank submitted an updated Capital Plan to the FDIC and the Banking Department. The Wilton Bank operated under the updated Capital Plan through the acquisition date of November 5, 2013, at which time the Consent Agreement ceased to apply and was not binding on the surviving bank, Bankwell Bank. Earnings Overview

As a result of the decline in The Wilton Bank's business and the restrictions imposed by its regulators, The Wilton Bank has not been profitable since 2008. The Wilton Bank has focused on dealing with problem 82

#### **TABLE OF CONTENTS**

loans and foreclosed real estate, continuing to comply with the terms of the Consent Agreement where possible, and decreasing expenses when possible.

## 2013 Earnings Summary

The Wilton Banks's net loss for the nine months ended September 30, 2013 was \$1.5 million, an increase of \$349 thousand, or 31%, compared to the first nine months of 2012. The major components of this increase were the \$193 thousand decrease in net interest income coupled with the \$146 thousand increase in noninterest expense, most notably the \$174 thousand increase in professional services as a result of legal and consulting fees related to the implementation of the capital plan.

### 2012 Earnings Summary

The Wilton Bank's net loss for the year ended December 31, 2012, was \$1.7 million, a decrease of \$1.6 million from a net loss of \$3.3 million for the year ended December 31, 2011. A major component of this decrease was the approximate \$1.4 million charge to federal income tax expense in 2011 that established a deferred-tax valuation allowance. Also impacting this decrease was the \$900 thousand provision for loan losses in 2011 without such a provision for 2012. In addition, The Wilton Bank recorded a legal settlement recovery to income on its FHLMC auction rate preferred stock of approximately \$796 thousand during 2011.

## **Results of Operations**

#### Net Interest Income

Net interest income is the difference between interest earned on loans and securities and interest paid on deposits and other borrowings, and is the primary source of The Wilton Bank's operating income. Net interest income is affected by the level of interest rates, changes in interest rates and changes in the amount and composition of interest-earning assets and interest-bearing liabilities. Included in interest income are certain loan fees, such as deferred origination fees and late charges. The average balances are principally daily averages and, for loans, include performing and non-performing balances. Interest income on loans includes the effect of deferred loan fees and costs accounted for as yield adjustments, but does not include interest on loans for which The Wilton Bank has ceased to accrue interest. Premium amortization and discount accretion are included in the respective interest income and interest expense amounts.

83

The following tables present average balance sheet information, interest income, interest expense and the corresponding average yields earned and rates paid for the nine months ended September 30, 2013 and 2012 and for the years ended December 31, 2012 and 2011.

	Nine months ended September 30,										
			2								
(Dollars in thousands)		Average Balance		nterest	Yield / Rate	Average Balance		Interest		Yield / Rate	
Assets:											
Cash and due from banks	\$	1,979	\$	_	_ %	\$	1,758	\$	_	— %	
Interest earning deposits		32,003		117	0.49		23,198		99	0.57	
Securities (1)		1,028		2	0.26		1,246		11	1.18	
Loans:											
Loans secured by		9,010		310	4.60		10,580		408	5.15	
non-residential properties		7,010		310	4.00		10,500		700	3.13	
Loans secured by residential		7,498		369	6.58		7,771		328	5.64	
properties		7,470		307	0.50		7,771		320	3.04	
Construction, development and		11,369		311	3.66		16,052		428	3.56	
land loans (2)		11,507		311	3.00		10,032		120	3.50	
Commercial and industrial		2,538		105	5.53		3,292		167	6.78	
loans		2,330		103	3.33		3,272		107	0.70	
Consumer, personal and other		1,249		64	6.85		976		56	7.66	
loans		•									
Total loans		31,664		1,159	4.89		38,671		1,387	4.79	
Total earning assets		64,695	\$	1,278	2.64%		63,115	\$	1,497	3.17%	
Other assets		6,835					7,758				
Total assets	\$	73,509				\$	72,631				
Liabilities and shareholders'											
equity:											
Deposits:											
Noninterest-bearing	\$	14,473	\$	_	— %	\$	13,894	\$	_	_ %	
NOW		12,943		5	0.08		11,577		6	0.10	
Money market		22,061		49	0.45		20,468		54	0.53	
Savings		5,085		3	0.12		5,018		8	0.32	
Time		11,391		49	0.87		12,264		65	1.06	
Total deposits		65,953		106	0.32		63,221		133	0.42	
Federal Home Loan Bank					_						
advances		65.050	Φ.	106	0.22 %		62.001	ф	100	0.40.61	
Total funding liabilities		65,953	\$	106	0.32%		63,221	\$	133	0.42%	
Other liabilities		209					210				
Shareholders' equity		7,347					9,200				
Total liabilities and	\$	73,509				\$	72,631				
shareholders' equity			φ	1 170				φ	1 264		
Net interest income			\$	1,172	2220			\$	1,364	2750	
Interest rate spread					2.32%					2.75%	
Net interest margin (3)					2.42%					2.89%	

- Average balances and yields for securities are based on amortized cost.
- (2)

(3)

84

• Includes commercial and residential real estate construction.

• Net interest income as a percentage of total earning assets.

			Years ended December 31,							
			2012					2011		
(Dollars in thousands)	Average Balance		Interest		Yield / Rate	Average Balance		Interest		Yield / Rate
Assets:										
Cash and due from banks	\$	1,824	\$	_	_ %	\$	1,650	\$		— %
Interest earning deposits		24,076		134	0.56		17,514		92	0.53
Securities (1)		1,222		14	1.15		6,019		62	1.03
Loans:										
Loans secured by		10,526		541	5.14		10,129		575	5.68
non-residential properties		10,520		511	5.11		10,12)		373	3.00
Loans secured by residential		7,883		411	5.21		9,600		397	4.14
properties		7,005			5.21		,,000		571	
Construction, development and		15,510		558	3.60		21,173		536	2.53
land loans (2)		10,010		220	2.00		21,175		220	2.00
Commercial and industrial		3,196		214	6.70		4,444		300	6.75
loans		-,					.,			
Consumer, personal and other		1,093		82	7.50		905		72	7.96
loans										
Total loans		38,208	ф	1,806	4.73		46,251	ф	1,880	4.06
Total earning assets		63,506	\$	1,954	3.08%		69,784	\$	2,034	2.91%
Other assets	4	7,711				4	7,017			
Total assets	\$	73,041				\$	78,451			
Liabilities and shareholders'										
equity:										
Deposits:	Φ	14.000	ф		O.T	Φ	12.056	ф		O.
Noninterest-bearing	\$	14,009	\$	_	— %	\$	13,056	\$	10	_ %
NOW		11,669		9	0.08		13,099		10	0.08
Money market		20,755		73	0.35		22,365		100	0.45
Savings		5,057 12,319		10	0.20		4,560		12	0.26
Time		*		85	0.69		13,806		122	0.88
Total deposits Federal Home Loan Bank		63,809		177	0.28		66,886		244	0.36
				_	_		_		_	_
advances Total funding liabilities		62 200	\$	177	0.28%		66 006	\$	244	0.36%
Total funding liabilities Other liabilities		63,809 222	Ф	1//	0.28%		66,886 251	Ф	<i>2</i> <del>44</del>	0.30%
Shareholders' equity Total liabilities and		9,010					11,314			
	\$	73,041				\$	78,451			
shareholders' equity Net interest income			\$	1 777				¢	1 700	
			Ф	1,777	2.80%			\$	1,790	2.55%
Interest rate spread					2.80%					
Net interest margin (3)					2.80%					2.57%

(1)

(2)

<sup>•</sup> Average balances and yields for securities are based on amortized cost.

• Includes commercial and residential real estate construction.

(3)

• Net interest income as a percentage of total earning assets.

Effect of changes in interest rates and volume of average earning assets and average interest-bearing liabilities. The following table shows the extent to which changes in interest rates and changes in the volume of average earning assets and average interest-bearing liabilities have affected net interest income. For each category of earning assets and interest-bearing liabilities, information is provided relating to: changes in 85

volume (changes in average balances multiplied by the prior year's average interest rates); changes in rates (changes in average interest rates multiplied by the prior year's average balances); and the total change. Changes attributable to both volume and rate have been allocated proportionately based on the relationship of the absolute dollar amount of change in each.

		Ended Septem vs 2012 crease (Decreas	Year Ended December 31, 2012 vs 2011 Increase (Decrease)					
(In thousands)	Volume	Rate	Total	Volume	Rate	Total		
Interest and dividend								
income:								
Interest earning deposits	\$ 29	\$ (11)	\$ 18	\$ 36	\$ 6	\$ 42		
Securities	(2)	(7)	(9 )	(56)	8	(48)		
Loans:								
Loans secured by	(57)	(41)	(98)	24	(58)	(34)		
non-residential properties	(37 )	(41)	(70 )	24	(30)	(34)		
Loans secured by	(13)	54	41	(50)	64	14		
residential properties	(13 )	54	71	(30 )	04	17		
Construction,								
development and land	(118)	1	(117)	(38)	60	22		
loans								
Commercial and industrial	(34)	(28)	(62)	(84)	(2)	(86)		
loans	(3.)	(20)	(02 )	(0.)	(2 )	(00)		
Consumer, personal and	13	(5)	8	14	(4)	10		
other loans								
Total loans	(209)	(19)	(228)	(134)	60	(74)		
Total change in interest	(182)	(37)	(219)	(154)	74	(80)		
and dividend income	,	,	,	,		,		
Interest expense:								
Deposits:	1	(2)	(1 )	(1 )		(1 )		
NOW	1 5	(2)	(1 )	(1 ) (7 )	(20.)	(1)		
Money market	3	(10)	(5)	2	(20)	(27)		
Savings Time	<u> </u>	(5)	(5)	(12)	(4)	(2)		
	(4 ) 2	(12)	(16)	(12)	(25) (49)	(37)		
Total change in interest	2	(29)	(27)	(18)	(49)	(67)		
Total change in interest expense	2	(29)	(27)	(18)	(49)	(67)		
Change in net interest								
income	\$ (184)	\$ (8)	\$ (192)	\$ (136)	\$ 123	\$ (13)		
HICOHIC								

Nine months ended September 30, 2013 compared to nine months ended September 30, 2012

Net interest income for the nine months ended September 30, 2013 and 2012 was \$1.2 million and \$1.4 million, respectively. The Wilton Bank's net interest margin (net interest income as a percentage of average interest-earning assets) declined 47 basis points to 2.42% for the nine month period ended September 30, 2013, compared to 2.89% for the same period in 2012. The major component of this decrease was the \$227 thousand dollar decrease in interest and fees on loans, mainly as a result of lower average balances outstanding.

Interest income for the nine months ended September 30, 2013 decreased by \$220 thousand to \$1.3 million or 15%, from the comparative 2012 period. This decrease was mainly attributable to the \$227 thousand decrease in loan income from \$1.4 million in the 2012 period to \$1.2 million on the 2013 period. Average loan balances decreased \$7.0 million from \$38.7 million in the 2012 period to \$31.7 million in the 2013 period. This decrease was partially

# Edgar Filing: Bankwell Financial Group, Inc. - Form S-4

mitigated by the decrease in average nonaccrual loans outstanding, which is a component of average loans. There was a decrease of \$3.1 million from \$9.7 million in the 2012 period to \$6.6 million in the 2013 period. In addition, there was an \$18 thousand, or 18%, increase in income on interest earning deposits, mainly as a result of the \$8.8 million increase in average balances outstanding from \$23.2 in the 2012 period to \$32.0 million in the 2013 period.

Interest expense for the nine months ended September 30, 2013, decreased by \$27 thousand, or 20%, over interest expense for the comparative 2012 period. This decrease was mainly the result of the continued overall lower interest rate pricing on deposits, coupled with the lower interest rate repricing on time deposits as they matured. The average rate paid for deposits decreased 0.10% from 0.42% in the 2012 period, to 0.32% in the 2013 period. This decrease occurred despite the fact that average interest-bearing liabilities increased \$2.2 million from \$49.3 million in the 2012 period to \$51.5 million in the 2013 period, reflecting the lower interest rate environment.

Year ended December 31, 2012 compared to year ended December 31, 2011

Net interest income totaled \$1.8 million for the years ended December 31, 2012 and 2011. Net interest margin increased 23 basis points to 2.80% in 2012 from 2.57% in 2011, primarily due to the decrease in average nonaccrual loan balances loans during 2012, which were approximately \$6.6 million lower than the 2011 period. Interest income for the year ended December 31, 2012 decreased by \$80 thousand to \$2.0 million, or 4%, from interest income for 2011. This decrease was mainly attributable to the \$74 thousand decrease in loan income from \$1.9 million in 2011 to \$1.8 million in 2012. Average loan balances decreased \$8.1 million from \$46.3 million in 2011 to \$38.2 million in 2012. This decrease was partially mitigated by the decrease in average nonaccrual loans outstanding, which is a component of average loans. There was a decrease of \$6.6 million from \$16.3 million in 2011 to \$9.7 million in 2012. In addition, there was a \$42 thousand, or 46%, increase in 2012 compared to 2011 in income on interest earning deposits, mainly as a result of the \$6.6 million increase in average balances outstanding from \$17.5 million in 2011 to \$24.1 million in 2012.

Interest expense for the year ended December 31, 2012 decreased by \$67 thousand, or 27%, compared to interest expense for 2011. This decrease was mainly the result of overall lower interest rate pricing on deposits, coupled with the lower interest rate repricing on time deposits as they matured. The average rate paid for deposits decreased 0.08% from 0.36% in 2011, to 0.28% in 2012. Average earning deposits decreased \$4.0 million from \$53.8 million in 2011 to \$49.8 million in 2012.

#### Provision for Loan Losses

The provision for loan losses is based on management's periodic assessment of the adequacy of The Wilton Banks's allowance for loan losses which, in turn, is based on such interrelated factors as the composition of its loan portfolio and its inherent risk characteristics, the level of nonperforming loans and net charge-offs, both current and historic, local economic and credit conditions, the direction of real estate values, and regulatory guidelines. The provision for loan losses is charged against earnings in order to maintain The Wilton Bank's allowance for loan losses and reflects its management's best estimate of probable losses inherent in its loan portfolio at the balance sheet date. There was no provision for loan losses recorded for the nine months ended September 30, 2013 and 2012, reflecting the aggressive loan write-downs and charge-offs that had been previously taken. For the years ended December 31, 2012 and 2011, the provision for loan losses was \$0 and \$900 thousand, respectively. Loans charged off in 2011 totaled \$1.6 million, as compared to \$193 thousand for 2012.

#### Noninterest Income

Noninterest income is a component of The Wilton Bank's revenue and is primarily comprised primarily of fees generated from loan and deposit relationships with customers. The following table compares noninterest income for the nine months ended September 30, 2013 and 2012 and for the years ended December 31, 2012 and 2011.

Nine Months Ended September 30		ded		rs Ended mber 31,	2013 / Nine M Cha	Ionths	2012 / 2011 Year Change			
(Dollars in thousands)	2013	2012	2012	2011	\$	%	\$	%		
Service charges and fees	\$ 65	\$ 74	\$ 101	\$ 93	\$ (9 )	(12)%	\$ 8	9 %		
Recovery from legal settlement	_	_	_	796	_	_	(796)	(100)		
Other	129 \$ 194	130 \$ 204	177 \$ 278	172 \$ 1,061	(1 ) \$ (10)	(1 ) (5 )%	5 \$ (783)	3 (74 )%		

Nine Months Ended September 30,

Years Ended December 31,

2013 / 2012 Nine Months Change

2012 / 2011 Year Change

Total noninterest income

87

Nine months ended September 30, 2013 compared to nine months ended September 30, 2012

Noninterest income totaled \$194 thousand for the nine months ended September 30, 2013, compared to \$204 thousand for the same period in 2012. The decrease primarily reflects a decrease of \$9 thousand in service charges and fees. Service charges and fees. The Wilton Bank earns fees from customers for deposit-related services. For the nine months ended September 30, 2013, service charges and fees totaled \$65 thousand. The decrease of \$9 thousand, or 12%, over the nine months ended September 30, 2012 mainly reflects an \$8 thousand decrease in non-sufficient fund charges.

Other. For the nine months ended September 30, 2013, other noninterest income totaled \$129 thousand, compared to \$130 thousand for the same period in 2012. A major component of other income is rental income, which totaled \$83 thousand for both 2013 and 2012 periods.

Year ended December 31, 2012 compared to year ended December 31, 2011

Noninterest income totaled \$278 thousand in 2012, a decline of \$783 thousand from 2011, primarily reflecting a \$796 thousand recovery from a legal settlement received in 2011.

Service charges and fees. For the year ended December 31, 2012, service charges and fees totaled \$101 thousand. The increase of \$8 thousand, or 9%, over the year ended December 31, 2011 reflects an increase in NSF charges of \$10 thousand.

Recovery from legal settlement. During 2008, The Wilton Bank recorded other-than-temporary impairments totaling \$1.6 million on its investments in auction rate preferred securities collateralized by Freddie Mac preferred stock. During 2009, The Wilton Bank sold all of its Freddie Mac preferred stock at an additional loss of \$28 thousand. During 2011, The Wilton Bank received a settlement of \$796 thousand related to these losses.

Other. For the years ended December 31, 2012 and 2011 other noninterest income totaled \$177 thousand and \$172 thousand, respectively. A major component of other income is rental income, which totaled \$114 thousand and \$105 thousand, respectively for the years ended December 31, 2012 and 2011.

### Noninterest expense

The following table compares noninterest expense for the nine months ended September 30, 2013 and 2012 and for the years ended December 31, 2012 and 2011.

		nths Ended nber 30,	Years Ended December 31,		2013 / Nine M Cha	lonths	2012 / 2011 Year Change				
(Dollars in thousands)	2013	2012	2012	2011	\$	%	\$	%			
Salaries and employee benefits Loss and	\$ 1,241	\$ 1,232	\$ 1,624	\$ 1,758	\$ 9	1 %	\$ (134)	(8 )%			
expenses on foreclosed real estate, net	192	251	495	335	(59)	(24)	160	48			
Professional services	427	253	394	397	174	69	(3)	(1 )			
Occupancy and equipment	245	253	339	327	(8)	(3)	12	4			
Insurance	163	150	201	203	13	9	(2)	(1)			
Data processing	150	120	161	151	30	25	10	7			
FDIC insurance	116	117	154	178	(1)	(1)	(24)	(13)			

Edgar Filing: Bankwell Financial Group, Inc. - Form S-4

	N	Nine Mor Septen	 	Years Decem			2013 / Nine M Cha	lonth				/ <b>2011</b> Chang	
Non-accrual								J					
loan expenses, net of recoveries		2	(26 )	(22 )	56		28	10	8	(78	)	(13	39)
Other		315	355	450	465		(40)	(1	1)	(15	)	(3	)
Total noninterest expense	\$	2,851	\$ 2,705	\$ 3,796	\$ 3,870	;	\$ 146	5	%	\$ (74	)	(2	)%

Nine months ended September 30, 2013 compared to nine months ended September 30, 2012

Noninterest expense was \$2.9 million for the nine months ended September 30, 2013, compared to \$2.7 million for the nine months ended September 30, 2012. The increase of \$146 thousand, or 5%, was mainly due to the increase in professional services.

88

Salaries and employee benefits. Salaries and employee benefit costs are the largest component of noninterest expense and include employee payroll expense, health insurance, benefit plans and payroll taxes. Salaries and employee benefits increased by \$9 thousand, for the nine months ended September 30, 2013 compared to the same period in 2012.

Loss and expenses on foreclosed real estate, net. Expenses related to properties acquired through foreclosure or repossession are included in foreclosed real estate costs. For the nine months ended September 30, 2013 and 2012, the net loss and expenses on foreclosed real estate were \$192 thousand and \$251 thousand, respectively. These charges not only reflect the actual cost of holding and maintaining these properties, but also any gain or loss on disposition and charges to income based on reevaluations of the value of the real estate. For the 2012 period, writedowns in value of other real estate owned totaled \$53 thousand, compared to \$240 thousand for the 2013 period.

Professional services. Professional services include legal, audit and professional fees paid to external parties. For the nine months ended September 30, 2013 professional services increased by \$174 thousand, or 69%, compared to the nine months ended September 30, 2012, primarily reflecting higher consulting and legal expenses related to compliance with the Consent Agreement and merger expenses.

Occupancy and equipment. Depreciation, real estate tax and maintenance costs make up the majority of occupancy and equipment expenses, which decreased by \$8 thousand, or 3%, totaling \$245 thousand in the nine months ended September 30, 2013, compared to \$253 thousand for the nine months ended September 30, 2012.

Insurance. Insurance expense, which consists of financial institution bond and director and officer and related liability insurance, totaled \$163 thousand and \$150 thousand for the nine months ended September 30, 2013 and 2012, respectively. These costs were up substantially from prior years reflecting the increased costs associated with The Wilton Bank operating under a Consent Agreement.

Data processing. Data processing expense for The Wilton Bank's core systems totaled \$150 thousand for the nine months ended September 30, 2013, compared to \$120 thousand for the nine months ended September 30, 2012. This 25% increase is mainly attributable to a contract surcharge while operating in a month-to-month fashion.

FDIC insurance. The Wilton Bank is subject to risked-based assessment fees by the FDIC for deposit insurance. For the nine months ended September 30, 2013 and 2012, FDIC insurance expense was \$116 thousand and \$117 thousand, respectively.

Non-accrual loan expenses, net of recoveries. Non-accrual loan expense totaled \$2 thousand and (\$26) thousand for the nine months ended September 30, 2013 and 2012, respectively.

Other. These expenses include costs for communications, supplies, education and training, business development activities and other operations. For the nine months ended September 30, 2013 and 2012, other noninterest expenses totaled \$315 thousand and \$355 thousand, respectively. The \$40 thousand decrease was attributable to a number of expenses, such as printing, supplies, meetings and other items, and was influenced by the merger discussions between The Wilton Bank and BWFG.

Year ended December 31, 2012 compared to year ended December 31, 2011

Noninterest expense was \$3.8 million for the year ended December 31, 2012, a decrease of \$74 thousand, or 2%, compared to 2011.

Salaries and employee benefits. Salaries and employee benefits totaled \$1.6 million for the year ended December 31, 2012, a decrease of \$134 thousand, or 8%, compared to 2011.

Loss and expenses on foreclosed real estate, net. For the years ended December 31, 2012 and 2011, foreclosed real estate expenses were \$495 thousand and \$335 thousand, respectively. These charges not only reflect the actual cost of holding and maintaining these properties, but also any charges to income based on reevaluations of the value of the real estate. For 2011, write-downs in value of other real estate owned totaled \$281 thousand, compared to \$280 thousand for 2012.

89

Professional services. Professional services decreased by \$3 thousand for 2012, totaling \$394 thousand and \$397 thousand for the 2012 and 2011 years, respectively.

Occupancy and equipment. Occupancy and equipment costs increased by \$12 thousand in 2012, from \$327 thousand in 2011 to \$339 thousand in 2012, mainly reflecting increased building expenses.

Insurance. Insurance expense, which consists of financial institution bond and director and officer and related liability insurance, totaled \$201 thousand and \$203 thousand for the years ended December 31, 2012 and 2011, respectively. These costs were up substantially from prior years reflecting the increased costs associated with The Wilton Bank operating under the Consent Agreement.

Data processing. Data processing expense for The Wilton Bank's core systems totaled \$161 thousand for the year ended December 31, 2012, compared to \$151 thousand for the year ended December 31, 2011, mainly as a result of increased usage of service offered.

FDIC insurance. FDIC insurance expense for the year ended December 31, 2012, declined by \$24 thousand, or 13%, from the year ended December 31, 2011, reflecting lower assessment rates and a statutory change in the calculation method that was effective for the second quarter of 2011.

Non-accrual loan expenses, net of recoveries. Non-accrual loan expense totaled (\$22) thousand and \$56 thousand for the years ended December 31, 2012 and 2011, respectively.

Other. Other expense for the year ended December 31, 2012, declined by \$15 thousand, or 3%, from \$465 thousand for the year ended December 31, 2011, to \$450 thousand for 2012.

#### **Income Taxes**

Income tax expense for the year ended December 31, 2011was \$1.4 million; during 2012 there was no provision or benefit. In 2011, The Wilton Bank established a deferred-tax valuation allowance against its net deferred tax assets. Due to the magnitude of The Wilton Bank's losses, management concluded that it was more likely than not that The Wilton Bank would be unable to realize its deferred tax assets related to net operating losses and accordingly established this valuation allowance equal to 100% of its deferred tax assets.

### **Financial Condition**

#### **Summary**

In July 2010, The Wilton Bank agreed to the issuance of a Consent Agreement with the FDIC and the Banking Department. Under the terms of the Consent Agreement, The Wilton Bank was required to maintain its Tier 1 capital ratio at least equal to 12% to total assets, Tier 1 risk-based capital at least equal to 12% of total risk-weighted assets, and total risk-based capital at least equal to 15% of total risk-weighted assets. The Consent Agreement further provided for certain asset growth restrictions together with the reduction of Wilton Bank's risk position in certain classified assets, and a restriction on the extension of credit to borrowers whose loans are so criticized. At September 30, 2013 and December 31, 2012, The Wilton Bank was not in compliance with the Consent Agreement's minimum 12% Tier 1 Capital requirement, however all other requirements had been met. In December 2012, The Wilton Bank submitted an updated Capital Plan to the FDIC and the Banking Department, which The Wilton Bank operated under through the acquisition date of November 5, 2013, at which time the Consent Agreement ceased to apply and was not binding on the surviving bank, Bankwell Bank.

Total assets at September 30, 2013 were \$69.6 million, a decrease of \$6.5 million, or 9%, from the December 31, 2012 balance of \$76.1 million, mainly reflecting a decrease in gross loans outstanding of \$3.8 million, or 11%. There was also a decrease in other real estate owned of \$1.4 million, or 42%, from \$3.3 million at December 31, 2012 to \$1.9 million at September 30, 2013. Net loans were \$28.9 million at September 30, 2013, a decrease of \$3.6 million from the \$32.5 million at December 31, 2012. There were declines in all loan categories with the largest decline occurring in loans secured by nonresidential properties with a decline of \$1.4 million, or 14%.

Total liabilities at September 30, 2013 were \$63.1 million, a decrease of \$5.0 million from the December 31, 2012 balance of \$68.1 million, reflecting a decrease in deposits of \$5.2 million. Shareholders' equity totaled \$6.5 million at September 30, 2013, a decrease of \$1.5 million, or 19%, from December 31, 2012, largely reflecting the net loss for the period.

### Loan Portfolio

The Wilton Bank originates commercial and residential real estate loans, including construction loans, commercial business loans, home equity and other consumer loans. Lending activities are primarily conducted within the market of Fairfield County and surrounding region of Connecticut.

Total loans before deferred loan fees were \$29.9 million at September 30, 2013, a decrease of \$3.8 million, or 11%, from the \$33.7 million at December 31, 2012, a decrease of \$11.4 million, or 28%, from the balance at December 31, 2011. Since December 31, 2007, total loans have decreased \$30.2 million from \$60.1 million, reflecting the weak economy in which The Wilton Bank was operating, the highly competitive market for new loans and The Wilton Bank's efforts in dealing with its problem loans. Construction loans have experienced the most significant downturn mainly due to the economic downturn and related factors and the fact that The Wilton Bank had a concentration in this area. Construction loans were down \$7.7 million, or 42%, and \$807 thousand, or 7%, from December 31, 2011 and 2012, respectively.

The following table compares The Wilton Bank's loan portfolio for the dates indicated:

	At September 30,					At December 31,					
		20	013		20	)12		2011			
(Dollars in	Amount		Percent of		Percent of				Percent of		
thousands)			Loan Portfolio	Amount		Loan Portfolio	A	Amount		Loan Portfolio	
Real estate loans: Loans secured by											
residential properties	\$	6,861	22.98 %	\$	7,951	23.62 %	\$	8,129		19.67 %	
Loans secured by non-residential properties Construction,		8,873	29.72		10,298	30.60		10,684		25.85	
development and land loans		10,539	35.30		11,347	33.71		18,204		44.04	
		26,273	88.00		29,596	87.93		37,017		89.56	
Commercial and industrial loans Consumer,		2,400	8.04		2,692	8.00		3,599		8.71	
personal and other loans		1,184	3.96		1,368	4.07		714		1.73	
Total loans	\$	29,857	100.00%	\$	33,656	100.00%	\$	41,330		100.00%	

# Primary loan categories

Loans secured by residential properties. Residential real estate loans decreased by \$1.1 million, or 14%, in the nine month period ended September 30, 2013 compared to the same period in 2012, and by \$178 thousand, or 2% year-over-year, in fiscal year 2012, and totaled \$6.9 million, or 23% of total loans, at September 30, 2013. The Wilton Bank does not originate traditional residential real estate loans for the purchase of real estate. The majority of The Wilton Bank's residential real estate portfolio consists of loans collateralized by residential real estate. Loans secured by non-residential properties. Commercial real estate loans were \$8.9 million and represented 30% of the total portfolio, at September 30, 2013, a net decrease of \$1.4 million, or 14%, from December 31, 2012. During 2012, commercial real estate loans decreased by \$386 thousand, or 4%, from December 31, 2011. Commercial real

# Edgar Filing: Bankwell Financial Group, Inc. - Form S-4

estate loans are secured by a variety of property types, including office buildings, retail facilities, commercial mixed use and multi-family dwellings.

Commercial and industrial loans. Commercial business loans were \$2.4 million and represented 8% of the total loan portfolio at September 30, 2013, compared to \$2.7 million, or 8% of the total portfolio, at December 31, 2012 and \$3.6 million, or 9% of the total loan portfolio, at December 31, 2011. Commercial business loans primarily provide working capital, equipment financing, financing for leasehold improvements and financing for expansion and are generally secured by assignments of corporate assets, real estate and personal guarantees of the business owners.

Construction, development and land loans. Construction loans were \$10.5 million at September 30, 2013, a decrease of \$808 thousand from December 31, 2012, with the majority outstanding attributable to residential construction. Construction loans totaled \$11.3 million at December 31, 2012 and \$18.2 million at December 31, 2011. Residential construction loans are made to finance the construction of residential dwellings.

Consumer, personal and other loans. Consumer loans totaled \$1.2 million at September 30, 2013 compared to \$1.4 million at December 31, 2012, reflecting loans secured by passbook or certificate accounts, or automobiles, as well as unsecured personal loans and overdraft lines of credit.

The following table presents an analysis of the maturity of The Wilton Bank's commercial real estate, construction and commercial business loan portfolios as of September 30, 2013 and December 31, 2012.

	<b>September 30, 2013</b>										
(In thousands)	Se by Res	Loans ecured y Non- sidential operties	Construction, Development and Land Loans		Inc	nmercial and dustrial Loans		Total			
Amounts due: One year or less After one year:	\$	417	\$	7,604	\$	1,334	\$	9,355			
One to five years		711		900		1,066		2,677			
Over five years Total due		7,745		2,035		_		9,780			
after one year		8,456		2,935		1,066		12,457			
Total	\$	8,873	\$	10,539	\$	2,400	\$	21,812			

December 31, 2012										
(In thousands)	Loans Secured by Non- Residential Properties	Construction, Development and Land Loans	Commercial and Industrial Loans	Total						
Amounts due: One year or less After one year:	\$ 1,113	\$ 7,667	\$ 1,131	\$ 9,911						
One to five years	631	1,473	1,561	3,665						
Over five years	8,554	2,207		10,761						
Total due after one year	9,185	3,680	1,561	14,426						

# Edgar Filing: Bankwell Financial Group, Inc. - Form S-4

December 31, 2012									
Total	\$	10,298	\$	11,347	\$	2,692	\$	24,337	

The following table presents an analysis of the interest rate sensitivity of The Wilton Bank's commercial real estate, construction and commercial business loan portfolios due after one year of September 30, 2013 and December 31, 2012.

	September 30, 2013 Interest Rate						December 31, 2012 Interest Rate					
(In thousands)	Adj	ustable	]	Fixed		Total	Ad	justable		Fixed		Total
Loans secured by non-residential properties	\$	5,092	\$	3,364	\$	8,456	\$	5,288	\$	3,897	\$	9,185
Construction, development and and land loans		2,935				2,935		3,613		67		3,680
Commercial and industrial loans				1,066		1,066		_		1,561		1,561
Total loans due after one year	\$	8,027	\$	4,430	\$	12,457	\$	8,901	\$	5,525	\$	14,426

**Asset Quality** 

Nonperforming Assets. Nonperforming assets include nonaccrual loans and property acquired through foreclosures or repossession. The following table presents nonperforming assets and additional asset quality data for the dates indicated:

		At	At December 31,					
(In thousands)	Sept	tember 30, 2013	2012		2011			
Nonaccrual loans:								
Real estate loans:								
Loans secured by residential properties	\$	1,398	\$ 1,083	\$	1,550			
Loans secured by non-residential properties		502	453		520			
Construction, development and land loans		4,573	5,387		10,540			
Commercial and industrial loans		554	348		357			
Consumer, personal and other loans		73	_		_			
Total nonaccrual loans	\$	7,100	\$ 7,271	\$	12,967			
Property acquired through foreclosure or		1,895	3,270		2,869			
repossession, net		1,075	3,270		2,007			
Total nonperforming assets	\$	8,995	\$ 10,541	\$	15,836			
Nonperforming assets to total assets		12.92 %	13.85 %		20.72 %			
Nonaccrual loans to total loans		23.78 %	21.60 %		31.37 %			
Total past due loans to total loans		11.12 %	10.24 %		15.27 %			
Accruing loans 90 days or more past due	\$		\$ _	\$	_			

Nonperforming assets, which consists of nonaccrual loans and foreclosed real estate, totaled \$9.0 million and represented 13% of total assets at September 30, 2013, compared to \$10.5 million and 14% of total assets at December 31, 2012. Nonperforming assets at December 31, 2011 represented 21% of total assets and totaled \$15.8 million.

Nonaccrual loans, which comprise the majority of The Wilton Bank's nonperforming assets, totaled \$7.1 million at September 30, 2013, a decrease of \$171 thousand, or 2%, from December 31, 2012. At December 31, 2011, nonaccrual loans were \$13.0 million. Foreclosed real estate was \$1.9 million at September 30, 2013, compared to \$3.3 million at December 31, 2012. At December 31, 2011, foreclosed real estate was \$2.9 million.

Nonaccrual loans. Loans greater than 90 days past due are put on nonaccrual status. Loans are also placed on nonaccrual status when, in the opinion of management, full collection of principal and interest is doubtful. Interest previously accrued, but uncollected, is reversed against current period income. Subsequent interest payments received on nonaccrual loans are recognized as interest income, or recorded as a reduction of principal if full collection of the loan is doubtful or if impairment of the collateral is identified. A nonaccrual loan is restored to accrual status when it is no longer delinquent and collectability of interest and principal is no longer in doubt. Total nonaccrual loans were \$7.1 and \$7.3 million at September 30, 2012 and December 31, 2012, respectively. Included in nonaccrual loans at September 30, 2013 and December 31, 2012 and 2011 were \$3.8 million, \$4.0 million and \$6.7 million of loans, respectively, which were performing in accordance with their contractual terms, however, these loans were not returned to accrual status as they had not yet met necessary performance standards.

At September 30, 2013, there were seven construction loans on nonaccrual status totaling \$4.6 million compared to eight loans totaling \$5.4 million at December 31, 2012.

At September 30, 2013, there were three commercial real estate loans on nonaccrual status totaling \$502 thousand compared to two loans totaling \$453 thousand, at December 31, 2012.

Nonaccrual commercial business loans totaled \$554 thousand at September 30, 2013 and consisted of three loans. There were two commercial business loans on nonaccrual status at December 31, 2012 totaling \$348 thousand. 93

At September 30, 2013, there were no commitments to lend additional funds to any borrower on nonaccrual status. Interest income that would have been recognized if loans on nonaccrual status had been current in accordance with their original terms for the nine months ended September 30, 2013 and 2012 was \$286 thousand and \$387 thousand, respectively, and for the years ended December 31, 2012 and 2011 was \$358 thousand and \$687 thousand, respectively. The amount of actual interest income recognized on these loans was \$69 thousand and \$107 thousand for the nine months ended September 30, 2013 and 2012, respectively, and \$167 thousand and \$34 thousand for the years ended December 31, 2012 and 2011, respectively.

Past Due Loans. When a loan is 15 days past due, The Wilton Bank sends the borrower a late notice. The Wilton Bank also contacts the borrower by phone if the delinquency is not corrected promptly after the notice has been sent. When the loan is 30 days past due, The Wilton Bank mails the borrower a letter reminding the borrower of the delinquency, and attempts to contact the borrower personally to determine the reason for the delinquency and ensure the borrower understands the terms of the loan. If necessary, subsequent delinquency notices are issued and the account will be monitored on a regular basis thereafter. By the 90th day of delinquency, The Wilton Bank will send the borrower a final demand for payment and may recommend foreclosure. A report of all loans 30 days or more past due is provided to The Wilton Bank's board of directors each month. Loans greater than 90 days past due are put on nonaccrual status.

The following table presents past due loans as of September 30, 2013 and December 31, 2012 and 2011:

(In thousands)	31 – 60 Days Past Due	61 – 90 Days Past Due	90	nter Than O Days naccrual)	Total Past Due		
As of							
September 30,							
2013							
Construction,							
development and	\$ —	\$ —	\$	1,746	\$	1,746	
land loans							
Loans secured by							
residential	_			779		779	
properties							
Loans secured by							
non-residential	_			435		435	
properties							
Commercial and				280		280	
industrial loans	<del></del>	<del></del>		200		200	
Consumer, personal	7			73		80	
and other loans	1	<del></del>		13		80	
Total	\$ 7	\$ —	\$	3,313	\$	3,320	
As of							
December 31, 2012							
Construction,							
development and	\$ —	\$ —	\$	2,248	\$	2,248	
land loans							
Loans secured by							
residential				748		748	
properties							
Loans secured by							
non-residential							
properties							
	75	_		300		375	

Edgar Filing: Bankwell Financial Group, Inc. - Form S-4

(In thousands)	31 - 60 Days Past Due	61 – 90 Days Past Due	Greater Than 90 Days (Nonaccrual)	Total Past Due
Commercial and industrial loans				
Consumer, personal and other loans	75	_	_	75
Total As of	\$ 150	\$ —	\$ 3,296	\$ 3,446
December 31, 2011 Construction,				
development and land loans	\$ —	\$ 1,400	\$ 3,736	\$ 5,136
Loans secured by residential properties	_	_	718	718
Loans secured by non-residential properties	53	103	_	156
Commercial and industrial loans	300	_	_	300
Consumer, personal and other loans	_	_	_	_
Total	\$ 353	\$ 1,503	\$ 4,454	\$ 6,310

At September 30, 2013, total past due loans totaled \$3.3 million. Of this total, all of the loans were on nonaccrual status with the exception of one loan for \$7 thousand that was past due. As of December 31, 2012, total past due loans were \$3.4 million, all of which consisted of nonaccrual loans with the exception of two loans totaling \$150 thousand. As of December 31, 2011, all past due loans consisted of nonaccrual loans with the exception of one loan totaling \$53 thousand.

Troubled Debt Restructurings. Loans are considered restructured in a troubled debt restructuring when The Wilton Bank has granted concessions to a borrower due to the borrower's financial condition that The Wilton Bank otherwise would not have considered. These concessions may include modifications of the terms of the debt such as reduction of the stated interest rate other than normal market rate adjustments, extension of maturity dates, or reduction of principal balance or accrued interest. The decision to restructure a loan, rather than aggressively enforcing the collection of the loan, may benefit The Wilton Bank by increasing the ultimate probability of collection.

Restructured loans are classified as accruing or non-accruing based on The Wilton Bank management's assessment of the collectability of the loan. Loans which are already on nonaccrual status at the time of the restructuring generally remain on nonaccrual status for approximately six months before management considers such loans for return to accruing status. Accruing restructured loans are placed into nonaccrual status if and when the borrower fails to comply with the restructured terms and management deems it unlikely that the borrower will return to a status of compliance in the near term.

Troubled debt restructurings are reported as such for at least one year from the date of the restructuring. In years after the restructuring, troubled debt restructured loans are removed from this classification if the restructuring did not involve a below market rate concession and the loan is not deemed to be impaired based on the terms specified in the restructuring agreement. As of September 30, 2013, there were no significant commitments to lend additional funds to borrowers whose loans had been restructured.

The following table presents information on troubled debt restructured loans.

	At September	At December 31,						
(In thousands)	30, 2013	2012	2011					
Accruing troubled debt restructured loans:								
Loans secured by residential properties	\$ —	\$ 652	\$ —					
Loans secured by non-residential properties	_	78	93					
Construction, development and land loans	224	229	483					
Consumer, personal and other loans	252	278	_					
Commercial and industrial loans	176	100						
Accruing troubled debt restructured loans	652	1,337	576					
Nonaccrual troubled debt restructured loans:								
Loans secured by residential properties Loans secured by	1,336	743	786					
non-residential properties	502	453	418					
Construction, development and	3,038	3,144	6,804					

Edgar Filing: Bankwell Financial Group, Inc. - Form S-4

	At September		At Dece	mber 3	31,
land loans	30,				
Commercial and	2013	48	<u> </u>		57
industrial loans	73	70	,		31
Nonaccrual troubled					
debt restructured	4,919	4,3	388		8,065
loans					
Total troubled debt	ф <i>5 57</i> 1	ф <i>Е</i> 7	705	Φ	0 ( 1 1
restructured loans	\$ 5,571	<b>3</b> 3,	725	\$	8,641

As of September 30, 2013 and December 31, 2012, loans classified as troubled debt restructurings totaled \$5.6 million and \$5.7 million, respectively. During the nine months ended September 30, 2013, there was a decrease of \$154 thousand in troubled debt restructurings mainly as a result of principal paydowns, offset by the addition of a commercial business loan of \$79 thousand. The \$5.6 million balance at September 30, 2013 consists of seventeen loans. The largest troubled debt restructured loan is a construction loan totaling \$2.1 million. The second largest troubled debt restructured loans was also a construction loan that totaled \$736 thousand.

#### Allowance for Loan Losses

Establishing an appropriate level of allowance for loan losses, or the allowance, necessarily involves a high degree of judgment. The Wilton Bank uses a methodology to systematically measure the amount of estimated loan loss exposure inherent in its loan portfolio for purposes of establishing a sufficient allowance 95

for loan losses. The Wilton Bank evaluates the adequacy of the allowance at least quarterly, and in determining The Wilton Bank's allowance for loan losses, estimates losses on specific loans, or groups of loans, where the probable loss can be identified and reasonably determined. The balance of The Wilton Bank's allowance for loan losses is based on internally assigned risk classifications of loans, historical loan loss rates and subsequent recoveries, changes in the nature of the loan portfolio, overall portfolio quality, industry concentrations, delinquency trends, current economic factors and the estimated impact of current economic conditions on certain historical loan loss rates.

The following table presents the activity in and allocation of The Wilton Bank's allowance for loan losses and related ratio of net charge-offs to average loans:

(In thousands)	Construction, Development and Land Loans	Loans Secured by Residential Properties	Loans Secured by Non- Residential Properties	Commercial and Industrial Loans	Consumer, Personal and Other Loans	Unallocated	Total
September 30, 2013 Beginning balance Charge-offs Recoveries Provisions Ending balance Ratio of net charge-offs to average loans December 31,	\$ 283 (225 ) — 80 \$ 138	\$ 103 	\$ 250 — (114) \$ 136	\$ 114 (86 ) — 140 \$ 168	\$ 36 — 64 \$ 100	\$ 327 — (57) \$ 270	\$ 1,113 (311 ) 80 — \$ 882 0.73 %
Beginning balance Charge-offs Recoveries Provisions Ending balance Ratio of net charge-offs to average loans December 31,	\$ 475 (89 ) — (103 ) \$ 283	\$ 244 (24 ) — (117 ) \$ 103	\$ 268 — — (18 ) \$ 250	\$ 187 (80 ) 1 6 \$ 114	\$ 29 	\$ 102 ————————————————————————————————————	\$ 1,305 (193 ) 1 — \$ 1,113 0.50 %
Beginning balance Charge-offs Recoveries Provisions Ending balance Ratio of net charge-offs to	\$ 617 (1,191) 1 1,048 \$ 475	\$ 338 (55 ) — (39 ) \$ 244	\$ 234 — 34 \$ 268	\$ 739 (388) 3 (167) \$ 187	\$ 59 	\$ 47 — 55 \$ 102	\$ 2,034 (1,634) 5 900 \$ 1,305 3.52 %

Edgar Filing: Bankwell Financial Group, Inc. - Form S-4

(In thousands)	Construction, Development and Land Loans	Loans Secured by Residential Properties	Loans Secured by Non- Residential Properties	Commercial and Industrial Loans	Consumer, Personal and Other Loans	Unallocated	Total
-------------------	---	---	--	--	--	-------------	-------

average loans

At September 30, 2013, The Wilton Bank's allowance for loan losses was \$882 thousand and represented 3% of total loans, compared to \$1.1 million and 3% of total loans at December 31, 2012. The \$231 thousand net decrease in the allowance for loan losses is comprised of an increase in the general reserve of \$139 thousand and a decrease of \$370 thousand in the specific reserve for impaired loans. For the nine months ended September 30, 2013 and 2012, and years ended December 31, 2012 and 2011, the only period there was a provision for loan losses charged to earnings was in the year ended December 31, 2011, and that charge totaled \$900 thousand. Net charge-offs for the nine months ended September 30, 2013 were \$231 thousand or 0.07% of average loans, reflecting charge-offs associated with an impaired construction loan and a commercial business loan.

The carrying amount of total impaired loans at September 30, 2013 was \$7.7 million and consisted of twenty loans on nonaccrual status and six performing troubled debt restructured loans. This compares to a carrying amount of \$8.7 million for total impaired loans at December 31, 2012. The amount of allowance for loan losses related to impaired loans was \$194 thousand and \$54 thousand, respectively, at September 30, 2013 and December 31, 2012.

**Investment Securities** 

The Wilton Bank's investment securities portfolio consists of held-to-maturity U.S. Government agency obligations. The amortized cost and fair value of these securities totaled \$1.0 million at September 30, 2013. At December 31, 2012, the amortized cost and fair value of U.S Government agency obligations was \$1.0 million. The unrealized position was \$3 thousand at both September 30, 2013 and December 31, 2012. These securities have a weighted average yield of 0.26% and an average maturity of 2.2 years at September 30, 2013.

The Wilton Bank made a conscious decision to maintain a higher level of liquidity due to both the difficult economic environment it was operating in and the receipt of the Consent Agreement, thereby letting investment securities run off without replacing them. The Wilton Bank began receiving interest on its balances held at the Federal Reserve Bank, or FRB, in October of 2008. In the current rate environment, The Wilton Bank found it difficult to invest in securities without extending maturities to a time it did not feel comfortable with. The Wilton Bank maintained its excess liquidity at FRB.

# Sources of Funds

Sources of funds include deposits and proceeds from the sales, maturities and payments of loans and investment securities. Total deposits represent 90% of total assets at September 30, 2013. While scheduled loan and securities repayments are a relatively stable source of funds, loan and investment security prepayments and deposit inflows are influenced by prevailing interest rates and local economic conditions and are inherently uncertain.

# **Deposits**

The Wilton Bank offers a wide variety of deposit products and rates to consumer and business customers consistent with FDIC regulations. The Wilton Bank's asset liability committee meets regularly to determine pricing and marketing initiatives. In addition to being an important source of funding for us, deposits also provide an ongoing stream of fee revenue.

The following table sets forth the composition of The Wilton Bank's deposits for the dates indicated.

		-	ember 30, 013	At December 31, 2012 2011							
(Dollars in thousands)			Percent	A	Amount		rcent	A	mount		Percent
Noninterest-bearing demand Interest bearing accounts:	\$	13,422	21.41 %	\$	14,086	20	).75 %	\$	15,533		23.38 %
NOW, money market and savings		38,831	61.94		41,481	61	.11		38,745		58.31
Time certificates of deposit		10,441	16.65		12,314	18	3.14		12,170		18.32
Total deposits	\$	62,694	100.00%	\$	67,881	10	00.00%	\$	66,448		100.00%

Total deposits were \$62.7 million at September 30, 2013, a decrease of \$5.2 million, or 8%, from the balance at December 31, 2012. This decrease was due to outflows in time deposits, noninterest bearing demand deposits and money market accounts, and savings accounts.

Time deposits decreased by \$1.9 million, or 15%, from year-end 2012, reflecting The Wilton Bank's less aggressive pricing stance. Time deposits were \$10.4 million at September 30, 2013 compared to the December 31, 2012 balance of \$12.3 million.

During the first nine months of 2013, noninterest-bearing demand deposits decreased by \$664 thousand, or 5%, and interest bearing demand deposit accounts decreased \$2.4 million, or 7%. Savings accounts were \$4.9 million at September 30, 2013, a decrease of \$290 thousand, or 6%, from December 31, 2012.

### Borrowings

The Wilton Bank is a member of the FHLBB, which is part of a twelve district Federal Home Loan Bank System. Members are required to own capital stock of the FHLBB, and borrowings are collateralized

by qualifying assets not otherwise pledged (principally securities). The maximum amount of credit that the FHLBB will extend varies from time to time, depending on its policies and the amount of qualifying collateral the member can pledge. Wilton Bank satisfied its collateral requirement at September 30, 2013.

The Wilton Bank did not have any FHLBB advances outstanding at September 30, 2013 or December 31, 2012. Liquidity and Capital Resources

Liquidity Management

Liquidity is defined as the ability to generate sufficient cash flows to meet all present and future funding requirements at reasonable costs. The Wilton Bank's primary source of liquidity is deposits, which funded approximately 87% of total average assets in 2012 and 90% of total average assets for the nine-month period ended September 30, 2013. While the generally preferred funding strategy is to attract and retain low cost deposits, the ability to do so is affected by competitive interest rates and terms in the marketplace. Other sources of funding include discretionary use of purchased liabilities (e.g., FHLBB term advances and other borrowings), cash flows from The Wilton Bank's investment securities portfolios, loan repayments and earnings. Investment securities designated as available-for-sale may also be sold in response to short-term or long-term liquidity needs.

### Capital Resources

Total shareholders' equity was \$6.5 million at September 30, 2013, compared to \$8.0 million at December 31, 2012. The \$1.5 million, or 19%, decrease reflected the net loss of \$1.5 million for the first nine months of 2013. The ratio of total equity to total assets was 9.40% at September 30, 2013, which compares to 10.55 at December 31, 2012. Book value per common share at September 30, 2013 and December 31, 2012 was \$17.55 and \$21.53, respectively. The Wilton Bank is subject to various regulatory capital requirements administered by the federal banking agencies. Failure to meet minimum capital requirements can initiate certain mandatory — and possibly additional discretionary — actions by regulators that, if undertaken, could have a direct material effect on the bank's financial statements. The Wilton Bank must meet specific capital guidelines that involve quantitative measures of the assets, liabilities, and certain off-balance-sheet items as calculated under regulatory accounting practices. The capital amounts and classification are also subject to qualitative judgments by the regulators about components, risk weightings, and other factors.

As discussed previously, The Wilton Bank had been operating under a Consent Agreement which made it necessary for it to submit an updated Capital Plan to the FDIC and the Banking Department. The Capital Plan described actions The Wilton Bank will take to return the Tier 1 capital to the minimum required under the Consent Agreement. Subsequent to the 2012 fiscal year-end, the Capital Plan was accepted by The Wilton Bank's regulators. While the Consent Agreement was in effect, The Wilton Bank did not pay dividends or any other form of payment representing a reduction in capital without the prior written approval of the FDIC and the Banking Department. In addition to the Consent Agreement, certain other restrictions exist regarding the ability of The Wilton Bank to pay dividends. State of Connecticut Banking Rules and Regulations require regulatory approval to pay dividends in excess of the bank's earnings retained in the current year plus retained earnings from the previous two years. The bank had an accumulated deficit for the three-year period ended December 31, 2012, and therefore is restricted from paying dividends.

#### **Off-Balance Sheet Instruments**

In the normal course of business, The Wilton Bank is a party to financial instruments with off-balance sheet risk to meet the financing needs of its customers. These financial instruments include commitments to extend credit and involve, to varying degrees, elements of credit and interest rate risk in excess of the amounts recognized in the financial statements. The contractual amounts of these instruments reflect the extent of involvement The Wilton Bank has in particular classes of financial instruments.

The Wilton Bank enters into contractual commitments to extend credit, normally with fixed expiration dates or termination clauses, at specified rates and for specific purposes. Substantially all of The Wilton Bank's commitments to extend credit are contingent upon customers maintaining specific credit standards at the time of loan funding. The Wilton Bank minimizes its exposure to loss under these commitments by subjecting them to credit approval and monitoring procedures.

Commitments to extend credit totaled \$8.1 million as of September 30, 2013 and \$11.1 million at December 31, 2012. The following table summarizes The Wilton Bank's commitments to extend credit as of the dates indicated. Since commitments associated with letters of credit and commitments to extend credit may expire unused, the amounts shown do not necessarily reflect the actual future cash funding requirements. The Wilton Bank manages its liquidity in light of the aggregate amounts of commitments to extend credit and outstanding standby letters of credit in effect from time to time to ensure that it will have adequate sources of liquidity to fund such commitments and honor drafts under such letters of credit.

As of September 30, 2013	<b>Amount of Commitment Expiration per Period</b>										
(In thousands)		Total Less Than 1 Year 1 - 3 Year				s 4 – 5 Years After 5 Years					
Commitments to extend credit:											
Undisbursed home equity lines of credit	\$	3,381	\$	207	\$	490	\$	1,478	\$	1,206	
Undisbursed loans secured by real estate		1,982		676		800		_		506	
Future loan commitments		481		248		233		_			
Undisbursed commercial lines of credit		1,699		1,669		30		_			
Overdraft protection lines		565				_		_		565	
Total other commitments	\$	8,108	\$	2,800	\$	1,553	\$	1,478	\$	2,277	

As of December 31, 2012	Amount of Commitment Expiration per Period									
(In thousands)	Total		Less Than 1 Year		1	- 3 Year		After Years		
Commitments to extend credit: Undisbursed home equity lines of credit Undisbursed loans	\$	3,037 2,830	\$	67 444	\$	363 1,798	\$	808	\$	1,799 588
secured by real estate Future loan commitments Undisbursed		2,710		2,710		_		_		_
commercial lines of credit		1,912		1,912		_		_		
Overdraft protection lines Total other		596		_		_		_		596
commitments	\$	11,085	\$	5,133	\$	2,161	\$	808	\$	2,983

Edgar Filing: Bankwell Financial Group, Inc. - Form S-4

### **TABLE OF CONTENTS**

# BWFG QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Interest Rate Risk Management

Interest rate risk management is BWFG's primary market risk. See "Management's Discussion and Analysis of Financial Condition and Results of Operations BWFG and The Wilton Bank — Asset / Liability Management and Interest Rate Risk" herein for a discussion of BWFG's management of BWFG's interest rate risk.

Inflation Risk Management

Inflation has an important impact on the growth of total assets in the banking industry and causes a need to increase equity capital higher than normal levels in order to maintain an appropriate equity-to-assets ratio. BWFG copes with the effects of inflation by managing BWFG's interest rate sensitivity position through its asset/liability management program, and by periodically adjusting BWFG's pricing of services and banking products to take into consideration current costs.

100

# Edgar Filing: Bankwell Financial Group, Inc. - Form S-4

### **TABLE OF CONTENTS**

### **BWFG EXECUTIVE COMPENSATION**

BWFG's named executive officers for 2014, which consist of BWFG's principal executive officer, Chief Financial Officer and the two other most highly compensated executive officers, are:

- Peyton R. Patterson, BWFG's Chief Executive Officer and President;
- Ernest J. Verrico, Sr., BWFG's Executive Vice President and Chief Financial Officer;
- Gail E.D. Brathwaite, BWFG's Executive Vice President and Chief Operating Officer; and
- Heidi DeWyngaert, BWFG's Executive Vice President and Chief Lending Officer.

BWFG has entered into employment agreements with each of BWFG's named executive officers. See "Employment Agreements" herein.

**Summary Compensation Table** 

The following table provides information regarding the compensation of BWFG's named executive officers for BWFG's fiscal years ended December 31, 2013 and 2012. Except as set forth in the notes to the table, all cash compensation for each of BWFG's named executive officers was paid by Bankwell Bank, where each serves in the capacity indicated below.

					ľ	Non-Equ <b>ity</b> r	ıqualif	ied All	
Name and Principal Position	Year	Salary (\$)	Bonus (\$)	Awarde	A warde	IncentiveD PlanCom ompensation (\$) (2)	nancai	d Other	Total
Peyton R. Patterson Chief Executive Officer and	2013	500,000	0	335,000	0	231,823	0	11,687	1,078,510
President (Company) (4) Chief Executive Officer (Bank)	2012	240,385	0	600,000	0	0	0	7,299	847,684
Ernest J. Verrico, Sr.	2013	186,962	25,000	108,875	0	63,254	0	13,656	397,747
EVP and CFO (Company and Bank)	2012	181,635	0	60,000	0	39,680	0	10,912	292,227
Gail E.D. Brathwaite (5) EVP and COO	2013	188,269	0	301,500	0	68,305	0	24,979	583,053

Edgar Filing: Bankwell Financial Group, Inc. - Form S-4

Name and Principal Position	Year	Salary (\$)	Bonus (\$)	Stock (Awards A (\$) (1) (	O 4.	Non-Equity Incentive E PlanCon ompensatili (\$) (2)			Total  (\$)
(Company and						.,,,,,	(1)		
Bank)									
Heidi	2013	239,635	0	180,125	0	75,852	0	13,815	509,427
DeWyngaert									
EVP and CLO									
(Company)	2012	230,596	0	82,500	0	51,048	0	10,167	374,311
President									
(Bank)									

(1)

• These amounts represent, for stock awards, the amount for shares granted, and the aggregate grant date fair market value of stock option awards (calculated in accordance with FASB ACS Topic 718) made to the executive officers named above, in all cases pursuant to BWFG's stock plans.

(2)

• These amounts represent cash bonus incentives earned for performance in 2013 and 2012 as applicable, pursuant to the Executive Incentive Plan.

(3)

• The 2013 amounts listed represent: for Ms. Patterson, a \$9,600 automobile allowance and a \$1,481 matching contribution made by BWFG under BWFG's 401(k) Plan, a \$306 life and AD&D insurance premium, and a \$300 holiday gift; for Mr. Verrico, a \$5,400 phone and travel allowance and a \$7,650 matching contribution made by BWFG under BWFG's 401(k) Plan, a \$306 life and AD&D insurance premium, and a \$300 holiday gift; for Ms. Brathwaite, a \$4,500 phone and travel allowance, a \$20,000 moving allowance, a \$179 life and AD&D insurance premium and a \$300 holiday gift; and for Ms. DeWyngaert, a \$5,700 phone and travel allowance, a \$7,509 matching contribution made by BWFG's 401(k) Plan, a \$306 life and AD&D insurance premium and a \$300 holiday gift.

101

(4)

• Ms. Patterson joined BWFG as Chief Strategic Officer in April 2012. The amounts shown include her time in that capacity and, as of September 2012, President and Chief Executive Officer of BWFG and Chief Executive Officer of Bankwell Bank.

(5)

• Ms. Brathwaite joined BWFG and Bank as Executive Vice President and Chief Operating Officer on April 1, 2013 with an initial base salary of \$275,000 per year.

# Outstanding Equity Awards at 2013 Fiscal Year-End

The following table provides information regarding outstanding equity awards held by each of BWFG's named executive officers on December 31, 2013. All of the stock options shown in the table below were granted under the 2002 Bank Management, Director and Founder Stock Option Plan or the 2007 Bank of New Canaan Stock Option and Equity Award Plan. All of the stock options shown in the table below were granted with a per share exercise price equal to the fair market value of BWFG's common stock on the grant date. Each of the stock options set forth below vests ratably in annual installments over a period of five years from the grant date, beginning on the first anniversary of the grant date. No stock options were exercised by BWFG's named executive officers during fiscal 2013.

			Option awar	ds	Stock	awar	ds
Name	Grant Date	Number of securities underlying unexercised options (#) exercisable	Option exercise price (\$)	Option expiration date	Number of shares or units of stock that have not vested (#)	of uni tha	rket value shares or ts of stock t have not ted (\$) (5)
Peyton R.	_	_	_	_	44,000	\$	919,600
Patterson (1) Ernest J. Verrico (2) Gail E.D.	3/4/10	2,400	\$ 11.00	3/4/2020	12,700	\$	265,430
Brathwaite (3)	_	_	_		18,000	\$	376,200
Heidi DeWyngaert (4)	7/6/04	6,000	\$ 10.00	7/6/2014	17,900	\$	374,110
	3/1/05 3/29/06	1,500 2,000	\$ 14.50 \$ 16.00	3/1/2015 3/29/2016			
	1/2/08	4,000	\$ 20.70	1/2/2018			
	3/26/08	8,574	\$ 20.70	3/26/2018			
	6/23/09	1,200	\$ 12.64	6/23/2019			

(1)

<sup>•</sup> Ms. Patterson was awarded 40,000 shares of restricted stock on April 6, 2012. The stock was valued at \$15.00 per share and vests as follows: 8,000 shares on April 6 th in each of 2012, 2013, 2014, 2015 and 2016. Ms.

# Edgar Filing: Bankwell Financial Group, Inc. - Form S-4

Patterson was awarded 20,000 shares of restricted stock on November 5, 2013. The stock was valued at \$16.75 per share and vests as follows: 5,000 shares on November 5 th in each of 2014, 2015, 2016 and 2017.

(2)

• Options vest at the rate of 20% per year, with the following vesting dates of March 4 th in each of 2011, 2012, 2013, 2014, and 2015. Total stock options awarded are 4,000. Mr. Verrico was awarded 5,000 shares of restricted stock on March 22, 2011. The stock was valued at \$15.00 per share and vests over five (5) years as follows: 1,000 shares of BWFG's common stock on March 22 nd in each of 2012, 2013, 2014, 2015 and 2016. Mr. Verrico was awarded 4,000 shares of restricted stock on March 27, 2012. The stock was valued at \$15.00 per share and vests over five (5) years as follows: 800 shares of common stock on March 27 th in each of 2013, 2014, 2015, 2016 and 2017. Mr. Verrico was awarded 6,500 shares of restricted stock on November 5, 2013. The stock was valued at \$16.75 per share and vests as follows: 1,625 shares on November 5 th in each of 2014, 2015, 2016 and 2017.

(3)

• Ms. Brathwaite was awarded 18,000 shares of restricted stock on November 5, 2013. The stock was valued at \$16.75 per share and vests as follows: 4,500 shares on November 5 th in each of 2014, 2015, 2016 and 2017.

(4)

• Options vest at the rate of 33 1/3% per year, with the following vesting dates of July 6 th in each of 2004, 2005 and 2006; March 1 st in each of 2005, 2006 and 2007; March 29 th in each of 2007, 2008 and

102

2009, January 2 nd in each of 2009, 2010 and 2011; and at a rate of 14 ¼% per year for options issued on March 20, 2008 which have the following vesting dates March 26 th in each of 2009, 2010, 2011, 2012, 2013, 2014 and 2015. Total stock options awarded are 27,000. Ms. DeWyngaert was awarded 5,000 shares of restricted stock on March 22, 2011. The stock was valued at \$15.00 per share and vests over five (5) years as follows: 1,000 shares on March 22 nd in each of 2012, 2013, 2014, 2015 and 2016. Ms. DeWyngaert was awarded 5,500 shares of restricted stock on March 27, 2012. The stock was valued at \$15.00 per share and vests over five (5) years as follows: 1,100 shares on March 27 th in each of 2013, 2014, 2015, 2016 and 2017. Ms. DeWyngaert was awarded 5,000 shares of restricted stock on January 8, 2013. The stock was valued at \$14.00 per share and vests over five (5) years as follows: 1,000 shares of common stock on March 17 th in each of 2013, 2014, 2015, 2016 and 2017. Ms. DeWyngaert was awarded 6,500 shares of restricted stock on November 5, 2013. The stock was valued at \$16.75 per share and vests over four (4) years as follows: 1,625 shares of common stock on November 5 th in each of 2014, 2015, 2016 and 2017. (5)

• The closing price market value per share on December 31, 2013 was \$20.90 per share.

### **Employment Agreements**

Ms. Peyton R. Patterson entered into an employment agreement with BWFG on April 16, 2012. Pursuant to the agreement, Ms. Patterson served as Chief Strategic Officer of BWFG from April 16, 2012 until September 3, 2012, or the Interim Period. On September 4, 2012 Ms. Patterson began to serve as BWFG's President and Chief Executive Officer and Chief Executive Officer of Bankwell Bank. The agreement is for a term of three years ending on April 16, 2015; provided that on the April 16, 2013 and each annual anniversary thereafter, the agreement automatically renews for successive periods of one year, unless earlier terminated pursuant to the terms thereof or either party provides written notice of its or her intention not to extend the agreement by the January 31 st preceding the applicable renewal date. The employment agreement provides for a salary for the Interim Period of \$250,000 annualized, and an initial annual base salary of \$500,000 as of September 4, 2012. Ms. Patterson is eligible to participate in BWFG's Executive Incentive Compensation Plan, or the Executive Incentive Compensation Plan, beginning in the fiscal year and continuing thereafter. In connection with entering into the employment agreement, Ms. Patterson was awarded 40,000 shares of restricted stock, vesting in five equal annual installments beginning on April 16, 2012. She is entitled to benefits similar to those provided for other employees and perquisites customary to her position. Ms. Patterson's employment agreement provides for a severance payment of between 24 and 36 months' base salary and incentive payment if she is terminated by BWFG without cause or if she terminates the agreement for good reason. Events constituting "good reason" include a material reduction in the executive's salary or executive incentive plan bonus target, a relocation of the executive's principal place of employment by more than fifty miles, any material breach by BWFG of any material provision of the executive's employment agreement, BWFG's failure to obtain the agreement of BWFG's successor to assume the executive's employment agreement, a material adverse change in the executive's title, authority, duties or responsibilities, and a material adverse change in the executive's reporting structure. Ms. Patterson's employment agreement also provides for change in control protection consisting of a lump sum payment of three times her annual salary and incentive payment and the immediate vesting of any equity awards, other than stock options or stock appreciation rights that are intended to constitute performance-based compensation under Section 162(m)(4)(C) of the Internal Revenue Code. The agreement also provides for a modified gross-up for 280G excise taxes. Under the modified tax gross-up, until April 16, 2017, if a reduction of 10% or less in any change in control payment owed to Ms. Patterson would avoid imposition of the 280G excise tax, then the change in control payment will be reduced to the minimum extent necessary in order to avoid imposition of the 280G excise tax. Alternatively, if a reduction of 10% or less would not avoid imposition of the 280G excise tax or if Ms. Patterson's employment agreement is extended beyond April 16, 2017, then Ms. Patterson will be entitled to receive a gross-up for such tax. All compensation paid to Ms. Patterson is subject to clawback (recoupment) as may be required to be made under applicable law, regulation or stock listing requirement.

Mr. Ernest J. Verrico, Sr. BWFG's and Bankwell Bank's Executive Vice President and Chief Financial Officer, entered into an employment agreement with BWFG on April 23, 2013 which provides for a term ending on December 31, 2014 with an initial annual base salary of \$185,000. BWFG may extend the employment agreement for additional one

year periods by providing Mr. Verrico notice no later than 103

October 1 of each year. Mr. Verrico is eligible for annual salary increases as determined by BWFG's board of directors. Mr. Verrico is eligible to participate in the Executive Incentive Compensation Plan. He is also entitled to benefits similar to those provided for other employees and perquisites customary to his role with BWFG. Mr. Verrico's employment agreement provides for a severance payment of up to one year base salary plus pro-rated target bonus if he is terminated by BWFG without cause or if he terminates the agreement for good reason. Events constituting "good reason" include a material reduction in the executive's salary or executive incentive plan bonus target, a relocation of the executive's principal place of employment by more than fifty miles, any material breach by BWFG of any material provision of the executive's employment agreement, BWFG's failure to obtain the agreement of BWFG's successor to assume the executive's employment agreement, a material adverse change in the executive's title, authority, duties or responsibilities, and a material adverse change in the executive's reporting structure. Mr. Verrico's employment agreement also provides for change in control protection consisting of a lump sum payment of two times his annual salary and target bonus plus pro-rated target bonus for the year of termination, plus COBRA reimbursement based on the difference between active participant cost and COBRA cost if he is terminated by BWFG without cause or terminates with good reason following a change in control event. The agreement contains change in control limitation provisions such that if the change in control payment to Mr. Verrico exceeds the limit on such payments pursuant to Internal Revenue Code Section 280G, the payment will be reduced so it does not exceed that limit. Pursuant to Mr. Verrico's employment agreement, any incentive-based compensation paid to him is subject to clawback pursuant to applicable law, regulation or stock listing requirement.

Ms. Brathwaite, BWFG's Executive Vice President and Chief Operating Officer, entered into an employment agreement with BWFG on April 1, 2013 which provides for an employment period ending December 31, 2014 with a base salary of \$275,000 per year. BWFG may extend the employment agreement for additional one year periods by providing Ms. Brathwaite notice no later than October 1 of each year. Ms. Brathwaite is eligible for annual salary increases as determined by BWFG's board of directors. Ms. Brathwaite is eligible to participate in the Executive Incentive Compensation Plan. She is also entitled to benefits similar to those provided for other employees and perquisites customary to her role with us. Ms. Brathwaite's employment agreement provides for a severance payment of up to one year base salary plus pro-rated target bonus, plus COBRA reimbursement based on the difference between active participant cost and COBRA cost if she is terminated by BWFG without cause or if she terminates the agreement for good reason. Events constituting "good reason" include a material reduction in the executive's salary or executive incentive plan bonus target, a relocation of the executive's principal place of employment by more than fifty miles, any material breach by BWFG of any material provision of the executive's employment agreement, BWFG's failure to obtain the agreement of BWFG's successor to assume the executive's employment agreement, a material adverse change in the executive's title, authority, duties or responsibilities, and a material adverse change in the executive's reporting structure. Ms. Brathwaite's employment agreement also provides for change in control protection consisting of a lump sum payment of two times her annual salary and target bonus plus pro-rated target bonus for the year of termination, plus COBRA reimbursement based on the difference between active participant cost and COBRA cost, if she is terminated or terminates with good reason following a change in control event. The employment agreement contains change in control limitation provisions such that if the change in control payment to Ms. Brathwaite exceeds the limit on such payments pursuant to Internal Revenue Code Section 280G, the payment will be reduced so it does not exceed that limit. Pursuant to Ms. Brathwaite's employment agreement, any incentive-based compensation paid to her is subject to clawback pursuant to applicable law, regulation or stock listing requirement.

BWFG entered into an employment agreement with Ms. DeWyngaert, BWFG's Executive Vice President and Chief Lending Officer and Bankwell Bank's President on January 30, 2013. The employment agreement has a term ending December 31, 2014 and provides for an initial annual base salary of \$238,000. BWFG may extend the employment agreement for additional one year periods by providing Ms. DeWyngaert notice no later than October 1 of each year. She is eligible for annual salary increases as determined by BWFG's board of directors. Ms. DeWyngaert is eligible to participate in the Executive Incentive Compensation Plan. She is also entitled to benefits similar to those provided for other employees and perquisites customary to her position at BWFG. Ms. DeWyngaert's employment agreement provides for a severance payment of up to one year base salary plus pro-rated target bonus if she is terminated by 104

BWFG without cause or if she terminates the agreement for good reason. Events constituting "good reason" include a material reduction in the executive's salary or executive incentive plan bonus target, a relocation of the executive's principal place of employment by more than fifty miles, any material breach by BWFG of any material provision of the executive's employment agreement, BWFG's failure to obtain the agreement of BWFG's successor to assume the executive's employment agreement, a material adverse change in the executive's title, authority, duties or responsibilities, and a material adverse change in the executive's reporting structure. Ms. DeWyngaert's employment agreement also provides for change in control protection consisting of a lump sum payment of two times her annual salary and target bonus plus pro-rated target bonus for the year of termination, plus COBRA reimbursement based on the difference between active participant cost and COBRA cost, if she is terminated by BWFG without cause or terminates with good reason following a change in control event. The agreement contains change in control limitation provisions such that if the change in control payment to Ms. DeWyngaert exceeds the limit on such payments pursuant to Internal Revenue Code Section 280G, the payment will be reduced so it does not exceed that limit. Pursuant to Ms. DeWyngaert's employment agreement, any incentive-based compensation paid to her is subject to clawback pursuant to applicable law, regulation or stock listing requirement.

Stock Option, Equity Award and Incentive Plans

Executive Incentive Plan. On March 27, 2013, BWFG's Executive Incentive Compensation Plan or, the Executive Compensation Plan, was approved. The Executive Compensation Plan is designed to provide cash compensation to BWFG's senior management for achieving budgeted profits and for outstanding performance in furthering BWFG's financial goals. The Executive Compensation Plan is administered by BWFG's Compensation Committee. Awards under the Executive Compensation Plan are normally based upon specific operating results and individual performance. The Compensation Committee reserves the right to amend or adjust payouts. Incentive awards paid under the Executive Compensation Plan are considered taxable income in the year paid. The Executive Compensation Plan includes a "clawback" provision providing for the forfeiture of incentives in the event of material financial restatements.

Equity Plans. BWFG has five equity award plans. Any future issuances of equity awards will be made under the 2012 Plan and/or any new plan adopted by BWFG and its shareholders in the future. All equity awards made under the plans are made by means of an award agreement, which contains the specific terms and conditions of the grant, which may include terms relative to vesting, rights upon death, disability or other termination of service, rights upon change in control, acceleration of benefits, transferability and amendments.

On June 25, 2003, BWFG's shareholders adopted the 2002 Bank Management, Director and Founder Stock Option Plan, or the 2002 Plan. Under the 2002 Plan, 152,200 shares were made available to be issued as options. On July 26, 2006, BWFG's shareholders approved the 2006 Stock Option Plan, or the 2006 Plan. Under the 2006 Plan, 47,800 shares were made available to be issued as options. On June 27, 2007, BWFG's shareholders adopted the 2007 Bank of New Canaan Stock Option and Equity Award Plan, or the 2007 Plan, and 165,244 shares were made available for issuance as stock options and restricted stock pursuant to the 2007 Plan. On June 22, 2011, BWFG's shareholders adopted the 2011 BNC Financial Group, Inc. Stock Option and Equity Award Plan, or the 2011 Plan ("2011 Plan"). The 2011 Plan, together with the 2002 Plan, 2006 Plan and 2007 Plan are collectively referred to as the Other Plans. Under the 2011 Plan the following number of shares were made available for issuance: (i) 45,000 shares plus (ii) the aggregate number of shares and shares underlying grants that have not been reserved for issuance under the abovementioned plans as of September 1, 2011, plus (iii) any shares previously reserved for issuance under the abovementioned plans that, subsequent to September 1, 2011, pursuant to the terms of the such plans, are shares under grants that remain unexercised at the expiration, forfeiture or other termination of such grant, or are shares pursuant to a grant that are forfeited or repurchased and thus become available for re-issuance under the abovementioned plans. On September 19, 2012, BWFG's shareholders adopted the 2012 BNC Financial Group, Inc. Stock Plan or the 2012 Plan. On June 26, 2013, BWFG's shareholders adopted an amendment to the 2012 Plan. The Amendment provided for an aggregate number of shares reserved and available for issuance in the amount of an "overhang" of up to 12%. "Overhang" is defined as the aggregate number of grants outstanding but unexercised or unvested under the 2012 Plan and the Other

105

Plans, plus the number of grants available to be granted under the 2012 Plan, divided by the total shares outstanding of BWFG. The calculation is made once each year based on the facts available on the prior December 31; BWFG's board of directors can then elect to add to the 2012 Plan each year, up to a maximum 12% overhang.

Administration of the Plans. The plans are administered by the Compensation Committee of BWFG's board of directors, which has significant discretion with respect to the issuance of awards, establishment of award terms and adoption of policies and practices related to the plans.

Share Authorization. The 2012 Plan authorizes the issuance of up to 89,751 shares of common stock plus the "overhang" with respect to stock awards. Awards not yet made under the Other Plans, or which are forfeited under the Other Plans, may be issued under the 2012 Plan. In connection with recapitalizations, stock dividends, stock splits, combination of shares or other changes in the stock, BWFG's Compensation Committee will make adjustments that it deems appropriate in the aggregate number of shares of common stock that may be issued under the 2012 Plan and the terms of outstanding awards. If any shares of stock covered by an award granted under the 2012 Plan are not purchased or are forfeited or expire, or if an award otherwise terminates without delivery of any shares of stock subject thereto, or is settled in cash in lieu of shares of stock, then the number of shares of stock counted against the aggregate number of shares of stock available under the 2012 Plan with respect to the award will again be available for making awards under the 2012 Plan. An aggregate of 49,840 shares of common stock remained available for issuance on December 31, 2013.

Stock Options. The stock options granted under the plans vest pursuant to the individual award agreement. The term of an option cannot exceed 10 years from the date of the grant. If BWFG experiences a change of control (as defined in each plan), unless otherwise provided in an award agreement, and subject to a potential roll over of stock options, all stock options become immediately exercisable. Stock options granted under the 2012 Plan do not become immediately exercisable if, as part of the transaction, the successor entity, with the approval of the Compensation Committee, provides for the stock options to roll over and after the transaction will be options for the successor's shares of capital stock with substantially similar terms and conditions as the outstanding stock options prior to the transaction.

Restricted Stock Grants. A participant who receives a restricted stock grant will have all the rights of a shareholder as to those shares, including, without limitation, the right to vote and the right to receive dividends on the shares. If BWFG experiences a change of control (as defined in each plan), unless otherwise provided in an award agreement, and subject to a potential roll over of restricted stock grants, all restrictions on restricted stock lapse. Restrictions on restricted stock grants awarded under the 2012 Plan will not lapse if, as part of the transaction, the successor entity, with the approval of the Compensation Committee, provides for the restricted stock grants to roll over and after the transaction will be restricted stock grants in the successor's plan with substantially similar terms and conditions as the outstanding restricted stock grants prior to the transaction. Restricted Stock Units, or RSUs, are rights to receive shares of BWFG's common stock or cash based on the value of BWFG's common stock at the end of the restriction period, as determined by the Compensation Committee. A grantee of a RSU has none of the rights of a Company shareholder unless and until the shares of BWFG's common stock are delivered in satisfaction of such RSUs. Stock Appreciation Rights. A participant who receives a stock appreciation right, or a SAR, is entitled to surrender to BWFG any then exercisable portion of the SAR in exchange for that number of shares of BWFG's common stock, cash, or both having an aggregate fair market value on the date of surrender equal to the product of (a) the excess of the fair market value of a share of BWFG's common stock on the date of surrender over the base price, as determined by the Compensation Committee, which shall be the fair market value of a share of BWFG's common stock on the date the SAR was granted, and (b) the number of shares subject to such SAR. SARs may become exercisable in full or in installments according to a vesting, as the Compensation Committee may determine. If BWFG experiences a change in control (as defined in each plan), unless otherwise provided in an award agreement, and subject to a potential roll over of SARs, all SARS shall become fully vested and immediately exercisable. SARs granted under the 2012 Plan do not become fully vested and immediately exercisable if, as part of the transaction, the successor entity, with the approval of the Compensation Committee, provides for the SARs to roll over and after the transaction will SARs in the successor's plan with substantially similar terms and conditions as the outstanding SARs prior to the transaction. 106

Performance Grants. The Compensation Committee may award performance grants subject to conditions and attainment of such performance goals over such periods as the Compensation Committee determines. A performance share has an initial value equal to the fair market value of BWFG's common stock as determined on the date the performance share is granted. To the extent earned, performance grants may be settled in cash, shares of BWFG's common stock or any combination thereof as determined by the Compensation Committee. Performance grants become fully vested upon a change in control (as defined in each plan).

Issued and Exercisable Equity Awards. As of December 31, 2013, of the 499,995 stock awards authorized under the 2002, 2006, 2007, 2011 and 2012 Plans, 332,998 options have been granted to current and former employees, directors and founders of Bankwell Bank, and 199,956 shares of restricted stock have been awarded to current or former employees, management and directors. There were 1,900 options exercised in 2004, 387 options exercised in 2008, 2,000 options exercised in 2009, 520 options exercised in 2010, 2,000 options exercised in 2011, no options were exercised in 2012 and 46,640 options were exercised in 2013. There were 49,840 stock awards available to be issued as of December 31, 2013, before taking into account the "overhang" increases allowed under the 2012 Plan. Termination of the 2012 Plan. In accordance with IRS requirements, the 2012 Plan will terminate upon its tenth anniversary, in 2022.

Stock option activity. Stock option activity during the periods indicated is as follows:

	Years Ended December 31,								
	2013		2012		2011		2010		2009
Options outstanding at beginning of year	272,358		277,558		273,628		262,998		252,788
Granted			9,650		10,000		12,250		14,950
Forfeited	(4,080 )		(14,850)		(4,070 )		(1,100)		(2,740)
Exercised	(46,640)				(2,000)		(520)		(2,000)
Expired	(13,070)								_
Options outstanding at end of period	208,568		272,358		277,558		273,628		262,998
Weighted average									
exercise price									
Granted	\$ 	\$	15.00	\$	15.00	\$	11.00	\$	12.64
Forfeited	17.42		13.13		16.20		14.56		16.31
Exercised	10.02				10.00		12.19		10.00
Expired	10.00								_
Options outstanding at end of period	16.67		15.23		14.60		14.58		14.74

#### 401(k) Retirement Plan

BWFG maintains a defined contribution 401(k) retirement savings plan for BWFG's employees. The 401(k) plan is intended to qualify as a tax-qualified plan under Section 401 of the Internal Revenue Code so that contributions to the plan and income earned on those contributions are not taxable to participants until withdrawn or distributed from the plan. Employees may elect to contribute through salary deductions on a before tax and after tax basis. BWFG provides a discretionary matching contribution, which totaled \$127 thousand for 2013. BWFG's match is 50% of the first 6% of employee contributions.

# **Director Compensation**

BWFG believes that to successfully recruit and retain talented directors of the caliber needed to effectively direct BWFG, BWFG's director compensation package should be within the upper 25% of BWFG's banking peer group. BWFG considers institutions of similar asset size located throughout Connecticut to be the peer group. Additional public survey data may be consulted to assist BWFG in determining competitive director compensation. BWFG also believes that director compensation should serve to solidify the alignment of the shareholders' interests with that of BWFG's board of directors and relate to BWFG's success or the success of BWFG or its affiliates.

Historically, BWFG paid separate directors' fees for service on BWFG's board and for service on the two bank (The Bank of New Canaan, or BNC, and The Bank of Fairfield, or TBF) boards. Following the merger of the two banks in September 2013, BWFG combined BWFG and Bankwell Bank board and committees and pay a combined fee for service on both boards and committees. We pay BWFG's directors based on the directors' attendance at BWFG's board and committee meetings held throughout the year. During 2013, directors received an annual retainer of \$2,000. In addition, directors of BWFG and Bankwell Bank received \$500 and \$400 per board meeting attended, respectively, and \$200 per committee meeting attended. The Chairman of a committee of the board of directors of BWFG, BNC, and TBF received an annual retainer of \$1,000, \$3,000, and \$1,500, respectively, the Vice Chairman of the board of directors of BWFG, BNC, and TBF received an annual retainer of \$17,000, \$4,000, and \$2,000, respectively, and the Chairman of the board of directors of BWFG, BNC, and TBF received an annual retainer of \$33,000, \$8,000, and \$4,000, respectively. The Chairman of each of BWFG's committees received 500 shares of BWFG restricted stock, the Chairman of the Loan Committee received 400 shares of BWFG restricted stock, the Chairman of the Community Reinvestment Act Committee received 300 shares of BWFG restricted stock, the Chairman of the board of directors received 2,000 shares of BWFG restricted stock, the Vice Chairman of the board of directors received 1,500 shares of BWFG restricted stock, BWFG board members received 400 shares of BWFG restricted stock, and Strategic Planning Committee Members received 400 shares of BWFG restricted stock. Ms. Patterson does not receive any direct remuneration for serving as a director of Bankwell Bank or BWFG.

For 2013, the combined annual retainer fees were \$2,000 per director plus \$1,000 for committee chairs, \$17,000 for Vice Chairman and \$33,000 for the Chairman and the combined meeting fees were \$500 per board meeting and \$200 per committee meeting.

This compensation was recommended by the Compensation Committee and approved by BWFG's board of directors after careful and extended evaluation and consideration of the recommendation of the independent compensation consultant hired by the Compensation Committee to review BWFG's board of directors' compensation relative its peer group.

BWFG established the BNC Financial Group, Inc. and Affiliates Deferred Compensation Plan for Directors, or the Directors Plan, in 2008. Directors who receive fees are eligible to participate in the Directors Plan. This non-qualified deferred compensation plan is designed to enable non-employee directors to defer receipt of compensation on a tax-advantaged basis. The deferred compensation is paid following retirement except under certain specified circumstances, including a severe financial hardship resulting from illness or accident, loss of property or other similar extraordinary and unforeseeable circumstances. The Directors Plan invests primarily in BWFG's common stock, which is purchased by an independent trustee in the open market. The Directors Plan is administered by that independent third party trustee.

The following table sets forth for the year ended December 31, 2013, the compensation paid or awarded by BWFG and the two banks to each person who was a director on December 31, 2013. As noted above, effective with the merger of BWFG's two banks in September 2013, separate fees for service on BWFG and Bankwell Bank boards were changed to one fee for service on both.

Name	Fees Earned or Paid in Cash (\$)	Stock Awards (1)	Total Compensation (\$) (2)	
Frederick R. Afragola	17,700	6,700	24,400	
George P. Bauer	10,000	13,400	23,400	
Richard Castiglioni	15,500	6,700	22,200	
Eric J. Dale	21,100	20,100	41,200	
Blake S. Drexler	63,700	58,625	122,325	
James A. Fieber	40,600	46,900	87,500	
Mark Fitzgibbon (3)	17,900	21,775	39,675	
William J. Fitzpatrick, III	16,200	6,700	22,900	
Merrill J. Forgotson (4)	19,800	6,700	26,500	
Hugh Halsell	18,700	13,400	32,100	
Daniel S. Jones	23,200	21,775	44,975	
Carl R. Kuehner	11,600	20,100	31,700	
Todd Lampert	33,300	23,450	56,750 (4)	
Victor S. Liss	25,100	6,700	31,800	
Total	334,400	273,025	607,425	

(1)

• Restricted Awards are calculated at \$16.75 per share.

(2)

• Compensation in the form of perquisites and other personal benefits provided by BWFG has been omitted for each director as the total amount of those perquisites and personal benefits constituted less than \$10,000 for the year ended December 31, 2013.

(3)

• Resigned June 16, 2014.

(4)

• Resigned January 29, 2014.

(5)

• Includes \$5,000 and 300 shares of Restricted Stock valued at \$16.75/share for Corporate Secretary.

Directors have been and will continue to be reimbursed for travel, food, lodging and other expenses directly related to their activities as directors. Directors are also entitled to the protection provided by the indemnification provisions in BWFG's current articles of incorporation and bylaws, as well as the charter and bylaws of Bankwell Bank.

# SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT BWFG

The following table sets forth information regarding the beneficial ownership of BWFG's common stock as of May 31, 2014, and as adjusted to reflect the completion of this offering, for:

- each person known to BWFG to be the beneficial owner of more than five percent of BWFG's common stock;
- each of BWFG's directors and executive officers; and
- all directors and named executive officers, as a group.

BWFG has determined beneficial ownership in accordance with the rules of the Securities and Exchange Commission. Except as indicated by the footnotes below, BWFG believes, based on the information furnished to BWFG, that the persons and entities named in the tables below have sole voting and investment power with respect to all shares of common stock that they beneficially own, subject to applicable community property laws. Unless otherwise noted, the address for each shareholder listed on the table below is: c/o Bankwell Financial Group, Inc., 220 Elm Street, New Canaan, Connecticut 06840.

The table below calculates the percentage of beneficial ownership of BWFG's common stock based on 6,594,185 shares of common stock outstanding as of May 31, 2014. In computing the number of shares of common stock beneficially owned by a person and the percentage ownership of that person, BWFG deemed outstanding shares of common stock subject to options or other convertible or exercisable securities held by that person that are currently exercisable or convertible or exercisable or convertible within sixty days of May 31, 2014. However, BWFG did not deem these shares outstanding for the purpose of computing the percentage ownership of any other person. Beneficial ownership representing less than 1% is denoted with an asterisk (\*).

BWFG's directors and executive officers beneficially own 2,358,091 shares of BWFG's common stock as of May 31, 2014.

	<b>Beneficial Ownership</b>			
Name of Beneficial Owner	Number of Sh	Number of Shares		
5% Shareholder:				
Wellington Management Company, LLP (2)				
280 Congress St.	650,000		9.86	
Boston, MA 02210				
Endicott Management Co.	640,000		9.71	
Bauer Foundation	453,987		6.88	
Directors and Executive Officers:				
Frederick R. Afragola	47,612	(3)	*	
George P. Bauer	453,987	(4)	6.88	
Richard Castiglioni	10,600		*	
Eric J. Dale	21,782		*	
Blake S. Drexler	176,356	(5)	2.67	
James A. Fieber	469,173	(6)	7.11	
William J. Fitzpatrick	7,472		*	
Hugh Halsell, III	231,160	(7)	3.51	
Daniel S. Jones	221,073	(8)	3.35	

Edgar Filing: Bankwell Financial Group, Inc. - Form S-4

	Benefic	ial Ownership	<b>(1)</b>
Carl R. Kuehner, III	319,054	(9)	4.84
Todd Lampert	42,154	(10)	*
Victor S. Liss	22,400		*
Gail E.D. Brathwaite	43,000		*
Heidi DeWyngaert	57,439	(11)	*
Peyton R. Patterson	60,000	(12)	*
Ernest J. Verrico	20,700	(13)	*
All directors and executive officers as a group (16 persons)	2,203,962	,	33.4%

(1)

• Beneficially owned shares include shares over which the named person exercises either sole or shared voting power or sole or shared investment power. It also includes shares owned (i) by a spouse, minor children or by relatives sharing the same home, (ii) by entities owned or controlled by the named person and (iii) by other persons if the named person has the right to acquire such shares within 60 days of the exercise of any right or option. All shares identified above are owned of record individually or jointly or beneficially by the named person.

(2)

• Wellington Management Company, LLP ("Wellington Management") is an investment adviser registered under the Investment Advisers Act. Wellington Management, in such capacity, may be deemed to have beneficial ownership (within the meaning of Rule 13d-3 promulgated under the Exchange Act) over the share held by its client accounts.

(3)

• Includes vested options to purchase 10,000 shares of common stock granted under the 2002 Plan.

(4)

• Includes 167,141 shares held by the Bauer Foundation.

(5)

• Includes vested options to purchase 7,203 shares of common stock granted under the 2002 Plan, 2006 Plan and/or 2007 Plan. 44,984 shares are held in trusts over which he serves as trustee.

(6)

• Includes vested options to purchase 8,085 shares of common stock granted under the 2002 Plan, 2006 Plan and/or 2007 Plan. 265,238 shares are held in trusts over which he serves as trustee.

(7)

• Includes vested options to purchase 13,251 shares of common stock granted under the 2002 Plan, 2006 Plan and/or 2007 Plan.

(8)

• Includes vested options to purchase 6,619 shares of common stock granted under the 2002 Plan, 2006 Plan and/or 2007 Plan.

(9)

• Includes vested options to purchase 10,331 shares of common stock granted under the 2002 Plan, 2006 Plan and/or 2007 Plan. 19,200 shares are held by the Alexandra Kuehner Irrevocable Trust and the Tiffany Kuehner Irrevocable Trust, of which Mr. Kuehner serves as trustee.

(10)

• Includes vested options to purchase 14,672 shares of common stock granted under the 2002 Plan, 2006 Plan and/or 2007 Plan. 2,950 shares are held by Mr. Lampert's wife for a minor.

(11)

• Includes vested options to purchase 19,289 shares of common stock granted under the 2002 Plan and/or 2007 Plan.

(12)

• Includes 60,000 shares of restricted stock, which vest over five (5) years.

(13)

• Includes vested options to purchase 3,200 shares of common stock granted under the 2007 Plan.

## **QBT**

The following table sets forth information regarding the beneficial ownership of QBT's common stock as of May 31, 2014, and as adjusted to reflect the completion of this offering, for:

- each person known to QBT to be the beneficial owner of more than five percent of QBT's common stock;
- each of QBT's directors and executive officers; and

• all directors and named executive officers, as a group.

QBT has determined beneficial ownership in accordance with the rules of the Securities and Exchange Commission. Except as indicated by the footnotes below, QBT believes, based on the information furnished to QBT, that the persons and entities named in the tables below have sole voting and investment power with respect to all shares of common stock that they beneficially own, subject to applicable community property laws. Unless otherwise noted, the address for each shareholder listed on the table below is: c/o Quinnipiac Bank, 2704 Dixwell Avenue, Hamden, Connecticut 06518.

The table below calculates the percentage of beneficial ownership of QBT's common stock based on 1,215,013 shares of common stock outstanding as of May 31, 2014. In computing the number of shares of common stock beneficially owned by a person and the percentage ownership of that person, QBT deemed outstanding shares of common stock subject to options or other convertible or exercisable securities held by

that person that are currently exercisable or convertible or exercisable or convertible within sixty days of May 31, 2014. However, QBT did not deem these shares outstanding for the purpose of computing the percentage ownership of any other person. Beneficial ownership representing less than 1% is denoted with an asterisk (\*). QBT's directors and executive officers beneficially own 257,571 shares of QBT's common stock as of May 31, 2014.

	Beneficial Ownership					
Name of Beneficial Owner	Number of Shares	%				
Richard R. Barredo	11,344 (1)	*				
Mark A. Candido	11,238	*				
Richard K. Ciardiello	22,788	1.88 %				
Carl R. DaVia	24,871	2.05 %				
Sallie A. DeMarsilis	22,865	1.88 %				
Stephen J. DiCapua	11,087	*				
Richard H. Fitzpatrick, Jr.	15,904	1.41 %				
Brian P. McArdle	28,027 (2)	2.31 %				
Raymond W. Palumbo	16,706 (3)	1.37 %				
Gregory O. Scott	36,732 (4)	3.02 %				
Richard C. Simione	5,716	*				
Richard Spero	28,604 (5)	2.35 %				
Lorenzo B. Wyatt	21,439	1.76 %				
All directors and executive officers as a group (13 persons)	257,571	21.02%				

(1)

• 2,500 shares co-owned with his spouse.

(2)

• Co-owned with his spouse.

(3)

• Of these shares, 5,215 are held by a real estate holding company in which Mr. Palumbo is a 1/4 owner.

(4)

• Includes 5,222 shares held in trust for the benefit of Mr. Scott's family.

(5)

• Co-owned with his spouse.

## CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

In addition to the compensation arrangements with directors and executive officers described in "Executive Compensation" above, the following is a description of each transaction since January 1, 2012, and each proposed transaction in which:

• BWFG has been or is a participant;

• the amount involved exceeds or will exceed \$120,000; and

• any of BWFG's directors, executive officers or beneficial holders of more than five percent of BWFG's capital stock, or any immediate family member of or person sharing the household with any of these individuals (other than tenants or employees), had or will have a direct or indirect material interest.

#### Robinson & Cole, L.L.P.

Since January 2012, Bankwell Bank engaged the services of Robinson & Cole, L.L.P. with regard to The Wilton Bank merger transaction and another matter. Mr. Eric Dale is a member of BWFG's board of directors and partner of Robinson & Cole, L.L.P. In 2013, Bankwell Bank paid Robinson & Cole, L.L.P. \$190 thousand. Through June 2014, Bankwell Bank paid Robinson & Cole, L.L.P. \$7 thousand.

Sandler O'Neill + Partners, L.P.

In 2013, Bankwell Bank engaged the services of Sandler O'Neill + Partners, L.P. for investment banking and other services. Mr. Mark Fitzgibbon was a member of BWFG's board of directors until June 2014 and a principal of Sandler O'Neill + Partners, L.P. In 2013, Bankwell Bank paid Sandler O'Neill + Partners, L.P. \$604 thousand. Through June 2014, Bankwell Bank paid Sandler O'Neill + Partners, L.P. \$1,700,000 in connection with its IPO.

## **Ordinary Banking Relationships**

Certain of BWFG's officers, directors and principal shareholders, as well as their immediate family members and affiliates, are customers of, or have or have had transactions with, Bankwell Bank or BWFG in the ordinary course of business. These transactions include deposits, loans and other financial services related transactions. Related party transactions are made in the ordinary course of business, on substantially the same terms, including interest rates and collateral (where applicable), as those prevailing at the time for comparable transactions with persons not related to us, and do not involve more than normal risk of collectability or present other features unfavorable to us. As of the date of this prospectus, no related party loans were categorized as nonaccrual, past due, restructured or potential problem loans. We expect to continue to enter into transactions in the ordinary course of business on similar terms with BWFG's officers, directors and principal shareholders, as well as their immediate family members and affiliates. The aggregate amount of extensions of credit, including overdraft protection, to directors and executive officers, including their immediate families and other associates, was \$7.3 million as of December 31, 2013. All of the foregoing indebtedness was due to loans secured by mortgages held on local real estate. All extensions of credit were made in the ordinary course of business on substantially the same terms, including interest rates, collateral and repayment terms, as those prevailing at the time for comparable transactions with others and do not represent more than a normal risk of collectability or present other unfavorable features. BWFG expects to have similar banking transactions in the future on comparable terms and conditions. All of these loans are performing as agreed. 113

## **TABLE OF CONTENTS**

INFORMATION WITH RESPECT TO QUINNIPIAC BANK & TRUST COMPANY

General

Quinnipiac Bank & Trust Company, or QBT, is a Connecticut chartered commercial bank headquartered in Hamden, Connecticut, whose deposits are insured by the Federal Deposit Insurance Corporation. QBT commenced operations in March of 2008 and provides a full range of banking products and services to commercial and consumer customers in south-central Connecticut.

On March 31, 2014, QBT entered into a definitive merger agreement with Bankwell Financial Group, Inc., the holding company of Bankwell Bank, pursuant to which Bankwell will acquire Quinnipiac Bank & Trust Company through the merger of QBT into Bankwell Bank.

Services and Markets

QBT services a market area comprised of the towns of Hamden, North Haven, New Haven and the contiguous communities. QBT emphasizes commercial real estate loans and commercial business and SBA loans and, to a lesser extent, offers residential real estate loans, home equity loans and lines of credit and consumer installment loans. QBT offers such customary banking services as consumer and commercial checking accounts, NOW accounts, money market accounts, savings accounts, certificates of deposits, individual retirement accounts and money transfers. QBT also provides remote deposit capture, on-line banking and telephone banking services.

## **Employees**

As of March 31, 2014, QBT had a total of 22 full-time employees and three part-time employees. QBT is not a party to any collective bargaining agreement, and QBT's management believes that its employee relations are good. Competition

The banking business is highly competitive. QBT competes with 14 other banking institutions with a total of 58 branches in the Towns of Hamden, North Haven and New Haven, excluding mortgage brokers. QBT also competes with other financial service organizations, including savings and loan associations, finance companies, credit unions, and certain governmental agencies. QBT may also compete with Internet banks and other financial institutions located throughout the United States. To the extent that banks must maintain non-interest-earning reserves against deposits, they may be at a competitive disadvantage when compared with other financial service organizations that are not required to maintain the same level of reserves against substantially equivalent sources of funds.

**OBT** 

#### SUPERVISION AND REGULATION

General

QBT is a Connecticut state-chartered commercial bank and is subject to extensive regulation by the Connecticut Department of Banking, as its chartering agency, and by the FDIC, as its deposit insurer. QBT's deposits are insured up to applicable limits by the FDIC through the Deposit Insurance Fund. QBT is required to file reports with, and is periodically examined by, the FDIC and the Connecticut Department of Banking concerning its activities and financial condition and must obtain regulatory approvals prior to entering into certain transactions, such as mergers with other financial institutions.

The regulatory and supervisory structure establishes a comprehensive framework of activities in which an institution can engage and is intended primarily for the protection of depositors and the deposit insurance funds, rather than for the protection of stockholders and creditors. The regulatory structure also gives the regulatory authorities extensive discretion in connection with their supervisory and enforcement activities and examination policies, including policies concerning the establishment of deposit insurance assessment fees, classification of assets and establishment of adequate loan loss reserves for regulatory purposes. Any change in such regulatory requirements and policies, whether by the Connecticut State Legislature, the Connecticut Department of Banking, the FDIC or Congress, could have a material adverse impact on the financial condition and results of operations of QBT. As is further described below, the Dodd-Frank Wall Street Reform and Consumer Protection Act ("Dodd-Frank Act"), has significantly changed the bank regulatory structure and may affect the lending, investment and general operating activities of depository institutions. The following discussion is a summary of the material laws and regulations applicable to QBT's operations, but does not purport to be a complete summary of all applicable laws, rules and regulations. These laws and regulations may change from time to time and the regulatory agencies often have broad discretion in interpreting them.

The Dodd-Frank Act

The Dodd-Frank Act has significantly changed the bank regulatory structure and is affecting the lending and investment activities and general operations of depository institutions.

The Dodd-Frank Act established a floor for capital of insured depository institutions that cannot be lower than the standards in effect on July 21, 2010, and directed the federal banking regulators to implement new leverage and capital requirements within 18 months of that date. The revised capital regulations are effective January 1, 2015. The Dodd-Frank Act also created a new Consumer Financial Protection Bureau with extensive powers to implement and enforce consumer protection laws. The Consumer Financial Protection Bureau has broad rulemaking authority for a wide range of consumer protection laws that apply to all banks and savings associations, among other things, including the authority to prohibit "unfair, deceptive or abusive" acts and practices. The Consumer Financial Protection Bureau has examination and enforcement authority over all banks and savings associations with more than \$10 billion in assets. Banks and savings associations with \$10 billion or less in assets continue to be examined for compliance with federal consumer protection and fair lending laws by their applicable primary federal bank regulators. The new legislation also weakens the federal preemption available for national banks and federal savings associations and gives state attorneys general certain authority to enforce applicable federal consumer protection laws.

The Dodd Frank Act also broadened the base for FDIC insurance assessments. The FDIC was required to promulgate rules revising its assessment system so that it is based on the average consolidated total assets less tangible equity capital of an insured institution instead of deposits. That rule took effect April 1, 2011.

The Dodd-Frank Act made many other changes in banking regulation. These include authorizing depository institutions, for the first time, to pay interest on business checking accounts, mandating that regulations be issued requiring originators of securitized loans to retain a percentage of the risk for transferred loans, establishing regulatory rate-setting for certain debit card interchange fees and establishing a number of reforms for mortgage originations.

In addition, the Consumer Financial Protection Bureau has finalized the rule implementing the "Ability to Pay" requirements of the Dodd-Frank Act. The regulations generally require lenders to make a reasonable, good faith determination as to a potential borrower's ability to repay a residential mortgage loan. The final rule establishes a safe harbor for certain "Qualified Mortgages," which contain certain features and terms deemed to make the loan less risky. The Ability to Repay final rules were effective January 10, 2014.

Many of the provisions of the Dodd-Frank Act were subject to delayed effective dates and the legislation required various federal agencies to promulgate numerous and extensive implementing regulations over a period over years. It is therefore difficult to predict at this time what the full impact the new legislation and implementing regulations will have on community banks such as QBT. Although the substance and scope of many of these regulations cannot be determined at this time, it is expected that the legislation and implementing regulations, particularly those provisions relating to the new Consumer Financial Protection Bureau, may increase operating and compliance costs. Connecticut Banking Laws and Supervision

Connecticut Department of Banking. The Connecticut Department of Banking regulates internal organization as well as the deposit, lending and investment activities of state-chartered banks, including QBT. The approval of the Connecticut Department of Banking is required for, among other things, the establishment of branch offices and business combinations. The Connecticut Department of Banking conducts periodic examinations of Connecticut chartered banks. The FDIC also regulates many of the areas regulated by the Connecticut Department of Banking, and federal law may limit some of the authority provided to Connecticut chartered banks by Connecticut law. Lending Activities. Connecticut banking laws grant banks broad lending authority. With certain limited exceptions, unsecured loans of any one obligor under this statutory authority may not exceed 15% of a bank's equity capital and allowance for loan losses. A bank may lend additional amounts up to 10% of its unimpaired capital and allowance for loan losses if the loans or extensions of credit are fully-secured.

Dividends. QBT may generally pay cash dividends out of its net profits. For purposes of this restriction, "net profits" represents the remainder of all earnings from current operations. Further, the total amount of all dividends declared by a bank in any year may not exceed the sum of a bank's net profits for the year in question combined with its retained net profits from the preceding two years without the prior approval of the Connecticut Department of Banking. Federal law also prevents an institution from paying dividends or making other capital distributions that, if by doing so, would cause it to become "undercapitalized." The FDIC may limit a bank's ability to pay dividends. Moreover, the federal agencies have issued policy statements that provide that insured banks should generally only pay dividends out of current operating earnings.

Powers. Connecticut law permits Connecticut banks to sell insurance and fixed and variable rate annuities if licensed to do so by the Connecticut Insurance Department. With the prior approval of the Connecticut Department of Banking, Connecticut banks are also authorized to engage in a broad range of activities related to the business of banking, or that are financial in nature or that are permitted under the Bank Holding Company Act or the Home Owners' Loan Act, both federal statutes, or the regulations promulgated as a result of these statutes. Connecticut banks are also authorized to engage in any activity permitted for a national bank or a federal savings association upon filing notice with the Connecticut Department of Banking unless the Connecticut Department of Banking disapproves the activity.

Assessments. Connecticut banks are required to pay annual assessments to the Connecticut Department of Banking to fund the Connecticut Department of Banking's operations. The general assessments are paid pro-rata based upon a bank's asset size.

Enforcement. Under Connecticut law, the Connecticut Department of Banking has extensive enforcement authority over Connecticut banks and, under certain circumstances, affiliated parties, insiders, and agents. The Connecticut Department of Banking's enforcement authority includes cease and desist orders, fines, receivership, conservatorship, removal of officers and directors, emergency closures, dissolution and liquidation.

Federal Bank Regulation

Capital Requirements. Under the FDIC's regulations, federally insured state-chartered banks that are not members of the Federal Reserve System ("state non-member banks"), such as QBT, are required to comply with minimum leverage capital requirements. For an institution not anticipating or experiencing significant growth and deemed by the FDIC to be, in general, a strong banking organization rated composite 1 under Uniform Financial Institutions Ranking System, the minimum capital leverage requirement is a ratio of Tier 1 capital to adjusted total assets of 3.0%. For all other institutions, the minimum leverage capital ratio is not less than 4.0%. Tier 1 capital is the sum of common stockholder's equity, noncumulative perpetual preferred stock (including any related surplus) and minority investments in certain subsidiaries, less intangible assets (except for certain servicing rights and credit card relationships) and certain other specified items.

FDIC regulations also require state non-member banks to maintain certain ratios of regulatory capital to regulatory risk-weighted assets, or "risk-based capital ratios." Risk-based capital ratios are determined by allocating assets and specified off-balance sheet items to four risk-weighted categories ranging from 0.0% to 200.0%. State non-member banks must maintain a minimum ratio of total capital to risk-weighted assets of at least 8.0%, of which at least one-half must be Tier 1 capital. Total capital consists of Tier 1 capital plus Tier 2 or supplementary capital items, which include allowances for loan losses in an amount of up to 1.25% of risk-weighted assets, cumulative preferred stock, subordinated debentures and certain other capital instruments, and a portion of the net unrealized gain on equity securities. The includable amount of Tier 2 capital cannot exceed the amount of the institution's Tier 1 capital. In July 2013, the FDIC and the other federal bank regulatory agencies issued a final rule that will revise their leverage and risk-based capital requirements and the method for calculating risk-weighted assets to make them consistent with agreements that were reached by the Basel Committee on Banking Supervision and certain provisions of the Dodd-Frank Act. Among other things, the rule establishes a uniform leverage ratio requirement of 4% of total assets, provides for a new common equity Tier 1 minimum capital requirement (4.5% of risk-weighted assets), increases the minimum Tier 1 capital to risk-based assets requirement (from 4% to 6% of risk-weighted assets) and assigns a higher risk weight (150%) to exposures that are more than 90 days past due or are on nonaccrual status and to certain commercial real estate facilities that finance the acquisition, development or construction of real property. The final rule also requires unrealized gains and losses on certain "available-for-sale" securities holdings to be included for purposes of calculating regulatory capital requirements unless a one-time opt-in or opt-out is exercised. The rule limits a banking organization's capital distributions and certain discretionary bonus payments to executive officers if the banking organization does not hold a "capital conservation buffer" consisting of 2.5% of common equity Tier 1 capital to risk-weighted assets in addition to the amount necessary to meet its minimum risk-based capital requirements. The final rule is effective January 1, 2015. The "capital conservation buffer" will be phased in from January 1, 2016 to January 1, 2019, when the full capital conservation buffer will be effective.

Standards for Safety and Soundness. As required by statute, the federal banking agencies adopted final regulations and Interagency Guidelines Establishing Standards for Safety and Soundness to implement safety and soundness standards. The guidelines set forth the safety and soundness standards that the federal banking agencies use to identify and address problems at insured depository institutions before capital becomes impaired. The guidelines address internal controls and information systems, internal audit systems, credit underwriting, loan documentation, interest rate exposure, asset growth, asset quality, earnings, compensation, fees and benefits and, more recently, safeguarding customer information. If the appropriate federal banking agency determines that an institution fails to meet any standard prescribed by the guidelines, the agency may require the institution to submit to the agency an acceptable plan to achieve compliance with the standard.

Business and Investment Activities. Under federal law, all state-chartered FDIC-insured banks have been limited in their activities as principal and in their equity investments to the type and the amount authorized for national banks, notwithstanding state law. Federal law permits exceptions to these limitations.

The FDIC is also authorized to permit state banks to engage in state authorized activities or investments not permissible for national banks (other than non-subsidiary equity investments) if they meet all applicable capital requirements and it is determined that such activities or investments do not pose a significant risk to the FDIC insurance fund. The FDIC has adopted regulations governing the procedures for institutions seeking approval to engage in such activities or investments. The Gramm-Leach-Bliley Act of 1999 specified that a state bank may control a subsidiary that engages in activities as principal that would only be permitted for a national bank to conduct in a "financial subsidiary," if a bank meets specified conditions and deducts its investment in the subsidiary for regulatory capital purposes.

Prompt Corrective Regulatory Action. Federal law requires, among other things, that federal bank regulatory authorities take "prompt corrective action" with respect to banks that do not meet minimum capital requirements. For these purposes, the law establishes five capital categories: well capitalized, adequately capitalized, undercapitalized, significantly undercapitalized and critically undercapitalized.

The FDIC has adopted regulations to implement the prompt corrective action legislation. An institution is deemed to be "well capitalized" if it has a total risk-based capital ratio of 10.0% or greater, a Tier 1 risk-based capital ratio of 6.0% or greater and a leverage ratio of 5.0% or greater. An institution is "adequately capitalized" if it has a total risk-based capital ratio of 8.0% or greater, a Tier 1 risk-based capital ratio of 4.0% or greater, and a leverage ratio of 4.0% or greater. An institution is "undercapitalized" if it has a total risk-based capital ratio of less than 8.0%, a Tier 1 risk-based capital ratio of less than 4.0%, or a leverage ratio of less than 4.0%. An institution is deemed to be "significantly undercapitalized" if it has a total risk-based capital ratio of less than 3.0%, or a leverage ratio of less than 3.0%. An institution is considered to be "critically undercapitalized" if it has a ratio of tangible equity (as defined in the regulations) to total assets that is equal to or less than 2.0%.

"Undercapitalized" banks must adhere to growth, capital distribution (including dividend) and other limitations and are required to submit a capital restoration plan. A bank's compliance with such a plan must be guaranteed by any company that controls the undercapitalized institution in an amount equal to the lesser of 5% of the institution's total assets when deemed undercapitalized or the amount necessary to achieve the status of adequately capitalized. If an "undercapitalized" bank fails to submit an acceptable plan, it is treated as if it is "significantly undercapitalized." "Significantly undercapitalized" banks must comply with one or more of a number of additional measures, including, but not limited to, a required sale of sufficient voting stock to become adequately capitalized, a requirement to reduce total assets, cessation of taking deposits from correspondent banks, the dismissal of directors or officers and restrictions on interest rates paid on deposits, compensation of executive officers and capital distributions by the parent holding company. "Critically undercapitalized" institutions are subject to additional measures including, subject to a narrow exception, the appointment of a receiver or conservator within 270 days after it obtains such status. In connection with the final capital rule described earlier, the federal banking agencies have adopted revisions to the prompt corrective action framework, effective January 1, 2015. Under the revised prompt corrective action requirements, insured depository institutions would be required to meet the following in order to qualify as "well capitalized:" (1) a common equity Tier 1 risk-based capital ratio of at least 6.5%; (2) a Tier 1 risk-based capital ratio of at least 8% (increased from 6%); (3) a total risk-based capital ratio of at least 10% (unchanged from current rules) and (4) a Tier 1 leverage ratio of 5% or greater (unchanged from the current rules).

Transactions with Affiliates. Transactions between a bank (and, generally, its subsidiaries) and its related parties or affiliates are limited by Sections 23A and 23B of the Federal Reserve Act. An affiliate of a bank is any company or entity that controls, is controlled by or is under common control with the bank. Generally, Sections 23A and 23B of the Federal Reserve Act limit the extent to which the bank or its subsidiaries may engage in "covered transactions" with any one affiliate to 10% of such institution's capital stock and surplus and contain an aggregate limit on all such transactions with all affiliates to an amount equal to 20% of such institution's capital stock and surplus. The term "covered transaction" includes the making of loans, purchase of assets, issuance of a guarantee and similar transactions. In addition, loans or other extensions of credit by the institution to the affiliate are required to be collateralized in accordance with specified requirements. The law also requires that affiliate transactions be on terms and conditions that are substantially the same, or at least as favorable to the institution, as those provided to non-affiliates.

The Sarbanes-Oxley Act of 2002 generally prohibits loans by a company to its executive officers and directors. The law contains a specific exception for loans by a depository institution to its executive officers and directors in compliance with federal banking laws, assuming such loans are also permitted under the law of the institution's chartering state. Under such laws, a bank's authority to extend credit to executive officers, directors and 10% shareholders ("insiders"), as well as entities such persons control, is restricted. The law limits both the individual and aggregate amount of loans that may be made to insiders based, in part, on the bank's capital position and requires certain board approval procedures to be followed. Such loans are required to be made on terms substantially the same as those offered to unaffiliated individuals and not involve more than the normal risk of repayment. There is an exception for loans made pursuant to a benefit or compensation program that is widely available to all employees of the institution and does not give preference to insiders over other employees. Loans to executive officers are further limited to loans of specific types and amounts.

Enforcement. The FDIC has extensive enforcement authority over insured state banks, including QBT. That enforcement authority includes, among other things, the ability to assess civil money penalties, issue cease and desist orders and remove directors and officers. In general, enforcement actions may be initiated in response to violations of laws and regulations and unsafe or unsound practices. The FDIC also has authority under federal law to appoint a conservator or receiver for an insured bank under certain circumstances. The FDIC is required, with certain exceptions, to appoint a receiver or conservator for an insured state non-member bank if that bank was "critically undercapitalized" on average during the calendar quarter beginning 270 days after the date on which the institution became "critically undercapitalized."

Federal Insurance of Deposit Accounts. Deposit accounts in QBT are insured by the FDIC's Deposit Insurance Fund, generally up to a maximum of \$250,000 per separately insured depositor, pursuant to changes made permanent by the Dodd-Frank Act. The FDIC assesses insured depository institutions to maintain the Deposit Insurance Fund. No institution may pay a dividend if in default of its deposit insurance assessment.

Under the FDIC's risk-based assessment system, insured institutions are assigned to a risk category based on supervisory evaluations, regulatory capital levels and other risk-based factors. An institution's assessment rate depends upon the category to which it is assigned and certain adjustments specified by the FDIC, with less risky institutions paying lower assessments. On February 7, 2011, as required by the Dodd-Frank Act, the FDIC published a final rule to revise the deposit insurance assessment system. The rule, which took effect April 1, 2011, changed the assessment base used for calculating deposit insurance assessments from deposits to total assets less tangible (Tier 1) capital. Since the new base is larger than the previous base, the FDIC also lowered assessment rates so that the rule would not significantly alter the total amount of revenue collected from the industry. The range of adjusted assessment rates is now 2.5 to 45 basis points of the new assessment base.

In addition to FDIC assessments, the Financing Corporation ("FICO") is authorized to impose and collect, through the FDIC, assessments for costs related to bonds issued by the FICO in the 1980s to recapitalize the former Federal Savings and Loan Insurance Corporation. The bonds issued by the FICO are due to mature in 2017 through 2019. Insurance of deposits may be terminated by the FDIC upon a finding that an institution has engaged in unsafe or unsound practices, is in an unsafe or unsound condition to continue operations or has violated any applicable law, regulation, rule, order or condition imposed by the FDIC. We do not know of any practice, condition or violation that might lead to termination of QBT's deposit insurance.

Community Reinvestment Act. Under the Community Reinvestment Act ("CRA"), a bank has a continuing and affirmative obligation, consistent with its safe and sound operation, to help meet the credit needs of its entire community, including low and moderate income neighborhoods. The CRA does not establish specific lending requirements or programs for financial institutions nor does it limit an institution's discretion to develop the types of products and services that it believes are best suited to its particular community. The CRA does require the FDIC, in connection with its examination of a bank, to assess the institution's record of meeting the credit needs of its community and to take such record into account in its evaluation of certain applications by such institution, including applications to establish or acquire

## **TABLE OF CONTENTS**

branches and merger with other depository institutions. The CRA requires the FDIC to provide a written evaluation of an institution's CRA performance utilizing a four-tiered descriptive rating system. QBT's latest FDIC CRA rating was "satisfactory." Connecticut law also requires consideration of CRA by the Connecticut Department of Banking in conjunction with certain applications.

Federal Home Loan Bank System. QBT is a member of the Federal Home Loan Bank System, which consists of twelve regional Federal Home Loan Banks. The Federal Home Loan Bank System provides a central credit facility primarily for member institutions as well as other entities involved in home mortgage lending. As a member of the Federal Home Loan Bank of Boston, QBT is required to acquire and hold a specified amount of shares of capital stock in the Federal Home Loan Bank of Boston. As of March 31, 2014, QBT was in compliance with this requirement. Other Regulations

Some interest and other charges collected or contracted for by QBT are subject to state usury laws and federal laws concerning interest rates. QBT's operations are also subject to state and federal laws applicable to credit transactions and other operations.

QBT MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

**Summary** 

QBT's total assets at March 31, 2014 of \$105.9 million reflect an increase of \$6.9 million or 7% as compared to December 31, 2013. Loans, net increased \$5.0 million or 6% due primarily to an increase in the volume of commercial mortgages. Total deposits increased \$2.5 million largely due to increases in period end balances of demand and IOLTA accounts. Federal Home Loan Bank ("FHLB") advances, comprised of a series of short term advances, increased \$4.2 million.

QBT's total assets at December 31, 2013 of \$99.0 million reflect an increase of \$9.1 million or 10% as compared to December 31, 2012. In the year to year comparison, the available-for-sale securities portfolio increased \$2.8 million and loans, net increased \$7.0 million; total deposits increased \$7.0 million and borrowings were up \$1.3 million compared to December 31, 2012. Net income for the year combined with the exercise of warrants resulted in an increase in total shareholders equity of \$0.9 million to \$10.4 million at December 31, 2013 as compared to December 31, 2012.

For the quarter ended March 31, 2014, QBT recorded a net loss of \$44,000 which reflects approximately \$172,000 in merger related expenses. Net interest income for the quarter was \$1.1 million. The provision for loan losses was \$80,000, noninterest income was \$65,000 and noninterest expenses were \$1.1 million. For the quarter ended March 31, 2013, QBT recorded net income of \$151,000. Net interest income for the 2013 quarter was \$996,000. The provision for loan losses was \$25,000, noninterest income was \$54,000 and noninterest expenses were \$777,000. For the year ended December 31, 2013 QBT recorded net income of \$557,000. Net interest income for 2013 was \$4.1 million. For 2013, QBT recorded \$61,000 in loan loss provisions, noninterest income was \$273,000 and noninterest expenses were \$3.3 million. For the year ended December 31, 2012 QBT recorded net income of \$556,000. Net interest income for 2012 was \$3.7 million. For 2012, QBT recorded \$200,000 in loan loss provisions, noninterest income was \$239,000 and noninterest expenses were \$2.8 million.

The following is summary financial data at or for the periods presented: Selected Operating Data

	]	For the Three Months Ended March 31,			For the Years Ended December 31,			
		2014		2013		2013		2012
Interest and dividend income	\$	1,216,238	\$	1,135,415	\$	4,666,939	\$	4,233,578
Interest expense		135,318		138,994		572,388		579,085
Net interest income		1,080,920		996,421		4,094,551		3,654,493
Provision for loan losses		80,000		25,000		61,000		200,000
Net interest income after provision for loan losses		1,000,920		971,421		4,033,551		3,454,493
Noninterest income		64,808		53,928		272,691		238,620
Noninterest expense		1,136,931		777,222		3,340,807		2,777,375
Income (loss) before income taxes		(71,203 )		248,127		965,435		915,738
(Provision) benefit for income taxes		27,000		(97,000 )		(408,250)		(359,250)
Net income (loss)	\$	(44,203)	\$	151,127	\$	557,185	\$	556,488

Selected Financial Condition Data

	At March 31, 2014			At December 31, 2013 2012		
Cash and cash equivalents	\$	4,510,716	\$	2,405,421	\$	4,928,280
Investment securities		8,587,640		8,865,772		6,135,048
Loans, net		86,841,813		81,846,517		74,818,287
Total assets		105,900,107		99,032,902		89,867,791
Deposits		89,433,274		86,884,027		79,884,493
Borrowings		5,500,000		1,250,000		_
Total equity		10,439,189		10,424,026		9,513,997

Financial Condition at March 31, 2014 and December 31, 2013 and 2012 Assets

Total assets at March 31, 2014 increased \$6.9 million as compared to total assets of \$99.0 million at December 31, 2013. The increase in assets was funded by increases in FHLB advances and deposits. Loans, net increased \$5.0 million to \$86.8 million at March 31, 2014 as compared to net loans of \$81.8 million at December 31, 2013. Total deposits increased \$2.5 million to \$89.4 million at March 31, 2014 from December 31, 2013. Noninterest bearing deposits increased \$0.7 million and interest bearing deposits increased \$1.9 million. FHLB advances increased \$4.2 million to \$5.5 million at March 31, 2014 from \$1.3 million at December 31, 2013. Shareholder's equity increased \$15,000 during the period. The increase was due to an improvement in market values of the available-for-sale securities portfolio and the impact of the accrual for stock options, partially offset by a net loss for the period. Total assets at December 31, 2013 increased \$9.1 million to \$99.0 million as compared to total assets at December 31, 2012 of \$89.9 million. The available-for-sale securities portfolio increased \$2.8 million to \$8.9 million at December 31, 2013 from \$6.1 million at December 31, 2012. Loans, net increased \$7.0 million to \$81.8 million from \$74.8 million. The increases in the investment and loan portfolios were funded by increases in deposits and borrowings and a decline in cash and cash equivalents. Premises and equipment increased \$2.0 million in the period to period comparison as a result of the construction of OBT's new headquarters. Total deposits increased \$7.0 million to \$86.9 million at December 31, 2013 from \$79.9 million at December 31, 2012. Noninterest bearing deposits increased \$2.4 million and interest bearing deposits increased \$4.6 million. FHLB advances at December 31, 2013 were \$1.3 million; there were no borrowings outstanding at December 31, 2012. Shareholders equity increased \$0.9 million to \$10.4 million at December 31, 2013 from \$9.5 million at December 31, 2012. The increase was due to net income combined with the exercise of common stock warrants and the accrual for stock options, partially offset by a decline in the fair values of QBT's available-for-sale securities portfolio.

Investments

The following table presents QBT's available-for-sale investment securities portfolio at each of the dates shown at fair value. All of QBT's investment securities were classified as available for sale at each of the dates indicated.

	March 31,		December 31,		December 31	
		2014		2013		2012
U.S. Government Sponsored Agency Obligations	\$	2,822,835	\$	2,825,000	\$	2,245,048
U.S. Government Agency and U.S. Government Sponsored Agency Mortgage-Backed Securities		5,764,805		6,040,772		3,890,000
Total	\$	8,587,640	\$	8,865,772	\$	6,135,048

March 31, December 31, December 31, 2014 2013 2012

At March 31, 2014, we had no investments in a single company or entity, other than U.S. Government agencies and U.S. Government-sponsored agencies that had an aggregate book value in excess of 10% of QBT's equity. 122

During the three months ended March 31, 2014, QBT purchased one U.S. Government sponsored agency bond for \$95,000 and one in the amount of \$152,000 was called by the issuer. Principal repayments on mortgage-backed securities during the period were approximately \$334,000.

During 2013, QBT purchased \$5.9 million in available-for-sale securities, while proceeds from maturities and calls on available-for-sale securities were \$1.6 million and principal payments on mortgage-backed securities were \$1.3 million.

The following table presents the amortized cost and fair value by contractual maturities of QBT's available-for-sale securities portfolio at December 31, 2013.

	<b>Amortized Cost</b>		F	air Value
Maturity:				
One year and less	\$	_	\$	_
After one but within five years		744,150		762,982
After five but within ten years		1,225,548		1,168,464
After 10 years		995,751		893,554
Mortgage-backed securities		6,054,959		6,040,772
Total	\$	9,020,408	\$	8,865,772

Loans
The following table presents QBT's loan portfolio at each of the dates shown.

		March 31, 2014	D	ecember 31, 2013	D	ecember 31, 2012
Commercial						
real estate	\$	53,803,927	\$	49,672,247	\$	45,153,984
loans						
Commercial		21,758,709		20,924,393		20,399,910
loans		21,736,709		20,924,393		20,399,910
Residential real		5,717,691		5,830,278		5,125,451
estate loans		3,717,091		3,630,276		3,123,431
Consumer						
home equity		3,941,479		3,863,297		3,319,705
loans						
Consumer						
installment		2,863,543		2,780,199		2,048,521
loans						
Total loans		88,085,349		83,070,414		76,047,571
Deferred loan		(213,952)		(233,297)		(280,110 )
fees, net		(213,732)		(233,271 )		(200,110 )
Allowance for		(1,029,584)		(990,600 )		(949,174)
loan losses		(1,027,504)		())0,000		()+),1/+ )
Loans	\$	86,841,813	\$	81,846,517	\$	74,818,287
receivable, net	φ	00,071,013	Ψ	01,070,317	Ψ	77,010,207

During the three months ended March 31, 2014, QBT's net loan portfolio increased \$5.0 million to \$86.8 million from \$81.8 million at December 31, 2013. The growth in the portfolio was funded by increases in FHLB advances and deposits.

During 2013, QBT's net loan portfolio increased \$7.0 million to \$81.8 million at December 31, 2013 from \$74.8 million at December 31, 2012. Loan growth was partially offset by significant payoff activity during the year of approximately \$5.3 million.

The following table presents the maturities of loans in QBT's portfolio at December 31, 2013, by type of loan.

	Due in one year or less	Due after one year through five years	Due after five years	Total
Commercial real estate loans	1,423,153	1,262,212	46,986,882	49,672,247
Commercial loans	10,508,003	4,855,624	5,560,766	20,924,393
Residential real estate loans	_	_	5,830,278	5,830,278
Consumer home equity loans	_	_	3,863,297	3,863,297
Consumer installment loans	189,762	2,584,499	5,938	2,780,199
Total	12,120,918	8,702,335	62,247,161	83,070,414

The following table sets forth the scheduled repayments of fixed- and adjustable-rate loans at December 31, 2013 that are contractually due after December 31, 2014.

	Due after December 31, 2014				
	Due after one year through five years	Due after five years	Total		
Fixed rate loans	5,728,356	1,003,869	6,732,225		
Variable rate loans	2,973,979	61,243,292	64,217,271		
Total	8,702,335	62,247,161	70,949,496		

#### Allowance for Loan Losses

The allowance for loan losses, a material estimate which could change significantly in the near-term, is established as losses are estimated to have occurred through a provision for loan losses charged against operations and is maintained at a level that management considers adequate to absorb losses in the loan portfolio. Loan losses are charged against the allowance when management believes the uncollectability of a loan is confirmed. Subsequent recoveries, if any, are credited to the allowance.

The allowance for loan losses is evaluated on a regular basis by management and is based upon management's periodic review of the collectability of the loans in light of historical experience, the nature and volume of the loan portfolio, adverse situations that may affect the borrower's ability to repay, estimated value of any underlying collateral and prevailing economic conditions. This evaluation is inherently subjective as it requires estimates that are susceptible to significant revision as more information becomes available.

Based upon these evaluations and analyses, management believes the allowance for loan losses of \$1.0 million at March 31, 2014, which represents 1.17% of gross loans outstanding, is adequate under prevailing economic conditions to absorb losses inherent in the loan portfolio. At December 31, 2013, the allowance was \$991,000 and represented 1.19% of gross loans outstanding. At December 31, 2012, the allowance was \$949,000 and represented 1.25% of gross loans outstanding.

Analysis of Allowance for Loan Losses

The following table presents the activity in QBT's allowance for loan losses.

	M	or the Three onths Ended	For the Years Ended December 31,			
D-1	IVI	rch 31, 2014		2013		2012
Balance at						
beginning of period	\$	990,600	\$	949,174	\$	771,365
Charge-offs:				_		
Commercial		(37,103)		(4,335)		(22,171)
Consumer home equity		_		(10,068)		_
Consumer installment		(3,913 )		(5,218)		(431 )
Total charge-offs		(41,016)		(19,621)		(22,602)
Recoveries:						
Consumer installment		_		47		411
Total recoveries		_		47		411
Net charge-offs		(41,016 )		(19,574)		(22,191)
Provision charged to earnings		80,000		61,000		200,000
Balance at end of period	\$	1,029,584	\$	990,600	\$	949,174

The following table presents the allocation of the allowance for loan losses and the percent of loans in each category to total loans.

	At Mar	rch 31,	At December 31,							
	201	14		20	)13		20	)12		
		Percent of			Percent of			Percent	Percent of	
	Amount	Loan Portfolio	1	Amount	Loan Portfolio	Amount		Loan Portfolio		
Commercial real estate loans	\$ 695,435	61.09 %	\$	683,204	59.79 %	\$	664,981	59.37	%	
Commercial loans	237,408	24.70 %		223,064	25.19 %		188,609	26.83	%	
Residential real estate loans	30,412	6.49 %		32,086	7.02 %		33,782	6.74	%	
Consumer home equity loans	21,905	4.47 %		22,202	4.65 %		22,148	4.37	%	
Consumer installment loans	44,424	3.25 %		30,044	3.35 %		39,654	2.69	%	
Total loans	\$ 1,029,584	100.00%	\$	990,600	100.00%	\$	949,174	100.0	0%	

## At March 31, 2014

At December 31,

Nonaccrual, Past Due and Restructured Loans

At March 31, 2014, loans past due 30 - 89 days totaled \$885,000 and loans on nonaccrual totaled \$441,000. During the three months ended March 31, 2014 there were no loans that were modified in troubled debt restructurings.

At December 31, 2013, loans past due 30 – 89 days totaled \$865,000 and loans on nonaccrual status totaled \$487,000. For the year ended December 31, 2013 there was one loan in the amount of \$93,000 that was restructured in a troubled debt restructuring. This loan was paid in full during the first quarter of 2014.

At December 31, 2012, loans past due 30 - 89 days totaled \$117,000 and loans on nonaccrual totaled \$173,000. For the year ended December 31, 2012 there were no loans modified in troubled debt restructurings.

For the three months ended March 31, 2014 gross interest income that would have been recorded had non-accruing loans been current in accordance with their original terms was approximately \$10,000. There was no interest income recognized on such loans for the three months ended March 31, 2014. For the three months ended March 31, 2014, there were no loans modified in troubled debt restructurings.

#### Criticized Loans

The following table sets forth QBT's amounts of classified loans, loans designated as special mention and criticized loans (classified loans and loans designated as special mention) as of the dates indicated.

125

	At	March 31,	At December 31,				
	2014		2013		2012		
Classified loans:							
Substandard	\$	902,128	\$ 696,328	\$	63,792		
Doubtful		_					
Loss							
Total classified loans		902,128	696,328		63,792		
Special mention		1,338,953	1,071,364		2,355,008		
Total criticized loans	\$	2,241,081	\$ 1,767,692	\$	2,418,800		

#### Potential Problem Loans

At March 31, 2014 and December 31, 2013, in addition to the loans previously disclosed, there were no loans for which management has significant doubts as to the ability of the borrowers to comply with present repayment terms. Other Assets

During 2013, QBT completed construction and furnished and equipped its new headquarters; as a result, premises and equipment at the end of 2013 reflect an increase of \$2.0 million as compared to the previous year. Deposits

The following table is a summary of QBT's deposits for each of the periods presented:

81,
655
40
158
75
465
838
493
,,

During the three months ended March 31, 2014, total deposits increased \$2.5 million to \$89.4 million from \$86.9 million at December 31, 2013. Noninterest bearing deposits increased \$654,000 due primarily to increases in period end balances of commercial demand accounts partially offset by a decrease in balances of official checks. Interest bearing balances increased \$1.9 million during the period due to higher balances in IOLTA's, certificates of deposit and money market fund accounts.

During 2013, total deposits increased \$7.0 million to \$86.9 million at December 31, 2013 from \$79.9 million at December 31, 2012. Noninterest bearing balances increased \$2.4 million during the period due primarily to increases in period end balances of personal and commercial demand and balances of official checks outstanding. Interest

bearing deposits during the period increased \$4.6 million; the largest component of this increase is reflected in certificates of deposit which increased as the result of promotional campaigns celebrating QBT's fifth anniversary and the grand opening of QBT's new headquarters.

126

At December 31, 2013, QBT's maturities of time deposits were as follows.

	\$1	100,000 or greater	Less than \$100,000	Totals
Three months or less		1,334,852	1,674,814	3,009,666
Three to six months		1,642,914	1,296,669	2,939,583
Six months to one year		1,301,592	3,921,786	5,223,378
Over one year		7,455,004	20,121,857	27,576,861
Total deposits	\$	11,734,362	\$ 27,015,126	\$ 38,749,488

#### Other liabilities

Borrowings at March 31, 2014 are comprised of a series of short term FHLB advances drawn upon to meet loan demand and supplement shortfalls in deposit generating efforts.

Borrowings at December 31, 2013 are comprised of a short term FHLB advance drawn upon to supplement liquidity. Comparison of Operating Results for the Three Months Ended March 31, 2014 and 2013 and for the Years Ended December 31, 2013 and 2012.

#### Net Income

For the three months ended March 31, 2014 QBT recorded a net loss of \$44,000. Reflected in the results for the first quarter are approximately \$172,000 in expenses incurred as part of the merger discussions, negotiations and the execution of a definitive merger agreement with Bankwell. For the three months ended March 31, 2013 QBT recorded net income of \$151,000.

For the year ended December 31, 2013 QBT recorded net income of \$557,000 as compared to \$556,000 for the year ended December 31, 2012

The following are measurements of QBT's returns in relation to average assets, average equity and earnings per share for the periods presented:

	For the Three Months Ended March 31,			For the Years Ended December 31,				
		2014		2013		2013		2012
(Loss) return on average assets		-0.17 %		0.66 %		0.57 %		0.66 %
(Loss) return on average equity		-1.67 %		6.16 %		5.45 %		6.03 %
Average equity to average assets		10.40 %		10.70%		10.50%		10.57%
(Loss) earnings per share	\$	(0.04)	\$	0.13	\$	0.46	\$	0.48

Interest and dividend income and interest expense

2014

The following table presents average balance sheet information, interest income, interest expense and the corresponding average yields earned and rates paid for the quarters ended March 31, 2014 and 2013. The table also reflects the changes for the quarter ended March 31, 2014 as compared to the quarter ended March 31, 2013 in net interest income arising from changes in interest rates and from asset and liability volume, including mix. The change in interest attributable to both rate and volume has been allocated to the changes in rate and volume on a pro rata basis.

2013

								<b>Fluctuations</b>	
	Average Balance	Interest Income/ Expense	Average Rate	Average Balance	Interest Income/ Expense	Average Rate		nterest Income Expense ie to Change i Rate	
est ng s:							Volume	Hur	10
and valents stment	\$2,807,151	\$1,431	0.20%	\$4,801,028	\$2,619	0.22%	\$(975)	\$(213)	\$(1,1
rities equity	9,247,615	50,028	2.16%	5,590,173	21,334	1.53%	10,370	18,324	28,0
is I	83,853,200	1,164,779	5.56%	77,027,184	1,111,463	5.77%	95,126	(41,810)	53,3
est ng s	\$95,907,966	\$1,216,238	5.07%	\$87,418,385	\$1,135,416	5.20%	104,521	(23,699)	80,8
r assets	5,805,862			4,372,709					
l Assets	\$101,713,828			\$91,791,094					
est ng ities:									
V unts	\$2,147,351	\$264	0.05%	\$2,314,467	\$285	0.05%	\$(21)	\$—	\$(21
ey tet unts	26,439,344	22,149	0.34%	26,292,086	24,937	0.38%	125	(2,913)	(2,7
ngs unts	2,672,465	891	0.13%	1,950,420	752	0.15%	246	(107)	139
ficates posit	38,758,403	110,042	1.14%	36,288,630	112,750	1.24%	7,065	(9,773)	(2,7
owings	4,411,111	1,972	0.18%	477,778	271	0.23%	2,262	(561)	1,70
est ng ities	\$74,428,674	\$135,318	0.73%	\$67,323,381	\$138,995	0.83%	9,677	(13,354)	(3,6
ities	16,404,862			14,276,207					

2014 vs. 2013

and sits ued		2014			2013		2014 vs. 2013 Fluctuations Interest Income/ Expense		
nses other ities	305,802			371,580				Due to Change in	n:
eholder's y	10,574,490			9,819,926					
ities equity	\$101,713,828			\$91,791,094					
nterest ne		\$1,080,920			\$996,421		\$94,844	\$(10,345)	\$84,
est ;in			4.51%			4.56%			
est ıd			4.34%			4.37%			
12	28								

2013

The following table presents average balance sheet information, interest income, interest expense and the corresponding average yields earned and rates paid for the years ended December 31, 2013 and 2012. The table also reflects the changes for the year ended December 31, 2013 as compared to the year ended December 31, 2012 in net interest income arising from changes in interest rates and from asset and liability volume, including mix. The change in interest attributable to both rate and volume has been allocated to the changes in rate and volume on a pro rata basis.

2012

		2015			2012			Fluctuations		
	Average Balance	Interest Income/ Expense	Average Rate	Average Balance	Interest Income/ Expense	Average Rate	Interest Income/ Expense Due to Change in:			
est							Volume	Rate	To	
ng s:										
and alents	\$6,075,110	\$13,071	0.22%	\$7,098,807	\$16,430	0.23%	\$(2,129)	\$(1,230 )	\$(3,3	
tment										
ities quity	7,367,509	136,100	1.85%	6,324,791	139,649	2.21%	21,121	(24,670 )	(3,5	
S S	78,349,703	4,517,768	5.77%	67,766,649	4,077,499	6.02%	615,445	(175,176)	440,	
st ng	\$91,792,322	\$4,666,939	5.08%	\$81,190,247	\$4,233,578	5.21%	634,437	(201,076)	433,	
assets	5,254,993			3,630,441						
Assets	\$97,047,315			\$84,820,688						
st 1g lties:										
ints	\$2,400,126	\$1,201	0.05%	\$2,971,912	\$2,040	0.07%	\$(338)	\$(501)	\$(839	
y et ints	27,579,075	98,873	0.36%	23,532,978	119,050	0.51%	18,601	(38,778)	(20,	
igs ints	2,369,697	3,386	0.14%	1,450,927	8,979	0.62%	3,750	(9,343 )	(5,5)	
ficates posit	37,813,516	468,266	1.24%	36,219,875	449,016	1.24%	19,250	_	19,2	
wings	309,808	664	0.21%	_	_		664	_	664	
st ng lties	\$70,472,222	\$572,390	0.81%	\$64,175,692	\$579,085	0.90%	41,927	(48,622 )	(6,6)	
ind sits	15,972,040			11,159,325						

2013 vs. 2012

Edgar Filing: Bankwell Financial Group, Inc. - Form S-4

ied ises ther ities	383,546	2013	2012 2013 vs. 2012 Fluctuations Interest Income Expense Due to Change in				e/		
sholder's	10,219,507			9,230,286					
ities quity nterest	\$97,047,315	\$4,094,549		\$84,820,688	\$3,654,493		\$592,510	\$(152,454)	\$440.
ne st in st d		\$4,094, <i>5</i> 49	4.46% 4.27%		\$3,03 <del>4,4</del> 73	4.50% 4.31%	Ф <i>392,</i> 310	\$(132, <del>131</del> )	<b>94-г</b> о,

For the three months ended March 31, 2014, QBT recorded interest and dividend income of \$1.2 million and interest expense of \$135,000. Net interest income for the same period was \$1.1 million. For the three months ended March 31, 2013, QBT recorded interest and dividend income of \$1.1 million and interest expense of \$139,000. Net interest income for the 2013 quarter was \$996,000.

Interest and dividend income of \$4.7 million for the year ended December 31, reflects an increase of \$433,000 or 10% over 2012. The primary driver behind this increase was the increase in the average balance of loans outstanding during the period. Another contributing factor was a higher level of prepayment fees assessed on early loan payoffs. Partially offsetting the increase in interest income from loans was a decline in investment income resulting from a higher level of principal prepayments of mortgage-backed securities.

Interest on federal funds sold and due from banks also declined as QBT maintained a lower average balance of funds in these assets. Interest rate reductions implemented in 2012 and 2013 resulted in a decline in interest expense of 1% for 2013 as compared to 2012 despite an increase in average interest bearing liabilities of \$6.3 million.

#### Noninterest income

Noninterest income for the three months ended March 31, 2014 was \$65,000 and was comprised primarily of fees and service charges on deposit accounts, wire transfer and debit card interchange fee income and income derived from residential mortgage brokerage activities. Noninterest income for the three months ended March 31, 2013 was \$54,000 and was comprised of the same aforementioned components.

Noninterest income for the year ended December 31, 2013 of \$273,000 reflects an increase of 14% over the year ended December 31, 2012. Increases in fees and service charges resulted from account related volume increases in insufficient and uncollected funds charges, commercial demand maintenance charges, debit card interchange activity and wire transfer fees, partially offset by a decline in other income largely comprised of mortgage brokerage and referral fees.

## Noninterest expenses

Noninterest expense for the three months ended March 31, 2014 was \$1.1 million. Reflected in the results for the first quarter was approximately \$172,000 in expenses incurred as part of the merger discussions, negotiations and the execution of a definitive merger agreement with Bankwell. These expenses are comprised of legal fees, financial advisory fees and director fees for special meetings. Significant components of noninterest expenses for the first quarter include: \$517,000 for salaries and benefits, \$275,000 for professional and other outside services and \$96,000 in occupancy and equipment. Noninterest expense for the three months ended March 31, 2013 was \$777,000, of which significant components include: \$428,000 for salaries and benefits, \$105,000 for professional and other outside services, \$59,000 for data processing and \$50,000 in occupancy and equipment.

Noninterest expenses for the year ended December 31, 2013 of \$3.3 million reflect an increase of 20% over the year ended December 31, 2012. Salaries and employee benefits, the largest component of noninterest expenses increased \$275,000 or 17% as a result of staffing additions and salary increases and the corresponding increase in payroll taxes, compensation expense recorded in conjunction with stock options awarded, the implementation of an employer matching contribution for QBT's 401(k) plan and increases in health insurance. QBT completed the construction of and outfitted its new headquarters during 2013 and as a result occupancy and equipment expenses increased \$98,000 or 54% over the previous year. Data processing and other outside services reflect an increase of \$54,000 or 15%; this increase reflects financial advisory fees and other due diligence related expenses incurred during earlier merger discussions with Bankwell. The increase also reflects personnel placement expenses and IT consulting services. In 2013, QBT implemented a director compensation program which resulted in an increase in noninterest expenses of \$48,000. Professional fees for 2013 increased \$39,000 or 28% over 2012. This increase was comprised primarily of increases in legal fees incurred during previous discussions with Bankwell. Advertising and promotional expenses increased in 2013 by \$35,000 or 32%; this increase primarily reflects promotional campaigns and activities associated with the grand opening of OBT's new headquarters. Regulatory assessments reflect a decrease of \$18,000 or 23%; this reduction is primarily the result of the elimination of the higher premium assessed for banks considered "new". Income taxes

For the three months ended March 31, 2014 QBT recorded a pretax loss of \$71,000 and accordingly recorded a net income tax benefit of \$27,000. For the three months ended March 31, 2013 QBT recorded pretax income of \$248,000 and recorded a provision for income taxes of \$97,000.

For the years ended December 31, 2013 and 2012 provisions for income taxes totaled \$408,000 and \$359,000, respectively.

### Liquidity

Liquidity is a measure of QBT's ability to generate adequate cash to meet its financial obligations. The principal cash requirements of a financial institution are to cover downward fluctuation in deposit accounts and fund increases in its loan portfolio.

## **TABLE OF CONTENTS**

Cash and cash equivalents and available-for-sale securities at March 31, 2014 totaled \$13.1 million and totaled \$11.5 million at December 31, 2013.

Capital Resources

The following table presents QBT's regulatory capital ratios for each of the periods shown:

	March 31,	December 31,	December 31,
	2014	2013	2012
Total Capital to Risk-Weighed Assets	13.02%	13.81 %	13.69%
Tier 1 Capital to Risk-Weighted Assets	11.78%	12.56 %	12.44%
Tier 1 Capital to Average Assets	9.88 %	10.11 %	9.89 %

QBT is subject to various regulatory capital requirements administered by the federal banking agencies. Failure to meet minimum capital requirements can initiate certain mandatory — and possibly additional discretionary — actions by regulators that, if undertaken could have a direct material effect on QBT's financial statements. Under capital adequacy guidelines and the regulatory framework for prompt corrective action, QBT must meet specific capital guidelines that involve quantitative measures of the assets, liabilities and certain off-balance sheet items as calculated under regulatory accounting practices. The capital amounts and classification area also subject to qualitative judgments by the regulators about components, risk weightings and other factors.

In addition to the above, the Authorization Certificate issued by the State of Connecticut Department of Banking requires QBT to maintain a Tier 1 Capital to Average Assets ratio of not less than eight percent for a period of seven years, which will end on March 5, 2015.

## **TABLE OF CONTENTS**

OBT

## MARKET PRICE AND DIVIDEND INFORMATION

At May 15, 2014, there were approximately 390 holders of record of QBT's common stock. There is no established public trading market for QBT's securities. To date, QBT has not paid a dividend on its common stock. At May 15, 2014, there were outstanding options to acquire up to 109,000 shares of QBT's common stock at an exercise price of \$10.00. At that same date, there were outstanding warrants exercisable for up to 122,500 shares of QBT's common stock at \$10.00 per share.

TABLE OF CONTENTS
SPECIAL MEETING OF SHAREHOLDERS OF QBT
This proxy statement/prospectus is being furnished to holders of QBT common stock for use at a special meeting of
shareholders of QBT and any adjournments or postponements thereof.
Date, Time and Place of the Special Meeting
The special meeting of shareholders of QBT will be held at [
on, 2014 at a.m./ p.m., local time.
Purpose of the Special Meeting
At the special meeting, QBT shareholders as of the record date will be asked to consider and vote on the following
proposals:
1.
• to approve the merger agreement pursuant to which QBT will merge with and into Bankwell Bank, with
Bankwell Bank being the surviving corporation; and
2.
• to consider and vote upon a proposal to approve one or more adjournments of the special meeting, if necessary, to permit further solicitation of proxies if there are not sufficient votes at the time of the special meeting, or at any adjournment or postponement of that meeting, to approve the merger agreement.

Recommendation of the Board of Directors of QBT

The board of directors of QBT has unanimously approved the merger agreement and recommends that you vote "FOR" approval of the merger agreement and "FOR" the proposal to adjourn the meeting, if necessary.

Record Date; Outstanding Shares; Shares Entitled to Vote

Only holders of record of QBT common stock at the close of business on the record date of \_\_\_\_\_\_\_\_, 2014, are entitled to notice of and to vote at the special meeting of shareholders of QBT, provided that such shares remain outstanding on the date of the special meeting. As of the record date, there were 1,215,013 shares of QBT common stock outstanding, held of record by \_\_\_\_ shareholders. Each holder of QBT common stock is entitled to one vote for each share of QBT common stock owned as of the record date.

Quorum; Vote Required

A quorum of QBT shareholders is necessary to hold a valid meeting. If the holders of at least a majority of the total number of the outstanding shares of QBT common stock entitled to vote are represented in person or by proxy at the special meeting, a quorum will exist. QBT will include proxies marked as abstentions in determining the number of shares present at the special meeting.

The affirmative vote of the holders of at least two-thirds of the shares of QBT common stock outstanding and entitled to vote at the special meeting is required to approve the merger agreement. Abstentions will have the same effect as a vote against the approval of the merger agreement. A majority of the votes properly cast is required to approve one or more adjournments of the special meeting.

Share Ownership of Management

As of the record date, the directors and executive officers of QBT and their affiliates collectively owned 257,451 shares of QBT common stock, or approximately 21.2% of QBT's outstanding shares (not counting unexercised options or warrants). Each QBT director and executive officer has entered into a voting agreement requiring them to vote their shares of QBT common stock "FOR" approval of the merger agreement and not to transfer or dispose of their shares prior to the meeting.

When considering the recommendation of the board of directors of QBT that you vote in favor of the approval of the merger agreement, you should be aware that the executive officers and directors of QBT have financial interests in the merger that may be different from, or in addition to, the interests of shareholders of QBT. See "The Merger — Interests of QBT's Directors and Executive Officers in the Merger" beginning on page \_\_\_.

Voting of Proxies

If you are a QBT shareholder, the board of directors of QBT requests that you return the proxy card accompanying this document for use at the special meeting. Please complete, date and sign the proxy card and promptly return it in the enclosed postage-paid envelope.

All properly signed proxies received prior to the special meeting and not revoked before the vote at the special meeting will be voted at the special meeting according to the instructions indicated on the proxies or, if no instructions are given, the shares will be voted "FOR" approval of the merger agreement and "FOR" an adjournment of the special meeting to solicit additional proxies, if necessary.

Voting in Person

If you are a QBT shareholder and plan to attend the special meeting of QBT shareholders and wish to vote in person, you will be given a ballot at the special meeting.

Whether or not you plan to attend the special meeting, QBT requests that you complete, sign, date and return the enclosed proxy card as soon as possible in the enclosed postage-paid envelope. This will not prevent you from voting in person at the special meeting but will assure that your vote is counted if you are unable to attend.

**Proxy Solicitation** 

If you are a QBT shareholder, the enclosed proxy is solicited by and on behalf of the board of directors of QBT. QBT will pay the expenses of soliciting proxies to be voted at the special meeting. Following the original mailing of the proxies and other soliciting materials, QBT and its agents also may solicit proxies by mail, telephone, facsimile or in person. No additional compensation will be paid to directors, officers or other employees of QBT for making these solicitations.

This proxy statement/prospectus and the proxy card are first being sent to QBT shareholders on or about \_\_\_\_\_\_\_, 2014.

# **Stock Certificates**

If you are a QBT shareholder, you should not send in any certificates representing QBT common stock at this time. You will receive separate instructions from the exchange agent for the exchange of your certificates representing QBT common stock.

Proposal to Approve Adjournment of the Special Meeting

QBT is also submitting a proposal for consideration at the special meeting to authorize the named proxies to approve one or more adjournments of the special meeting if there are not sufficient votes to approve the merger agreement at the time of the special meeting. Even though a quorum may be present at the special meeting, it is possible that QBT may not have received sufficient votes to approve the merger agreement by the time of the special meeting. In that event, QBT would need to adjourn the special meeting in order to solicit additional proxies. The adjournment proposal relates only to an adjournment of the special meeting for purposes of soliciting additional proxies to obtain the requisite shareholder approval to approve the merger agreement. Any other adjournment of the special meeting (e.g., an adjournment required because of the absence of a quorum) would be voted upon pursuant to the discretionary authority granted by the proxy card. If the special meeting is adjourned for 120 days or less, QBT is not required to give notice of the time and place of the adjourned meeting unless the board of directors fixes a new record date for the special meeting.

The proposal to approve one or more adjournments of the special meeting requires the affirmative vote of holders of a majority of the shares of QBT common stock present or represented at the special meeting and entitled to vote on the proposal. The board of directors of QBT retains full authority to the extent set forth in QBT's bylaws and Connecticut law to adjourn the special meeting for any other purpose, or to postpone the special meeting before it is convened, without the consent of any QBT shareholders.

## THE MERGER

The following discussion contains material information about the merger. The discussion is subject, and qualified in its entirety by reference, to the merger agreement and financial advisor opinion attached as appendices to this proxy statement/prospectus. BWFG urges you to read carefully this entire proxy statement/prospectus, including the merger agreement and financial advisor opinion attached as annexes to this proxy statement/prospectus, for a more complete understanding of the merger.

On March 31, 2014, the BWFG board of directors and the board of directors of QBT approved the merger agreement. The merger agreement provides for the acquisition by BWFG of QBT through a merger of QBT with and into Bankwell Bank, with Bankwell Bank as the surviving corporation.

Upon completion of the merger, each outstanding share of QBT common stock will be converted into the right to receive, at the election of the holder of each such share, either \$12.00 in cash or 0.56 shares of BWFG common stock. A QBT shareholder may specify different elections with respect to different shares that such shareholder holds. The value of the per share stock consideration is dependent upon the value of BWFG common stock and therefore will fluctuate with the market price of BWFG common stock. QBT shareholders may elect the form of consideration, but their elections are subject to a proration mechanism such that approximately 75% of QBT shares will be exchanged for shares of BWFG common stock and approximately 25% will be exchanged for cash.

See "The Merger Agreement" beginning on page \_\_\_, for additional and more detailed information regarding the legal documents that govern the merger, including information about the conditions to the merger and the provisions for terminating or amending the merger agreement.

# Background of the Merger

Since QBT began operations in 2008, its vision has been to create and operate a community bank focused on exceptional customer service in the greater New Haven market. QBT has had a strong operating performance and an excellent reputation within its local community and the banking community as well. Since QBT opened, the strategic plan has primarily focused on franchise growth and increasing profitability. However, in more recent years, the Board of Directors has become increasingly concerned about the lack of liquidity in QBT's stock and the potential need to re-enter the capital markets in order to obtain the capital necessary to sustain QBT's growth and the potential effect this could have on current shareholder equity. Other areas of concern facing QBT in particular, and financial institutions generally, are additional compliance costs and higher capital ratio thresholds, the trend toward consolidation in the financial services industry, and the likely effect of the foregoing factors on QBT potential long-term growth, development, productivity and profitability. Therefore, QBT was receptive to discussing strategic alternatives with other financial institutions, although it did not solicit bids for this purpose.

In the fall of 2012 at a social function sponsored by a local bank ("Bank A"), Director DiCapua was introduced to the Chief Executive Officer of Bank A. At that meeting, there was a general discussion about the current banking environment in Connecticut. In early December 2012, there was a second discussion between the parties in which the Chief Executive Officer of Bank A initiated a conversation concerning a possible merger of QBT into Bank A. This discussion led to an informal meeting on December 20, 2012 at which the Chief Executive Officer of Bank A and two additional senior officers of Bank A were joined by Mark Candido, Richard Barredo, Director McArdle and Director DiCapua to discuss the concept of a possible transaction and the exchange of information regarding the operations of each party and the data system utilized by QBT. Thereafter, additional information was exchanged by the parties, culminating in a discussion between the Chief Executive Officer of Bank A and Director DiCapua, in which the Chief Executive Officer of Bank A indicated that Bank A would not pursue a merger with QBT, citing the prohibitive overall expense of such a transaction.

In early March 2013, certain QBT board members were approached by representatives of Bankwell who expressed an interest in exploring the possibility of combining the two institutions in an effort to expand Bankwell's presence into the greater New Haven market. These discussions led to a conversation between Chairman McArdle and Peyton Patterson, the Chief Executive Officer of Bankwell, in which she confirmed Bankwell's interest in discussing a potential transaction. Ms. Patterson indicated that Bankwell had engaged Sandler O'Neill & Partners to assist it in the preparation of a term sheet outlining material

terms and conditions for a proposed consolidation. The QBT Board of Directors discussed this matter and concluded it was in the best interest of its shareholders to investigate the potential benefits and drawbacks of a consolidation of the two organizations, particularly given current regulatory environment and anticipated regulatory changes, increased compliance costs and capital ratio requirements, difficult economic conditions, a difficult capital-raising environment for smaller financial institutions and the need to grow the Bank in order to achieve acceptable operational efficiencies for a maturing financial institution.

On April 4, 2013, Bankwell issued a non-binding indication of interest letter in which it proposed general terms for a proposed merger, including each share of QBT common stock being exchanged for 0.5909 of a share of Bankwell common stock or \$13.00, subject to 40% of the aggregate merger consideration being comprised of Bankwell common stock. Based on Bankwell's then-current share price of \$22.00 per share, the implied value of the stock for stock exchange was \$13.00. The letter was circulated among the members of the QBT Executive Committee (comprised of Directors McArdle and Palumbo) and then to the QBT Board of Directors.

On April 18, 2013 Bankwell issued a revised non-binding indication of interest in which it proposed general terms for a proposed merger, including each share of QBT common stock being exchanged for 0.5909 of a share of Bankwell common stock or \$13.00, subject to 60% of the aggregate merger consideration being comprised of Bankwell common stock. Based on Bankwell's then-current share price of \$22.00 per share, the implied value of the stock for stock exchange was \$13.00. The letter was circulated among the members of the QBT Executive Committee and then to the QBT Board of Directors.

On May 6, 2013, in response to the request made by the QBT Board of Directors, Bankwell revised its non-binding indication of interest, with the same terms as presented earlier, but decreasing the aggregate merger consideration to 50% Bankwell common stock. The letter was circulated among the members of the QBT Executive Committee and then to the QBT Board of Directors.

During May 2013, QBT researched various investment banking firms to assist it in the potential merger process (including analyzing the Bankwell proposal), and retained Sterne Agee to render financial advisory and investment banking services in general and to assist in analyzing, structuring and negotiating the proposed merger with Bankwell. In addition, during May 2013, both parties shared due diligence information with each other to ensure a potential merger was financially and operationally feasible for both parties and their shareholders. Sterne Agee met with and had numerous conversation with members of the QBT Board of Directors during this period to discuss the merger and acquisition environment, the proposed offer by Bankwell, the advantages and disadvantages of OBT remaining independent, and the advantages and disadvantages of soliciting additional potential merger partners. Ultimately, OBT's Board of Directors concluded that a merger with Bankwell was not in the best interests of its stockholders at that time, citing concerns on basing the valuation on Bankwell's then-current trading price given the limited liquidity of its common stock, among other concerns. The parties agreed to continue discussions as events warranted. Informal discussions between the two parties continued into the fall and winter of 2013, although no formal proposals were made by either party during that period. In February 2014, Bankwell made a revised verbal proposal to QBT, which consisted of each share of OBT common stock being exchanged for between 0.56 shares and 0.60 shares of Bankwell common stock. Sterne Agee reviewed this proposal with QBT's Executive Committee on February 26, 2014, and with the QBT Board of Directors on March 5, 2014. Sterne Agee also reviewed Bankwell's current financial performance and compared Bankwell's current performance to its performance during the negotiations in 2013. Sterne Agee also discussed the positive impact of Bankwell's proposed public offering on QBT's shareholders who received Bankwell common stock in the transaction. Following the board meeting, at the request of OBT's Board of Directors, Sterne Agee contacted Bankwell's advisor at Sandler O'Neill and expressed QBT's Board of Directors desire for 25% of the consideration to be paid in cash. On March 7, 2014, Bankwell submitted a written non-binding indication of interest with the following material terms; each share of OBT common stock would be exchanged for 0.58 of a share of Bankwell common stock or \$12.00 per share, subject to 75% of the aggregate merger consideration being in the form of Bankwell common stock. Based on the twenty day average trading price of Bankwell common stock ended March 5, 2014, the implied value of the stock for stock exchange was \$12.47. The indication of interest also discussed Bankwell's proposed initial public offering. Finally the indication of interest required QBT to be subject to a sixty day exclusivity period.

QBT's Executive Committee had a series of meetings over the next several days in which Sterne Agee and counsel participated, and QBT executed the letter of intent on March 12, 2014, as the Board of Directors concluded that Bankwell's updated valuation based on its stock price, completion of its acquisition of The Wilton Bank, continued improving financial results and proposed initial public offering warranted serious consideration of the merger proposal on behalf of QBT's stockholders.

During the latter part of March 2014, the parties conducted extensive reciprocal due diligence. On March 24, 2014, Bankwell revised its offer by revising the exchange ratio from 0.58x to 0.56x, citing higher than anticipated contract termination costs. QBT's Executive Committee, in consultation with Sterne Agee, recommended to the Board of Directors that QBT continue to pursue the transaction. The material economic terms of the proposed transaction did not change thereafter. In addition, during this period, counsel for both parties negotiated a merger agreement. QBT held a series of meetings with Sterne Agee and its counsel during the latter part of March 2014 to review the outstanding non-economic issues left to resolve in order to execute the merger agreement. The Executive Committee met on March 24, 2014 to review the financial terms of the Bankwell proposal with Sterne Agee and agreed to continue to move toward executing the merger agreement, pending resolution of any remaining issues. Between March 27 th and March 31 st, the QBT Board of Directors met with Sterne Agee and counsel to review the unresolved remaining non-economic issues, and counsel reviewed in detail the merger agreement and the Board of Director's fiduciary duties with the QBT Board of Directors. On March 31, 2014, the QBT Board of Directors met to authorize execution of the merger agreement, and Sterne Agee provided its final financial analysis of the transaction and delivered its fairness opinion to the Board of Directors. The transaction was announced publicly on April 1, 2014. Recommendation of the QBT Board of Directors and Reasons for the Merger

QBT's Board of Directors has unanimously approved the Merger Agreement and unanimously recommends that QBT shareholders vote FOR approval of the Merger Agreement. In arriving at its determination, QBT's Board of Directors considered a number of factors, including the following:

• the Board of Directors' familiarity with and review of information concerning the business, results of operations, financial condition, competitive position and future prospects of Bankwell;

• the opportunity for QBT's shareholders to have increased liquidity upon receipt of Bankwell shares in exchange for their QBT shares, as Bankwell shares trade on the Nasdaq Global Select Market under the symbol "BWFG," particularly in light of Bankwell's pending initial public offering and its stockholder base;

• the potential opportunity for QBT's shareholders to receive dividend payments on the shares of Bankwell common stock that they receive following the Merger;

• the terms of the merger agreement, including the financial terms and the fact that 75% of the merger consideration would be paid in Bankwell common stock, thereby making the transaction a tax-free exchange for those QBT shareholders receiving Bankwell stock;

• the regulatory environment facing QBT in particular and banks and financial institutions generally (including additional compliance costs and higher capital ratio thresholds), the trend toward consolidation in the financial services industry and the likely effect of the foregoing factors on QBT's potential growth, development,

productivity and profitability;

- •
- the results that could be expected to be obtained by QBT if QBT continued to operate independently and the likely benefits to shareholders of such course, as compared with the value of the Bankwell common stock being offered by Bankwell;

.

• the ability of QBT to efficiently and effectively raise capital in the future and the effect of such on its existing stockholder base;

•

• its assessment, based in part on discussions with its financial advisers, that it currently was unlikely that another acquirer had both the willingness and the financial capability to offer to acquire QBT at a value that was materially higher than that being offered by Bankwell;

•

• the terms and conditions of the merger agreement, including the parties' respective representations, warranties, covenants and other agreements, the conditions to closing, the absence of a financing condition, a provision that permits QBT's Board of Directors, in the exercise of its fiduciary duties, under certain conditions, to furnish information to, or engage in negotiations with, a third party that has submitted a bona fide unsolicited written proposal to acquire QBT, a provision providing for QBT's payment of a termination fee to Bankwell if the merger agreement is terminated under certain circumstances, and the effect such termination fee could have on a third party's decision to propose a merger or similar transaction to QBT at a greater value than that contemplated by the Merger;

•

• the effects of the Merger on QBT's depositors and customers and the communities served by QBT, which was deemed to be favorable given that they would be served by a local community banking organization that had greater resources than QBT;

•

• the effects of the Merger on QBT's employees, including the prospects for employment with a strong, growing organization such as Bankwell and the severance and other benefits agreed to be provided by Bankwell to employees whose employment was terminated in connection with the Merger;

•

• a review of comparable transactions, including the comparison of the price being paid in the merger with the prices paid in other comparable financial institution mergers, expressed as, among other things, multiples of book value and earnings;

.

• a review of comparable transactions, including the comparison of the price being paid in the merger with the prices paid in other comparable financial institution mergers, expressed as, among other things, multiples of book value and earnings; and

•

• the opinion of Sterne Agee that the consideration to be paid is fair to QBT's stockholders from a financial point of view.

The discussion and factors considered by QBT's Board of Directors is not intended to be exhaustive, but includes all material factors considered. In approving the merger agreement, QBT's Board of Directors did not assign any specific or relative weights to any of the foregoing factors and individual directors may have weighted factors differently. QBT's board of directors determined that the merger, the merger agreement and the transactions contemplated thereby are advisable, fair to, and in the best interests of, QBT and its shareholders. Accordingly, QBT's board of directors unanimously approved the merger agreement and the transactions contemplated thereby.

QBT'S BOARD OF DIRECTORS UNANIMOUSLY RECOMMENDS THAT QBT SHAREHOLDERS VOTE "FOR" THE APPROVAL OF THE MERGER AGREEMENT AND "FOR" THE PROPOSAL TO ADJOURN THE SPECIAL MEETING, IF NECESSARY OR APPROPRIATE, TO SOLICIT ADDITIONAL PROXIES.

Opinion of Sterne Agee & Leach, Inc., Financial Advisor to QBT

On May 21, 2013 QBT engaged Sterne Agee to render financial advisory and investment banking services to QBT. Sterne Agee agreed to assist QBT in analyzing, structuring and negotiating the merger with Bankwell and was also engaged to render a written opinion to QBT's board of directors as to whether the merger consideration pursuant to the merger agreement was fair, from a financial point of view, to QBT's stockholders. QBT selected Sterne Agee because Sterne Agee is a nationally recognized investment banking firm with substantial experience in transactions similar to the merger and is familiar with QBT and its business. As part of its investment banking business, Sterne Agee is continually engaged in the valuation of financial services companies and their securities in connection with mergers and acquisitions.

Other than with respect to the proposed merger, Sterne Agee has had no other relationship with QBT in the past two years.

#### **TABLE OF CONTENTS**

As part of its engagement, representatives of Sterne Agee attended the meeting of the QBT board of directors held on March 31, 2014, at which the QBT board of directors evaluated the proposed merger with Bankwell. At this meeting, Sterne Agee reviewed the financial aspects of the proposed merger and rendered an opinion that, as of such date, and based upon and subject to the various factors, assumptions and limitations set forth in its opinion, the consideration offered to QBT stockholders in the merger was fair from a financial point of view. Following extensive review and discussion, the OBT board of directors approved the merger agreement at this meeting.

The full text of Sterne Agee's written opinion is attached as Appendix C to this document and is incorporated herein by reference. QBT stockholders are urged to read the opinion in its entirety for a description of the procedures followed, assumptions made, matters considered, and qualifications and limitations on the review undertaken by Sterne Agee. The description of the opinion set forth herein is qualified in its entirety by reference to the full text of such opinion. Sterne Agee's opinion speaks only as of the date of the opinion. The opinion is directed to the QBT board of directors and addresses only the fairness, from a financial point of view, of the consideration offered to the QBT stockholders. It does not address the underlying business decision to proceed with the merger and does not constitute a recommendation to any QBT shareholder as to how the shareholder should vote at the QBT special meeting on the merger or any related matter.

In rendering its opinion, Sterne Agee: • reviewed, among other things,

- the merger agreement;
- certain publicly available financial and business information of QBT, Bankwell and their affiliates;
- certain information, including financial forecasts, relating to the business, earnings, cash flow, assets, liabilities, liquidity and prospects of QBT and Bankwell; and
- materials detailing the merger prepared by OBT, Bankwell and their affiliates and by their legal and accounting advisors including the estimated amount and timing of the cost savings and related expenses and synergies expected to result from the merger;
- held discussions with members of senior management of QBT and Bankwell regarding:
- past and current business operations;
- regulatory relations;

- financial condition; and
  - future prospects of their respective companies;
  - reviewed the financial terms of certain recent business combinations in the banking industry; and
  - performed other studies and analyses that it considered appropriate.

In addition, Sterne Agee compared certain financial information for QBT and Bankwell with similar information for certain other companies the securities of which are publicly traded and performed other studies and analyses that it considered appropriate.

Sterne Agee, in conducting its review and arriving at its opinion, relied upon the accuracy and completeness of the information provided to it by QBT, Bankwell and their affiliates. In addition, where appropriate, Sterne Agee relied upon publicly available information, without independent verification, that Sterne Agee believes to be reliable, accurate, and complete; however, Sterne Agee cannot guarantee the reliability, accuracy, or completeness of any such publicly available information. Sterne Agee was not engaged to express, and is not expressing, any opinion with respect to any other transaction, including any alternative transaction between QBT and Bankwell. With respect to the financial forecasts, including the

synergies and restructuring charges, supplied to Sterne Agee, Sterne Agee assumed, with QBT's consent, that they were reasonably prepared and reflected, as of the date of Sterne Agee's opinion, the best currently available estimates and judgments of QBT and Bankwell as to future operating and financial performance of QBT, Bankwell and the combined company.

Sterne Agee did not make an independent evaluation of the assets or liabilities (contingent or otherwise) of QBT, Bankwell or their affiliates, including, but not limited to, any derivative or off-balance sheet assets or liabilities nor did Sterne Agee conduct any review of individual credit files of QBT or Bankwell, evaluate the adequacy of the loan or lease loss reserves of QBT or Bankwell or evaluate the solvency of QBT or Bankwell under any state or federal laws relating to bankruptcy, insolvency or similar matters. Sterne Agee rendered no opinion or evaluation on the collectability of any asset or the future performance of any loan of QBT or Bankwell. Sterne Agee is not experts in the evaluation of loan or lease portfolios for assessing the adequacy of the allowances for losses with respect thereto and, accordingly, Sterne Agee did not make an independent evaluation of the adequacy of the allowance for loan and lease losses of QBT or Bankwell or on the credit mark assumed taken in the merger, and Sterne Agee has assumed, with QBT's consent, that the respective allowances for loan and lease losses for both QBT and Bankwell, respectively, as well as the credit mark are adequate to cover such losses and will be adequate on a pro forma basis for the combined company. Sterne Agee has relied upon and assumed, without assuming any responsibility for independent verification, the accuracy and completeness of all of the financial, legal, regulatory, tax, accounting and other information provided to, discussed with or reviewed by Sterne Agee.

The projections furnished to Sterne Agee and used by it in certain of its analyses were prepared by QBT's and Bankwell's senior management teams. QBT and Bankwell do not publicly disclose internal management projections of the type provided to Sterne Agee in connection with its review of the merger. As a result, such projections were not prepared with a view towards public disclosure. The projections were based on numerous variables and assumptions, which are inherently uncertain, including factors related to general economic and competitive conditions. Accordingly, actual results could vary significantly from those set forth in the projections.

For purposes of rendering its opinion, Sterne Agee assumed that, in all respects material to its analyses:

• the merger will be completed substantially in accordance with the terms set forth in the merger agreement with no additional payments or adjustments to the merger consideration;

- the representations and warranties of each party in the merger agreement and in all related documents and instruments referred to in the merger agreement are true and correct;
- each party to the merger agreement and all related documents will perform all of the covenants and agreements required to be performed by such party under such documents;
- all conditions to the completion of the merger will be satisfied without any waiver; and
- in the course of obtaining the necessary regulatory, contractual, or other consents or approvals for the merger, no restrictions, including any divestiture requirements, termination or other payments or amendments or modifications, will be imposed that will have a material adverse effect on the future results of operations or financial condition of the combined entity or the contemplated benefits of the merger, including the cost

savings and related expenses expected to result from the merger.

Sterne Agee further assumed that the merger will be accounted for as a purchase transaction under GAAP, and that the merger will qualify as a tax-free reorganization for United States federal income tax purposes. Sterne Agee's opinion is not an expression of an opinion as to the prices at which shares of Bankwell common stock will trade following the announcement of the merger or the actual value of the shares of common stock of the combined company when issued pursuant to the merger, or the price at which the shares of common stock of the combined company will trade following the completion of the merger.

In performing its analyses, Sterne Agee made numerous assumptions with respect to industry performance, general business, economic, market and financial conditions and other matters, which are beyond the control of Sterne Agee, QBT and Bankwell. Any estimates contained in the analyses performed 140

by Sterne Agee are not necessarily indicative of actual values or future results, which may be significantly more or less favorable than suggested by these analyses. Additionally, estimates of the value of businesses or securities do not purport to be appraisals or to reflect the prices at which such businesses or securities might actually be sold. Accordingly, these analyses and estimates are inherently subject to substantial uncertainty. In addition, the Sterne Agee opinion was among several factors taken into consideration by the QBT board of directors in making its determination to approve the merger agreement and the merger. Consequently, the analyses described below should not be viewed as determinative of the decision of the QBT board of directors with respect to the fairness of the consideration.

The following is a summary of the material analyses presented by Sterne Agee to the QBT board of directors on March 31, 2014, in connection with its fairness opinion. The summary is not a complete description of the analyses underlying the Sterne Agee opinion or the presentation made by Sterne Agee to the QBT board of directors, but summarizes the material analyses performed and presented in connection with such opinion. The preparation of a fairness opinion is a complex analytic process involving various determinations as to the most appropriate and relevant methods of financial analysis and the application of those methods to the particular circumstances. In arriving at its opinion, Sterne Agee did not attribute any particular weight to any analysis or factor that it considered, but rather made qualitative judgments as to the significance and relevance of each analysis and factor. The financial analyses summarized below include information presented in tabular format. The tables alone do not constitute a complete description of the financial analyses. Accordingly, Sterne Agee believes that its analyses and the summary of its analyses must be considered as a whole and that selecting portions of its analyses and factors or focusing on the information presented below in tabular format, without considering all analyses and factors or the full narrative description of the financial analyses, including the methodologies and assumptions underlying the analyses, could create a misleading or incomplete view of the process underlying its analyses and opinion.

Summary of Proposal. Pursuant to the terms of the Merger Agreement, upon the merger, the shares of QBT common stock, par value \$0.01, 75% of the QBT shares shall be converted into the right to receive 0.56 shares of Bankwell common stock, par value \$0.01, and 25% of the QBT shares shall be converted into an amount of cash equal to \$12.00. Based on Bankwell's closing price on March 28, 2014 of \$22.00, the consideration was equivalent to a price of \$12.24 per share to QBT's shareholders.

Selected Publicly Traded Companies Analysis. Using publicly available information, Sterne Agee compared the financial performance, financial condition, and market performance of QBT to the following publicly traded banks and thrifts headquartered in New England and New York with total assets between \$50 million and \$300 million, nonperforming assets to assets less than 3.0% and last twelve months return on average assets greater than 0.00%. The companies included in this group were:

First Colebrook Bancorp, Inc. Georgetown Bancorp, Inc. CMS Bancorp, Inc. National Bank of Coxsackie Bank of Akron Rockport National Bancorp, Inc. Damariscotta Bankshares, Inc. Island Bancorp, Inc. First National Bank of Groton Prime Bank

Using publicly available information, Sterne Agee compared the financial performance, financial condition, and market performance of Bankwell to the following publicly traded banks and thrifts headquartered in the Mid-Atlantic region with total assets between \$600 million and \$1.5 billion, nonperforming assets to assets less than 3.5% and last twelve months return on average assets greater than 0.60%. The companies included in this group were:

Chemung Financial Corporation
First Bancorp, Inc.
New Hampshire Thrift Bancshares, Inc.
Bar Harbor Bankshares
Hingham Institution for Savings
Citizens & Northern Corporation

Community Financial Corporation Unity Bancorp, Inc. TF Financial Corporation Evans Bancorp, Inc. Two River Bancorp Oneida Financial Corp.

## **TABLE OF CONTENTS**

Penns Woods Bancorp, Inc.

Orrstown Financial Services, Inc.

Old Line Bancshares, Inc.

Codorus Valley Bancorp, Inc.

ACNB Corporation

1st Constitution Bancorp

Mid Penn Bancorp, Inc.

Norwood Financial Corp.

Marlin Business Services Corp.

Bancorp of New Jersey, Inc.

To perform this analysis, Sterne Agee used financial information as of the twelve month period ended December 31, 2013 (or as of the most recently available quarter). Market price information was as of March 28, 2014. Earnings estimates for 2015 were taken from a nationally recognized earnings estimate consolidator, SNL Financial, for selected companies. No company used as a comparison in the analysis below is identical to QBT or Bankwell. Accordingly, an analysis of these results is not mathematical. Rather, it involves complex considerations and judgments concerning differences in financial and operating characteristics of the companies. Sterne Agee's analysis showed the following concerning QBT's and Bankwell's respective financial condition and results of operations:

	QBT	QBT Group Minimum	QBT Group Maximum
Return on Average Assets	0.57%	0.32%	1.28%
Return on Average Equity	5.48%	2.47%	9.34%
Efficiency Ratio	76.5%	59.3%	83.2%
	Bankwell	Bankwell Group Minimum	Bankwell Group Maximum
Return on Average Assets	0.77%	0.61%	2.45 %
Return on Average Equity	8.29%	5.49%	13.52%
Efficiency Ratio	75.4%	42.8%	83.5 %
	QBT	QBT Group Minimum	QBT Group Maximum
Tangible Common Equity / Tangible Assets	10.5%	6.9 %	13.6 %
Loans / Deposits	95.3%	48.8%	128.4%
Nonperforming Assets / Assets	0.5 %	0.2 %	2.1 %
Loan Loss Reserve / Loans	1.2 %	0.3 %	2.3 %
	Bankwell	Bankwell Group Minimum	Bankwell Group Maximum
Tangible Common Equity / Tangible Assets	7.5 %	5.2 %	23.2 %
Loans / Deposits	95.5%	53.2%	120.4%
Nonperforming Assets / Assets	1.0 %	0.2 %	3.2 %
Loan Loss Reserve / Loans	1.3 %	0.6 %	3.1 %

Sterne Agee's analysis showed the following concerning QBT's comparable trading group and Bankwell's market performance:

	QBT	QBT Group Minimum	QBT Group Maximum
Stock Price / Tangible Book Value per Share	_	59.8%	132.8%
Stock Price / Last Twelve Months EPS	_	8.5 x	20.9 x
Dividend Yield	_	0.0 %	5.0 %
4.40			

	Bankwell	Bankwell Group Minimum	Bankwell Group Maximum
Stock Price / Tangible Book Value per Share	147.0%	97.7%	218.8%
Stock Price / Last Twelve Months EPS	14.9 x	$10.3\mathrm{x}$	19.7 x
Stock Price / 2015 Est. EPS	13.1 x	9.5 x	18.1 x
Dividend Yield	0.0 %	0.0 %	5.2 %

Comparable Transaction Analysis. Sterne Agee reviewed publicly available information related to selected acquisitions of banks and bank holding companies as well as thrifts and thrift holding companies with headquarters in the New England and Mid-Atlantic regions announced after December 31, 2011, where deal value was available and the buyer was a bank or bank holding company or a thrift or thrift holding company, the seller had assets less than \$500 million, last twelve months return on average assets between 0.00% and 1.00% and nonperforming assets to assets less than 3.0%. The transactions included in the groups were:

Acquiree
Riverside Bank
Connecticut River Bancorp, Inc.
Franklin Security Bancorp, Inc.
Rumson-Fair Haven Bank & Trust Company
Hilltop Community Bancorp, Inc.
Mayflower Bancorp, Inc.
Newport Bancorp, Inc.
Somerset Hills Bancorp
Roebling Financial Corp, Inc.
Annapolis Bancorp, Inc.
Luzerne National Bank Corporation
Nashua Bank
Gateway Bank of Pennsylvania
Gotham Bank of New York

Transaction multiples for the merger were derived from an offer price of \$12.24 per share for QBT, based on Bankwell's March 28, 2014 closing price of \$22.00. For each precedent transaction, Sterne Agee derived and compared, among other things, the implied ratio of price per common share paid for the acquired company to:

- tangible book value per share of the acquired company based on the latest public financial statements of the company available prior to the announcement of the acquisition;
- tangible equity premium to core deposits (total deposits less time deposits greater than \$100,000) based on the financial statements of the company available prior to the announcement of the acquisition; and
- the last twelve months earnings per share based on the financial statements of the company available prior to the announcement of the acquisition

Edgar Filing: Bankwell Financial Group, Inc. - Form S-4

The results of the analysis are set forth in the following table:

Transaction Price to:	QBT/ Bankwell Merger	Comparable Transactions Minimum	Comparable Transactions Maximum
Tangible Book Value	143 %	86 %	165 %
Core Deposit Premium	7.4 %	(2.0 %)	10.2 %
LTM Earnings Per Share	26.7 x	15.1 x	25.2 x
143			

No company or transaction used as a comparison in the above analysis is identical to QBT, Bankwell or the merger. Accordingly, an analysis of these results is not mathematical. Rather, it involves complex considerations and judgments concerning differences in financial and operating characteristics of the companies.

Financial Impact Analysis. Sterne Agee performed pro forma merger analyses that combined projected income statement and balance sheet information of QBT and Bankwell. Assumptions regarding the accounting treatment, acquisition adjustments and cost savings were used to calculate the financial impact that the merger would have on certain projected financial results of Bankwell. In the course of this analysis, Sterne Agee used earnings estimates for QBT for 2014 as provided by QBT's Management Projections and earnings estimates for Bankwell for 2014 through 2018 as provided by Bankwell's Management Projections. This analysis indicated that the merger is expected to be accretive to Bankwell's estimated earnings per share in 2015. The analysis also indicated that the merger is expected to be dilutive to tangible book value per share for Bankwell and that Bankwell would maintain well capitalized capital ratios. For all of the above analyses, the actual results achieved by Bankwell following the merger will vary from the projected results, and the variations may be material.

Discounted Cash Flow Analysis. Sterne Agee performed a discounted cash flow analysis to estimate a range of the present values of after-tax cash flows that QBT could provide to equity holders through 2018 on a stand-alone basis. In performing this analysis, Sterne Agee used QBT's Management Projections for 2014 and with respect to 2015 – 2018 applied QBT Management reviewed operating assumptions to derive projected after-tax cash flows. The analysis assumed discount rates ranging from 11.0% to 15.0%. The range of values was determined by adding (1) the present value of projected cash flows to QBT's stockholders from 2014 to 2018 and (2) the present value of the terminal value of QBT's common stock. In determining cash flows available to stockholders, Sterne Agee assumed that QBT would maintain a tangible common equity/tangible asset ratio of 8.00% and would retain sufficient earnings to maintain that level. Any earnings in excess of what would need to be retained represented dividendable cash flows for QBT. In calculating the terminal value of QBT, Sterne Agee applied multiples ranging from 12.0 times to 14.0 times 2018 forecasted earnings. This resulted in a range of values of QBT from \$6.93 to \$8.61 per share.

Sterne Agee stated that the discounted cash flow present value analysis is a widely used valuation methodology but noted that it relies on numerous assumptions, including asset and earnings growth rates, terminal values and discount rates. The analysis did not purport to be indicative of the actual values or expected values of QBT.

Other Analyses. Among other things, Sterne Agee also reviewed earnings estimates, balance sheet composition and other financial data for QBT and Bankwell.

The QBT board of directors has retained Sterne Agee as an independent contractor to act as financial adviser to QBT regarding the merger. As part of its investment banking business, Sterne Agee is continually engaged in the valuation of banking businesses and their securities in connection with mergers and acquisitions, negotiated underwritings, competitive biddings, secondary distributions of listed and unlisted securities, private placements and valuations for estate, corporate and other purposes. As specialists in the securities of banking companies, Sterne Agee has experience in, and knowledge of, the valuation of banking enterprises.

Sterne Agee's Compensation and Other Relationships with QBT. QBT and Sterne Agee have entered into an agreement relating to the services to be provided by Sterne Agee in connection with the merger. Pursuant to the agreement, QBT agreed to pay Sterne Agee (a) a non-refundable retainer of \$25,000, which will be credited against the transaction fee; (b) a fee upon the delivery to the board of directors of QBT of the written Fairness Opinion of \$50,000, which will also be credited against the transaction fee; and (c) upon closing of the merger, a transaction fee of \$250,000. Pursuant to the Sterne Agee engagement agreement, QBT also agreed to reimburse Sterne Agee for reasonable out-of-pocket expenses and disbursements incurred in connection with its retention and to indemnify against certain liabilities, including liabilities under the federal securities laws.

## **TABLE OF CONTENTS**

Interests of OBT's Directors and Executive Officers in the Merger

As described below, QBT's executive officers and directors might have interests in the merger that are in addition to, or different from, the interests of QBT's shareholders generally. QBT's board of directors was aware of these interests and considered them, among other matters, when it approved the merger agreement.

Share Ownership. On \_\_\_\_\_\_\_, 2014, the record date for the special meeting of QBT's shareholders, QBT's directors and executive officers beneficially owned, in the aggregate, 257,451 shares of QBT common stock (not including shares that may be acquired upon the exercise of stock options or warrants), representing approximately 21.2% of the issued and outstanding shares of QBT common stock.

Continuing Employment for Messrs. Candido and Barredo. On March 31, 2014, BWFG and Bankwell Bank entered into an employment agreement with Mr. Candido which will become effective upon the completion of the merger. Upon completion of the merger, BWFG and Bankwell Bank will employ Mark A. Candido, currently the President and Chief Executive Officer of QBT, as its President, New Haven County Region and Senior Vice President. In that position, BWFG and Bankwell Bank will pay Mr. Candido an annual base salary of \$150,000.

On March 31, 2014, Bankwell Bank entered into an employment agreement with Mr. Barredo which will become effective upon the completion of the merger. Upon completion of the merger, Bankwell Bank will employ Richard R. Barredo, currently the Chief Lending Officer of QBT, as its First Vice President, Senior Credit Officer New Haven Region. In that position, Bankwell Bank will pay Mr. Barredo an annual base salary of \$135,000.

Settlement Agreements. In connection with the merger, BWFG and QBT entered into settlement agreements with each of Messrs. Candido and Barredo on March 31, 2014. Under each settlement agreement, each executive will receive the payments and benefits provided under the settlement agreement in satisfaction of all rights to payments and benefits under the executive's individual employment agreement with QBT. The settlement agreements include a general release of claims in favor of QBT and BWFG. The payments under the settlement agreements will be reduced if all or any portion of the payments constitute "excess parachute payments" under Section 280G of the Code. The settlement agreements with Messrs. Candido and Barredo provide that, immediately prior to the completion of the merger, QBT will pay \$331,020.75 to Mr. Candido and \$300,424.50 to Mr. Barredo.

Severance Payments. Under the merger agreement, each full-time, non-commissioned employee of QBT (excluding any employee who is a party to an employment, change in control or other agreement that provides for severance payments) who is terminated by QBT other than for cause at the request of BWFG prior to the effective time, or by BWFG or a subsidiary of BWFG within six (6) months following the effective time of the change in control, will be entitled to receive severance payments in an amount equal to two (2) weeks base pay for each full year of service with QBT, BWFG or any subsidiary of BWFG, with a minimum of four (4) weeks and a maximum of twenty-six (26) weeks base pay.

Rollover of Outstanding Options. Under the merger agreement, each stock option granted under QBT's Stock Plan, including the vested and unvested portions, that has not been previously exercised or cancelled will be converted automatically into options to purchase BWFG common stock. The number of shares of BWFG Common Stock to be subject to the new option shall be equal to the product of the number of shares of QBT common stock subject to the QBT Stock Option and 0.56; provided, that any fractional shares of BWFG common stock resulting from such multiplication shall be rounded down to the nearest whole share. The exercise price per share of BWFG common stock under the new option shall be equal to the exercise price per share of QBT common stock subject to the QBT stock option divided by 0.56 subject to the QBT stock option; provided, that such exercise price shall be rounded up to the nearest whole cent. As of the date of this proxy statement/prospectus, the executives and directors hold stock options covering the number of shares and will receive options to purchase BWFG common stock in the amount described in the table below, assuming they do not exercise their stock options prior to the completion of the merger.

Holder	QBT Shares Underlying Outstanding Options (#)	BWFG Shares Per New Options (#)
Richard R.	13,250	7,420
Barredo	13,230	7,420
Mark A.	13,250	7,420
Candido Richard A.		
Ciardiello	9,500	5,320
Carl R.	<b>=</b> 000	2.020
DaVia	7,000	3,920
Sallie A.	4,000	2,240
DeMarsilis	4,000	2,240
Stephen J.	6,500	3,640
DiCapua	0,2 0 0	2,010
Richard H. Fitzpatrick	4,500	2,520
Jr.	4,500	2,320
Brian P.	10.000	7.000
McArdle	10,000	5,600
Raymond		
W.	9,000	5,040
Palumbo		
Gregory O. Scott	7,000	3,920
Richard C.		
Simione	7,000	3,920
Richard	7.500	4.200
Spero	7,500	4,200
Lorenzo B. Wyatt	4,000	2,240

Rollover of Outstanding Warrants. Under the merger agreement, each warrant issued by QBT, whether vested or unvested, that is outstanding and unexercised at closing, will be converted automatically into a warrant to purchase 0.56 shares of BWFG common stock for \$17.86; provided, that any fractional shares of BWFG will be rounded down to the nearest whole share. As of the date of this proxy statement/prospectus, the executives and directors hold warrants covering the number of shares and will receive warrants to purchase BWFG common stock in the amount described in the table below, assuming they do not exercise their warrants prior to the completion of the merger.

Holder	QBT Shares Underlying Outstanding Warrants (#)	BWFG Shares Per New Warrants (#)
Richard R.	2,500	1,400
Barredo Mark A. Candido	5,000	2,800

Edgar Filing: Bankwell Financial Group, Inc. - Form S-4

Holder	QBT Shares Underlying Outstanding Warrants (#)	BWFG Shares Per New Warrants (#)
Richard A. Ciardiello	10,000	5,600
Carl R. DaVia	10,000	5,600
Sallie A. DeMarsilis	10,000	5,600
Stephen J. DiCapua	2,500	1,400
Richard H. Fitzpatrick Jr.	5,000	2,800
Brian P. McArdle	10,000	5,600
Raymond W. Palumbo	5,000	2,800
Gregory O. Scott	10,000	5,600
Richard C. Simione	2,500	1,400
Richard Spero	10,000	5,600
Lorenzo B. Wyatt	5,000	2,800

New Directors. The merger agreement provides that the boards of directors of BWFG and Bankwell Bank will be increased by one (1) director, who is to be selected by BWFG after consultation with QBT. The new director will be appointed to serve on both boards for a term expiring at the annual shareholders meeting in 2015. The appointee will be recommended to serve another term at the 2015 annual meeting of shareholders, subject to recommendation by BWFG's Governance Committee after the same review process applied to other re-nominees. This director will be paid on the same fee schedule as other, similarly situated board members of BWFG and Bankwell Bank. Advisory Board. The merger agreement provides that the board members of QBT who do not join the boards of directors of BWFG or Bankwell Bank will be invited to be members of a newly established 146

advisory board of BWFG. Each member of the advisory board will receive compensation as set by the board of directors of BWFG from time to time. The advisory board may be comprised of other persons as well.

Indemnification. Under the merger agreement, BWFG has agreed that it will, from and after the effective time of the merger, indemnify, defend and hold harmless each present and former officer or director of QBT against any losses, claims, damages, costs, expenses (including attorney's fees), liabilities, judgments and amounts that are paid in settlement (with the approval of BWFG, which approval will not be unreasonably withheld) of or in connection with any claim, action, suit, proceeding or investigation, based in whole or in part on, or arising in whole or in part out of, the fact that such person is or was a director or officer or employee of QBT if such claim pertains to any matter of fact arising, existing or occurring at or before the effective time of the merger (including, without limitation, the merger and other transactions contemplated thereby), regardless of whether such claim is asserted or claimed before or after the effective time, for a period of six years following the effective time of the merger.

Directors' and Officers' Insurance. BWFG has further agreed, for a period of six years after the effective time of the merger, to cause the persons serving as officers and directors of QBT immediately prior to the effective time to continue to be covered by QBT's current directors' and officers' liability insurance policy (provided that BWFG may substitute policies of that are not materially less advantageous than such policy) with respect to acts or omissions occurring prior to the effective time of the merger that were committed by such officers and directors in their capacity as such. BWFG is not required to spend more than 175% of the annual cost currently incurred by QBT for each year of insurance coverage.

BWFG's and Bankwell Bank's Boards of Directors After the Merger

Upon completion of the merger, it is expected that the BWFG and Bankwell Bank boards of directors will be composed of fourteen directors, including the QBT representative.

Material U.S. Federal Income Tax Consequences of the Merger

The following summary describes the anticipated material U.S. federal income tax consequences of the merger to U.S. holders (as defined below) of QBT's common stock. The following summary is based upon the Code, its legislative history, existing and proposed regulations thereunder and published rulings and decisions, all as currently in effect as of the date hereof, and all of which are subject to change, possibly with retroactive effect. Tax considerations under state, local and foreign laws, under federal laws other than those pertaining to income tax, and under federal laws applicable to alternative minimum taxes are not addressed in this proxy statement/prospectus.

For purposes of this summary, the term "U.S. holder" means a beneficial owner which is:

• an individual citizen or resident of the United States;

- a corporation (or other entity taxable as a corporation for U.S. federal income tax purposes) created or organized under the laws of the United States or any of its political subdivisions;
- a trust that (1) is subject to the supervision of a court within the United States and the control of one or more U.S. persons or (2) has a valid election in effect under applicable U.S. Treasury Regulations to be treated as a U.S. person; or
- an estate that is subject to U.S. federal income taxation on its income regardless of its source.

This summary addresses only those U.S. holders of QBT common stock that hold their QBT common stock as a capital asset within the meaning of Section 1221 of the Code and does not address all the U.S. federal income tax

consequences that may be relevant to particular holders of QBT common stock in light of their individual
circumstances or to holders of QBT common stock that are subject to special rules, such as:

• financial institutions;

•

• investors in pass-through entities;

•

• insurance companies;

•	

• tax-exempt organizations;

•

• dealers in securities or currencies;

•

• traders in securities that elect to use a mark to market method of accounting;

•

• persons that hold QBT common stock as part of a straddle, hedge, constructive sale or conversion transaction;

•

• regulated investment companies;

•

• real estate investment trusts;

•

• persons whose "functional currency" is not the U.S. dollar;

•

• persons who are not citizens or residents of the United States; and

.

• holders who acquired their shares of QBT common stock through the exercise of an employee stock option or otherwise as compensation.

If a partnership or other entity taxed as a partnership holds QBT common stock, the tax treatment of a partner in the partnership generally will depend upon the status of the partner and the activities of the partnership. Partnerships and partners in such partnerships should consult their tax advisors about the tax consequences of the merger to them. The actual tax consequences of the merger to you may be complex and will depend on your specific situation and on factors that are not within BWFG's control. You should consult with your own tax advisor as to the tax consequences of the merger in your particular circumstances, including the applicability and effect of the alternative minimum tax and any state, local and foreign and other tax laws, and of changes in those laws.

Tax Consequences of the Merger Generally. The merger is intended to qualify as a "reorganization" within the meaning of Section 368(a) of the Code. Accordingly, the material U.S. federal income tax consequences will be as follows:

•

• no gain or loss will be recognized by BWFG or QBT as a result of the merger;

•

• no gain or loss will be recognized by U.S. holders who exchange all of their QBT common stock solely for BWFG common stock pursuant to the merger (with respect to cash received instead of a fractional share of BWFG common stock, see below under "Receipt of Cash Consideration Only and Cash Received Instead of a Fractional Share of BWFG Common Stock");

.

• gain (but not loss) will be recognized by U.S. holders of QBT common stock who receive both shares of BWFG common stock and cash in exchange for shares of QBT common stock pursuant to the merger, in an amount equal to the lesser of (1) the amount by which the sum of the fair market value of the BWFG common stock and cash received by a U.S. holder of QBT common stock exceeds such U.S. holder's basis in its QBT common stock and (2) the amount of cash received by such U.S. holder of QBT common stock (except with respect to U.S. holders who receive cash only instead of a fractional share of BWFG common stock, which is discussed below under "Receipt of Cash Consideration Only and Cash Received Instead of a Fractional Share of BWFG Common Stock");

•

• the aggregate basis of the BWFG common stock received by a U.S. holder of QBT common stock in the merger (including the basis of fractional shares of BWFG common stock deemed received, prior to their deemed redemption as described below) will be the same as the aggregate basis of QBT common stock for which it is exchanged, decreased by the amount of cash (if any) received in the merger (other than cash received instead of fractional share interests in BWFG common stock), and increased by the amount of gain recognized on the exchange (other than gain recognized with respect to cash received instead of fractional share interests in BWFG common stock, as discussed below under "Receipt of Cash Consideration Only and Cash Received Instead of a Fractional Share of BWFG Common Stock"); and

•

• the holding period of BWFG common stock received in exchange for shares of QBT common stock (including fractional shares of BWFG common stock deemed received and redeemed as described below) will include the holding period of QBT common stock for which it is exchanged.

If a U.S. holder of QBT common stock acquired different blocks of QBT common stock at different times or at different prices, any gain or loss will be determined separately with respect to each block of QBT common stock, and the cash and shares of BWFG common stock received will be allocated pro rata to each such block of stock. A loss realized on the exchange of one block of shares cannot be used to offset a gain realized on the exchange of another block of shares. U.S. holders should consult their tax advisors with regard to identifying the bases and holding periods of the particular shares of BWFG common stock received in the merger.

At the time that a U.S. holder makes a cash or stock election pursuant to the terms of the merger agreement, such U.S. holder will not know whether, and to what extent, the proration provisions of the merger agreement might alter the mix of consideration such U.S. holder will receive. As a result, the U.S. federal income tax consequences to such U.S. holder will not be ascertainable with certainty until such U.S. holder knows the precise amount of cash and BWFG common shares that such U.S. holder will receive in the merger.

Completion of the merger is conditioned on, among other things, the receipt by BWFG and QBT of legal opinions from Hinckley, Allen & Snyder LLP, and Luse Gorman Pomerenk & Schick, P.C. respectively, each dated as of the closing date of the merger, that for U.S. federal income tax purposes the merger will be treated as a "reorganization" within the meaning of Section 368(a) of the Code. These opinions will be based on certain assumptions and on representation letters provided by QBT and BWFG to be delivered at the time of closing. Although the merger agreement allows each of BWFG and QBT to waive this condition to closing, neither BWFG nor QBT currently anticipates doing so. Neither of the legal opinions will be binding on the Internal Revenue Service or on any court. Neither BWFG nor QBT intends to request any ruling from the Internal Revenue Service as to the U.S. federal income tax consequences of the merger and there is no guarantee that the Internal Revenue Service will treat the merger as a "reorganization" within the meaning of Section 368(a) of the Code.

Taxation of Capital Gain. Except as described under "Additional Considerations — Recharacterization of Gain as a Dividend" below, gain that U.S. holders of QBT common stock recognize in connection with the merger generally will constitute capital gain and will constitute long-term capital gain if such U.S. holders have held (or are treated as having held) their QBT common stock for more than one year as of the date of the merger. For U.S. holders of QBT common stock that are non-corporate holders, long-term capital gain generally will be taxed at a maximum U.S. federal income tax rate of 15% for individuals earning less than \$400,000 and couples earning less than \$450,000, and 20% for those earning above those figures.

Additional Considerations — Recharacterization of Gain as a Dividend. In limited circumstances, all or part of the gain that a particular U.S. holder of QBT common stock recognizes could be treated as dividend income rather than capital gain. This may occur if (1) such U.S. holder is a significant stockholder of BWFG or (2) such U.S. holder's percentage ownership, taking into account constructive ownership rules, in BWFG after the merger is not meaningfully reduced from what its percentage ownership would have been if it had received solely shares of BWFG common stock rather than a combination of cash and shares of BWFG common stock in the merger. This could happen, for example, because of ownership of additional shares of BWFG common stock by such holder, ownership of shares of BWFG common stock by a person related to such holder or a share repurchase by BWFG from other holders of BWFG common stock. The Internal Revenue Service has indicated in rulings that any reduction in the interest of a minority stockholder that owns a small number of shares in a publicly and widely held corporation and that exercises no control over corporate affairs would result in capital gain as opposed to dividend treatment. Because the possibility of dividend treatment depends primarily upon the particular circumstances of a holder of QBT common stock, including the application of certain constructive ownership rules, U.S. holders of QBT common stock should consult their own tax advisor regarding the potential tax consequences of the merger to them.

Receipt of Cash Consideration Only and Cash Received Instead of a Fractional Share of BWFG Common Stock. A U.S. holder of QBT common stock who receives the entirety of its consideration in the

form of cash will generally recognize gain or loss equal to the difference between the amount of cash received and the basis in its QBT common stock. In addition, a U.S. holder of QBT common stock who receives cash instead of a fractional share of BWFG common stock will be treated as having received the fractional share pursuant to the merger and then as having exchanged the fractional share for cash in a redemption by BWFG. As a result, such U.S. holder of QBT common stock will generally recognize gain or loss equal to the difference between the amount of cash received and the basis in its fractional share interest as set forth above. The gain or loss recognized by the U.S. holders described in this paragraph will generally be capital gain or loss, and will be long-term capital gain or loss if, as of the effective date of the merger, the U.S. holder's holding period for the relevant shares is greater than one year. The deductibility of capital losses is subject to limitations.

You are urged to consult with your own tax advisors about the particular tax consequences of the merger to you, including the effects of U.S. federal, state and local, foreign and other tax laws.

Backup Withholding and Information Reporting. Payments of cash to a U.S. holder of QBT common stock pursuant to the merger are subject to information reporting and may, under certain circumstances, be subject to backup withholding unless the U.S. holder provides BWFG with its taxpayer identification number and otherwise complies with the backup withholding rules. Any amounts withheld from payments to a U.S. holder under the backup withholding rules are not additional tax and generally will be allowed as a refund or credit against the U.S. holder's federal income tax liability, provided that the U.S. holder timely furnishes the required information to the Internal Revenue Service.

A U.S. holder of QBT common stock who receives BWFG common stock as a result of the merger will be required to retain records pertaining to the merger. Each U.S. holder of QBT common stock who is required to file a U.S. federal income tax return and who is a "significant holder" that receives BWFG common stock in the merger will be required to file a statement with such U.S. federal income tax return setting forth such holder's basis in QBT common stock surrendered and the fair market value of the BWFG common stock and cash received in the merger. A "significant holder" is a holder of QBT common stock, who, immediately before the merger, owned at least 5% of the outstanding stock of QBT.

This summary does not address tax consequences that may vary with, or are contingent on, individual circumstances. Moreover, it does not address any non-income tax or any foreign, state or local tax consequences of the merger. Tax matters are very complicated, and the tax consequences of the merger to you will depend upon the facts of your particular situation. Accordingly, BWFG strongly urges you to consult with a tax advisor to determine the particular federal, state, local and foreign income and other tax consequences to you of the merger.

**Accounting Treatment** 

The merger, if completed, will be treated as a purchase by BWFG of QBT for accounting purposes. Accordingly, under GAAP, the assets and liabilities of QBT will be recorded on the books of BWFG at their respective fair values at the time of the consummation of the merger.

Regulatory Approvals Required for the Merger

BWFG, Bankwell Bank and QBT must obtain a number of regulatory approvals from, or give notices to, federal and state bank regulators before the merger of Bankwell Bank and QBT can be completed. Each party has agreed to do so. FDIC. On June 6, 2014, Bankwell Bank filed with the FDIC the required application under the Bank Merger Act to obtain approval of the merger of Bankwell Bank and QBT. The FDIC is required to consider the financial and managerial resources and future prospects of the banks concerned, as well as the convenience and needs of the communities to be served. In addition, the FDIC must consider the effectiveness of Bankwell Bank and QBT in combating money laundering activities in connection with its determination whether to approve the bank merger. Connecticut Department of Banking. On June 5, 2014, Bankwell Bank filed an application seeking the permission of the Banking Department to acquire QBT and merge it into Bankwell Bank. In determining whether to approve the merger, the Banking Department must consider whether the merger will promote the public convenience, whether the benefits to the public clearly outweigh possible adverse effects and whether the terms of the merger are reasonable and in accordance with law and sound public policy.

None of the parties is aware of any governmental approvals or actions that may be required for consummation of the merger other than as described above. Should any other approval or action be required, BWFG, Bankwell Bank and QBT currently contemplate that such approval or action would be sought.

Election Procedures; Surrender of Stock Certificates

If you are a record holder of QBT common stock, an election form will be provided to you under separate cover. The election form will entitle you to elect to receive cash, BWFG common stock, or a combination of cash and BWFG common stock, or to make no election with respect to the merger consideration that you wish to receive.

To make a valid election, you must submit a properly completed election form to Registrar & Transfer Company, which will be acting as the exchange agent, on or before 5:00 p.m., Eastern time, twenty-five (25) days following the mailing date of the election forms. Registrar & Transfer Company, as exchange agent, will process the exchange of QBT common stock certificates for cash and/or BWFG common stock.

Shortly after the merger, the exchange agent will allocate cash and shares of BWFG common stock among QBT shareholders, consistent with their elections, the allocation and proration procedures. If you do not submit an election form, you will receive instructions from the exchange agent on where to surrender your QBT stock certificates after the merger is completed.

Please do not forward your QBT stock certificates and election form with your proxy cards. Stock certificates and election forms should be returned to the exchange agent in accordance with the instructions contained in the election form which you will receive later.

An election form will be deemed properly completed only if accompanied by stock certificates representing all shares of QBT common stock covered by the election form (or an appropriate guarantee of delivery). You may change your election at any time prior to the election deadline by written notice accompanied by a properly completed and signed, revised election form received by the exchange agent prior to the election deadline. You may revoke your election by written notice received by the exchange agent prior to the election deadline. All elections will be revoked, and share certificates returned, automatically if the merger agreement is terminated. If you have a preference for receiving either BWFG common stock and/or cash for your QBT common stock, you should complete and return the election form. If you do not make an election, you will be allocated BWFG common stock and/or cash depending on the elections made by other QBT shareholders.

You should be aware that if you make an election, you will not be able to sell or otherwise transfer your shares of QBT common stock unless you properly withdraw your election prior to the election deadline. In addition, please note that during the time between when the election is made and when stock certificates for shares of BWFG are received by shareholders following the completion of the merger, QBT shareholders will be unable to sell their QBT common stock.

QBT shareholders who do not submit a properly completed election form accompanied by stock certificates representing all shares of QBT common stock covered by the election form or an appropriate guarantee of delivery or revoke their election form prior to the election deadline will have their shares of QBT common stock designated as non-election shares.

BWFG will deposit with the exchange agent the shares representing BWFG's common stock and cash to be issued to QBT shareholders in exchange for their shares of QBT common stock.

QBT shareholders who surrender their stock certificates and complete election forms prior to the election deadline will automatically receive the merger consideration allocated to them. No later than five (5) business days after the completion of the merger, the exchange agent will mail to QBT shareholders who did not previously surrender QBT stock certificates a letter of transmittal, together with instructions for the exchange of their QBT stock certificates for the merger consideration. When such QBT shareholders deliver their QBT stock certificates, together with the signed letter of transmittal, they shall be entitled to receive, as applicable: (i) certificate(s) representing a number of whole shares of BWFG common stock (if any) determined in accordance with the exchange ratio or (ii) a check representing the amount of cash (if any) to which such holder shall have become entitled to and (iii) a check representing the amount of cash in lieu of fractional shares, if any.

Until you surrender your QBT stock certificates for exchange after completion of the merger, you will not be paid dividends or other distributions declared after the merger with respect to any BWFG common stock into which your shares have been exchanged. No interest will be paid or accrued to QBT shareholders on the cash consideration, cash in lieu of fractional shares or unpaid dividends and distributions, if any. After the completion of the merger, there will be no further transfers of QBT common stock. QBT stock certificates presented for transfer will be canceled and exchanged for the merger consideration.

If your stock certificates have been lost, stolen or destroyed, you will have to prove your ownership of these certificates and that they were lost, stolen or destroyed before you receive any consideration for your shares. Upon request, Registrar & Transfer Company will send you instructions on how to provide evidence of ownership. If any certificate representing shares of BWFG's common stock is to be issued in a name other than that in which the certificate for shares surrendered in exchange is registered, or cash is to be paid to a person other than the registered holder, it will be a condition of issuance or payment that the certificate so surrendered be properly endorsed or otherwise be in proper form for transfer and that the person requesting the exchange either:

- pay to the exchange agent in advance any transfer or other taxes required by reason of the issuance of a certificate or payment to a person other than the registered holder of the certificate surrendered, or
- establish to the satisfaction of the exchange agent that the tax has been paid or is not payable.

Any portion of the cash or shares of BWFG common stock made available to the exchange agent that remains unclaimed by QBT shareholders for six months after the effective time of the merger will be returned to BWFG. After six months, any QBT shareholder who has not exchanged shares of QBT common stock for the merger consideration in accordance with the merger agreement may look only to BWFG for payment of the merger consideration for these shares and any unpaid dividends or distributions. Nonetheless, BWFG, QBT, the exchange agent or any other person will not be liable to any QBT shareholder for any amount properly delivered to a public official under applicable abandoned property, escheat or similar laws.

**Non-Election Shares** 

QBT shareholders who make no election to receive cash or BWFG common stock in the merger, and QBT shareholders who do not make a timely or valid election, will be deemed not to have made an election. Shareholders not making an election may be paid in cash, BWFG common stock or a mix of cash and shares of BWFG common stock depending on, and after giving effect to, the number of timely and valid cash elections and stock elections that have been made by other QBT shareholders using the proration adjustment described below.

Dissenters' Appraisal Rights

Under the CBCA, shareholders may, under certain circumstances, exercise appraisal rights in connection with certain corporate actions and obtain payment for the fair value of their shares. Such rights apply to the merger. Neither QBT's certificate of incorporation nor its bylaws grant any dissenters' rights in addition to the statutorily prescribed rights. Shareholders who desire to exercise their dissenters' rights must satisfy all of the conditions and requirements set forth in the CBCA in order to maintain these rights and obtain any payment due in respect of the exercise of these rights. Pursuant to Sections 33-855 et seq. of the CBCA, in the event that the merger is consummated, any holder of shares of QBT common stock who properly and timely objects to the merger, or Dissenting Stock, is entitled to dissent from the merger and to be paid the fair value of such shares, as determined by BWFG, or if necessary, judicially determined. Failure to take any steps set forth in Sections 33-855 et seq. in connection with the exercise of such rights may result in termination or waiver thereof.

The following is a summary of the statutory procedures required to be followed by a holder of Dissenting Stock in order to exercise his or her rights under the CBCA. This summary, however, is not a complete statement of all applicable requirements but contains substantially all material information regarding the exercise of appraisal rights under Sections 33-855 et seq. of the CBCA, the text of which is attached as Appendix B to this proxy statement/prospectus. Additionally, the following summary does not constitute any legal or other advice, nor does it constitute a recommendation that QBT shareholders exercise their appraisal rights under Section 33-855 et seq. If a shareholder elects to exercise dissenters' rights with respect to the merger, such shareholder must (i) deliver to QBT prior to the vote on the merger at the special meeting a written notice of intention to demand payment for his shares of QBT common stock if the merger is effected, and (ii) not vote in favor of the merger. The written notice required to be delivered to QBT by a dissenting shareholder is in addition to and separate from any proxy or vote against the merger. Neither voting against nor failure to vote for the merger will constitute the written notice required to be filed by a dissenting shareholder. A signed proxy that is returned but which does not contain any instructions as to how it should be voted will be voted in favor of approval of the merger and will be deemed a waiver of dissenters' rights.

Subject to the foregoing, a beneficial shareholder may assert dissenters' rights as to shares held on his or her behalf only if (i) he or she submits to QBT the record shareholder's written consent to the dissent not later than the time the beneficial shareholder asserts dissenters' rights and (ii) he or she does so with respect to all shares of QBT common stock of which he or she is the beneficial owner or over which he or she has the power to direct the vote. A record holder of shares of QBT common stock may dissent on behalf of any beneficial owner with respect to all but not less than all the shares of such beneficial owner if the record holder notifies QBT in writing of the name and address of each such person on whose behalf he asserts dissenters' rights. All notices of intention to demand payment should be addressed to Mark A. Candido, President and Chief Executive Officer, Quinnipiac Bank & Trust Company, 2704 Dixwell Avenue, Hamden, Connecticut 06514.

If the merger is approved, BWFG is obligated to give written notice to each dissenting shareholder who timely filed a notice of intention to demand payment and who did not vote in favor of approval of the merger no later than 10 days after the merger becomes effective. The notice must (i) state where a demand for payment must be sent and where and when certificates for Dissenting Stock must be deposited in order to obtain payment, (ii) be accompanied by a form for demanding payment that includes the date of the first announcement to shareholders of the terms of the proposed merger (i.e., March 31, 2014) and requires that the person asserting dissenters' rights certify whether or not he or she acquired beneficial ownership of the shares before that date and that such shareholder did not vote for or consent to the transaction, and (iii) set a date by which BWFG shall receive the payment demand, which date shall not be less than 40 days nor more than 60 days after the date the notice is delivered. The dissenting shareholder must demand payment, certify whether he or she acquired ownership of such shares prior to March 31, 2014, and deposit the certificates in accordance with the terms of the notice. The notice shall also include BWFG's estimate of the fair value of the shares of QBT common stock; that BWFG will provide, if requested, the number of shareholders who return the forms by the specified date and the total number of shares owned by them; and the date by which a notice to withdraw under Section 33-863 of the CBCA must be received. The notice will also include a copy of Sections 33-855 to 33-872 of the CBCA. A dissenting shareholder who fails to demand payment or deposit certificates for Dissenting Stock, as required, shall have no right under Section 33-855 et seq. to receive payment for the Dissenting Stock. As soon as the merger has been consummated, or upon receipt of demand for payment, if the merger has already been consummated, BWFG shall pay to each dissenting shareholder who has made proper demand and deposited his or her certificates the amount which BWFG estimates to be the fair value of his or her Dissenting Stock, with accrued interest, if any, accompanied by (i) QBT's balance sheet as of the end of a fiscal year ending not more than 16 months before the date of payment, (ii) an income statement and a statement of changes in shareholders' equity for such fiscal year, (iii) QBT's latest available interim financial statements, if any, (iv) a statement of BWFG's estimate of the fair value of the shares, (v) an explanation of how the interest was calculated and (vi) a statement of the dissenting shareholder's right to demand supplemental payment pursuant to Section 33-855 if the shareholder is dissatisfied with BWFG's offer, as well as a copy of Section 33-855 et seq. BWFG may withhold payment from any dissenting shareholder

## **TABLE OF CONTENTS**

acquiring beneficial ownership of QBT common stock subsequent to March 31, 2014, the date on which announcement of the merger was first made. For such shares of QBT common stock acquired after March 31, 2014, BWFG, upon consummation of the merger, shall estimate the fair value of such shares, plus accrued interest, if any, and pay such estimated amount to each holder of such shares who agrees to accept such payment in full satisfaction of his or her demand. With each such offer of payment, BWFG shall send its estimate of the fair value of such shares of QBT common stock, an explanation of how the interest was calculated, and a statement of such dissenting shareholder's right to demand payment if such dissenting shareholder is dissatisfied with such offer.

The "fair value" of Dissenting Stock means the value immediately before the effective date, using customary and current valuation concepts and techniques generally employed for similar businesses in the context of the merger, and without discounting for lack of marketability or minority status.

The costs of an appraisal proceeding, including costs and expenses of appraisers appointed by the Court, shall be determined by the Court and assessed against BWFG, except that the Court may assess any part of such costs and expenses to all or some of the dissenting shareholders who are parties and whose action the Court finds to be arbitrary, vexatious or not in good faith in demanding payment under Section 33-855 et seq. Fees and expenses of counsel and experts for the respective parties may be assessed against (i) BWFG if the Court finds it failed to comply substantially with the requirements of Section 33-855 et seq. or (ii) either BWFG or a dissenting shareholder if the Court finds that the party acted arbitrarily, vexatiously or not in good faith with respect to its dissenters' rights. The Court may award reasonable attorney fees to be paid out of the amounts awarded to the dissenting shareholders if the Court finds that the services of counsel for any dissenting shareholder have been of substantial benefit to other dissenting shareholders similarly situated and that such attorney fees should not be assessed against BWFG.

This section is intended as a brief summary of the material provisions of the Connecticut statutory procedures that a shareholder must follow in order to seek and perfect appraisal rights. This summary, however, is not a complete statement of all applicable requirements but contains all material information regarding the exercise of appraisal rights. The following summary does not constitute any legal or other advice, nor does it constitute a recommendation that QBT shareholders exercise their appraisal rights under Section 33-855 et seq.

In view of the complexity of Section 33-855 et seq. of the CBCA, QBT shareholders who may wish to pursue appraisal rights should consult their legal counsel and financial advisors.

Stock Exchange Listing

Following the merger, the shares of BWFG common stock will continue to trade on the NASDAQ Global Market under the symbol "BWFG."

## THE MERGER AGREEMENT

The information in this section is qualified in its entirety by reference to the full text of the merger agreement, a copy of which is attached to this proxy statement/prospectus as Appendix A beginning on page A-1 and which is incorporated by reference into this document.

## Structure

Subject to the terms and conditions of the merger agreement, and in accordance with Connecticut law, at the completion of the merger, QBT will merge with and into Bankwell Bank. Bankwell Bank will be the surviving corporation in the merger and will continue its corporate existence. Upon completion of the merger, the separate corporate existence of QBT will terminate.

Each share of BWFG common stock issued and outstanding at the effective time of the merger will remain issued and outstanding as one share of common stock of BWFG, and each share of QBT common stock issued and outstanding at the effective time of the merger (other than dissenting shares) will be converted into the right to receive, at the election of the holder of each such share, either \$12.00 in cash or 0.56 shares of BWFG common stock, as described below. See "— Consideration to be Received in the Merger" below.

The certificate of incorporation of BWFG will be the certificate of incorporation of the combined company, and the bylaws of BWFG will be the bylaws of the combined company. See "Comparison of Stockholders' Rights" beginning on page \_\_.

The charter and bylaws of Bankwell Bank will be the charter and bylaws of the combined entity, which will retain the name of Bankwell Bank. Bankwell Bank, as the surviving entity, will continue to operate under the policies, practices and procedures currently in place. All assets and property owned by QBT will immediately become the property of Bankwell Bank.

The merger agreement provides that BWFG may change the method of effecting the business combination between BWFG and QBT; however, no such change will alter or change the amount or kind of merger consideration to be provided under the merger agreement, materially impede or delay completion of the merger, or adversely affect the anticipated tax consequences to QBT shareholders in the merger.

#### Effective Time and Timing of Closing

BWFG and QBT anticipate that the merger will be completed during the third quarter of 2014. However, completion of the merger could be delayed if there is a delay in obtaining the required regulatory approvals or in satisfying any other conditions to the merger. There can be no assurances as to whether, or when, BWFG and QBT will obtain the required approvals or complete the merger.

The merger will be legally completed by the filing of the merger agreement and the Banking Department's approval of the merger with the Secretary of State of the State of Connecticut. If the merger is not consummated by December 31, 2014, the merger agreement may be terminated by either BWFG or QBT, unless the failure to consummate the merger by this date is due to the breach by the party seeking to terminate the merger agreement of any of its obligations under the merger agreement. See "— Conditions to the Merger" beginning on page \_\_\_.

## Consideration to be Received in the Merger

Upon completion of the merger, each outstanding share of QBT common stock (other than dissenting shares) will be converted into the right to receive, at the election of the holder of each such share, either \$12.00 in cash or 0.56 shares of BWFG common stock. A QBT shareholder may specify different elections with respect to different shares that such shareholder holds. The value of the per share stock consideration is dependent upon the value of BWFG common stock and therefore will fluctuate with the market price of BWFG common stock. QBT shareholders may elect the form of consideration, but their elections are subject to a proration mechanism such that approximately 75% of QBT shares will be exchanged for shares of BWFG common stock and approximately 25% will be exchanged for cash, as described below.

The form of election will be mailed to QBT shareholders following the mailing of the proxy statement/prospectus in definitive form relating to the special meeting of QBT shareholders to be held to vote on the approval of the merger agreement. QBT shareholders must return their properly completed and signed form of election to the exchange agent prior to the election deadline.

QBT shareholders may specify different elections with respect to different shares of QBT common stock held by such shareholder (for example, if such shareholder has 100 shares of QBT common stock, such shareholder could make a cash election with respect to 50 shares and a stock election with respect to the other 50 shares).

If a QBT shareholder does not return the form of election by the election deadline, improperly completes or does not sign the form of election or fails to accompany the election with QBT stock certificate(s) to which such election relates (or a properly completed notice of guaranteed delivery), such shareholder will be deemed not to have made an election. Shareholders not making an election may be paid in cash and/or shares of BWFG common stock depending on, and after giving effect to, the proration adjustments described below.

No fractional shares of BWFG common stock will be issued to any holder of QBT common stock upon completion of the merger. Instead, QBT shareholders will receive, without interest, a cash payment from BWFG equal to the fractional share interest they otherwise would have received, multiplied by the value of BWFG common stock. For this purpose, BWFG common stock will be valued at the average of its closing sales prices for the ten (10) consecutive trading days immediately preceding the close of business on the fifth (5) business day prior to the completion date of the merger.

#### Proration

It is unlikely that elections will be made in the exact proportions provided for in the merger agreement. As a result, the merger agreement describes procedures to be followed if QBT shareholders in the aggregate elect to receive more or less BWFG common stock than BWFG has agreed to issue. These procedures are summarized below.

- If BWFG common stock is oversubscribed: If QBT shareholders elect to receive more shares of BWFG common stock than BWFG has agreed to issue in the merger, then all QBT shareholders who have elected to receive cash or who have made no election will receive cash for their QBT shares and all shareholders who elected to receive BWFG common stock will receive a pro rata portion of the available BWFG shares plus cash for those shares not converted into BWFG common stock.
- If BWFG common stock is undersubscribed: If QBT shareholders elect to receive fewer shares of BWFG common stock than BWFG has agreed to issue in the merger, and
- this shortfall is less than or equal to the number of shares as to which QBT shareholders have made no election, then all QBT shareholders who have elected to receive BWFG common stock will receive BWFG common stock, all QBT shareholders who have elected to receive cash will receive cash, and QBT shareholders who have made no election will receive a pro rata portion of BWFG shares plus cash for those shares not converted into BWFG common stock; or if
- this shortfall is greater than the number of no election shares, then all QBT shareholders who have elected to receive BWFG common stock will receive BWFG common stock, QBT shareholders who have made no election will receive BWFG common stock, and QBT shareholders who have elected to receive cash will receive a pro rata portion of the remaining available cash consideration plus BWFG shares for those QBT shares not converted into cash.

Neither QBT nor BWFG is making any recommendation as to whether you should elect to receive cash or BWFG common stock in the merger. You must make your own decision with respect to such election.

No guarantee can be made that you will receive the amounts of cash or stock you elect. As a result of the allocation procedures and other limitations outlined in this document and in the merger agreement, you may receive BWFG common stock or cash in amounts that vary from the amounts you elect to receive.

156

Treatment of QBT Stock Options

At the effective time of the merger, each option granted under the QBT stock plan, which is outstanding will be converted automatically into an option to purchase shares of BWFG common stock, with such option to continue to be subject to the terms and conditions of the options as granted to the individual, including the acceleration of vesting due to the merger. The number of BWFG options shall be equal to the number of QBT options multiplied by the 0.56 exchange rate, and the option exercise price of the QBT options divided by the 0.56 exchange ratio, provided that the exercise price will be rounded up to the nearest whole cent and the resulting shares will be rounded down to the nearest whole share.

Each option granted under the QBT stock option plan, which is outstanding and is vested in the ordinary course prior to the effective time of the merger, will be exercisable until immediately prior to the effective time of the merger. Any QBT options properly exercised prior to the effective time will have the right to receive merger consideration in cash. No options granted under the stock option plan will be exercisable for QBT common stock following the effective time of the merger.

Any QBT common stock received after the election deadline pursuant to the exercise of a QBT option will be considered non-election shares and will be paid in cash.

Treatment of QBT Warrants

At the effective time, each warrant issued by QBT that is unexercised and outstanding will automatically be converted into a warrant to purchase 0.56 shares of BWFG common stock for an exercise price of \$17.56. Any fractional shares resulting from such calculation shall be rounded down to the nearest whole share. Any QBT warrants properly exercised prior to the effective time will have the right to receive merger consideration in cash.

Any QBT common stock received after the election deadline pursuant to the exercise of a QBT warrant will be considered non-election shares and will be paid in cash.

Representations and Warranties

The merger agreement contains a number of representations and warranties by BWFG and QBT regarding aspects of their respective businesses, financial condition, structure and other facts pertinent to the merger that are customary for a transaction of this kind. They include, among other things, representations as to:

- the organization, existence, corporate power and authority and capitalization of each of the companies;
- the consents and approvals and filings with governmental entities required in connection with the merger agreement and the consummation of the merger;
- the financial statements of each of the companies;
- the absence of any event or circumstance which is reasonably likely to be materially adverse to the companies;
- the financial controls and procedures;

	• the timely filing of all reports, registrations and statements with governmental authorities, and the absence of any proceedings, investigations, orders, decrees, agreements or memorandum of understanding by or with governmental authorities;
•	
	• the absence of materially adverse litigation;
•	
	• compliance with applicable laws;
•	
	• the existence, performance and legal effect of certain contracts and the absence of any default under any contract;
•	
	• the use of brokers in connection with the proposed merger;
•	
	• employee benefit matters;
157	

TAE	BLE OF CONTENTS
•	• labor matters with respect to QBT;
•	
	• QBT's compliance with applicable environmental laws;
•	• the filing of tax returns, payment of taxes and other tax matters;
•	
•	• QBT's loan and investment portfolio matters;
	• QBT's derivative transactions;
•	• the existence of QBT's properties and assets, absence of encumbrances, existence of good title, and leased property;
•	• ownership or existence of valid license for QBT's intellectual property;
	• QBT's maintenance of insurance;
•	• absence of any antitakeover provisions;
	• QBT's receipt of a "fairness opinion" from SAL;
•	• preparation of this proxy statement/prospectus;
	• BWFG's ability to pay the merger consideration; and

• issuance of the BWFG's common stock in accordance with the merger agreement.

All representations, warranties and covenants of the parties, other than the covenants in specified sections that relate to continuing matters, terminate upon the closing of the merger.

Conduct of Business Pending the Merger

The merger agreement contains various restrictions on the operations of QBT and BWFG before the effective time of the merger. In general, the merger agreement obligates QBT and BWFG to conduct their businesses in the usual, regular and ordinary course of business and to use reasonable efforts to preserve intact their business organizations and assets and maintain their rights and franchises. In addition, QBT has agreed that, except as expressly contemplated by the merger agreement, without the prior written consent of BWFG, it will not, among other things:

- issue, sell or otherwise permit to become outstanding any additional shares of capital stock, permit any shares of capital stock to become subject to, any options, warrants, rights, convertible securities or other arrangements, or redeem, retire purchase or otherwise acquire shares of its capital stock;
- make, declare, pay or set aside for payment any dividend;
- enter into, amend or renew any employment, consulting, severance or similar agreements or arrangements with any director, officer or employee of QBT or grant any salary or wage increase or increase any employee benefit or pay any incentive or bonus payments, except for normal increases in the ordinary course of business consistent with past practice, provided that increases shall not result in an annual adjustment in the aggregate of more than three percent (3%) of any individual's annual base salary, and that QBT may make cash contributions to its 401(k) plan in the ordinary course of business consistent with past practice;
- hire any person as an employee of QBT or promote any employee, except that QBT may hire or promote persons in accordance with contractual obligations existing as of the date of the merger agreement and may hire persons to fill vacancies arising after the date of the merger agreement, provided the annual salary is less than \$50,000 and such employment is terminable at will;
- enter into, establish, adopt, amend, modify or terminate any pension, retirement, stock option, stock purchase, savings, profit sharing, deferred compensation, consulting, bonus, group insurance or other employee benefit, incentive or welfare contract, plan or arrangement, or any trust agreement (or similar arrangement) related thereto, in respect of any current or former director, officer or employee of QBT, except as may be required by law or to satisfy contractual obligations existing as of the date of the merger agreement;

- •
- pay, loan or advance any amount to, or sell, transfer or lease any properties or assets to, or enter into any agreement or arrangement with, any of its officers or directors or any of their immediate family members or any affiliates or associates of any of its officers or directors other than compensation in the ordinary course of business consistent with past practice, and other than pursuant to agreements or arrangements in effect on the date of the merger agreement;

\_

• sell, transfer, mortgage, pledge, encumber or otherwise dispose of or discontinue any of its assets, deposits, business or properties except in the ordinary course of business consistent with past practice and in a transaction that, together with all other such transactions, is not material to QBT taken as a whole;

•

• make any capital expenditures other than capital expenditures previously disclosed to BWFG, or in the ordinary course of business consistent with past practice in amounts not exceeding \$10,000 individually or \$25,000 in the aggregate;

•

• amend its certificate of incorporation or bylaws;

•

• implement or adopt any change in its accounting principles, practices or methods, other than as may be required by applicable laws or regulations or GAAP;

.

• enter into, amend, modify or terminate any material contract, lease or insurance policy, except in the ordinary course of business consistent with past practice or as otherwise permitted by the merger agreement;

\_

• enter into any settlement or similar agreement with respect to any action, suit, proceeding, order or investigation to which QBT is or becomes a party after the date of the merger agreement, unless the settlement, agreement or action involves an amount less than \$10,000 and would not impose any material restriction on the business of QBT;

•

• enter into any new material line of business; change its material lending, investment, underwriting, risk and asset liability management and other material banking and operating policies, except as required by applicable law, regulation or policies imposed by any governmental authority; or file any application or make any contract with respect to branching or site location or branching or site relocation;

•

- enter into any derivatives transactions, except in the ordinary course of business consistent with past practice;
- incur any indebtedness for borrowed money, other than deposits, federal funds purchased, borrowings from the Federal Home Loan Bank of Boston and securities sold under agreements to repurchase, or assume, guarantee, endorse or otherwise as an accommodation become responsible for the obligations of any other person, other than in the ordinary course of business consistent with past practice;
- acquire any debt security or equity investment of a type or in an amount that is not permissible for a Connecticut; any debt security or equity investment of a type or in an amount that is not permissible for a Connecticut bank; any debt security or equity investment with a final maturity of more than five years; or any debt security, including mortgage-backed and mortgage related securities, other than U.S. Government and U.S. Government agency securities with final maturities not greater than five years or mortgage-backed or mortgage related securities which would not be considered "high risk" securities under applicable regulatory pronouncements;
- make, renegotiate, renew, increase, extend, modify or purchase any loan other than in accordance with QBT's loan policies and procedures, except to satisfy contractual obligations existing as of the date of the merger agreement, provided, however, that the prior notification and approval of BWFG is required for any new origination in excess of \$350,000;
- make any investment or commitment to invest in real estate or in any real estate development project other than by way of foreclosure or acquisitions in a bona fide fiduciary capacity or in satisfaction of a debt previously contracted in good faith, in each case in the ordinary course of business consistent with past practice;

•

• make or change any tax election, file any amended tax return, enter into any closing agreement, settle or compromise any liability with respect to taxes, agree to any adjustment of any tax attribute, file any claim for a refund of taxes, or consent to any extension or waiver of the limitation period applicable to any tax claim or assessment;

.

• commit any act or omission which constitutes a material breach or default by QBT under any agreement with any governmental authority or under any material contract, lease or other material agreement or material license to which it is a party or by which it or its properties is bound;

•

• foreclose on or take a deed or title to any commercial real estate without first conducting a Phase I environmental assessment of the property or foreclose on any commercial real estate if such environmental assessment indicates the presence of a hazardous substance in amounts which, if such foreclosure were to occur, would be material:

•

• cause or allow the loss of insurance coverage, unless replaced with coverage which is substantially similar (in amount and insurer) to that now in effect;

.

• discharge or satisfy any lien or pay any obligation or liability, whether absolute or contingent, due or to become due, except in the ordinary course of business consistent with normal banking practices;

\_

• take any action or fail to take any action that is intended or is reasonably likely to result in (i) any of its representations and warranties set forth in the merger agreement being or becoming untrue in any material respect at any time at or prior to the effective time of the merger, (ii) any of the conditions to the merger in the merger agreement not being satisfied or (iii) a material violation of any provision of the merger agreement, except, in each case, as may be required by applicable law or regulation; or

\_

• enter into any contract with respect to, or otherwise agree or commit to do, any of the foregoing.

BWFG has agreed that, without the prior written consent of QBT, it will not, among other things, take any action or fail to take any action that is intended or is reasonably likely to result in (i) any of its representations and warranties set forth in the merger agreement being or becoming untrue in any material respect at any time at or prior to the effective time of the merger, (ii) any of the conditions to the merger in the merger agreement not being satisfied or (iii) a material violation of any provision of the merger agreement, except, in each case, as may be required by applicable law or regulation.

In addition to these covenants, the merger agreement contains various other customary covenants, including, among other things, access to information, each party's efforts to cause its representations and warranties to be true and correct

on the closing date; and each party's agreement to use its reasonable best efforts to cause the merger to qualify as a tax-free reorganization for U.S. federal income tax purposes.

No Solicitation

Until the merger is completed or the merger agreement is terminated, QBT has agreed that it and its officers and directors will not:

- •
- solicit, initiate or encourage, or take any other action designed to facilitate any inquiries or the making of any proposal to acquire QBT, whether by merger, consolidation, business combination, tender offer or exchange offer for 10% or more of QBT's stock or otherwise;

.

• enter into or participate in any discussions or negotiations regarding any such acquisition proposal; or

• make or authorize any statement in support of any such other acquisition proposal.

QBT may, however, furnish information regarding QBT to, or enter into discussions or negotiations with, any person or entity in response to, or authorize any statement or recommendation in support of an unsolicited acquisition proposal if:

- OBT's board of directors determines in good faith, after consultation with its outside legal counsel, that such actions would be required in order for QBT's directors to comply with their fiduciary obligations under applicable law;
- QBT promptly notifies BWFG of such inquiries, proposals or offers, the material terms of such inquiries, proposals or offers and the identity of the person making such inquiry, proposal or offer; and
- during the three day period following notification to BWFG, QBT negotiates in good faith with BWFG to make adjustments to the merger agreement such that the other acquisition proposal is not reasonably likely to result in a transaction more favorable from a financial point of view to OBT's shareholders than the merger with BWFG, and such negotiations fail to result in the necessary adjustments to the merger agreement.

#### **Employee Matters**

After the closing date of the merger, except to the extent BWFG continues in effect any QBT benefit plan providing benefits of a similar type, continuing employees of QBT will be able to participate in the employee benefits that BWFG provides to its similarly-situated employees generally and on substantially the same terms and basis as is applicable to such employees, provided they meet the standard eligibility requirements. To the extent permitted under applicable law and BWFG's benefit plans, each QBT employee will be given credit with respect to the satisfaction of limitations as to pre-existing condition exclusions, evidence of insurability requirements and waiting periods for participation and coverage equal to the credit that such employee had received as of the effective time of the merger under the comparable QBT benefit plans.

#### Indemnification and Insurance

Pursuant to the merger agreement, BWFG has agreed that, after the effective date of the merger, it will indemnify, defend and hold harmless, for a period of six (6) years from the effective time of the merger, each present and former officer or director of QBT against all losses, claims, damages, costs, expenses (including attorneys' fees), liabilities, judgments and amounts that are paid in settlement of or in connection with any claim, action, suit, proceeding or investigation, based in whole or in part on, or arising in whole or in part out of, the fact that such person is or was a director or officer of QBT if such action or proceeding pertains to any matter of fact arising, existing or occurring before the closing date of the merger to the fullest extent permitted under BWFG's bylaws.

BWFG has further agreed to use its reasonable best efforts prior to the effective time to ensure that, for a six-year period following the effective time of the merger, the persons serving as officers and directors of QBT immediately prior to the effective date continue to be covered by QBT's current directors' and officers' liability insurance policies, or by a policy which is not materially less advantageous than such policy, or by single premium tail coverage with policy limits equal to QBT's existing coverage limits, with respect to acts or omissions occurring prior to the effective date which were committed by such officers and directors in their capacity as such. However, in no event will BWFG be required to expend in any one year more than 175% of the current annual cost currently expended by QBT with respect to such insurance.

### Conditions to the Merger

The respective obligations of BWFG and QBT to complete the merger are subject to various conditions prior to the merger. The conditions include the following:

- approval of the merger by all applicable federal and state regulatory authorities and the expiration of all applicable waiting periods;
- effectiveness of the registration statement filed with the Securities and Exchange Commission with respect to the common stock to be issued by BWFG in accordance with the merger agreement;

•

• the shares of BWFG common stock to be issued in the merger are approved for listing on the NASDAQ;

•

• no order, injunction or decree issued by any court or agency of competent jurisdiction or other legal restraint or prohibition preventing the merger or any of the other transactions contemplated by the merger agreement from taking place is in effect, and no statute, rule, regulation, order, injunction or decree is enacted, entered, promulgated or enforced by any governmental entity which prohibits, restricts or makes illegal the consummation of the merger; and

•

• the receipt of legal opinions delivered by tax counsel to BWFG and QBT, respectively, to the effect that the merger will qualify as a reorganization under Section 368(a) of the Code.

The parties may waive conditions to their obligations unless they are legally prohibited from doing so. Shareholder and regulatory approvals may not be legally waived.

BWFG is not obligated to complete the merger unless the following additional conditions are satisfied or waived:

•

• the representations and warranties of QBT contained in the merger agreement are true and correct as of the date of the merger agreement and (except to the extent such representations and warranties speak as of an earlier date) as of the closing date of the merger as though made on and as of the closing date, except where the failure to be so true and correct has not had, and would not reasonably be expected to result in, a material adverse effect on QBT;

\_

• QBT performs in all material respects all covenants and agreements contained in the merger agreement to be performed by QBT at or prior to the closing date;

•

• no required regulatory approval listed in the merger agreement contains any condition, restriction or requirement which the board of directors of BWFG reasonably determines in good faith would, individually or in the aggregate, materially reduce the benefits of the merger to such a degree that BWFG would not have entered into this merger agreement had such condition, restriction or requirement been known at the date hereof. QBT obtains the consents, approvals or waivers of each person whose consent or approval is required in order to permit the succession by BWFG and Bankwell Bank pursuant to the merger to any obligation, right or interest of QBT under any loan or credit agreement, note, mortgage, indenture, lease, license or other agreement or instrument;

•

• the directors and executive officers of QBT executed voting agreements concurrently with the execution of the merger agreement;

•

- there shall be no regulatory orders applicable to QBT and which will apply to Bankwell Bank following the merger.
- QBT's proposed branch at 24 Washington Avenue, North Haven, Connecticut shall have received all regulatory approvals and shall have begun business there.
- the merger agreement and the merger are approved by the affirmative vote of the holders of at least two-thirds of the outstanding shares of QBT common stock entitled to vote at the special meeting.

QBT is not obligated to complete the merger unless the following additional conditions are satisfied or waived:

- the representations and warranties of BWFG contained in the merger agreement are true and correct as of the date of the merger agreement and (except to the extent such representations and warranties speak as of an earlier date) as of the closing date of the merger as though made on and as of the closing date, except where the failure to be so true and correct has not had, and would not reasonably be expected to result in, a material adverse effect on BWFG; and
- BWFG performs in all material respects all covenants and agreements contained in the merger agreement required to be performed by it at or prior to the closing date.

#### **TABLE OF CONTENTS**

Termination of the Merger Agreement

The merger agreement may be terminated prior to the closing, before or after approval by QBT's shareholders, as follows:

- •
- by mutual agreement of BWFG and QBT, if the board of directors of each so determines by vote of a majority of the members of the entire Board;

\_

• by either party if any required regulatory approvals for consummation of the merger are denied in a final nonappealable action or are permanently withdrawn at the request of a governmental authority;

•

• by either party if the shareholders of QBT do not approve the merger agreement, provided that QBT is not in material breach of its obligation to convene a meeting of shareholders to vote upon the merger agreement and to solicit and recommend the shareholders' approval of the merger agreement;

\_

• by the non-breaching party if the other party breaches any covenants, agreements, representations or warranties contained in the merger agreement such that the terminating party would not be obligated to complete the merger and such breach has not been cured within thirty days after notice from the terminating party;

\_

• by either party if the closing of the merger has not occurred on or before December 31, 2014, and such failure to close is not due to the terminating party's material breach of any representation, warranty, covenant or other agreement contained in the merger agreement; or

.

• by either party if QBT breaches its obligation not to solicit another acquisition proposal, as discussed above under "— No Solicitation," breaches its obligation to recommend approval of the merger with BWFG to QBT shareholders, recommends, proposes or publicly announces the intention to recommend or propose to engage in an acquisition transaction with any party other than BWFG or Bankwell Bank, or breaches its obligation to convene the meeting of QBT shareholders to vote upon the merger agreement.

If the merger agreement is terminated under the last scenario described above, QBT shall pay to BWFG a fee in the amount of \$600,000. The fee would also be payable to BWFG if QBT enters into a merger agreement with a third party within 18 months of the termination of the merger agreement by BWFG, due to a willful breach of a representation, warranty, covenant or agreement contained in the merger agreement by QBT after another acquisition proposal has been publicly announced or otherwise made known to QBT.

Amendment and Waiver of the Merger Agreement

The merger agreement may be amended by an agreement in writing between the parties at any time before or after approval of the merger agreement by QBT's shareholders. However, after approval by QBT shareholders, no amendment which by law requires further approval of QBT shareholders, may be made without the approval of QBT shareholders.

The parties may waive any of their conditions to closing, unless they may not be waived under law. Fees and Expenses

BWFG and QBT will each pay its own costs and expenses in connection with the merger agreement and the transactions contemplated therein, except for the payment by QBT to BWFG of a termination fee in certain circumstances, as described below.

In addition, the merger agreement provides that if either party willfully breaches the merger agreement, such party will be liable for all damages, costs and expenses sustained by the other party as a result of such breach.

163

#### MARKET PRICES AND DIVIDEND INFORMATION

BWFG's common stock is currently listed on the NASDAQ Global Market under the symbol "BWFG". Prior to May 15, 2014, BWFG common stock was quoted on the OTC Bulletin Board, or OTCBB, under the symbol "BWFG." The following table sets forth the high and low bid prices per share for the calendar quarters indicated for BWFG's common stock on the OTCBB based upon information provided by OTCBB or other reliable sources, and the high and low sales prices per share on the NASDAQ Global Market for all dates following May 15, 2014. Historically, there was no regular market for BWFG common stock, which was illiquid and infrequently traded. As of May 31, 2014, there were approximately \_\_\_\_holders of record of BWFG's common stock.

There is no assurance that trading in BWFG common stock will be at prices similar to those at which BWFG's common stock has been traded. High and low bid prices reported on the OTCBB reflect inter-dealer quotations without retail markup, markdown or commissions, and may not necessarily represent actual transactions.

	Company Common Stock				
		High	Low		
2014					
2 nd Quarter through June 16	\$	22.00	\$	17.65	
1 st Quarter	\$	22.00	\$	18.80	
2013					
4 th Quarter	\$	22.00	\$	19.00	
3 rd Quarter		23.00		19.00	
2 nd Quarter		23.00		20.00	
1 st Quarter		22.00		13.50	
2012					
4 th Quarter	\$	14.00	\$	13.25	
3 rd Quarter		13.80		12.50	
2 nd Quarter		14.90		12.50	
1 st Quarter		15.50		13.00	

On June 16, 2014, the last sales price reported on the NASDAQ Global Market was \$17.98. Dividends

BWFG has not paid cash dividends on its common stock. It has no present intention to pay cash dividends on the common stock in the foreseeable future. The declaration and payment of future dividends is at the sole discretion of BWFG's board of directors and the amount, if any, depends upon BWFG's results of operations, financial condition, liquidity and capital needs of the BWFG and Bankwell Bank and other factors, including, among other things, general economic conditions and restrictions arising from federal banking as well as Connecticut laws and regulations to which BWFG and Bankwell Bank are subject. For example, BWFG's ability to pay cash dividends is limited by Federal Reserve Board policy, BWFG's capital position and the ability of Bankwell Bank to pay cash dividends to BWFG. Connecticut law prohibits Bankwell Bank from paying cash dividends except from retained net profits, as defined by statute, for the past two full years and that portion of the current year. The Series C preferred stock is entitled to receive non-cumulative dividends, payable quarterly, on each January 1, April 1, July 1 and October 1. The dividend rate is 1%.

Because BWFG is a bank holding company and does not engage directly in business activities of a material nature, its ability to pay dividends to shareholders depends, in large part, upon BWFG's receipt of dividends from Bankwell Bank, which is also subject to numerous limitations on the payment of dividends under federal and state banking laws, regulations and policies. The present and future dividend policy of Bankwell Bank is subject to the discretion of its board of directors.

#### COMPARISON OF STOCKHOLDERS' RIGHTS

BWFG is incorporated under Connecticut corporation law and QBT is incorporated under Connecticut banking law. Although the laws are similar, the following table compares the material differences between the current rights of BWFG stockholders and QBT shareholders under their certificate of incorporation and bylaws. The following information is a summary and does not purport to be complete. For more complete information, you should read the governing documents of both BWFG and QBT. To find out where you can obtain these documents, see "Where You Can Find More Information."

#### **BWFG Stockholder Rights**

The total authorized capital stock of BWFG consists of 10,000,000 shares of common stock, no par value, and 100,000 shares of preferred stock, par value \$0.01 per share. BWFG can issue preferred stock without stockholder approval. As of May 31, 2014, there were 6,594,185 shares of common stock, and 10,980 shares of preferred stock Series C issued and outstanding. All shares of BWFG's outstanding stock are non-assessable.

### **QBT Shareholder Rights**

The authorized capital stock of QBT consists solely of 3,000,000 shares of common stock, par value \$.01 per share. As of May 31, 2014, 1,215,013 shares of common stock were issued and outstanding. All shares of QBT's outstanding stock are non-assessable.

Authorized Capital

Only the Chairman, President or majority of the directors are entitled to call special meetings of stockholders, unless otherwise required by law. Under Connecticut law, holders of not less than 35% of the shares entitled to vote may demand a special meeting.

QBT's bylaws provide that special meetings of shareholders for any purpose or purposes (a) may be called by the Chairman of the Board, the President or pursuant to a resolution adopted by the majority of the Board and (b) shall be called by the Chairman of the Board or the Secretary upon the receipt of a written request stating the purpose or purposes of such meeting from the shareholders that own not less than 10% of the shares of the stock of QBT issued and outstanding and entitled to vote thereon. OBT's board of directors is classified. OBT's certificate of incorporation provides that the board of directors be divided into three classes. The members of each class are elected for a term of three years and until a successor is elected and qualified, or until earlier resignation or removal. One class is

elected each year.

Special Meeting of Stockholders

BWFG's directors are all elected annually.

**Classified Board of Directors** 

Advance Notice Requirements for Business Brought by a Stockholder at an Annual Meeting

# **BWFG Stockholder Rights**

BWFG's bylaws provide that only such business shall be conducted at an annual meeting of stockholder as shall have been

# **QBT Shareholder Rights**

QBT's bylaws provide that only such business shall be conducted at an annual meeting of shareholders as shall have been

#### **BWFG Stockholder Rights**

properly brought before the meeting. For business to be properly brought before an annual meeting by a stockholder, the stockholder must provide notice of the business in writing to the Corporate Secretary of BWFG not less than 20 nor more than 130 days prior to the meeting. The certificate of incorporation of BWFG provides that no amendment, addition, alteration, change or repeal of the certificate of incorporation may be made, unless first adopted by the board of directors and thereafter approved by the shareholders by a majority of the total votes eligible to be cast at a legal meeting. However, any amendment, addition, alteration, change or repeal of certain provisions of the Certificate of Incorporation must be first proposed by the board of directors and thereafter approved by the stockholder by no less than 60% of the total votes eligible to be cast at a legal meeting (and 60% of those who are not an "Interested Shareholder", if applicable). BWFG's bylaws may be amended

from time to time by the board of directors or the stockholders. Such action by the board of directors requires the affirmative vote of at least a majority of the directors then in office. Such action by the stockholders requires the affirmative vote of at least a majority of the total votes eligible to be voted at a duly constituted meeting of stockholders called for such purpose; provided that a 60% vote is required to amend certain provisions regarding shareholder and director matters.

#### **QBT Shareholder Rights**

properly brought before the meeting. For business to be properly brought before an annual meeting by a shareholder, the shareholder must provide notice of the business in writing to the Corporate Secretary of QBT not less than 60 nor more than 130 days prior to the meeting.

The certificate of incorporation of QBT provides that no amendment, addition, alteration, change or repeal of the certificate of incorporation may be made, unless first adopted by the board of directors and thereafter approved by the shareholders by a majority of the total votes eligible to be cast at a legal meeting.

QBT's bylaws provide that the bylaws may be amended by a majority of the full board of directors or by vote of the holders of a majority of the shares of common stock entitled to vote at the meeting.

Amendment of Certificate of Incorporation

Amendment of Bylaws

#### **LEGAL MATTERS**

Hinckley Allen & Snyder LLP will provide an opinion regarding the validity of BWFG's common stock to be issued in the merger. Additionally, as a condition to the consummation of the merger, BWFG will have received an opinion from Hinckley, Allen & Snyder LLP, and QBT will have received an opinion from Luse, Gorman Pomerenk & Schick, P.C., in each case, dated as of the effective time of the merger, to the effect that, for U.S. federal income tax purposes the merger will constitute a reorganization within the meaning of Section 368(a) of the Code. EXPERTS

The consolidated audited financial statements of Bankwell Financial Group, Inc., (f/k/a BNC Financial Group, Inc.) and subsidiaries as of December 31, 2013 and 2012, and for each of the years in the three-year period ended December 31, 2013, and the audited financial statements of The Wilton Bank as of December 31, 2012 and 2011 and for the years then ended, have been included herein in reliance upon the reports of Whittlesey & Hadley, P.C., Hartford, Connecticut, independent registered public accounting firm, appearing elsewhere herein given on the authority of said firm as experts in accounting and auditing.

#### WHERE YOU CAN FIND MORE INFORMATION

BWFG has recently become a public company. Accordingly, it is required to file annual, quarterly and current reports, proxy statements and other information with the SEC. However, BWFG's first public company filing was on April 4, 2014, so its filing history is minimal. You may read and copy any reports, statements or other information on file with the SEC at the SEC's public reference room located at 100 F Street, N.E., Washington, D.C. 20549. You may obtain information on the operation of the Public Reference Room by calling the SEC at 1-800-SEC-0330. The SEC maintains an Internet site that contains reports, proxy and information statements and other information about issuers that file electronically with the SEC. The address of the SEC's Internet site is http://www.sec.gov. BWFG can be found on the internet at https://www.mybankwell.com. BWFG's common stock is traded on the NASDAQ Global Market under the trading symbol "BWFG."

BWFG has filed a registration statement on Form S-4 to register with the SEC the shares of BWFG common stock that QBT shareholders will receive in the merger. This proxy statement/prospectus is part of the registration statement of BWFG on Form S-4 and is a prospectus of BWFG and a proxy statement of QBT for QBT special meeting. Neither BWFG nor QBT has authorized anyone to give any information or make any representation about the merger or the special meeting that is different from, or in addition to, that contained in this proxy statement/prospectus or in any of the materials that are incorporated by reference into this proxy statement/prospectus. Therefore, if anyone does give you information of this sort, you should not rely on it. This proxy statement/prospectus does not constitute an offer to sell, or a solicitation of an offer to purchase, the securities offered by this proxy statement/prospectus, or the solicitation of a proxy, in any jurisdiction to or from any person to whom or from whom it is unlawful to make such offer, solicitation of an offer or proxy solicitation in such jurisdiction. Neither the delivery of this proxy statement/prospectus nor any distribution of securities pursuant to this proxy statement/prospectus shall, under any circumstances, create any implication that there has been no change in the information set forth or incorporated into this proxy statement/prospectus by reference or in BWFG's affairs since the date of this proxy statement/prospectus. The information contained in this proxy statement/prospectus with respect to BWFG was provided by BWFG, and the information contained in this proxy statement/prospectus with respect to QBT was provided by QBT. The information contained in this proxy statement/prospectus speaks only as of the date of this proxy statement/prospectus unless the information specifically indicates that another date applies. 167

# TABLE OF CONTENTS

or related notes.

F-1

# INDEX TO FINANCIAL STATEMENTS

Index to Financial Statements of Bankwell Financial Group, Inc.

Financial Statements — Unaudited	
Consolidated Balance Sheets as of March 31, 2014 (unaudited) and December 31, 2013	F- <u>2</u>
Consolidated Statements of Income for the Three Months Ended March 31, 2014 and 2013 (unaudited)	F- <u>3</u>
Consolidated Statements of Comprehensive Income for the Three Months Ended March 31, 2014 and 2013	F- <u>4</u>
(unaudited)	Γ- <u>4</u>
Consolidated Statements of Shareholders' Equity for the Three Months Ended March 31, 2014 and 2013	F- <u>5</u>
(unaudited)	Г.
Consolidated Statements of Cash Flows for the Three Months Ended March 31, 2014 and 2013 (unaudited)	F- <u>6</u>
Notes to Consolidated Financial Statements	F- <u>7</u>
Financial Statements — Audited	Б 26
Report of Independent Auditors	F- <u>36</u>
Consolidated Balance Sheets as of December 31, 2013 and 2012	F- <u>37</u>
Consolidated Statements of Income for the Years Ended December 31, 2013, 2012 and 2011	F- <u>38</u>
Consolidated Statements of Comprehensive Income for the Years Ended December 31, 2013, 2012 and	F- <u>39</u>
2011  Constituted Statements of Statistical and Francisco for the View Field December 21, 2012, 2012, and 2011	
Consolidated Statements of Stockholders' Equity for the Years Ended December 31, 2013, 2012 and 2011	F- <u>40</u>
Consolidated Statements of Cash Flows for the Years Ended December 31, 2013, 2012 and 2011	F- <u>41</u>
Notes to Consolidated Financial Statements	F- <u>42</u>
Index to Financial Statements of The Wilton Bank	г 04
Report of Independent Auditors	F- <u>84</u>
Statements of Financial Condition as of September 30, 2013 (unaudited) and December 31, 2012 and 2011	F- <u>85</u>
Statements of Income for the Nine Months Ended September 30, 2013 and 2012 (unaudited) and the Years Ended December 31, 2012 and 2011	F- <u>86</u>
Statements of Comprehensive Income for the Nine Months Ended September 30, 2013 and 2012	
(unaudited) and the Years Ended December 31, 2012 and 2011	F- <u>87</u>
Statements of Changes in Shareholders' Equity for the Nine Months Ended September 30, 2013 (unaudited)	T 00
and the Years Ended December 31, 2012 and 2011	F- <u>88</u>
Statements of Cash Flows for the Nine Months Ended September 30, 2013 and 2012 (unaudited) and the	Б 00
Years Ended December 31, 2012 and 2011	F- <u>89</u>
Notes to Financial Statements	F- <u>90</u>
All schedules are omitted as the required information either is not applicable or is included in the financial state	ements

# **TABLE OF CONTENTS**

PART 1 — FINANCIAL INFORMATION

Item 1. Financial Statements

Bankwell Financial Group, Inc.

Consolidated Balance Sheets — (unaudited)

(Dollars in thousands, except share data)

	N	Iarch 31, 2014	De	cember 31, 2013
ASSETS				
Cash and due from banks	\$	82,246	\$	82,013
Held to maturity investment securities, at amortized cost (Note 2)		13,780		13,816
Available for sale investment securities, at fair value (Note 2)		35,557		28,597
Loans held for sale				100
Loans receivable (net of allowance for loan losses of \$8,603 at March 31, 2014		646,583		621,830
and \$8,382 at December 31, 2013) (Note 3)				
Foreclosed real estate		829		829
Accrued interest receivable		2,344		2,360
Federal Home Loan Bank stock, at cost		4,834		4,834
Premises and equipment, net		8,060		7,060
Bank-owned life insurance		10,116		10,031
Other intangible assets		454		481
Deferred income taxes, net		5,514		5,845
Other assets	Ф	1,738	Ф	1,822
Total assets	\$	812,055	\$	779,618
LIABILITIES AND SHAREHOLDERS' EQUITY				
Liabilities				
Deposits	Ф	110 656	Ф	110 (10
Noninterest bearing deposits	\$	119,656	\$	118,618
Interest bearing deposits		559,567		542,927
Total deposits		679,223		661,545
Advances from the Federal Home Loan Bank		59,000		44,000
Accrued expenses and other liabilities		2,726		4,588
Total liabilities		740,949		710,133
Commitments and contingencies  Shareholders' aguity (Notes 4, 5 and 7)				
Shareholders' equity (Notes 4, 5 and 7)				
Preferred stock, senior noncumulative perpetual, Series C, no par; 10,980		10,980		10,980
shares issued at March 31, 2014 and December 31, 2013, respectively;		10,980		10,960
liquidation value of \$1,000 per share				
Common stock, no par value; 10,000,000 shares authorized, 3,891,690 and		52,446		52,105
3,876,393 shares issued at March 31, 2014 and December 31, 2013, respectively		32,440		32,103
Retained earnings		7,072		5,976
Accumulated other comprehensive income		608		3,970 424
Total shareholders' equity		71,106		69,485
Total liabilities and shareholders' equity	\$	812,055	\$	779,618
Total haomics and shareholders equity	Ψ	012,033	Ψ	777,010

See accompanying notes to consolidated financial statements (unaudited)

Bankwell Financial Group, Inc.

Consolidated Statements of Income — (unaudited)

(Dollars in thousands, except per share amounts)

	Three Months Ended March 31,				
		2014		2013	
Interest income Interest and fees on loans	\$	7,428	\$	6,299	
Interest and dividends on securities	Ψ	411	Ψ	367	
Interest on cash and cash equivalents		22		10	
Total interest income		7,861		6,676	
Interest expense		.,		-,	
Interest expense on deposits		622		439	
Interest on Federal Home Loan Bank		0.2			
advances		93		152	
Total interest expense		715		591	
Net interest income		7,146		6,085	
Provision for loan losses		211		190	
Net interest income after provision for loan		( 025		5 005	
losses		6,935		5,895	
Noninterest income					
Gains and fees from sales of loans		428		8	
Service charges and fees		132		101	
Bank owned life insurance		85			
Gain on sale of foreclosed real estate, net		_		71	
Other		124		104	
Total noninterest income		769		284	
Noninterest expense					
Salaries and employee benefits		3,337		2,492	
Occupancy and equipment		1,068		772	
Professional services		369		369	
Data processing		337		256	
Marketing		110		128	
Merger and acquisition related expenses		141			
FDIC insurance		118		130	
Director fees		138		139	
Amortization of intangibles		27			
Foreclosed real estate		14		212	
Other		382		312	
Total noninterest expense		6,041		4,598	
Income before income tax expense		1,663		1,581	
Income tax expense	Φ	540	ф	569	
Net income  Proformed stook dividends	\$	1,123	\$	1,012	
Preferred stock dividends  Net income attributable to common		(27)		(27)	
stockholders	\$	1,096	\$	985	
	\$	0.28	\$	0.21	
Earnings per common share — basic	Ф	0.28	Ф	0.31 0.30	
Earnings per common share – diluted		0.40		0.50	

See accompanying notes to consolidated financial statements (unaudited) F-3

# **TABLE OF CONTENTS**

Bankwell Financial Group, Inc.

Consolidated Statements of Comprehensive Income — (unaudited)

(In thousands)

	Three Months End March 31,			
		2014		2013
Net income	\$	1,123	\$	1,012
Other comprehensive income (loss):				
Unrealized gains (losses) on securities:				
Unrealized holding gains (losses) on available for sale securities		245		(190)
Reclassification adjustment for (gain) loss realized in net income				
Net change in unrealized gain (loss)		245		(190)
Tax effect – (expense) benefit		(95)		74
Unrealized gains (losses) on securities, net of tax		150		(116)
Unrealized gains on interest rate swap:				
Unrealized gains on interest rate swaps designated as cash flow hedge		87		_
Tax effect – (expense)		(53)		_
Unrealized gains on interest rate swap		34		
Total other comprehensive income (loss)		184		(116)
Comprehensive income	\$	1,307	\$	896

See accompanying notes to consolidated financial statements (unaudited)

Bankwell Financial Group, Inc.

Consolidated Statements of Shareholders' Equity — (unaudited)

(In thousands)

	referred Stock	C	ommon Stock	etained arnings	Con	Other nprehensive ome (Loss)	Total
Balance at December 31, 2012	\$ 10,980	\$	38,117	\$ 926	\$	1,511	\$ 51,534
Net income	_		_	1,012		_	1,012
Other comprehensive loss, net of tax	_		_	_		(116 )	(116 )
Preferred stock dividends	_		_	(27)		_	(27)
Stock based compensation expense			68			_	68
Capital from exercise of stock options	_		21	_		_	21
Capital from private placement	_		7,325	_		_	7,325
Balance at March 31, 2013	\$ 10,980	\$	45,531	\$ 1,911	\$	1,395	\$ 59,817

	 referred Stock	_	ommon Stock	 etained arnings	Com	umulated Other prehensive ncome	Total
Balance at December 31, 2013	\$ 10,980	\$	52,105	\$ 5,976	\$	424	\$ 69,485
Net income	_		_	1,123		_	1,123
Other comprehensive income, net of tax						184	184
Preferred stock dividends			_	(27)		_	(27)
Stock based compensation expense	_		150	_		_	150
Capital from exercise of stock options	_		191	_		_	191
Balance at March 31, 2014	\$ 10,980	\$	52,446	\$ 7,072	\$	608	\$ 71,106

See accompanying notes to consolidated financial statements (unaudited)

Bankwell Financial Group, Inc.

Consolidated Statements of Cash Flows — (unaudited)

(In thousands)

	Three Months Ended March 31,		
	2014		2013
Cash flows from operating activities			
Net income \$	1,123	\$	1,012
Adjustments to reconcile net income to net cash provided by operating			
activities:			
Net amortization of premiums and discounts on investment securities	24		27
Provision for loan losses	211		190
Benefit from deferred taxes	89		_
Depreciation and amortization	206		156
Increase in cash surrender value of bank-owned life insurance	(85)		_
Loan principal sold	(16,040)		(443)
Proceeds from sales of loans	16,569		451
Net gain on sales of loans	(428)		(8)
Equity-based compensation	150		68
Net accretion of purchase accounting adjustments	(204)		
Gain on sale of foreclosed real estate			(71)
Net change in:			
Deferred loan fees	174		35
Accrued interest receivable	16		(55)
Other assets	265		435
Accrued expenses and other liabilities	(1,864)		(3,214)
Net cash provided (used) by operating activities	206		(1,417)
Cash flows from investing activities			
Proceeds from principal repayments on available for sale securities	110		255
Proceeds from principal repayments on held to maturity securities	34		60
Net proceeds from sales and calls of available for sale securities	400		_
Purchases of available for sale securities	(7,247)		
Net increase in loans	(24,911)		(28,702)
Purchases of premises and equipment	(1,205)		(94)
Redemption of Federal Home Loan Bank stock	_		102
Proceeds from sale of foreclosed real estate			981
Net cash used by investing activities	(32,819)		(27,398)
Cash flows from operating activities	10.771		(40.400)
Net change in time certificates of deposit \$	13,571	\$	(19,428)
Net change in other deposits	4,111		37,369
Net proceeds from short term FHLB advances	20,000		7,000
Net repayments from long term FHLB advances	(5,000)		(11,000)
Proceeds from issuance of common stock			7,325
Proceeds from exercise of options	191		21
Dividends paid on preferred stock	(27)		(27)
Net cash provided by financing activities	32,846		21,260
Net increase (decrease) in cash and cash equivalents	233		(7,555)
Cash and cash equivalents:	02.012		20.027
Beginning of year	82,013		28,927

	Three Mo Mai	onths l rch 31	
End of period	\$ 82,246	\$	21,372
Supplemental disclosures of cash flows information:			
Cash paid for:			
Interest	\$ 885	\$	640
Income taxes	200		128

See accompanying notes to consolidated financial statements (unaudited)

Bankwell Financial Group, Inc.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Unaudited) 1.

• Nature of Operations and Summary of Significant Accounting Policies

Bankwell Financial Group, Inc. (the "Company" or "Bankwell") is a federally-chartered bank-holding company located in New Canaan, Connecticut. The Company offers a broad range of financial services through its banking subsidiary, Bankwell Bank, (the "Bank"). Bankwell Bank was originally chartered as two separate banks, The Bank of New Canaan ("BNC") and The Bank of Fairfield ("TBF"). In September 2013, BNC and TBF were merged and rebranded as "Bankwell Bank." In November 2013, the Bank acquired The Wilton Bank ("Wilton"), which added one branch and approximately \$25.1 million in loans and \$64.2 million in deposits. See Note 12, Mergers and Acquisitions, for further information on the acquisition.

The Bank is a Connecticut state charted commercial bank, founded in 2002, whose deposits are insured under the Deposit Insurance Fund administered by the Federal Deposit Insurance Corporation ("FDIC"). The Bank provides a full range of banking services to commercial and consumer customers, primarily concentrated in the Fairfield County region of Connecticut, with branch locations in New Canaan, Stamford, Fairfield, and Wilton, Connecticut. Principles of consolidation

The consolidated interim financial statements include the accounts of the Company and the Bank. All significant intercompany accounts and transactions have been eliminated in consolidation.

Use of estimates

The accounting and reporting policies of the Company conform to accounting principles generally accepted in the United States of America ("GAAP") and general practices within the banking industry. In preparing the interim consolidated financial statements, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosures of contingent assets and liabilities as of the date of the balance sheet and revenue and expenses for the period. Actual results could differ from those estimates. Material estimates that are particularly susceptible to significant change in the near term relate to deferred taxes, the fair values of financial instruments and the determination of the allowance for loan losses.

Basis of consolidated financial statement presentation

The unaudited consolidated financial statements presented herein have been prepared pursuant to the rules of the Securities and Exchange Commission ("SEC") for quarterly reports on Form 10-Q and do not include all of the information and note disclosures required by GAAP. In the opinion of management, all adjustments (consisting of normal recurring adjustments) and disclosures considered necessary for the fair presentation of the accompanying unaudited interim consolidated financial statements have been included. Interim results are not necessarily reflective of the results that may be expected for the year ending December 31, 2014. The accompanying unaudited interim consolidated financial statements should be read in conjunction with the audited consolidated financial statements and notes thereto included in the Registration Statement on Form S-1 for the year ended December 31, 2013. Significant concentrations of credit risk

Most of the Company's activities are with customers located within Fairfield County and the surrounding region of Connecticut, and declines in property values in these areas could significantly impact the Company. The Company has significant concentrations in commercial real estate. Management does not believe they present any special risk. The Company does not have any significant concentrations in any one industry or customer.

Bankwell Financial Group, Inc.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Unaudited)

#### **Derivative Instruments**

The Company enters into interest rate swap agreements as part of the Company's interest rate risk management strategy. Management applies the hedge accounting provisions of Accounting Standards Codification ("ASC") Topic 815, and formally documents at inception all relationships between hedging instruments and hedged items, as well as its risk management objectives and strategies for undertaking the various hedges. Additionally, the Company uses dollar offset or regression analysis at the hedge's inception and for each reporting period thereafter, to assess whether the derivative used in its hedging transaction is expected to be and has been highly effective in offsetting changes in the fair value or cash flows of the hedged item. The Company discontinues hedge accounting when it is determined that a derivative is not expected to be or has ceased to be highly effective as a hedge, and then reflects changes in fair value of the derivative in earnings after termination of the hedge relationship.

The Company has characterized all of its interest rate swaps that qualify under Topic 815 hedge accounting as cash flow hedges. Cash flow hedges are used to minimize the variability in cash flows of assets or liabilities, or forecasted transactions caused by interest rate fluctuations, and are recorded at fair value in other assets within the consolidated balance sheet. Changes in the fair value of these cash flow hedges are initially recorded in accumulated other comprehensive income and subsequently reclassified into earnings when the forecasted transaction affects earnings. Any hedge ineffectiveness assessed as part of the Company's quarterly analysis is recorded directly to earnings. Reclassification

Certain prior period amounts have been reclassified to conform with the 2014 financial statement presentation. These reclassifications only changed the reporting categories and did not affect the results of operations or consolidated financial position.

Recent accounting pronouncements

The following section includes changes in accounting principles and potential effects of new accounting guidance and pronouncements.

Accounting Standards Update No. 2014-04, Reclassification of Residential Real Estate Collateralized Consumer Mortgage Loans upon Foreclosure ("ASU 2014-04")

The Update clarifies that an in substance repossession or foreclosure occurs upon either the creditor obtaining legal title to the residential real estate property or the borrower conveying all interest in the residential real estate property to the creditor to satisfy that loan through completion of a deed in lieu of foreclosure or through a similar legal agreement. The amendments are effective for annual periods, and interim reporting periods within those annual periods, beginning after December 15, 2014. The amendments may be adopted using either a modified retrospective transition method or a prospective transition method. Early adoption is permitted. Management does not believe the amendments will have a material impact on the Company's Consolidated Financial Statements.

Accounting Standards Update No. 2013-11, Income Taxes (Topic 740), Presentation of an Unrecognized Tax Benefit When a Net Operating Loss Carryforward, a Similar Tax Loss, or a Tax Credit Carryforward Exists ("ASU 2013-11") This Update states that an unrecognized tax benefit, or a portion of an unrecognized tax benefit, should be presented in the financial statements as a reduction to a deferred tax asset for a net operating loss carryforward, a similar tax loss, or a tax credit carryforward, except as follows. To the extent a net operating loss carryforward, a similar tax loss, or a tax credit carryforward is not available at the reporting date under the tax law of the applicable jurisdiction to settle any additional income taxes that would result from the disallowance of a tax position or the tax law of the applicable jurisdiction does not require the entity to use, and the entity does not intend to use, the deferred tax asset for such purpose, the unrecognized tax benefit F-8

Bankwell Financial Group, Inc.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Unaudited)

should be presented in the financial statements as a liability and should not be combined with deferred tax assets. The amendments in ASU 2013-11 are effective for public entities for fiscal years, and interim periods within those years, beginning after December 15, 2013, with early adoption permitted. The amendments should be applied prospectively to all unrecognized tax benefits that exist at the effective date. Retrospective application is permitted. Implementation of this update did not have a material effect on the Company's consolidated financial statements.

Accounting Standards Update No. 2013-10, Derivatives and Hedging (Topic 815), Inclusion of the Fed Funds Effective Swap Rate (or Overnight Index Swap Rate) as a Benchmark Interest Rate for Hedge Accounting Purposes ("ASU No. 2013-10")

This Update permits the Fed Funds Effective Swap Rate (OIS) to be used as a U.S. benchmark interest rate for hedge accounting purposes, in addition to U.S. Treasury and the London InterBank Offered Rate ("LIBOR"). The amendments also remove the restriction on using different benchmark rates for similar hedges. Prior to the amendments in this ASU, only U.S. Treasury and the LIBOR swap rates were considered benchmark interest rates. Including the Fed Funds Effective Swap Rate (OIS) as an acceptable U.S. benchmark interest rate in addition to U.S. Treasury and LIBOR rates provides a more comprehensive spectrum of interest rates to be utilized as the designated benchmark interest rate risk component under the hedge accounting guidance. The amendments in ASU 2013-10 are effective prospectively for qualifying new or designated hedging relationships entered into on or after July 17, 2013. The implementation of this update did not have a material effect on the Company's consolidated financial statements. Accounting Standards Update No. 2013-02 — Other Comprehensive Income (Topic 220): Reporting of Amounts Reclassified Out of Accumulated Other Comprehensive Income ("ASU 2013-02")

In February 2013, the FASB issued ASU 2013-02, to supersede and replace the presentation requirements for reclassifications out of accumulated other comprehensive income in ASUs 2011-05 (issued in June 2011) and 2011-12 (issued in December 2011). The amendments require an entity to report the effect of significant reclassifications out of accumulated other comprehensive income on the respective line items in net income if the amount being reclassified is required under U.S. GAAP to be reclassified in its entirety to net income. For other amounts that are not required under U.S. GAAP to be reclassified in their entirety to net income in the same reporting period, an entity is required to cross-reference other disclosures required under U.S. GAAP that provide additional detail about those amounts. The amendments in ASU 2013-02 were effective for public entities for reporting periods beginning after December 15, 2012, however, the Company did not meet the definition of a public company until January 1, 2014, and adopted ASU 2013-02 at that time. The implementation of this update did not have a material effect on the Company's consolidated financial statements.

Bankwell Financial Group, Inc.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Unaudited)

2.

#### • Investment Securities

The amortized cost, gross unrealized gains and losses and fair values of available for sale and held to maturity securities at March 31, 2014 were as follows:

	Amortized Gross Unrealized Gains Losses (In thousands)		Fair Value	
Available for sale securities:				
U.S. Government and agency obligations				
Due from one through five years	\$ 1,000	\$ — \$ (18)	\$ 982	
Due from five through ten years	9,984	27 (226)	9,785	
	10,984	27 (244)	10,767	
State agency and municipal obligations				
Due from five through ten years	4,114	191 —	4,305	
Due after ten years	8,263	479 —	8,742	
·	12,377	670 —	13,047	
Corporate bonds				
Due from one through five years	10,234	416 (14)	10,636	
Government-sponsored mortgage-backed securities	1,021	86 —	1,107	
Total available for sale securities	\$ 34,616	\$ 1,199 \$ (258)	\$ 35,557	
Held to maturity securities:	·			
U.S. Government and agency obligations				
Due from one through five years	\$ 1,018	\$ — \$ —	\$ 1,018	
State agency and municipal obligations			,	
Due after ten years	11,445		11,445	
Corporate bonds	,		,	
Due from five through ten years	1,000	14 —	1,014	
Government-sponsored mortgage-backed securities	317	33 —	350	
Total held to maturity securities	\$ 13,780	\$ 47 \$ —	\$ 13,827	
,	. , , -	•		
F-10				

Bankwell Financial Group, Inc.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Unaudited)

The amortized cost, gross unrealized gains and losses and fair values of available for sale and held to maturity securities at December 31, 2013 were as follows:

		<b>December 31, 2013</b>							
	Ar	nortized	(	Gross Ui	rea	alizeo	1		Fair
		Cost	(	Gains	]	Loss	es		Value
			(In thousands)						
Available for sale securities:									
U.S. Government and agency obligations									
Due from one through five years	\$	1,000	\$		\$	(17	)	\$	983
Due from five through ten years		4,997				(29			4,705
		5,997		_		(30	9)		5,688
State agency and municipal obligations									
Due from five through ten years		3,125		152		—			3,277
Due after ten years		8,480		375					8,855
		11,605		527		—			12,132
Corporate bonds									
Due from one through five years		9,166		411		(11	)		9,566
Government-sponsored mortgage-backed securities		1,133		78		—			1,211
Total available for sale securities	\$	27,901	\$	1,016	\$	(32	0)	\$	28,597
Held to maturity securities:									
U.S. Government and agency obligations									
Due from one through five years	\$	1,021	\$		\$	(2	)	\$	1,019
State agency and municipal obligations									
Due after ten years		11,461				—			11,461
Corporate bonds									
Due from five through ten years		1,000				(27	)		973
Government-sponsored mortgage-backed securities		334		28					362
Total held to maturity securities	\$	13,816	\$	28	\$	(29	)	\$	13,815

There were no sales of, or realized gains or losses on investment securities during the three months ended March 31, 2014 and 2013.

At March 31, 2014 and December 31, 2013, securities with approximate fair values of \$5.8 million and \$6.2 million, respectively, were pledged as collateral for public deposits.

Bankwell Financial Group, Inc.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Unaudited)

The following table provides information regarding investment securities with unrealized losses, aggregated by investment category and length of time that individual securities had been in a continuous unrealized loss position at March 31, 2014 and December 31, 2013:

#### **Length of Time in Continuous Unrealized Loss Position Less Than 12 Months** 12 Months or More **Total** Fair Unrealized Fair Unrealized Fair Unrealized Value Loss Value Loss Value Loss (In thousands) March 31, 2014 U.S. Government and agency \$ 4,823 \$ 930 \$ (175) \$ (69) \$ 5,753 \$ (244) obligations Corporate bonds 989 2,067 1,078 (4) (10)(14)Total investment securities \$ 5,901 \$ 1,919 \$ 7,820 \$ (179) \$ (79) \$ (258) December 31, 2013 U.S. Government and agency \$ 5,797 \$ (222) \$ 6,707 \$ (311) \$ 910 \$ (89) obligations Corporate bonds 1,961 (38)1,961 (38)Total investment securities \$ 5,797 \$ (222) \$ 2,871 \$ (127) \$ 8,668 \$ (349)

At March 31, 2014 and December 31, 2013, there were eight individual investment securities, respectively, in which the fair value of the security was less than the amortized cost of the security. Management believes the unrealized losses are temporary and are the result of recent market conditions, and determined that there has been no deterioration in credit quality subsequent to purchase.

The U.S. Government and agency obligations owned are either direct obligations of the U.S. Government or are issued by one of the shareholder-owned corporations chartered by the U.S. Government. The Company's corporate bonds are all rated above investment grade. The U.S. Government and agency obligations and the corporate bonds have experienced declines due to general market conditions. Management determined that there has been no deterioration in credit quality subsequent to purchase and believes that unrealized losses are temporary, resulting from recent market conditions.

3.

#### • Loans Receivable and Allowance for Loan Losses

Loans acquired in connection with the Wilton acquisition in November 2013 are referred to as "acquired" loans as a result of the manner in which they are accounted for. All other loans are referred to as "originated" loans. Accordingly, selected credit quality disclosures that follow are presented separately for the originated loan portfolio and the acquired loan portfolio.

Bankwell Financial Group, Inc.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Unaudited)

The following table sets forth a summary of the loan portfolio at March 31, 2014 and December 31, 2013:

	N	<b>March 31, 201</b>	<b>.4</b>	<b>December 31, 2013</b>							
(In thousands)	Originated	Acquired	Total	Originated	Acquired	Total					
Real estate loans:											
Residential	\$ 158,905	\$ —	\$ 158,905	\$ 155,874	\$ —	\$ 155,874					
Commercial	323,849	8,158	332,007	305,823	9,939	315,762					
Construction	44,158	4,838	48,996	44,187	7,308	51,495					
Home equity	9,734	3,815	13,549	9,625	3,872	13,497					
	536,646	16,811	553,457	515,509	21,119	536,628					
Commercial business	100,701	2,453	103,154	92,173	2,374	94,547					
Consumer	67	483	550	225	612	837					
Total loans	637,414	19,747	657,161	607,907	24,105	632,012					
Allowance for loan losses	(8,603)	_	(8,603)	(8,382)	_	(8,382)					
Deferred loan origination fees, net	(1,991 )		(1,991 )	(1,785 )	(31)	(1,816 )					
Unamortized loan premiums	16		16	16	_	16					
Loans receivable, net	\$ 626,836	\$ 19,747	\$ 646,583	\$ 597,756	\$ 24,074	\$ 621,830					

Lending activities are conducted principally in the Fairfield County region of Connecticut, and consist of residential and commercial real estate loans, commercial business loans and a variety of consumer loans. Loans may also be granted for the construction of residential homes and commercial properties. All residential and commercial mortgage loans are collateralized by first or second mortgages on real estate.

The following table summarizes activity in the accretable yields for the acquired loan portfolio for the three months ended March 31, 2014:

	Three Months
(In thousands)	Ended
	March 31, 2014
Balance at beginning of period	\$ 1,418
Acquisition	<del>_</del>
Accretion	(140)
Other (a)	(50 )
Balance at end of period	\$ 1,228

a)

• Represents changes in cash flows expected to be collected due to loan sales.

#### Risk management

The Company has established credit policies applicable to each type of lending activity in which it engages. The Company evaluates the creditworthiness of each customer and, in most cases, extends credit of up to 80% of the market value of the collateral at the date of the credit extension, depending on the borrowers' creditworthiness and the

type of collateral. The market value of collateral is monitored on an ongoing basis and additional collateral is obtained when warranted. Real estate is the primary form of collateral. Other important forms of collateral are business assets, time deposits and marketable securities. While collateral provides assurance as a secondary source of repayment, the Company ordinarily requires the primary source of repayment to be based on the borrower's ability to generate continuing cash flows.

Bankwell Financial Group, Inc.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Unaudited)

The Company's policy for collateral requires that, generally, the amount of the loan may not exceed 90% of the original appraised value of the property. Private mortgage insurance is required for that portion of the residential loan in excess of 80% of the appraised value of the property.

Credit quality of loans and the allowance for loan losses

Management segregates the loan portfolio into portfolio segments which is defined as the level at which the Company develops and documents a systematic method for determining its allowance for loan losses. The portfolio segments are segregated based on loan types and the underlying risk factors present in each loan type. Such risk factors are periodically reviewed by management and revised as deemed appropriate.

The Company's loan portfolio is segregated into the following portfolio segments:

Residential Real Estate: This portfolio segment consists of the origination of first mortgage loans secured by one-to four-family owner occupied residential properties and residential construction loans to individuals to finance the construction of residential dwellings for personal use located in our market area.

Commercial Real Estate: This portfolio segment includes loans secured by commercial real estate, non-owner occupied one-to four-family and multi-family dwellings for property owners and businesses in our market area. Loans secured by commercial real estate generally have larger loan balances and more credit risk than owner occupied one-to four-family mortgage loans.

Construction: This portfolio segment includes commercial construction loans for commercial development projects, including condominiums, apartment buildings, and single family subdivisions as well as office buildings, retail and other income producing properties and land loans, which are loans made with land as security. Construction and land development financing generally involves greater credit risk than long-term financing on improved, owner-occupied real estate. Risk of loss on a construction loan depends largely upon the accuracy of the initial estimate of the value of the property at completion of construction compared to the estimated cost (including interest) of construction and other assumptions. If the estimate of construction cost proves to be inaccurate, the Company may be required to advance additional funds beyond the amount originally committed in order to protect the value of the property. Moreover, if the estimated value of the completed project proves to be inaccurate, the borrower may hold a property with a value that is insufficient to assure full repayment. Construction loans also expose the Company to the risks that improvements will not be completed on time in accordance with specifications and projected costs and that repayment will depend on the successful operation or sale of the properties, which may cause some borrowers to be unable to continue with debt service which exposes the Company to greater risk of non-payment and loss.

Home Equity Loans: This portfolio segment primarily includes home equity loans and home equity lines of credit secured by owner occupied one-to four-family residential properties. Loans of this type are written at a maximum of 75% of the appraised value of the property and the Company requires a second lien position on the property. These loans can be affected by economic conditions and the values of the underlying properties.

Commercial Business Loans: This portfolio segment includes commercial business loans secured by assignments of corporate assets and personal guarantees of the business owners. Commercial business loans generally have higher interest rates and shorter terms than other loans, but they also may involve higher average balances, increased difficulty of loan monitoring and a higher risk of default since their repayment generally depends on the successful operation of the borrower's business.

Consumer Loans: This portfolio segment includes loans secured by savings or certificate accounts, or automobiles, as well as unsecured personal loans and overdraft lines of credit. This type of loan entails greater risk than residential mortgage loans, particularly in the case of loans that are unsecured or secured by assets that depreciate rapidly. F-14

Bankwell Financial Group, Inc.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Unaudited)

### Allowance for loan losses

The following tables set forth the activity in the Company's allowance for loan losses for the three months ended March 31, 2014 and 2013, by portfolio segment:

	Residential Real Estate	Commercial Real Estate	Construction	Home Equity	Commercial Business	ConsumerU	J <b>nallocated</b>	Total
				(In thou	ısands)			
Three Month March 31, 20 Originated								
Beginning balance Charge-offs	\$ 1,310	\$ 3,616	\$ 1,032	\$ 190	\$ 2,225	\$9	\$ —	\$ 8,382
21111-81		_	<del></del>			_		
Recoveries Provisions	— (12 )	 151	(20 )	2	— 106	10 (16)	_	10 211
Ending balance Acquired	\$ 1,298	\$ 3,767	\$ 1,012	\$ 192	\$ 2,331	\$3	\$ —	\$ 8,603
Beginning balance	\$ —	\$ —	\$ —	\$ —	\$ —	\$—	\$ —	\$ —
Charge-offs	_	_	_	_	_	_	_	_
Recoveries	_	_	_		_	_	_	_
Provisions	_	_	_	_	_	_	_	_
Ending balance Total	\$ —	\$ —	\$ —	\$ —	\$ —	\$—	\$ —	\$ —
Beginning balance	\$ 1,310	\$ 3,616	\$ 1,032	\$ 190	\$ 2,225	\$9	\$ —	\$ 8,382
Charge-offs	_	_	_		_	_	_	_
Recoveries Provisions	— (12 )	<u> </u>	<u> </u>		— 106	10 (16)	_	10 211
Ending balance	\$ 1,298	\$ 3,767	\$ 1,012	\$ 192	\$ 2,331	\$3	\$ —	\$ 8,603
	Residential Real	Commercial Real	Construction	Home	Commercial	<b>ConsumerU</b> i	nallagatad	Total
	Estate	Estate	Constituction	<b>Equity</b>	Business	Consumero	nanocateu	Total
				(In thou	isands)			
Three Month March 31, 20								
maich 31, 20	\$ 1,230	\$ 3,842	\$ 929	\$ 220	\$ 1,718	\$2	\$ —	\$ 7,941

Edgar Filing: Bankwell Financial Group, Inc. - Form S-4

	Residential Real Estate	Commercia Real Estate	al Construction	Home Equity	Commercial Business	Consumer	Unallocated	Total
Beginning balance Charge-offs	_	_	_	_	_	(2)	_	(2 )
Recoveries Provisions Ending balance						5 10 \$15	 _ \$	5 190 \$ 8,134

With respect to the originated portfolio, the allocation to each portfolio segment is not necessarily indicative of future losses in any particular portfolio segment and does not restrict the use of the allowance to absorb losses in other portfolio segments.

Bankwell Financial Group, Inc.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Unaudited)

The following tables are a summary, by portfolio segment and impairment methodology, of the allowance for loan losses and related portfolio balances at March 31, 2014 and December 31, 2013:

	Originated Loans Portfolio Allowance			Acquired Loans Portfolio Allowance (In thousands)			Total Portfolio Allow		lowance		
Manual, 21, 2014						(In thou	sands)				
March 31, 2014											
Loans individually evaluated											
for impairment:	Ф	1.040	ф	70	ф		ф	ф	1.040	ф	70
Residential real estate	\$	1,848	\$	72 7.6	\$		\$ —	\$	1,848	\$	
Commercial real estate		1,117		56					1,117		56
Construction		_		_					_		<del>-</del>
Home equity		97		4		—			97		4
Commercial business		621		12					621		12
Consumer		_		_							_
Subtotal	\$	3,683	\$	144	\$	_	\$ —	\$	3,683	\$	144
Loans collectively evaluated											
for impairment:											
Residential real estate	\$	157,057	\$	1,226	\$	_	\$ —	\$	157,057	\$	1,226
Commercial real estate		322,732		3,711		8,158			330,890		3,711
Construction		44,158		1,012		4,838			48,996		1,012
Home equity		9,637		188		3,815			13,452		188
Commercial business		100,080		2,319		2,453			102,533		2,319
Consumer		67		3		483			550		3
Subtotal	\$	633,731	\$	8,459	\$	19,747	\$ —	\$	653,478	\$	8,459
Total	\$	637,414	\$	8,603	\$	19,747	\$ —	\$	657,161	\$	
F-16											

Bankwell Financial Group, Inc.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Unaudited)

		<b>Originated Loans</b>			<b>Acquired Loans</b>				Total			
	I	Portfolio	Al	lowance	P	ortfolio (In thous	Allowance sands)	I	Portfolio	Allowance		
December 31, 2013												
Loans individually evaluated												
for impairment:												
Residential real estate	\$	1,867	\$	73	\$		\$ —	\$	1,867	\$	73	
Commercial real estate		1,117		56					1,117		56	
Construction												
Home equity		97		4					97		4	
Commercial business		642		12		_	_		642		12	
Consumer		_		_		_	_		_		_	
Subtotal	\$	3,723	\$	145	\$	_	\$ —	\$	3,723	\$	145	
Loans collectively evaluated												
for impairment:												
Residential real estate	\$	154,007	\$	1,237	\$	_	\$ —	\$	154,007	\$	1,237	
Commercial real estate		304,706		3,560		9,939	_		314,645		3,560	
Construction		44,187		1,032		7,308			51,495		1,032	
Home equity		9,528		187		3,872			13,400		187	
Commercial business		91,531		2,212		2,374			93,905		2,212	
Consumer		225		9		612			837		9	
Subtotal	\$	604,184	\$	8,237	\$	24,105	\$ —	\$	628,289	\$	8,237	
Total	\$	607,907	\$	8,382	\$	24,105	\$ —	\$	632,012	\$	8,382	

#### Credit quality indicators

The Company's policies provide for the classification of loans into the following categories: pass, special mention, substandard, doubtful and loss. Consistent with regulatory guidelines, loans that are considered to be of lesser quality are classified as substandard, doubtful, or loss assets. A loan is considered substandard if it is inadequately protected by the current net worth and paying capacity of the obligor or of the collateral pledged, if any. Substandard loans include those loans characterized by the distinct possibility that the Company will sustain some loss if the deficiencies are not corrected. Loans classified as doubtful have all of the weaknesses inherent in those classified substandard with the added characteristic that the weaknesses present make collection or liquidation in full, on the basis of currently existing facts, conditions and values, highly questionable and improbable. Loans classified as loss are those considered uncollectible and of such little value that their continuance as loans is not warranted. Loans that do not expose the Company to risk sufficient to warrant classification in one of the aforementioned categories, but which possess potential weaknesses that deserve close attention, are designated as special mention.

When loans are classified as special mention, substandard or doubtful, the Company disaggregates these loans and allocates a portion of the related general loss allowances to such loans as the Company deems prudent. Determinations as to the classification of loans and the amount of loss allowances are subject to review by the Company's regulators, which can require the Company to establish additional loss allowances. The Company regularly reviews its loan portfolio to determine whether any loans require classification in accordance with applicable regulations. F-17

Bankwell Financial Group, Inc.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Unaudited)

The following tables are a summary of the loan portfolio quality indicators by portfolio segment at March 31, 2014 and December 31, 2013:

	Commercial Credit Quality Indicators At March 31, 2014 At December 31, 2013												
		ommercial eal Estate	Co	nstruction		ommercial Business (In tho	Re	ommercial eal Estate ds)	Co	nstruction		mmercial Susiness	
Originated loans:													
Pass	\$	322,498	\$	44,158	\$	99,650	\$	304,469	\$	44,187	\$	91,093	
Special mention		234		_		430		237		_		438	
Substandard		1,117				621		1,117				642	
Doubtful		_		_		_		_		_		_	
Loss Total				_		_		_		_		_	
originated loans Acquired loans:		323,849		44,158		100,701		305,823		44,187		92,173	
Pass		7,417		1,755		1,886		9,580		4,639		1,806	
Special mention		13		175		215		24		161		252	
Substandard		728		2,908		352		335		2,508		316	
Doubtful		_		_		_		_		_		_	
Loss		_		_		_		_		_			
Total acquired loans		8,158		4,838		2,453		9,939		7,308		2,374	
Total	\$	332,007	\$	48,996	\$	103,154	\$	315,762	\$	51,495	\$	94,547	

			Re	esidential	and Consumer	Cre	dit Quality	Indi	cators	
		At	Mar	ch 31, 20	14		At D	ecen	nber 31, 2	2013
	Residential Real Estate			Home Equity	Consumer		Residential Home Real Estate Equity			Consumer
					(In tho	usan	ds)			
Originated loans:										
Pass	\$	157,057	\$	9,560	\$ 67	\$	153,443	\$	9,447	\$ 225
Special mention		1,848		174	_		2,431		178	_
		_		_			_		_	

# **Residential and Consumer Credit Quality Indicators**

# Substandard

Doubtful							
Loss	_				_		
Total							
originated	158,905	9,734	67		155,874	9,625	225
loans							
Acquired							
loans:							
Pass	_	3,778	345		_	3,826	469
Special			138				143
mention			130				173
Substandard		37				46	
		57				10	
Doubtful	_	_	_		_		
Loss					—		
Total							
acquired		3,815	483		_	3,872	612
loans							
Total	\$ 158,905	\$ 13,549	\$ 5 550	\$	155,874	\$ 13,497	\$ 837

### Loan portfolio aging analysis

When a loan is 15 days past due, the Company sends the borrower a late notice. The Company also contacts the borrower by phone if the delinquency is not corrected promptly after the notice has been sent. When the loan is 30 days past due, the Company mails the borrower a letter reminding the borrower of the delinquency, and attempts to contact the borrower personally to determine the reason for the delinquency F-18

Bankwell Financial Group, Inc.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Unaudited)

and ensure the borrower understands the terms of the loan. If necessary, subsequent delinquency notices are issued and the account will be monitored on a regular basis thereafter. By the 90th day of delinquency, the Company will send the borrower a final demand for payment and may recommend foreclosure. A summary report of all loans 30 days or more past due is provided to the board of directors of the Company each month. Loans greater than 90 days past due are generally put on nonaccrual status. A nonaccrual loan is restored to accrual status when it is no longer delinquent and collectability of interest and principal is no longer in doubt.

The following tables set forth certain information with respect to our loan portfolio delinquencies by portfolio segment and amount as of March 31, 2014 and December 31, 2013:

			As of N	March 31, 2	2014		
	31-60 Days Past Due	61-90 Days Past Due	Greater Than 90 Days	Total Past Due	Current	Carry Amo > 90 I and Accru	unt Days d
			(In	thousands	<b>(</b> )		
Originated Loans							
Real estate loans:							
Residential real estate	<b>\$</b> —	\$ —	\$984	\$984	\$157,921	\$	_
Commercial real estate	_	_	1,117	1,117	322,732		_
Construction		_			44,158		_
Home equity	_	_	_		9,734		_
Commercial business	131	_	_	131	100,570		_
Consumer	1	_	_	1	66		_
Total originated loans	132	_	2,101	2,233	635,181		_
Acquired Loans							
Real estate loans:							
Residential real estate			_				