

MERITOR INC  
Form SC TO-I  
January 17, 2019  
UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

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SCHEDULE TO  
TENDER OFFER STATEMENT UNDER SECTION 14(d)(1) OR 13(e)(1)  
OF THE SECURITIES EXCHANGE ACT OF 1934

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## Meritor, Inc.

See list of other subject companies  
(Name of Subject Company (Issuer))

## Meritor, Inc.

(Name of Filing Person (Identifying Status as Offeror, Issuer or Other Person))

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**4.00% Convertible Senior Notes Due 2027**  
(Title of Class of Securities)

**043353 AG 6**  
(CUSIP Number of Class of Securities)

**APRIL MILLER BOISE**  
Senior Vice President, Chief Legal Officer and Corporate Secretary  
Meritor, Inc.  
2135 West Maple Road  
Troy, Michigan 48084 – 7186  
(248) 435-1000

(Name, Address and Telephone Number of Person Authorized to Receive Notice and Communications on Behalf of Filing Person)

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Copy to:

**KESSAR NASHAT, ESQ.**  
Norton Rose Fulbright US LLP  
1301 Avenue of the Americas  
New York, New York 10019 – 6022  
(212) 408-5100

### CALCULATION OF FILING FEE

	Transaction Valuation *	Amount of Filing Fee **
	\$24,371,000	\$2,954
	Estimated for purposes of calculating the amount of the filing fee only. The amount assumes the repurchase of all outstanding 4.00% Convertible Senior Notes due 2027 at a repurchase price in cash equal to 100% of the accreted principal amount outstanding plus accrued and unpaid interest to, but excluding,	
*	February 15, 2019.	
**	The amount of the filing fee was calculated in accordance with Rule 0-11 of the Securities Exchange Act of 1934, as amended, and equals \$121.20 for each \$1,000,000 of the value of the transaction.	

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Check the box if any part of the fee is offset as provided by Rule 0-11(a)(2) and identify the filing with which the offsetting fee was previously paid. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.

Amount Previously Paid: Not Applicable  
Filing Party: Not Applicable

Form or Registration No.: Not Applicable  
Date Filed: Not Applicable

Check the box if the filing relates solely to preliminary communications made before the commencement of a tender offer.

Check the appropriate boxes below to designate any transactions to which the statement relates:

third-party tender offer subject to Rule 14d-1.  
issuer tender offer subject to Rule 13e-4.

going-private transaction subject to Rule 13e-3.  
amendment to Schedule 13D under Rule 13d-2.

Check the following box if the filing is a final amendment reporting the results of the tender offer:

If applicable, check the appropriate box(es) below to designate the appropriate rule provision(s) relied upon:

Rule 13e-4(i) (Cross-Border Issuer Tender Offer)

Rule 14d-1(d) (Cross-Border Third-Party Tender Offer)

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**List of Other Subject Companies<sup>1</sup>**

Arvin Holdings Netherlands B.V.  
Arvin Technologies, Inc.  
ArvinMeritor Filters Operating Co., LLC  
ArvinMeritor Limited  
ArvinMeritor OE, LLC  
Arvinmeritor Sweden AB  
ArvinMeritor Technology, LLC  
Meritor Aftermarket USA, LLC  
Meritor Cayman Islands, Ltd.  
Meritor Electric Vehicles, LLC  
Meritor Heavy Vehicle Braking Systems (U.S.A.), LLC  
Meritor Heavy Vehicle Systems, LLC  
Meritor Heavy Vehicle Systems (Singapore) Pte., Ltd.  
Meritor Heavy Vehicle Systems (Venezuela), Inc.  
Meritor Holdings, LLC  
Meritor, Inc., a Nevada corporation  
Meritor International Holdings, LLC  
Meritor Luxembourg S.a.r.l.  
Meritor Management Corp.  
Meritor Netherlands B.V.  
Meritor Specialty Products LLC  
Meritor Technology, LLC

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Each other subject company represents a direct or indirect subsidiary of the Issuer that has provided a subsidiary guarantee of the 4.00%  
<sup>1</sup> Convertible Senior Notes due 2027.

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**INTRODUCTORY STATEMENT**

Pursuant to the terms of and subject to the conditions set forth in the Indenture, dated as of February 8, 2007 (the "Indenture"), between Meritor, Inc., an Indiana corporation formerly known as ArvinMeritor, Inc. (the "Company"), and The Bank of New York Mellon Trust Company, N.A., as successor to The Bank of New York Trust Company, N.A., as Trustee, for the Company's 4.00% Convertible Senior Notes due 2027 (the "Notes"), this Tender Offer Statement on Schedule TO (this "Schedule TO") is filed by the Company with respect to the right of each holder (each a "Holder") of the Notes to require the Company to repurchase all or a portion of its Notes on February 15, 2019, as set forth in the Company Repurchase Notice to Holders of Notes, dated January 17, 2019 (the "Company Repurchase Notice").

This Schedule TO is intended to satisfy the disclosure requirements of Rules 13e-4(c)(2) and 13e-4(d)(1) under the Securities Exchange Act of 1934, as amended (the "Exchange Act").

**Items 1 through 9.**

The Company is the issuer of the Notes and is obligated to repurchase all of the Notes that are properly tendered by the Holders under the terms and subject to the conditions set forth in the Indenture, the Notes and the Company Repurchase Notice. Under certain circumstances, the Notes may be convertible into cash, and if applicable, shares of common stock, par value \$1.00 per share, of the Company, subject to the terms, conditions and adjustments specified in the Indenture and the Notes. The Notes are not currently convertible pursuant to the terms of the Indenture and the Notes.

The Company maintains its principal executive offices at 2135 West Maple Road, Troy, Michigan 48084-7186 and its telephone number is (248) 435-1000.

As permitted by General Instruction F to Schedule TO, all of the information set forth in the Company Repurchase Notice is incorporated by reference into this Schedule TO.

**Item 10. Financial Statements.**

(a) Pursuant to Instruction 2 to Item 10 of Schedule TO, the Company believes that its financial condition is not material to a Holder's decision whether to exercise its right to require the Company to repurchase all or a portion of its Notes on February 15, 2019 because (i) the consideration to be received by Holders electing to exercise such right will consist solely of cash, (ii) the offer is not subject to any financing condition, (iii) the Company is a public reporting company that files annual, quarterly and current reports, proxy statements and other information with the Securities and Exchange Commission and (iv) the offer applies to all outstanding Notes.

(b) Not applicable.

**Item 11. Additional Information.**

(a) Not applicable.

(b) Not applicable.

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**Item 12. Exhibits.**

**Exhibit Number**

**Description**

(a)(1)	Company Repurchase Notice to Holders of 4.00% Convertible Senior Notes due 2027, dated January 17, 2019.
(d)(1)	Indenture, dated as of February 8, 2007, between Meritor, Inc., an Indiana corporation formerly known as ArvinMeritor, Inc., and The Bank of New York Mellon Trust Company, N.A., as successor to The Bank of New York Trust Company, N.A., as trustee, filed as Exhibit 4-a to the Company's Quarterly Report on Form 10-Q for the fiscal quarter ended April 1, 2007, is incorporated herein by reference.

**Item 13. Information Required by Schedule 13E-3.**

Not applicable.

2

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**SIGNATURE**

After due inquiry and to the best of my knowledge and belief, I certify that the information set forth in this statement is true, complete and correct.

Date: January 17, 2019

MERITOR, INC.

By:

/s/ April Miller Boise

Name:

April Miller Boise

Title:

Senior Vice President, Chief Legal  
Officer and Corporate Secretary

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**EXHIBIT INDEX**

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