

CYANOTECH CORP  
Form 10-Q  
August 15, 2016

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**UNITED STATES**

**SECURITIES AND EXCHANGE COMMISSION**

**Washington, D.C. 20549**

**FORM 10-Q**

**Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

**For Quarterly Period Ended June 30, 2016**

**Or**

**Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

**For the Transition Period From                      to**

**Commission File Number 0-14602**

**CYANOTECH CORPORATION**

(Exact name of registrant as specified in its charter)

|   |   |
|---|---|
| <b>NEVADA</b>   | <b>91-1206026</b>                       |
| (State or other jurisdiction<br>of incorporation or organization) | (IRS Employer<br>Identification Number) |

**73-4460 Queen Kaahumanu Hwy. #102, Kailua-Kona, HI 96740**

(Address of principal executive offices)

**(808) 326-1353**

(Registrant's telephone number)

**Not Applicable**

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) filed all reports required to be filed by Section 13 or 15(d) of the Exchange Act of 1934 during the past 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  
Yes No

Number of common shares outstanding as of August 15, 2016:

| <b>Title of Class</b>           | <b>Shares Outstanding</b> |
|---------------------------------|---------------------------|
| Common stock - \$0.02 par value | 5,649,764                 |

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CYANOTECH CORPORATION

FORM 10-Q

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## PART 1. FINANCIAL INFORMATION

## Item 1. Financial Statements (Unaudited)

## CYANOTECH CORPORATION

## CONDENSED CONSOLIDATED BALANCE SHEETS

(In thousands, except per share amounts)

(Unaudited)

|   | <b>June 30,<br/>2016</b> | <b>March<br/>31,<br/>2016</b> |
|---|--------------------------|-------------------------------|
| <b>ASSETS</b>   |                          |                               |
| Current assets:   |                          |                               |
| Cash and cash equivalents   | \$1,554                  | \$1,240                       |
| Accounts receivable, net of allowance for doubtful accounts of \$136 at June 30, 2016 and \$136 at March 31, 2016 | 2,246                    | 2,983                         |
| Inventories, net  | 8,388                    | 7,856                         |
| Deferred tax assets   | 74                       | 74                            |
| Prepaid expenses and other current assets   | 604                      | 502                           |
| Total current assets  | 12,866                   | 12,655                        |
| Equipment and leasehold improvements, net   | 17,458                   | 17,796                        |
| Other assets  | 400                      | 392                           |
| Total assets  | \$30,724                 | \$30,843                      |
| <b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>   |                          |                               |
| Current liabilities:  |                          |                               |
| Note payable  | \$600                    | \$—                           |
| Current maturities of long-term debt  | 579                      | 574                           |
| Customer deposits   | 65                       | 117                           |
| Accounts payable  | 3,991                    | 4,000                         |
| Accrued expenses  | 1,660                    | 1,430                         |
| Total current liabilities   | 6,895                    | 6,121                         |
| Long-term debt, net   | 6,653                    | 6,790                         |
| Deferred tax liabilities  | 74                       | 74                            |
| Deferred rent   | 34                       | 30                            |
| Total liabilities   | 13,656                   | 13,015                        |

Commitments and contingencies

Stockholders' equity:

|  |          |          |
|--|----------|----------|
| Preferred stock of \$0.01 par value, authorized 10,000,000 shares; no shares issued and outstanding  | —        | —        |
| Common stock of \$0.02 par value, authorized 50,000,000 shares; 5,648,264 shares issued and outstanding at June 30, 2016 and 5,599,797 at March 31, 2016 | 113      | 112      |
| Additional paid-in capital   | 31,515   | 31,585   |
| Accumulated deficit  | (14,560) | (13,869) |
| Total stockholders' equity   | 17,068   | 17,828   |
| Total liabilities and stockholders' equity   | \$30,724 | \$30,843 |

See accompanying Notes to Condensed Consolidated Financial Statements.

## CYANOTECH CORPORATION

## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(In thousands, except per share amounts)

(Unaudited)

|  | <b>Three Months<br/>Ended June 30,</b> |             |
|--|--|-------------|
|  | <b>2016</b>                            | <b>2015</b> |
| NET SALES  | \$7,322                                | \$7,594     |
| COST OF SALES  | 4,501                                  | 4,670       |
| Gross Profit   | 2,821                                  | 2,924       |
| <b>OPERATING EXPENSES:</b>                               |  |             |
| General and administrative                               | 1,707                                  | 1,210       |
| Sales and marketing                                      | 1,555                                  | 1,732       |
| Research and development                                 | 166                                    | 177         |
| Loss on disposal of equipment and leasehold improvements | 3                                      | —           |
| Total operating expenses                                 | 3,431                                  | 3,119       |
| Loss from operations                                     | (610 )                                 | (195 )      |
| Interest expense, net                                    | 132                                    | 24          |
| Loss before income tax                                   | (742 )                                 | (219 )      |
| INCOME TAX BENEFIT                                       | (51 )                                  | (114 )      |
| NET LOSS   | \$(691 )                               | \$(105 )    |
| <b>NET LOSS PER SHARE:</b>                               |  |             |
| Basic  | \$(0.12 )                              | \$(0.02 )   |
| Diluted  | \$(0.12 )                              | \$(0.02 )   |
| <b>SHARES USED IN CALCULATION OF NET LOSS PER SHARE:</b> |  |             |
| Basic  | 5,633                                  | 5,565       |
| Diluted  | 5,633                                  | 5,565       |

See accompanying Notes to Condensed Consolidated Financial Statements.





## CYANOTECH CORPORATION

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(In thousands)

(Unaudited)

|   | <b>Three Months<br/>Ended<br/>June 30,<br/>2016    2015</b> |          |
|---|---|----------|
| <b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>                                |   |          |
| Net loss  | \$(691 )  | \$(105 ) |
| Adjustments to reconcile net loss to net cash used in operating activities: |   |          |
| Loss on disposal of equipment and leasehold improvements                    | 3   | —        |
| Depreciation and amortization   | 493   | 313      |
| Amortization of debt issue costs and other assets                           | 13  | 12       |
| Share based compensation expense  | 78  | 163      |
| Deferred income tax benefit   | —   | (134 )   |
| Net (increase) decrease in assets:  |   |          |
| Accounts receivable   | 737   | (290 )   |
| Inventories   | (532 )  | (161 )   |
| Prepaid expenses  | (102 )  | (84 )    |
| Other assets  | —   | (94 )    |
| Net increase (decrease) in liabilities:                                     |   |          |
| Customer deposits   | (52 )   | 52       |
| Accounts payable  | (9 )  | 164      |
| Accrued expenses  | 230   | (69 )    |
| Deferred rent   | 4   | —        |
| Net cash provided by (used in) operating activities                         | 172   | (233 )   |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>                                |   |          |
| Proceeds from restricted cash   | —   | 158      |
| Investment in equipment and leasehold improvements                          | (170 )  | (1,092)  |
| Net cash used in investing activities                                       | (170 )  | (934 )   |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>                                |   |          |
| Proceeds from short term note payable                                       | 600   | 500      |
| Payments in stock withheld for tax payment on issuance                      | (147 )  | —        |
| Principal payments on long-term debt  | (124 )  | (57 )    |
| Payments on capitalized leases  | (17 )   | —        |
| Net cash provided by financing activities                                   | 312   | 443      |
| Net increase (decrease) in cash   | 314   | (724 )   |

|  |         |         |
|--|---------|---------|
| Cash and cash equivalents at beginning of period | 1,240   | 2,226   |
| Cash and cash equivalents at end of period       | \$1,554 | \$1,502 |

SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION:

Cash paid during the period for:

|              |       |      |
|--------------|-------|------|
| Interest     | \$105 | \$83 |
| Income taxes | \$—   | \$21 |

See accompanying Notes to Condensed Consolidated Financial Statements.

CYANOTECH CORPORATION

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

June 30, 2016  
(Unaudited)

**1. BASIS OF PRESENTATION**

The accompanying condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America (“GAAP”) for interim financial information pursuant to the instructions to Form 10-Q and Regulation S-X of the Securities and Exchange Commission (SEC). These interim condensed consolidated financial statements are unaudited and, in the opinion of management, include all adjustments (consisting of normal recurring adjustments and accruals) necessary to present fairly the Condensed Consolidated Balance Sheets, Condensed Consolidated Statements of Operations, and Condensed Consolidated Statements of Cash Flows for the periods presented in accordance with GAAP. Accordingly, they do not include all of the information and notes required by GAAP for complete financial statements. The results of operations for the interim periods are not necessarily indicative of the results to be expected for the full fiscal year. The Condensed Consolidated Balance Sheet as of March 31, 2016 was derived from the audited consolidated financial statements. These condensed consolidated financial statements and notes should be read in conjunction with the Company’s audited consolidated financial statements for the year ended March 31, 2016, contained in the Company’s annual report on Form 10-K as filed with the SEC on June 23, 2016.

The accompanying condensed consolidated financial statements include the accounts of Cyanotech Corporation and its wholly owned subsidiary, Nutrex Hawaii, Inc. (“Nutrex Hawaii” or “Nutrex”, collectively the “Company”). All significant intercompany balances and transactions have been eliminated in consolidation.

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosures of any contingent assets and liabilities as of the date of the financial statements and the reported amounts of revenues and expenses during the periods reported. Management reviews these estimates and assumptions periodically and reflects the effect of revisions in the period that they are determined to be necessary. Actual results could differ from those estimates and assumptions.

*Recent Accounting Pronouncements*

In March 2016, the FASB issued Accounting Standards Update (“ASU”) 2016-09, “*Compensation – Stock Compensation (Topic 718): Improvements to Employee Share-Based Payment Accounting*” (“ASU No. 2016-09”). This ASU makes several modifications to Topic 718 related to the accounting for forfeitures, employer tax withholding on share-based compensation, and the financial statement presentation of excess tax benefits or deficiencies. ASU No. 2016-09 also clarifies the statement of cash flows presentation for certain components of share-based awards. The standard is effective for interim periods beginning after December 15, 2016, with early adoption permitted. The Company expects to adopt this guidance when effective and is currently evaluating the effect that the updated standard will have on its consolidated financial statements and related disclosures.

In February 2016, the FASB issued ASU 2016-02, “*Leases (Topic 842)*” (“ASU No. 2016-02”). The principle objective of ASU No. 2016-02 is to increase transparency and comparability among organizations by recognizing lease assets and lease liabilities on the balance sheet. ASU No. 2016-02 continues to retain a distinction between finance and operating leases but requires lessees to recognize a right-of-use asset representing its right to use the underlying asset for the lease term and a corresponding lease liability on the balance sheet for all leases with terms greater than twelve months. ASU No. 2016-02 is effective for fiscal years and interim periods beginning after December 15, 2018. Early adoption of ASU No. 2016-02 is permitted. The Company is currently assessing the impact this standard may have on its consolidated financial statements and the related disclosures.

In November 2015, the FASB issued ASU No. 2015-17, “*Income Taxes (Topic 740): Balance Sheet Classification of Deferred Taxes*”. This guidance simplifies the presentation of deferred income taxes and requires that deferred tax assets and liabilities be classified as noncurrent in the classified statement of financial position. This guidance is effective for the Company as of March 31, 2018 and is not expected to have a material impact on the consolidated financial statements as the guidance only changes the classification of deferred income taxes.

In August 2015, the FASB issued ASU 2015-14, “*Revenue from Contracts with Customers (Topic 606): Deferral of the Effective Date*”, which defers the effective date of ASU 2014-09 by one year to December 15, 2017 for interim and annual reporting periods beginning after that date and permitted early adoption of the standard, but not before the original effective date. The Company expects to adopt this guidance when effective and is currently evaluating the effect that the updated standard will have on its consolidated financial statements and related disclosures.

In July 2015, the FASB issued ASU No. 2015-11, "Inventory: Simplifying the Measurement of Inventory", that requires inventory not measured using either the last in, first out (LIFO) or the retail inventory method to be measured at the lower of cost and net realizable value. Net realizable value is the estimated selling prices in the ordinary course of business, less reasonably predictable cost of completion, disposal, and transportation. The new standard will be effective for fiscal years beginning after December 15, 2016, including interim periods within those fiscal years, and will be applied prospectively. Early adoption is permitted. The Company is evaluating the impact that this standard will have on its consolidated financial statements and related disclosures.

In April 2015, the FASB issued ASU No. 2015-03, "Interest – Imputation of Interest (Subtopic 835-30): Simplifying the Presentation of Debt Issuance Costs," which requires debt issuance costs related to a recognized debt liability to be presented in the balance sheet as a direct deduction from the debt liability rather than as an asset. ASU 2015-03 is effective for fiscal years beginning after December 15, 2015. The Company adopted this standard on a retroactive basis on June 30, 2016 and prior period amounts have been reclassified to conform to the current period presentation. As of June 30, 2016 and March 31, 2016, net debt issuance costs of \$295,000 and \$304,000, respectively, were reclassified in the Condensed Consolidated Balance Sheet from non-current other assets to non-current portion of long term debt.

Other recently issued accounting pronouncements did not or are not believed by management to have a material impact on the Company's present or future financial statements.

## 2. INVENTORIES

Inventories are stated at the lower of cost or market. Cost is determined by the first-in, first-out method. Inventories consist of the following:

|                    | <b>June<br/>30,<br/>2016<br/>(in thousands)</b> | <b>March<br/>31,<br/>2016</b> |
|--------------------|---|-------------------------------|
| Raw materials      | \$474   | \$375                         |
| Work in process    | 3,627   | 3,782                         |
| Finished goods (1) | 4,118   | 3,543                         |
| Supplies           | 169   | 156                           |
| Inventories, net   | \$8,388   | \$7,856                       |

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(1) Net of reserve for obsolescence of \$8,000 at June 30, 2016 and March 31, 2016, respectively.

The Company recognizes abnormal production costs, including fixed cost variances from normal production capacity, as an expense in the period incurred. Non-inventoriable fixed costs related to astaxanthin production of \$28,000 were charged to cost of sales for the quarter ended June 30, 2016. Start-up costs for our extraction facility of \$170,000 and non-inventoriable fixed costs related to astaxanthin production of \$44,000 were charged to cost of sales for the quarter ended June 30, 2015.

### **3.EQUIPMENT AND LEASEHOLD IMPROVEMENTS, NET**

Equipment and leasehold improvements are stated at cost. Depreciation and amortization are provided using the straight-line method over the estimated useful lives for equipment and furniture and fixtures, or the shorter of the land lease term or estimated useful lives for leasehold improvements as follows:

|                        | Years    |
|------------------------|----------|
| Equipment              | 3 to 10  |
| Furniture and fixtures | 3 to 7   |
| Leasehold improvements | 10 to 25 |

Equipment and leasehold improvements consist of the following:

|  | <b>June 30,</b>       | <b>March</b>    |
|--|-----------------------|-----------------|
|  | <b>2016</b>           | <b>31, 2016</b> |
|  | <b>(in thousands)</b> |                 |
| Equipment                                      | \$17,340              | \$17,040        |
| Leasehold improvements                         | 13,887                | 13,797          |
| Furniture and fixtures                         | 354                   | 354             |
|  | 31,581                | 31,191          |
| Less accumulated depreciation and amortization | (14,562)              | (14,067)        |
| Construction-in-progress                       | 439                   | 672             |
| Equipment and leasehold improvements, net      | \$17,458              | \$17,796        |

The Company reviews long-lived assets for impairment whenever events or changes in circumstances indicate that the carrying value of such assets may not be recoverable. Recoverability of these assets is measured by a comparison of the carrying amount to forecasted undiscounted future cash flows expected to be generated by the asset. If the carrying amount exceeds its estimated future cash flows, then an impairment charge is recognized to the extent that the carrying amount exceeds the asset's fair value. Management has determined no asset impairment existed as of June 30, 2016. The Company recognized a loss of \$3,000 on disposal of equipment for the three months ended June 30, 2016. The Company recognized no loss on disposal of equipment for the three months ended June 30, 2015.

The Company has capitalized \$0 and \$59,000 of interest for the three months ended June 30, 2016 and 2015, respectively.

#### **4. NOTE PAYABLE**

The Company executed a short term loan agreement with First Foundation Bank on May 27, 2016 in the amount of \$600,000, with an interest rate of 5.5% and a maturity date of December 3, 2016. The Company expects to finalize a \$2.0 million revolving credit line with the lender. Upon finalizing the line of credit, proceeds of this line of credit will be used to repay the \$0.6 million short term loan.

#### **5. ACCRUED EXPENSES**

Accrued expenses consist of the following:

|                          | <b>June<br/>30,<br/>2016</b> | <b>March<br/>31,<br/>2016</b> |
|--------------------------|------------------------------|-------------------------------|
|                          | <b>(in thousands)</b>        |                               |
| Wages and profit sharing | \$1,072                      | \$972                         |
| Legal                    | 352                          | 95                            |
| Use Tax                  | 140                          | 140                           |
| Customer rebates         | —                            | 74                            |
| Rent and utilities       | 36                           | 49                            |
| Other accrued expenses   | 60                           | 100                           |
| Total accrued expenses   | \$1,660                      | \$1,430                       |

## 6. LONG-TERM DEBT

Long-term debt consists of the following:

|   | <b>June<br/>30,<br/>2016</b> | <b>March<br/>31,<br/>2016</b> |
|---|------------------------------|-------------------------------|
|   | <b>(in thousands)</b>        |                               |
| Long-term debt  | \$7,527                      | \$7,668                       |
| Less current maturities   | (579 )                       | (574 )                        |
| Long-term debt, excluding current maturities  | 6,948                        | 7,094                         |
| Less unamortized debt issuance costs  | 295                          | 304                           |
| Total long-term debt, net of current maturities and unamortized debt issuance costs | \$6,653                      | \$6,790                       |



*Term Loans*

The Company executed a loan agreement with a lender providing for \$2,500,000 in aggregate credit facilities (the “2015 Loan”) secured by substantially all the Company’s assets, pursuant to a Term Loan Agreement dated July 30, 2015 (the “2015 Loan Agreement”). The 2015 Loan Agreement is evidenced by a promissory note in the amount of \$2,500,000, the repayment of which is partially guaranteed under the provisions of a United States Department of Agriculture (“USDA”) Rural Development Guarantee program. The proceeds of the 2015 Loan were used to pay off a \$500,000 short term note payable that matured on September 18, 2015, and to acquire new processing equipment and leasehold improvements at the Company’s Kona, Hawaii facility.

The provisions of the 2015 Loan Agreement the payment of principal and interest until its maturity on September 1, 2022, the obligation fully amortizes over seven (7) years. Interest on the 2015 Loan accrues on the outstanding principal balance at an annual variable rate equal to the published Wall Street Journal prime rate (3.50% at June 30, 2016) plus 2.0% and is adjustable on the first day of each calendar quarter and fixed for that quarter. At no time shall the annual interest rate be less than 6.00%. The 2015 Loan has a prepayment penalty of 5% for any prepayment made prior to the first anniversary of the date of the 2015 Loan Agreement, which penalty is reduced by 1% each year thereafter until the fifth anniversary of such date, after which there is no prepayment penalty. The balance under the 2015 Loan was \$2,280,000 and \$2,354,000 at June 30, 2016 and March 31, 2016, respectively.

The 2015 Loan includes a one-time origination and guaranty fee totaling \$113,900 and an annual renewal fee payable in the amount of 0.50% of the USDA guaranteed portion of the outstanding principal balance as of December 31 of each year, beginning December 31, 2015. The amount of unamortized debt issuance cost was \$97,000 and \$102,000 as of June 30, 2016 and March 31, 2016, respectively. The USDA has guaranteed 80% of all amounts owing under the 2015 Loan. The Company is subject to financial covenants and customary affirmative and negative covenants.

The Company executed a loan agreement with a lender providing for \$5,500,000 in aggregate credit facilities (the “Loan”) secured by substantially all the Company’s assets, including a mortgage on the Company’s interest in its lease at the National Energy Laboratory of Hawaii Authority, pursuant to a Term Loan Agreement dated August 14, 2012 (the “Loan Agreement”). The Loan Agreement is evidenced by promissory notes in the amounts of \$2,250,000 and \$3,250,000, the repayment of which is partially guaranteed under the provisions of a USDA Rural Development Guarantee. The proceeds of the Loan have been used to acquire new processing equipment and leasehold improvements at the Company’s Kona, Hawaii facility.

The provisions of the Loan Agreement required the payment of interest only for the first 12 months of the term; thereafter, and until its maturity on August 14, 2032, the obligation fully amortizes over nineteen (19) years. Interest on the Loan accrues on the outstanding principal balance at an annual variable rate equal to the published Wall Street Journal prime rate (3.50% at June 30, 2016) plus 1.0% and is adjustable on the first day of each calendar quarter and fixed for that quarter. At no time shall the annual interest rate be less than 5.50%. The Loan has a prepayment penalty

of 5% for any prepayment made prior to the first anniversary of the date of the Loan Agreement, which penalty is reduced by 1% each year thereafter until the fifth anniversary of such date, after which there is no prepayment penalty. The balance under this Loan was \$5,002,000 and \$5,049,000 at June 30, 2016 and March 31, 2016, respectively. Proceeds from the Loan were classified as restricted cash until drawn upon to acquire new processing equipment and leasehold improvements.

The Loan Agreement included a one-time origination and guaranty fees totaling \$214,500 and an annual renewal fee payable in the amount of 0.25% of the USDA guaranteed portion of the outstanding principal balance as of December 31 of each year, beginning December 31, 2012. The amount of unamortized debt issuance cost was \$198,000 and \$202,000 as June 30, 2016 and March 31, 2016, respectively. The USDA has guaranteed 80% of all amounts owing under the Loan. The Company is subject to financial covenants and customary affirmative and negative covenants.

The Company's current ratio of 1.97 fell short of the bank's requirement of 2.10; however, the Company has received a letter from its bank stating they found the Company to be in compliance with this and all other financial covenants as of March 31, 2016 and does not consider this shortfall to be a default under the Loan Agreements.

#### *Capital Leases*

In February 2016, the Company executed a capital lease agreement with Bank of the West providing for \$51,000 in equipment, secured by the equipment financed. The capital lease matures in March 2021 and is payable in 60 equal monthly payments. The interest rate under this capital lease is 4.18%. The balance under this lease was \$48,000 and \$50,000 at June 30, 2016 and March 31, 2016, respectively.

In July 2015, the Company executed a capital lease agreement with Huntington Technology Finance providing for \$174,000 in equipment, secured by the equipment financed. The capital lease matures in July 2020 and is payable in 60 equal monthly payments. The interest rate under this capital lease is 6.57%. The balance under this lease was \$145,000 and \$152,000 at June 30, 2016 and March 31, 2016, respectively.

In March 2015, the Company executed a capital lease agreement with Thermo Fisher Financial providing for \$86,000 in equipment, secured by the equipment financed. The capital lease matures in March 2018 and is payable in 36 equal monthly payments. The interest rate under this capital lease is 6.5%. The balance under this lease was \$52,000 and \$59,000 at June 30, 2016 and March 31, 2016, respectively.

Future principal payments under the term loan and capital lease agreements as of June 30, 2016 are as follows:

| <b>Payments Due</b>      | <b>(in<br/>thousands)</b> |
|--------------------------|---------------------------|
| Next 12 Months           | \$ 579                    |
| Year 2                   | 605                       |
| Year 3                   | 617                       |
| Year 4                   | 653                       |
| Year 5                   | 651                       |
| Thereafter               | 4,422                     |
| Total principal payments | \$ 7,527                  |

## 7. OPERATING LEASES

The Company leases facilities, equipment and land under operating leases expiring through 2035. The land lease provides for contingent rentals in excess of minimum rental commitments based on a percentage of the Company's sales. Management has accrued for the estimated contingent rent as of June 30, 2016.

Future minimum lease payments under all non-cancelable operating leases at June 30, 2016 are as follows:

| <b>Payments Due</b>          | <b>(in<br/>thousands)</b> |
|------------------------------|---------------------------|
| Next 12 Months               | \$ 613                    |
| Year 2                       | 606                       |
| Year 3                       | 614                       |
| Year 4                       | 624                       |
| Year 5                       | 533                       |
| Thereafter                   | 4,688                     |
| Total minimum lease payments | \$ 7,678                  |

## 8. COMMITMENTS AND CONTINGENCIES

On May 24, 2016, one of our shareholders, Meridian OHC Partners, LP, filed a complaint in the United States District Court, District of Nevada, entitled *Meridian OHC Partners, LP vs. Cyanotech Corporation, Michael Davis and Rudolf Steiner Foundation (RSF), Inc.* The complaint makes certain derivative claims on behalf of the Company, direct claims on behalf of Meridian, and alleges, among other things, (i) that there were deficiencies in the beneficial ownership reports of Mr. Davis, the Chairman of our Board of Directors, and RSF, a shareholder of the Company, including that Mr. Davis and RSF are an undisclosed group with respect to their shares of Company Common Stock, (ii) that Mr. Davis has failed to disclose control over his full voting power of the Company's Common Stock in order to avoid triggering the State of Nevada's "Acquisition of Controlling Interest" statutes, and (iii) that Mr. Davis has breached fiduciary duties to the Company. Meridian seeks declaratory and injunctive relief to reform this conduct, requests that the court award the Company the damages allegedly sustained as a result of the conduct, seeks relief directly against Mr. Davis and RSF and seeks other relief.

The Board of Directors of the Company has formed a Special Committee comprised of independent directors to investigate, review and analyze the Meridian allegations and provide its recommendations to the Board. The Special Committee's investigation remains ongoing at this time, but the Special Committee has determined in connection with this investigation that the shares of Company Common Stock owned by RSF are held by RSF in an endowment fund for the benefit of Ginungagap Foundation, a non-profit corporation incorporated in 2004 for the stated purpose of supporting RSF and the Tides Foundation. The terms of the written agreement between Ginungagap and RSF regarding the endowment permit Ginungagap to make non-binding recommendations to RSF with regards to the investment of the endowment fund and request grants from that fund to Ginungagap, but do not provide Ginungagap the authority to vote or dispose of the shares held by RSF. Pursuant to the terms of the bylaws of Ginungagap, two of the directors of Ginungagap are appointed by RSF and one is appointed by Skywords Family Foundation, a charitable foundation affiliated with Mr. Davis. Mr. Davis serves as the president of Ginungagap and as the director appointed by Skywords Family Foundation. Once the Special Committee's investigation has been completed, it will report to the Board regarding its conclusions and recommendations.

On March 31, 2016, the Company entered into a Separation Agreement and Release of Claims, pursuant to which Brent Bailey, now-former CEO, resigned from the Company effective as of the date of the Separation Agreement. Under the Separation Agreement, Mr. Bailey is eligible to receive (1) an aggregate of \$325,000 in separation payments, payable monthly through the end of April 2017, and (2) up to 155,000 shares of the Company's Common Stock, to be granted in two tranches. On April 29, 2016, the Company issued 48,467 shares of its Common Stock to Mr. Bailey in accordance with the Separation Agreement. In connection with the Separation and Release of Claims, the Company accrued separation expenses of \$360,000 as of March 31, 2016.

From time to time, the Company may be involved in other litigation and investigations relating to claims and matters arising out of its operations in the normal course of business. The Company believes that it currently is not a party to any other legal proceedings which, individually or in aggregate, would have a material effect on its consolidated financial position, results of operations or cash flows.

## **9.SHARE-BASED COMPENSATION**

The Company accounts for share-based payment arrangements using fair value. If an award vests or becomes exercisable based on the achievement of a condition other than service, such as for meeting certain performance or market conditions, the award is classified as a liability. Liability-classified awards are remeasured to fair value at each balance sheet date until the award is settled. The Company currently has no liability-classified awards.

Equity-classified awards, including grants of employee stock options, are measured at the grant-date fair value of the award and are not subsequently remeasured unless an award is modified. The cost of equity-classified awards is recognized in the statement of operations over the period during which an employee is required to provide the service in exchange for the award, or the vesting period. All of the Company's stock options are service-based awards, and because the Company's stock options are "plain vanilla," as defined by the U.S. Securities and Exchange Commission in Staff Accounting Bulletin No. 107, they are reflected only in equity and compensation expense accounts.

### *Stock Options*

As of June 30, 2016, the Company had one equity-based compensation plan: the Independent Director Stock Option and Restricted Stock Grant Plan (the "2014 Directors Plan"). The Company has also issued stock options, which remain outstanding as of June 30, 2016, under two equity-based compensation plans which have expired according to their terms: the 2005 Stock Option Plan (the "2005 Plan") and the 2004 Independent Director Stock Option and Stock Grant Plan (the "2004 Directors Plan"). These plans allowed the Company to award stock options and shares of restricted common stock to eligible employees, certain outside consultants and independent directors.

On August 28, 2014, the Company's shareholders approved the 2014 Directors Plan authorizing the Board of Directors to provide incentive to the Company's independent directors through equity based compensation in the form of stock options and restricted stock. Awards under the 2014 Directors Plan are limited to the authorized amount of 350,000 shares. As of June 30, 2016, there were 314,241 shares available for grant under the 2014 Directors Plan.

The 2005 Plan and the 2004 Directors Plan have expired, and therefore no additional awards will be issued under those plans.

The following table presents shares authorized, available for future grant and outstanding under each of the Company's plans:

|                     | <b>As of June 30, 2016</b> |                  |                    |
|---------------------|----------------------------|------------------|--------------------|
|                     | <b>Authorized</b>          | <b>Available</b> | <b>Outstanding</b> |
| 2014 Plan           | 350,000                    | 314,241          | 6,000              |
| 2005 Plan           | —                          | —                | 662,500            |
| 2004 Directors Plan | —                          | —                | 12,000             |
| Total               | 350,000                    | 314,241          | 680,500            |

All stock option grants made under the equity-based compensation plans were issued at exercise prices no less than the Company's closing stock price on the date of grant. Options under the 2005 Plan and 2014 Directors Plan were determined by the Board of Directors or the Compensation and Stock Option Committee of the Board of Directors in accordance with the provisions of the respective plans. The terms of each option grant include vesting, exercise, and other conditions are set forth in a Stock Option Agreement evidencing each grant. No option can have a life in excess of ten (10) years. The Company records compensation expense for employee stock options based on the estimated fair value of the options on the date of grant using the Black-Scholes option-pricing model. The model requires various assumptions, including a risk-free interest rate, the expected term of the options, the expected stock price volatility over the expected term of the options, and the expected dividend yield. Compensation expense for employee stock options is recognized ratably over the vesting term. Compensation expense recognized for options issued under the 2005 Plan was \$77,000 and \$163,000 for the three months ended June 30, 2016 and 2015, respectively. Compensation expense recognized for restricted stock and stock options issued under the 2014 Directors Plan was \$1,000 and \$0 for the three months ended June 30, 2016 and 2015, respectively. All stock-based compensation has been classified as general and administrative expense in the consolidated statement of operations.

A summary of option activity under the Company's stock plans for the three months ended June 30, 2016 is presented below:

| <b>Option Activity</b>        | <b>Shares</b> | <b>Weighted<br/>Average<br/>Exercise<br/>Price</b> | <b>Weighted<br/>Average<br/>Remaining<br/>Contractual<br/>Term (in<br/>years)</b> | <b>Aggregate<br/>Intrinsic<br/>Value</b> |
|-------------------------------|---------------|--|---|--|
| Outstanding at March 31, 2016 | 685,000       | \$ 4.65  | 5.7   | \$ 566,323                               |
| Granted                       | —             | \$ —   |   |  |
| Exercised                     | —             | \$ —   |   |  |
| Forfeited                     | (4,500 )      | \$ 5.01  |   |  |
| Outstanding at June 30, 2016  | 680,500       | \$ 4.64  | 5.4   | \$ 630,743                               |
| Exercisable at June 30, 2016  | 519,750       | \$ 4.31  | 5.2   | \$ 582,503                               |

The aggregate intrinsic value in the table above is before applicable income taxes and represents the excess amount over the exercise price optionees would have received if all options had been exercised on the last business day of the period indicated, based on the Company's closing stock price of \$5.14 for such day.

A summary of the Company's non-vested options for the three months ended June 30, 2016 is presented below:

| <b>Nonvested Options</b>    | <b>Shares</b> | <b>Weighted<br/>Average<br/>Grant-Date<br/>Fair Value</b> |
|-----------------------------|---------------|---|
| Nonvested at March 31, 2016 | 171,250       | \$ 3.75   |
| Granted                     | —             | —   |
| Vested                      | (6,000 )      | 1.18  |
| Forfeited                   | (4,500 )      | 3.44  |
| Nonvested at June 30, 2016  | 160,750       | \$ 3.85   |

The following table summarizes the weighted average characteristics of outstanding stock options as of June 30, 2016:

| <b>Outstanding Options</b> | <b>Exercisable<br/>Options</b> |
|----------------------------|--------------------------------|
|----------------------------|--------------------------------|

| <b>Range of Exercise Prices</b> | <b>Number of Shares</b> | <b>Remaining Life (Years)</b> | <b>Weighted Average Price</b> | <b>Number of Shares</b> | <b>Weighted Average Price</b> |
|---------------------------------|-------------------------|-------------------------------|-------------------------------|-------------------------|-------------------------------|
| \$1.60-\$3.70                   | 148,220                 | 3.8                           | \$ 2.76                       | 148,220                 | \$ 2.76                       |
| \$3.71-\$4.42                   | 194,780                 | 5.2                           | \$ 3.82                       | 167,780                 | \$ 3.82                       |
| \$4.43-\$5.40                   | 113,000                 | 6.7                           | \$ 5.00                       | 69,500                  | \$ 5.07                       |
| \$5.41-\$7.08                   | 224,500                 | 6.2                           | \$ 6.42                       | 134,250                 | \$ 6.25                       |
| Total stock options             | 680,500                 | 5.4                           | \$ 4.64                       | 519,750                 | \$ 4.31                       |

The range of fair value assumptions related to options granted during the year ended March 31, 2016 were as follows:

|                          | <b>2016</b> |
|--------------------------|-------------|
| Exercise Price           | \$5.91      |
| Volatility               | 50.00%      |
| Risk Free Rate           | 0.22 %      |
| Vesting Period (years)   | 0.5         |
| Forfeiture Rate          | 0.00 %      |
| Expected Life (in years) | 1.00        |
| Dividend Rate            | 0 %         |

As of June 30, 2016, total unrecognized stock-based compensation expense related to all unvested stock options was \$293,000, which is expected to be expensed over a weighted average period of 2.2 years.



## 10. INCOME TAXES

We utilize our estimated annual effective tax rate to determine our provision (benefit) for income taxes for interim periods. The income tax provision (benefit) is computed by taking the estimated annual effective tax rate and multiplying it by the year to date pre-tax book income (loss). We recorded income tax benefits of \$51,000 and \$114,000 for the three months ended June 30, 2016 and 2015, respectively. Our effective tax rate was 6.8% and 52.1% for the quarters ended June 30, 2016 and June 30, 2015, respectively. The effective tax rate for the three months ended June 30, 2016 differs from the statutory rate of 34% as a result of state taxes (net of federal benefit) and the net change in valuation allowance against the net deferred tax asset the Company believes is not more likely than not to be realized.

The Company is subject to taxation in the United States and two state jurisdictions. The preparation of tax returns requires management to interpret the applicable tax laws and regulations in effect in such jurisdictions, which could affect the amount of tax paid by the Company. Management, in consultation with its tax advisors, files its tax returns based on interpretations that are believed to be reasonable under the circumstances. The income tax returns, however, are subject to routine reviews by the various taxing authorities. As part of these reviews, a taxing authority may disagree with respect to the tax positions taken by management (“uncertain tax positions”) and therefore may require the Company to pay additional taxes. Management evaluates the requirement for additional tax accruals, including interest and penalties, which the Company could incur as a result of the ultimate resolution of its uncertain tax positions. Management reviews and updates the accrual for uncertain tax positions as more definitive information becomes available from taxing authorities, completion of tax audits, expiration of statute of limitations, or upon occurrence of other events.

As of June 30, 2016, there was no liability for income tax associated with unrecognized tax benefits. The Company recognizes accrued interest related to unrecognized tax benefits as well as any related penalties in interest income or expense in its consolidated condensed statements of operations, which is consistent with the recognition of these items in prior reporting periods.

With few exceptions, the Company is no longer subject to U.S. federal, state, local, and non-U.S. income tax examination by tax authorities for tax years before 2011.

## 11. EARNINGS (LOSS) PER SHARE

Basic earnings (loss) per share is computed on the basis of the weighted average number of common shares outstanding. Diluted earnings (loss) per share is computed on the basis of the weighted average number of common shares outstanding plus the potentially dilutive effect of outstanding stock options using the “treasury stock” method.

Reconciliations between the numerator and the denominator of the basic and diluted earnings (loss) per share computations for the three months ended June 30, 2016 and 2015 are as follows:

|                                  | <b>Three Months Ended June 30,<br/>2016</b> |               |                      |
|----------------------------------|---|---------------|----------------------|
|                                  | <b>Net<br/>Loss</b>                         | <b>Shares</b> | <b>Per<br/>Share</b> |
|                                  | <b>(Denominator)</b>                        |               | <b>Amount</b>        |
|                                  | <b>(Numerator)</b>                          |               |                      |
|                                  | <b>(in thousands)</b>                       |               |                      |
| Basic and diluted loss per share | \$(691)                                     | 5,633         | \$ (0.12 )           |

|                                  | <b>Three Months Ended June 30,<br/>2015</b> |               |                      |
|----------------------------------|---|---------------|----------------------|
|                                  | <b>Net<br/>Income</b>                       | <b>Shares</b> | <b>Per<br/>Share</b> |
|                                  | <b>(Denominator)</b>                        |               | <b>Amount</b>        |
|                                  | <b>(Numerator)</b>                          |               |                      |
|                                  | <b>(in thousands)</b>                       |               |                      |
| Basic and diluted loss per share | \$(105)                                     | 5,565         | \$ (0.02 )           |

Basic and diluted loss per share are the same in periods of a net loss, because common share equivalents are anti-dilutive when a net loss is recorded. Diluted earnings per share does not include the impact of common stock options totaling 45,000 and 105,000 for the three months ended June 30, 2016 and 2015, respectively, as the effect of their inclusion would be anti-dilutive.

## 12. CONCENTRATIONS OF RISK

### Concentration of Accounts Receivable and Revenues

At June 30, 2016 51.7% of the Company's accounts receivable was comprised of two customer balances of 33.3% and 18.4%, respectively. At March 31, 2016 44.4% of the Company's accounts receivable was comprised of two customer balances of 30.7% and 13.4%, respectively. There was one customer with sales equaling or exceeding 10% of our total net sales for the three months ended June 30, 2016 and 2015, respectively.

## Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations

### FORWARD-LOOKING STATEMENTS

This Report and other presentations made by Cyanotech Corporation (“CYAN”) and its subsidiary contain “forward-looking statements,” which include statements that are predictive in nature, depend upon or refer to future events or conditions, and usually include words such as “expects,” “anticipates,” “intends,” “plan,” “believes,” “predicts,” “estimates,” or similar expressions. In addition, any statement concerning future financial performance, ongoing business strategies or prospects and possible future actions are also forward-looking statements. Forward-looking statements are based upon current expectations and projections about future events and are subject to risks, uncertainties and the accuracy of assumptions concerning CYAN and its subsidiary (collectively, the “Company”), the performance of the industry in which CYAN does business, and economic and market factors, among other things. **These forward-looking statements are not guarantees of future performance. You should not place undue reliance on forward-looking statements.**

Forward-looking statements speak only as of the date of the Report, presentation or filing in which they are made. Except to the extent required by the Federal Securities Laws, we undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. Our forward-looking statements in this Report include, but are not limited to:

Statements relating to our business strategy;

Statements relating to our business objectives; and

Expectations concerning future operations, profitability, liquidity and financial resources.

These forward-looking statements are subject to risk, uncertainties and assumptions about us and our operations that are subject to change based on various important factors, some of which are beyond our control. The following factors, among others, could cause our financial performance to differ significantly from the goals, plans, objectives, intentions and expectations expressed in our forward-looking statements:

Environmental restrictions, soil and water conditions, levels of sunlight and seasonal weather patterns, particularly heavy rain, wind and other hazards;

Consumer perception of our products due to adverse scientific research or findings, publicity regarding nutritional supplements, litigation, regulatory investigations or other events, conditions and circumstances involving the Company which receive national media coverage;

Effects of competition, including tactics and locations of competitors and operating and market competition;

Demand for our products, the quantities and qualities thereof available for sale and levels of customer satisfaction, including significant unforeseen fluctuations in global demand for products similar to our products;

Our dependence on the experience, continuity and competence of our executive officers and other key employees;

The added risks associated with or attributed to the current local, national and world economic conditions, including but not limited to, the volatility of crude oil prices, inflation and currency fluctuations;

Changes in domestic and/or foreign laws, regulations or standards, affecting nutraceutical products or our methods of operation;

Access to available and reasonable financing on a timely basis;

The Company's inability to generate enough revenues to meet its obligations or repay maturing indebtedness;

Failure of capital projects to operate as expected or meet expected results;

Changes in laws, corporate governance requirements and tax rates, regulations, accounting standards and the application to us or the nutritional products industry of new decisions by courts, regulators or other government authorities;

Legal costs associated with any legal proceedings, and the potential direct and indirect cost and other effects on our business or financial condition resulting from any legal proceedings.

Risk associated with the geographic concentration of our business;

Acts of war, terrorist incidents or natural disasters; and

Other risks or uncertainties described elsewhere in this Report and in other periodic reports previously and subsequently filed by us with the Securities and Exchange Commission.

**Overview:**

We are a world leader in the production of high value natural products derived from microalgae. Incorporated in 1983, we are guided by the principle of providing beneficial, quality microalgal products for health and human nutrition in a sustainable, reliable and environmentally sensitive operation. We are GMP (Good Manufacturing Practices) certified by the Natural Products Association™, reinforcing our commitment to quality in our products, quality in our relationships (with our customers, suppliers, employees and the communities we live in), and quality of the environment in which we work. Our products include:

Hawaiian *BioAstin*® natural astaxanthin - a powerful dietary antioxidant shown to support and maintain the body's natural inflammatory response, to enhance skin, and to support eye and joint health. It has expanding applications as a human nutraceutical and functional food ingredient; and

Hawaiian *Spirulina Pacifica*® - a nutrient-rich dietary supplement used for extra energy, a strengthened immune system, cardiovascular benefits and as a source of antioxidant carotenoids

Microalgae are a diverse group of microscopic plants that have a wide range of physiological and biochemical characteristics and contain, among other things, high levels of natural protein, amino acids, vitamins, pigments and enzymes. Microalgae have the following properties that make commercial production attractive: (1) microalgae grow much faster than land grown plants, often up to 100 times faster; (2) microalgae have uniform cell structures with no bark, stems, branches or leaves, permitting easier extraction of products and higher utilization of the microalgae cells; and (3) the cellular uniformity of microalgae makes it practical to control the growing environment in order to optimize a particular cell characteristic. Efficient and effective cultivation of microalgae requires consistent light, warm temperatures, low rainfall and proper chemical balance in a very nutrient-rich environment, free of environmental contaminants and unwanted organisms. This is a challenge that has motivated us to design, develop and implement proprietary production and harvesting technologies, systems and processes in order to commercially produce human nutritional products derived from microalgae.

Our production of these products at the 90-acre facility on the Kona Coast of the island of Hawaii provides several benefits. We selected the Keahole Point location in order to take advantage of relatively consistent warm temperatures, sunshine and low levels of rainfall needed for optimal cultivation of microalgae. This location also offers us access to cold deep ocean water, drawn from an offshore depth of 2,000 feet, which we use in our *Ocean-Chill Drying* system to eliminate the oxidative damage caused by standard drying techniques and as a source of trace nutrients for microalgal cultures. The area is also designated a Biosecure Zone, with tight control of organisms allowed into the area and free of genetically modified organisms (GMO's). We believe that our technology, systems, processes and favorable growing location generally permit year-round harvest of our microalgal products in a cost-effective manner.

## Results of Operations

The following tables present selected consolidated financial data for each of the periods indicated (\$ in thousands):

|                                      | <b>Three Months<br/>Ended</b> |                              |
|--------------------------------------|-------------------------------|------------------------------|
|                                      | <b>June<br/>30,<br/>2016</b>  | <b>June<br/>30,<br/>2015</b> |
| Net sales                            | \$7,322                       | \$7,594                      |
| Net sales decrease                   | (3.6 )%                       |                              |
| Gross profit                         | \$2,821                       | \$2,924                      |
| Gross profit as % of net sales       | 38.5 %                        | 38.5 %                       |
| Operating expenses                   | \$3,431                       | \$3,119                      |
| Operating expenses as % of net sales | 46.9 %                        | 41.1 %                       |
| Operating loss                       | \$(610 )                      | \$(195 )                     |
| Operating loss as % of net sales     | (8.3 )%                       | (2.6 )%                      |
| Income tax benefit                   | \$(51 )                       | \$(114 )                     |
| Net loss                             | \$(691 )                      | \$(105 )                     |
| Net sales by product                 |                               |                              |
| Packaged sales                       |                               |                              |
| Astaxanthin packaged                 | \$3,648                       | \$4,509                      |
| Astaxanthin packaged sales increase  | (19.1 )%                      |                              |
| Spirulina packaged                   | \$1,581                       | \$1,581                      |
| Spirulina packaged sales increase    | 0.0 %                         |                              |
| Total Packaged sales                 | \$5,229                       | \$6,090                      |
| Total Packaged sales increase        | (14.1 )%                      |                              |
| Bulk sales                           |                               |                              |
| Astaxanthin bulk                     | \$418                         | \$334                        |
| Astaxanthin bulk sales decrease      | 25.1 %                        |                              |
| Spirulina bulk                       | \$1,675                       | \$1,170                      |
| Spirulina bulk sales increase        | 43.2 %                        |                              |
| Total Bulk sales                     | \$2,093                       | \$1,504                      |

Total Bulk sales decrease 39.2 %

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### Comparison of the Three Months Ended June 30, 2016 and 2015

**Net Sales** Net sales declined 3.6% for the quarter, driven by a 14% decrease in our packaged products, offset by a 39% increase in bulk sales. The decline in sales of packaged product compared to the same period last year is due to limits on the level of discounts offered in low margin channels in the current quarter, which resulted in lower sales volumes in these channels. This change, which resulted in a 19% decrease in astaxanthin sales and flat spirulina sales, is expected to improve profitability in the long run. Sales of our bulk products increased 39%, made up of a 43% increase in spirulina sales and a 25% increase in astaxanthin sales. The increase in bulk astaxanthin sales was driven by increased levels of inventory available for sale. International sales represented 35% of net sales for the three months ended June 30, 2016 compared to 35% for the same period last year

**Gross Profit** Our gross profit as a percent of net sales remained unchanged compared to the same period last year. The current period was unfavorably impacted by the higher percentage of bulk sales this quarter, which deliver a lower gross profit percent. We recognized non-inventoriable costs this quarter of \$0.03 million resulting from lower than normal astaxanthin production. There were \$0.2 million of non-inventoriable costs in the first quarter of fiscal year 2016 related to start-up costs on our extraction facility.

**Operating Expenses** Operating expenses increased \$0.3 million for the first quarter of fiscal 2017 compared to the same period in fiscal 2016. Included in this is an increase in general and administrative expenses of \$0.5 million, or 41%, due to an increase in legal fees of \$0.5 million. Sales and marketing expenses decreased \$0.2 million, or 10%, due primarily to a realignment of costs to support our business channels.

**Income Taxes** We recorded an income tax benefit of \$0.05 million in the current quarter compared to \$0.1 million for the same period in fiscal 2015. Our effective tax rate was 6.8% for the current quarter and 52.1% for the same period last year. The change in effective tax relates primarily to the current period change in valuation allowance against the net deferred tax asset we believe is not more likely than not to be realized.

### Liquidity and Capital Resources

**Cash Flows** The following table summarizes our cash flows for the periods indicated (\$ in thousands):



**Three  
months  
ended June  
30  
2016 2015**

|                                   |       |         |
|-----------------------------------|-------|---------|
| Total cash provided by (used in): |       |         |
| Operating activities              | \$172 | \$(233) |
| Investing activities              | (170) | (934)   |
| Financing activities              | 312   | 443     |
| Increase (decrease) in cash       | \$314 | \$(724) |

Cash provided by operating activities increased \$0.4 million compared to the same period last year due to an decrease in accounts receivable, offset by increased inventory levels and a higher net loss for the quarter compared to the same period in the prior year.

Cash used in investing activities in the current quarter includes costs for leasehold improvements and equipment acquisitions at our Kona facility.

Cash provided by financing activities consists of \$0.6 million in proceeds from a short-term loan, offset by principal payments on debt in the normal course of business.

### *Sources and Uses of Capital*

At June 30, 2016, our working capital was \$6.0 million, a decrease of \$0.5 million compared to March 31, 2016. The decrease is due primarily to the borrowings under the short-term loan agreement executed May 2016 offset by higher inventory levels.

On May 27, 2016, we executed a short term loan agreement in the amount of \$0.6 million with First Foundation Bank. This loan has a maturity date of December 3, 2016. Proceeds of this loan were used to fund short-term working capital needs. We expect to finalize a \$2.0 million revolving line of credit with the lender. Upon finalizing the line of credit, proceeds of this loan will be used to repay the \$0.6 million short term loan.

Our results of operations and financial condition can be affected by numerous factors, many of which are beyond our control and could cause future results of operations to fluctuate materially as it has in the past. Future operating results may fluctuate as a result of changes in sales volumes to our largest customers, weather patterns, increased competition, increased materials, nutrient and energy costs, government regulations and other factors beyond our control.

A significant portion of our expense levels are relatively fixed, so the timing of increases in expenses is based in large part on forecasts of future sales. If net sales are below expectations in any given period, the adverse impact on results of operations may be magnified by our inability to adjust spending quickly enough to compensate for the sales shortfall. We may also choose to reduce prices or increase spending in response to market conditions, which may have a material adverse effect on financial condition and results of operations.

Based upon our current operating plan, analysis of our consolidated financial position and projected future results of operations, we believe that our operating cash flows, cash balances, and working capital will be sufficient to finance current operating requirements, debt service requirements, and routine planned capital expenditures, for the next twelve (12) months.

## Outlook

*This outlook section contains a number of forward-looking statements, all of which are based on current expectations. Actual results may differ materially.*

Our strategic direction has been to position the Company as a world leader in the production and marketing of high-value natural products from microalgae. We are vertically aligned, producing raw materials in the form of microalgae processed at our 90-acre facility in Hawaii, and integrating those raw materials into finished products. In fiscal 2017, our primary focus is on building our consumer brands, increasing our astaxanthin production volume and improving the consistency of our production for both astaxanthin and spirulina. We will continue to put emphasis on our Nutrex Hawaii consumer products to introduce them to a broader consumer market, and leverage our experience and reputation for quality, building nutritional brands which promote health and well-being. The foundation of our nutritional products is naturally cultivated Hawaiian Spirulina Pacifica® in powder and tablet form; and BioAstin® Hawaiian Astaxanthin™ antioxidant in extract and softgel caplet form. Information about our Company and our products can be viewed at [www.cyanotech.com](http://www.cyanotech.com) and [www.nutrex-hawaii.com](http://www.nutrex-hawaii.com). Consumer products can also be purchased online at [www.nutrex-hawaii.com](http://www.nutrex-hawaii.com).

We are focused on sustainability of production levels in order to promote growth in our astaxanthin and spirulina product lines. We will continue to improve and expand these lines to meet the demand of consumers. We will continue to promote the nutritional superiority of Hawaiian grown microalgae to maintain and expand market share. Significant sales variability between periods and even across several periods can be expected based on historical results.

Gross profit margin percentages going forward will be impacted by production volumes and continued pressure on input costs and greater competition in the market place. This could cause margins to decline in future periods. We will continue to focus on higher margin consumer products that promote health and well-being. We are dedicated to continuous improvements in process and production methods to stabilize and increase production levels for the future.

Producing the highest quality microalgae is a complex biological process which requires balancing numerous factors including microalgal strain variation, temperature, acidity, nutrient and other environmental considerations, some of which are not within our control. An imbalance or unexpected event can occur resulting in production levels below normal capacity. The allocation of fixed production overheads (such as depreciation, rent and general insurance) to inventories is determined based on normal production capacity. When our production volumes are below normal capacity limits, certain fixed production overhead costs cannot be inventoried and are recorded immediately in cost of sales. In addition, when production costs exceed historical averages, we evaluate whether such costs are one-time-period charges or an ongoing component of inventory cost.



To manage our cash resources effectively, we will continue to balance production in light of sales demand, minimizing the cost associated with build-ups in inventory when appropriate. We could experience unplanned cash outflows and may need to utilize other cash resources to meet working capital needs. A prolonged downturn in sales could impair our ability to generate sufficient cash for operations and minimize our ability to attract additional capital investment which could become necessary in order to expand facilities, enter into new markets or maintain optimal production levels.

Our future results of operations and the other forward-looking statements contained in this Outlook, in particular the statements regarding revenues, gross margin and capital spending, involve a number of risks and uncertainties. In addition to the factors discussed above, any of the following could cause actual results to differ materially: business conditions and growth in the natural products industry and in the general economy; changes in customer order patterns; changes in demand for natural products in general; changes in weather conditions; competitive factors, such as increased production capacity from competing spirulina and astaxanthin producers and the resulting impact, if any, on world market prices for these products; government actions and increased regulations both domestic and foreign; shortage of manufacturing capacity; and other factors beyond our control. Risk factors are discussed in detail in Part II, Item 1A of this quarterly report and in Part I, Item 1A of our Form 10-K report for the year ended March 31, 2016.

We believe that our technology, systems, processes and favorable growing location generally permit year-round harvest of our microalgal products in a cost-effective manner. However, previously experienced imbalances in the highly complex biological production systems, together with volatile energy costs and rapidly changing world markets, suggest a need for continuing caution with respect to variables beyond our reasonable control. Therefore, we cannot, and do not attempt to, provide any definitive assurance with regard to our technology, systems, processes, location, or cost-effectiveness.

### **Item 3. Quantitative and Qualitative Disclosures about Market Risk**

Not applicable.

### **Item 4. Controls and Procedures**

#### *Disclosure Controls and Procedures*

Under the supervision and with the participation of our management, including our interim chief executive officer (“CEO”) and chief financial officer (“CFO”), we have evaluated the effectiveness of our disclosure controls and

procedures, as defined in Rules 13a-15(e) and 15(d)-15(e) of the Exchange Act as of the end of the period covered by this Report. Based on that evaluation, our CEO and CFO have concluded that our disclosure controls and procedures are effective to provide reasonable assurance that information we are required to disclose in reports we file or submit under the Exchange Act is (1) recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms and (2) accumulated and communicated to our management, including our interim CEO and CFO, as appropriate to allow timely decisions regarding required disclosures.

*Management's Report on Internal Control over Financial Reporting.*

The Company's management is responsible for establishing and maintaining adequate internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act). The Company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. Our management evaluated the effectiveness of our internal control over financial reporting as of June 30, 2016. In making this assessment, our management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission in "Internal Control - Integrated Framework" (2013 Framework). Based on that assessment, management concluded that our internal control over financial reporting was effective as of June 30, 2016.

*Changes to Internal Control Over Financial Reporting*

There was no change in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) that occurred during the quarterly period ended June 30, 2016 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

*Limitations on the Effectiveness of Controls.*

Our management, including our interim Chief Executive Officer and Chief Financial Officer, do not expect that our disclosure controls and procedures or our internal controls over financial reporting will prevent all errors and all fraud. A control system no matter how well designed and implemented, can provide only reasonable, not absolute, assurance that the control system's objectives will be met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues within a company are detected. The inherent limitations include the realities that judgments in decision-making can be faulty, and that breakdowns can occur because of simple error or mistakes. Controls can also be circumvented by the individual acts of some persons, or by collusion of two or more people. Because of the inherent limitations in a cost-effective control system, misstatements due to error or fraud may occur and not be detected.

This Form 10-Q should be read in conjunction with Item 9A "Controls and Procedures" of the Company's Form 10-K for the fiscal year ended March 31, 2016, filed June 23, 2016.

## **PART II. OTHER INFORMATION**

### **Item 1. Legal Proceedings**

From time to time the Company may become party to lawsuits and claims that arise in the ordinary course of business relating to employment, intellectual property, and other matters. There were no significant legal matters outstanding at June 30, 2016.

On May 24, 2016, one of our shareholders, Meridian OHC Partners, LP, filed a complaint in the United States District Court, District of Nevada, entitled *Meridian OHC Partners, LP vs. Cyanotech Corporation, Michael Davis and Rudolf Steiner Foundation (RSF), Inc.* The complaint makes certain derivative claims on behalf of the Company, direct claims on behalf of Meridian, and alleges, among other things, (i) that there were deficiencies in the beneficial ownership reports of Mr. Davis, the Chairman of our Board of Directors, and RSF, a shareholder of the Company, including that Mr. Davis and RSF are an undisclosed group with respect to their shares of Company Common Stock, (ii) that Mr. Davis has failed to disclose control over his full voting power of the Company's Common Stock in order to avoid triggering the State of Nevada's "Acquisition of Controlling Interest" statutes, and (iii) that Mr. Davis has breached fiduciary duties to the Company. Meridian seeks declaratory and injunctive relief to reform this conduct, requests that the court award the Company the damages allegedly sustained as a result of the conduct, seeks relief directly against Mr. Davis and RSF and seeks other relief.

The Board of Directors of the Company has formed a Special Committee comprised of independent directors to investigate, review and analyze the Meridian allegations and provide its recommendations to the Board. The Special Committee's investigation remains ongoing at this time, but the Special Committee has determined in connection with this investigation that the shares of Company Common Stock owned by RSF are held by RSF in an endowment fund for the benefit of Ginungagap Foundation, a non-profit corporation incorporated in 2004 for the stated purpose of supporting RSF and the Tides Foundation. The terms of the written agreement between Ginungagap and RSF regarding the endowment permit Ginungagap to make non-binding recommendations to RSF with regards to the investment of the endowment fund and request grants from that fund to Ginungagap, but do not provide Ginungagap the authority to vote or dispose of the shares held by RSF. Pursuant to the terms of the bylaws of Ginungagap, two of the directors of Ginungagap are appointed by RSF and one is appointed by Skywords Family Foundation, a charitable foundation affiliated with Mr. Davis. Mr. Davis serves as the president of Ginungagap and as the director appointed by Skywords Family Foundation. Once the Special Committee's investigation has been completed, it will report to the Board regarding its conclusions and recommendations

#### **Item 1A. Risk Factors**

For a discussion of the risk factors relating to our business, please refer to Part I, Item 1A of our Form 10-K for the year ended March 31, 2016, which is incorporated by reference herein, in addition to the following information.



**Our three largest shareholders own a substantial portion of our common stock and could exert substantial influence over our business, particularly if any of them choose to work together.**

Our three largest shareholders collectively own approximately 46.3% of our common stock. According to publicly filed beneficial ownership reports, Michael Davis, chairman of our board of directors, beneficially held 1,096,658 of shares representing a 19.4% beneficial ownership, the Rudolph Steiner Foundation, or RSF, beneficially owned 767,133 shares representing a 13.6% beneficial ownership, and Meridian OHC Partners held 749,610 shares representing a 13.3% beneficial ownership. The shares held by RSF were originally donated by a foundation affiliated with Mr. Davis or acquired from the proceeds of donations made by that foundation. As further described in Part II, Item 1 of this report (Legal Proceedings), Meridian OHC Partners, LP has alleged that the shares held by Mr. Davis and RSF constitute an undisclosed group under the federal securities laws with respect to their shares of common stock. This allegation is being investigated by a special committee appointed by our board of directors. Our significant stockholders, particularly if they choose to work together, may have the ability to exert significant influence over our business policies and affairs on matters submitted to our stockholders for approval, such as the election or removal of directors, amendments to our certificate of incorporation, the approval of a business combination or certain corporate financing activities. The interests of our significant stockholders could differ from those of other stockholders in ways that could be adverse to the interests of other shareholders. For example, this concentration of ownership could have the effect of delaying or preventing a change of control of our company even if such a transaction is at a premium to the prevailing market price of our common stock and is supported by other shareholders. Concentration of ownership could also harm the market price of our common stock because investors may perceive disadvantages in owning stock in a company that a substantial portion of common stock is controlled by a small number of stockholders.

**Some provisions of our charter documents and Nevada law may discourage an acquisition of us by others, even if the acquisition may be in the best interest of our stockholders.**

Provisions in our Restated Articles of Incorporation and Amended and Restated Bylaws, as well as certain provisions of Nevada law, could make it more difficult for a third-party to acquire us, even if doing so may benefit our stockholders. These provisions include the authorization of “blank check” preferred stock, the rights, preferences and privileges of which may be established and shares of which may be issued by our board of directors at its discretion from time to time and without stockholder approval.

Because we are incorporated in Nevada, we may be governed by Nevada’s statutes governing combinations with interested stockholders and control share acquisitions, which may discourage, delay or prevent someone from acquiring us or merging with us, whether or not it is desired by or beneficial to our stockholders. We have not opted out of the application of these laws but may elect to opt out in the future. Under Nevada’s laws governing combinations with interested stockholders, a Nevada corporation may not, in general, engage in certain types of business combinations with any beneficial owner of 10% or more of the corporation’s voting shares or an affiliate of the corporation who at any time within two years immediately prior to the date in question was the beneficial owner of 10% or more of the corporation’s voting shares, unless the holder has held the stock for two years or the board of directors approved the beneficial owner’s acquisition of its shares, the board of directors approved the transaction

before the beneficial owner acquired its shares, or holders of at least a majority of the outstanding voting power approve the transaction after the beneficial owner acquired its shares. In addition, Nevada's control share acquisition laws prohibit a purchaser of the shares of an issuing corporation from voting those shares, under certain circumstances and subject to certain limitations, after crossing specified threshold ownership percentages, unless the purchaser obtains the approval of the issuing corporation's disinterested stockholders.

Any provision of our Restated Articles of Incorporation or Amended and Restated Bylaws or of Nevada law that is applicable to us that has the effect of delaying or deterring a change in control could limit the opportunity for our stockholders to receive a premium for their shares of our common stock in the event that a potentially beneficial acquisition is discouraged, and could also affect the price that some investors are willing to pay for our common stock.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

None.

**Item 3. Defaults upon Senior Securities**

None.

**Item 5. Other Information**

None.

**Item 6. Exhibits**

a) The following exhibits are furnished with this report:

31.1 Certifications of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 signed as of August 15, 2016.

31.2 Certifications of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 signed as of August 15, 2016.

32 Certifications of Chief Executive Officer and Chief Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 signed as of August 15, 2016.

99.1 Press Release dated August 15, 2016

101 The following financial statements from Cyanotech Corporation's Quarterly Report on Form 10-Q for the quarter ended June 30, 2016, formatted in XBRL (eXtensible Business Reporting Language): (i) the Condensed Consolidated Balance Sheets, (ii) the Condensed Consolidated Statements of Operations, (iii) the Condensed Consolidated Statements of Cash Flows, and (iv) Notes to Condensed Consolidated Financial Statements

**SIGNATURES**

In accordance with the requirements of the Securities Exchange Act of 1934, the registrant caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

CYANOTECH CORPORATION  
(Registrant)

August 15, 2016 By: /s/ Gerald R. Cysewski  
(Date) Gerald R. Cysewski  
*Interim President and Chief Executive Officer; Director*

August 15, 2016 By: /s/ Jole E. Deal  
(Date) Jole E. Deal  
*Vice President — Finance & Administration and CFO  
(Principal Financial and Accounting Officer)*

EXHIBIT INDEX

**Exhibit Number Description**

|      |  |
|------|--|
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