

INNOSPEC INC.  
Form 10-Q  
November 13, 2008  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
**WASHINGTON D.C. 20549**

**FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF**  
**THE SECURITIES EXCHANGE ACT OF 1934**

**For the quarterly period ended September 30, 2008**

**Commission file number 1-13879**

**INNOSPEC INC.**

**(Exact name of registrant as specified in its charter)**

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**DELAWARE**  
(State or other jurisdiction of

**98-0181725**  
(IRS Employer

incorporation or organization)

Identification No.)

**Innospec Manufacturing Park**

**Oil Sites Road**

**Ellesmere Port**

**Cheshire**

**United Kingdom**  
(Address of principal executive offices)

**CH65 4EY**  
(Zip Code)

**Registrant's telephone number, including area code: 011-44-151-355-3611**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer", "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer  (Do not check if a smaller reporting company)

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in rule 12b-2 of the Exchange Act). Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practical date.

**Class**  
Common Stock, par value \$0.01

**Outstanding as of October 31, 2008**  
23,598,116

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**CAUTIONARY STATEMENT RELATIVE TO FORWARD-LOOKING STATEMENTS**

This Form 10-Q contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements include all statements which address operating performance, events or developments that we expect or anticipate will or may occur in the future, including, without limitation, all of the Company's guidance for sales, gross margins, net income, growth potential and other measures of financial performance. Although forward-looking statements are believed by management to be reasonable when made, caution should be exercised not to place undue reliance on such statements because they are subject to certain risks, uncertainties and assumptions. If the risks or uncertainties ever materialize or the assumptions prove incorrect, actual results may differ materially from those expressed or implied by such forward-looking statements and assumptions. Risks, assumptions and uncertainties include, without limitation, changes in the terms of trading with significant customers or the gain or loss thereof, changes in the costs and availability of energy, raw materials, and other inputs, our ability to continue to achieve organic growth in our fuel specialties and active chemicals businesses, our ability to successfully integrate any acquisitions in our non-Octane Additives businesses, the effects of changing government regulations and economic and market conditions, competition and changes in demand and business and legal risks inherent in the Company's activities, including political and economic uncertainty, import and export limitations and market risks related to changes in interest rates and foreign exchange rates, government investigations, material fines or other penalties resulting from the Company's voluntary disclosure to the Office of Foreign Assets Control of the U.S. Department of the Treasury and the Securities and Exchange Commission (SEC), U.S. Department of Justice and United Kingdom Serious Fraud Office investigations into the Company's involvement in the United Nations Oil for Food Program, or other regulatory actions and other risks, uncertainties and assumptions identified in the Company's Annual Report on Form 10-K for the year ended December 31, 2007 and other reports filed with the SEC. The Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

**Table of Contents****PART I FINANCIAL INFORMATION****ITEM 1 Financial Statements****INNOSPEC INC. AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF INCOME**

(Unaudited)

| (in millions except share and per share data)                | Three Months Ended<br>September 30 |          | Nine Months Ended<br>September 30 |          |
|--|------------------------------------|----------|-----------------------------------|----------|
|  | 2008                               | 2007     | 2008                              | 2007     |
| Net sales (Note 2)   | \$ 158.5                           | \$ 143.0 | \$ 472.5                          | \$ 429.7 |
| Cost of goods sold   | (115.1)                            | (97.4)   | (336.3)                           | (286.6)  |
| Gross profit (Note 2)  | 43.4                               | 45.6     | 136.2                             | 143.1    |
| Operating expenses   |                                    |          |                                   |          |
| Selling, general and administrative                          | (31.7)                             | (23.8)   | (92.6)                            | (73.3)   |
| Research and development                                     | (3.5)                              | (3.3)    | (11.1)                            | (9.9)    |
| Restructuring charge   | (0.3)                              | (0.9)    | (1.9)                             | (2.9)    |
| Amortization of intangible assets (Note 4)                   | (2.1)                              | (4.6)    | (6.2)                             | (12.3)   |
| Impairment of Octane Additives business goodwill (Note 5)    | (1.1)                              | (2.4)    | (3.2)                             | (10.1)   |
| Profit on disposal   |                                    |          | 0.4                               |          |
|  | (38.7)                             | (35.0)   | (114.6)                           | (108.5)  |
| Operating income (Note 2)                                    | 4.7                                | 10.6     | 21.6                              | 34.6     |
| Other net (expense)/income                                   | (5.0)                              | 1.4      | (5.8)                             | 3.0      |
| Interest expense   | (1.6)                              | (2.7)    | (4.9)                             | (7.0)    |
| Interest income  | 0.2                                | 0.4      | 0.9                               | 2.0      |
| (Loss)/income before income taxes and minority interest      | (1.7)                              | 9.7      | 11.8                              | 32.6     |
| Minority interest  |                                    | (0.1)    |                                   | (0.1)    |
| (Loss)/income before income taxes                            | (1.7)                              | 9.6      | 11.8                              | 32.5     |
| Income taxes (Note 6)  | 1.1                                | (4.0)    | (4.3)                             | (14.1)   |
| Net (loss)/income  | \$ (0.6)                           | \$ 5.6   | \$ 7.5                            | \$ 18.4  |
| (Loss)/earnings per share (Note 7):                          |                                    |          |                                   |          |
| Basic  | \$ (0.03)                          | \$ 0.23  | \$ 0.32                           | \$ 0.77  |
| Diluted  | \$ (0.03)                          | \$ 0.23  | \$ 0.31                           | \$ 0.74  |
| Weighted average shares outstanding (in thousands) (Note 7): |                                    |          |                                   |          |
| Basic  | 23,596                             | 24,007   | 23,594                            | 23,935   |
| Diluted  | 23,596                             | 24,646   | 24,211                            | 24,803   |
| Dividend declared per common share (Note 8):                 | \$ 0.05                            | \$ 0.045 | \$ 0.10                           | \$ 0.09  |

The accompanying footnotes are an integral part of these unaudited interim consolidated financial statements.



**Table of Contents****INNOSPEC INC. AND SUBSIDIARIES****CONSOLIDATED BALANCE SHEETS**

| (in millions, except per share data)                                  | September 30<br>2008<br>(Unaudited) | December 31<br>2007 |
|---|-------------------------------------|---------------------|
| <b>Assets</b>   |                                     |                     |
| Current assets  |                                     |                     |
| Cash and cash equivalents   | \$ 15.2                             | \$ 24.3             |
| Accounts receivable (less allowance of \$2.6 and \$2.0, respectively) | 90.6                                | 94.2                |
| Inventories   |                                     |                     |
| Finished goods  | 107.0                               | 100.4               |
| Work in progress  | 10.9                                | 12.6                |
| Raw materials   | 34.4                                | 19.6                |
| Total inventories   | 152.3                               | 132.6               |
| Prepaid expenses  | 4.8                                 | 5.0                 |
| Prepaid income taxes  | 9.1                                 |                     |
| Total current assets  | 272.0                               | 256.1               |
| Property, plant and equipment   | 118.3                               | 119.4               |
| Less accumulated depreciation   | (60.8)                              | (53.2)              |
| Net property, plant and equipment                                     | 57.5                                | 66.2                |
| Goodwill Octane Additives (Note 5)                                    | 9.5                                 | 12.7                |
| Goodwill Other (Note 5)   | 139.2                               | 139.1               |
| Intangible assets (Note 4)  | 29.4                                | 41.9                |
| Pension asset (Note 3)  | 38.2                                | 34.8                |
| Deferred finance costs  | 0.4                                 | 0.3                 |
| Total assets  | \$ 546.2                            | \$ 551.1            |

The accompanying footnotes are an integral part of these unaudited interim consolidated financial statements.

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**INNOSPEC INC. AND SUBSIDIARIES**  
**CONSOLIDATED BALANCE SHEETS (CONTINUED)**

| (in millions, except per share data)   | September 30<br>2008<br>(Unaudited) | December 31<br>2007 |
|--|-------------------------------------|---------------------|
| <b>Liabilities and Stockholders' Equity</b>  |                                     |                     |
| Current liabilities  |                                     |                     |
| Accounts payable   | \$ 54.6                             | \$ 50.9             |
| Dividend payable   | 1.2                                 |                     |
| Accrued liabilities  | 57.8                                | 65.7                |
| Accrued income taxes   |                                     | 6.9                 |
| Short-term borrowing (Note 9)  | 92.0                                | 20.0                |
| Current portion of plant closure provisions (Note 10)                                  | 4.6                                 | 4.4                 |
| Current portion of unrecognized tax benefits (Note 6)                                  | 8.7                                 | 12.6                |
| Current portion of deferred income   | 0.1                                 | 0.1                 |
| Current portion of deferred income taxes   | 0.7                                 | 0.1                 |
| <b>Total current liabilities</b>   | <b>219.7</b>                        | <b>160.7</b>        |
| Long-term debt, net of current portion (Note 9)  |                                     | 61.0                |
| Plant closure provisions, net of current portion (Note 10)                             | 21.9                                | 22.4                |
| Unrecognized tax benefits, net of current portion (Note 6)                             | 31.2                                | 27.4                |
| Deferred income taxes, net of current portion  | 4.3                                 | 7.3                 |
| Other non-current liabilities  | 0.1                                 |                     |
| Deferred income, net of current portion  | 0.8                                 | 0.8                 |
| Minority interest  | 0.1                                 |                     |
| Commitments and contingencies (Note 11)  |                                     |                     |
| <b>Stockholders' Equity</b>  |                                     |                     |
| Common stock, \$0.01 par value, authorized 40,000,000 shares, issued 29,554,500 shares | 0.3                                 | 0.3                 |
| Additional paid-in capital   | 280.5                               | 280.6               |
| Treasury stock (5,956,384 and 5,777,417 shares at cost, respectively)                  | (64.9)                              | (58.2)              |
| Retained earnings  | 126.6                               | 121.5               |
| Accumulated other comprehensive income   | (74.4)                              | (72.7)              |
| <b>Total stockholders' equity</b>  | <b>268.1</b>                        | <b>271.5</b>        |
| <b>Total liabilities and stockholders' equity</b>                                      | <b>\$ 546.2</b>                     | <b>\$ 551.1</b>     |

The accompanying footnotes are an integral part of these unaudited interim consolidated financial statements.



**Table of Contents****INNOSPEC INC. AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF CASH FLOWS**

(Unaudited)

| (in millions)   | Nine Months Ended<br>September 30 |                |
|---|-----------------------------------|----------------|
|   | 2008                              | 2007           |
| <b>Cash Flows from Operating Activities</b>                                       |                                   |                |
| Net income  | \$ 7.5                            | \$ 18.4        |
| Adjustments to reconcile net income to net cash provided by operating activities: |                                   |                |
| Depreciation and amortization   | 18.1                              | 23.0           |
| Impairment of Octane Additives business goodwill (Note 5)                         | 3.2                               | 10.1           |
| Deferred income taxes   | (2.3)                             | (0.2)          |
| (Profit)/loss on disposal of property, plant and equipment                        | (0.4)                             |                |
| Non-cash intangible asset other adjustments                                       | 6.3                               |                |
| Changes in working capital:   |                                   |                |
| Accounts receivable and prepaid expenses  | 2.8                               | (4.9)          |
| Inventories   | (21.5)                            | (17.2)         |
| Accounts payable and accrued liabilities  | 0.7                               | (0.8)          |
| Excess tax benefit from stock based payment arrangements                          | (3.3)                             |                |
| Income taxes and other current liabilities  | (15.9)                            | (3.8)          |
| Movement on plant closure provisions  | (0.3)                             |                |
| Movement on pension asset/(liability)   | (3.8)                             | (1.8)          |
| Stock option compensation charge  | 3.1                               | 1.7            |
| Movement on other non-current liabilities   | (3.5)                             | 0.1            |
| Movement on deferred income   |                                   | (2.3)          |
| Net cash (used in)/provided by operating activities                               | (9.3)                             | 22.3           |
| <b>Cash Flows from Investing Activities</b>                                       |                                   |                |
| Capital expenditures  | (6.8)                             | (8.6)          |
| Proceeds on disposal of property, plant and equipment                             | 1.3                               |                |
| Acquisition of intangible asset   |                                   | (28.4)         |
| Net cash (used in) investing activities   | (5.5)                             | (37.0)         |
| <b>Cash Flows from Financing Activities</b>                                       |                                   |                |
| Net receipt/(repayment) of revolving credit facility                              | 31.0                              | (30.0)         |
| Repayment of term loan  | (20.0)                            | (15.0)         |
| Payments on capital leases  |                                   | (0.1)          |
| Refinancing costs   | (0.4)                             |                |
| Dividend paid   | (1.2)                             | (1.1)          |
| Excess tax benefit from stock based payment arrangements                          | 3.3                               |                |
| Issue of treasury stock   | 1.9                               | 3.9            |
| Repurchase of common stock  | (10.5)                            | (17.4)         |
| Net cash provided by/(used in) financing activities                               | 4.1                               | (59.7)         |
| Effect of exchange rate changes on cash   | 1.6                               | 0.8            |
| Net change in cash and cash equivalents   | (9.1)                             | (73.6)         |
| Cash and cash equivalents at beginning of period                                  | 24.3                              | 101.9          |
| <b>Cash and cash equivalents at end of period</b>                                 | <b>\$ 15.2</b>                    | <b>\$ 28.3</b> |

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Amortization of deferred finance costs of \$0.3m (2007 \$0.9m) are included in depreciation and amortization in the cash flow statement but in interest in the income statement.

The accompanying footnotes are an integral part of these unaudited interim consolidated financial statements.

**Table of Contents****INNOSPEC INC. AND SUBSIDIARIES****CONSOLIDATED STATEMENT OF STOCKHOLDERS EQUITY**

(Unaudited)

| (in millions)                    | Common<br>Stock | Additional<br>Paid-In<br>Capital | Treasury<br>Stock | Retained<br>Earnings | Accumulated<br>Other<br>Comprehensive<br>Loss | Total<br>Stockholders<br>Equity |
|----------------------------------|-----------------|----------------------------------|-------------------|----------------------|---|---------------------------------|
| Balance at December 31, 2007     | \$ 0.3          | \$ 280.6                         | \$ (58.2)         | \$ 121.5             | \$ (72.7)                                     | \$ 271.5                        |
| Net income                       |                 |                                  |                   | 7.5                  |   | 7.5                             |
| Dividend (\$0.10 per share)      |                 |                                  |                   | (2.4)                |   | (2.4)                           |
| Derivatives (1)                  |                 |                                  |                   |                      | 4.9   | 4.9                             |
| Net CTA change (2)               |                 |                                  |                   |                      | (6.6)   | (6.6)                           |
| Treasury stock re-issued         |                 | (0.4)                            | 3.8               |                      |   | 3.4                             |
| Treasury stock repurchased       |                 |                                  | (10.5)            |                      |   | (10.5)                          |
| Stock option compensation charge |                 | 0.3                              |                   |                      |   | 0.3                             |
| Balance at September 30, 2008    | \$ 0.3          | \$ 280.5                         | \$ (64.9)         | \$ 126.6             | \$ (74.4)                                     | \$ 268.1                        |

- (1) Changes in unrealized gains/(losses) on derivative instruments, net of tax.  
(2) Changes in cumulative translation adjustment.

**CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**

(Unaudited)

| (in millions)   | Three Months Ended<br>September 30 |        | Nine Months Ended<br>September 30 |         |
|---|------------------------------------|--------|-----------------------------------|---------|
|   | 2008                               | 2007   | 2008                              | 2007    |
| Net (loss)/income for the period  | \$ (0.6)                           | \$ 5.6 | \$ 7.5                            | \$ 18.4 |
| Changes in cumulative translation adjustment  | (8.0)                              | 2.3    | (6.6)                             | 3.9     |
| Unrealized gains/(losses) on derivative instruments, net of tax                                   | 5.2                                | (0.2)  | 4.9                               | (0.2)   |
| Amortization of net actuarial losses, net of tax of \$0.2 million and \$0.5 million, respectively |                                    | 0.3    |                                   | 1.0     |
| Total comprehensive (loss)/income   | \$ (3.4)                           | \$ 8.0 | \$ 5.8                            | \$ 23.1 |

The accompanying footnotes are an integral part of these unaudited interim consolidated financial statements.

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**INNOSPEC INC. AND SUBSIDIARIES**

**NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL STATEMENTS**

***NOTE 1 BASIS OF PRESENTATION***

The accompanying unaudited interim consolidated financial statements have been prepared in accordance with generally accepted accounting principles in the United States of America for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all the information and footnotes necessary for a comprehensive presentation of financial position, results of operations and cash flows. Certain revisions have been made to prior year components of cash flows from financing activities in the consolidated statements of cash flows to conform to current year classifications. This change in presentation did not result in a change to net cash provided by/(used in) financing activities.

It is our opinion, however, that all material adjustments have been made which are necessary for the financial statements to be fairly stated. These financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in the Company's Annual Report on Form 10-K filed on February 25, 2008.

The results for the interim period are not necessarily indicative of the results to be expected for the full year.

When we use the terms the Corporation, Company, Registrant, we, us and our, unless otherwise indicated or the context otherwise requires, we are referring to Innospec Inc. and its consolidated subsidiaries (Innospec).

***NOTE 2 SEGMENTAL REPORTING***

Innospec divides its business into three distinct segments for both management and reporting purposes: Fuel Specialties, Active Chemicals and Octane Additives. The Fuel Specialties and Active Chemicals businesses both operate in markets where we actively seek growth opportunities albeit their end customers are different. The Octane Additives business, although still profitable, is characterized by substantial declining demand.

On June 23, 2008 the Company announced a further streamlining of its business into a unified, sales-led global business focused on rapidly meeting customers' needs anywhere in the world. The Company is moving to an integrated regional model running its growth businesses as one streamlined business operating across three geographical regions: Americas, EMEA (i.e. Europe, Middle East and Africa), and Asia-Pacific (i.e. ASPAC).

**Table of Contents****INNOSPEC INC. AND SUBSIDIARIES****NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The Company evaluates the performance of its segments based on operating income. The following table analyzes sales and other financial information by the Company's reportable segments:

| (in millions)   | Three Months Ended<br>September 30 |          | Nine Months Ended<br>September 30 |          |
|---|------------------------------------|----------|-----------------------------------|----------|
|   | 2008                               | 2007     | 2008                              | 2007     |
| <b>Net sales</b>  |                                    |          |                                   |          |
| Fuel Specialties  | \$ 114.2                           | \$ 93.8  | \$ 323.1                          | \$ 265.6 |
| Active Chemicals  | 37.0                               | 33.0     | 110.4                             | 101.0    |
| Octane Additives  | 7.3                                | 16.2     | 39.0                              | 63.1     |
|   | \$ 158.5                           | \$ 143.0 | \$ 472.5                          | \$ 429.7 |
| <b>Gross profit</b>                                     |                                    |          |                                   |          |
| Fuel Specialties  | \$ 35.6                            | \$ 31.5  | \$ 107.3                          | \$ 90.4  |
| Active Chemicals  | 4.1                                | 5.9      | 10.9                              | 19.1     |
| Octane Additives  | 3.7                                | 8.2      | 18.0                              | 33.6     |
|   | \$ 43.4                            | \$ 45.6  | \$ 136.2                          | \$ 143.1 |
| <b>Operating income</b>                                 |                                    |          |                                   |          |
| Fuel Specialties  | \$ 19.2                            | \$ 16.3  | \$ 58.0                           | \$ 45.0  |
| Active Chemicals  | (0.3)                              | 1.5      | (2.6)                             | 5.1      |
| Octane Additives  | (7.3)                              | 2.3      | (6.8)                             | 16.7     |
| FAS 158/87 pension (charge)                             | (0.6)                              | (1.1)    | (1.8)                             | (3.4)    |
| Corporate costs   | (4.9)                              | (5.1)    | (20.5)                            | (15.8)   |
|   | 6.1                                | 13.9     | 26.3                              | 47.6     |
| Restructuring charge                                    | (0.3)                              | (0.9)    | (1.9)                             | (2.9)    |
| Impairment of Octane Additives business goodwill        | (1.1)                              | (2.4)    | (3.2)                             | (10.1)   |
| Profit on disposal                                      |                                    |          | 0.4                               |          |
| Total operating income                                  | 4.7                                | 10.6     | 21.6                              | 34.6     |
| Other net (expense)/income                              | (5.0)                              | 1.4      | (5.8)                             | 3.0      |
| Interest expense  | (1.6)                              | (2.7)    | (4.9)                             | (7.0)    |
| Interest income   | 0.2                                | 0.4      | 0.9                               | 2.0      |
| (Loss)/income before income taxes and minority interest | \$ (1.7)                           | \$ 9.7   | \$ 11.8                           | \$ 32.6  |

Corporate costs for the nine months ended September 30, 2008 include the expensing of \$3.9 million of advisory and financing costs related to two large potential acquisitions that the Company is now not pursuing.

**Table of Contents****INNOSPEC INC. AND SUBSIDIARIES****NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The following table presents a summary of the depreciation and amortization charges incurred by the Company's reportable segments:

| (in millions)       | Three Months Ended<br>September 30 |        | Nine Months Ended<br>September 30 |         |
|---------------------|------------------------------------|--------|-----------------------------------|---------|
|                     | 2008                               | 2007   | 2008                              | 2007    |
| <b>Depreciation</b> |                                    |        |                                   |         |
| Fuel Specialties    | \$ 1.0                             | \$ 0.5 | \$ 2.3                            | \$ 1.5  |
| Active Chemicals    | 1.1                                | 1.3    | 3.7                               | 3.4     |
| Octane Additives    | 1.3                                | 0.8    | 3.0                               | 2.4     |
| Corporate           | 1.0                                | 0.8    | 2.6                               | 2.5     |
|                     | \$ 4.4                             | \$ 3.4 | \$ 11.6                           | \$ 9.8  |
| <b>Amortization</b> |                                    |        |                                   |         |
| Fuel Specialties    | \$ 0.5                             | \$ 0.6 | \$ 1.7                            | \$ 1.5  |
| Active Chemicals    | 0.4                                | 0.3    | 1.1                               | 1.0     |
| Octane Additives    | 1.2                                | 3.7    | 3.4                               | 9.8     |
|                     | \$ 2.1                             | \$ 4.6 | \$ 6.2                            | \$ 12.3 |

**NOTE 3 PENSION PLANS**

The Company maintains a contributory defined benefit pension plan covering a number of its current and former United Kingdom employees. The components of the net periodic cost were as follows:

| (in millions)                                 | Three Months Ended<br>September 30 |          | Nine Months Ended<br>September 30 |          |
|---|------------------------------------|----------|-----------------------------------|----------|
|   | 2008                               | 2007     | 2008                              | 2007     |
| Service cost                                  | \$ (1.4)                           | \$ (1.4) | \$ (4.2)                          | \$ (4.0) |
| Interest cost on projected benefit obligation | (12.2)                             | (11.5)   | (36.6)                            | (34.0)   |
| Expected return on plan assets                | 13.0                               | 12.3     | 39.0                              | 36.1     |
| Amortization of net actuarial losses          |                                    | (0.5)    |                                   | (1.5)    |
|   | \$ (0.6)                           | \$ (1.1) | \$ (1.8)                          | \$ (3.4) |

At September 30, 2008, the Company has a pension asset of \$38.2 million recorded in its balance sheet in accordance with FAS 158.

**NOTE 4 INTANGIBLE ASSETS**

| (in millions)           | Nine Months Ended<br>September 30 |         |
|-------------------------|-----------------------------------|---------|
|                         | 2008                              | 2007    |
| Gross cost at January 1 | \$ 115.3                          | \$ 86.9 |

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|  |         |         |
|--|---------|---------|
| Acquisitions                             |         | 28.4    |
| Other adjustments                        | (6.3)   |         |
| Gross cost at September 30               | 109.0   | 115.3   |
| Accumulated amortization at January 1    | (73.4)  | (56.7)  |
| Amortization charge                      | (6.2)   | (12.3)  |
| Exchange effect                          |         | 0.1     |
| Accumulated amortization at September 30 | (79.6)  | (68.9)  |
| Net book amount at September 30          | \$ 29.4 | \$ 46.4 |

**Table of Contents****INNOSPEC INC. AND SUBSIDIARIES****NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

Other adjustments comprise \$6.3 million of contract related provisions no longer deemed necessary which have been offset against the cost of the related intangible asset.

Ethyl

An intangible asset of \$28.4 million was recognized in the second quarter of 2007 in respect of Ethyl foregoing their entitlement effective April 1, 2007 to a share of the future income stream under the sales and marketing agreements ( TMA's ) to market and sell tetra ethyl lead ( TEL ). The TMA's covered the sale of TEL for use in automotive gasoline and aviation gasoline which we disclose within our Octane Additives business segment and our Fuel Specialties business segment, respectively. We allocated the individual components of the intangible asset attributable to TEL for use in automotive gasoline and aviation gasoline by reference to the forecast future income streams and associated cash flows from those markets which Ethyl would have shared in. No residual value was attributed to the intangible asset. Accordingly, commencing April 1, 2007, the amount attributed to the Octane Additives business segment is being amortized straight-line to December 31, 2010 and the amount attributed to the Fuel Specialties business segment is being amortized straight-line to December 31, 2017. An amortization charge of \$4.2 million was recognized in the first nine months of 2008 (2007 \$2.8 million).

Veritel

An intangible asset of \$60.6 million was recognized in 2001, and amortized straight-line to December 31, 2007, in relation to amounts payable to Veritel Chemicals BV by our Swiss subsidiary pursuant to a marketing agreement effective July 1, 2001. The asset was fully amortized as at December 31, 2007. No amortization was recognized in the first nine months of 2008 (2007 \$7.5 million).

Others

The remaining intangible assets of \$26.3 million relate to those recognized in the acquisition accounting in respect of Finetex (now merged into Innospec Active Chemicals LLC), Innospec Widnes Limited (previously known as Aroma Fine Chemicals Limited) and Innospec Fuel Specialties LLC (previously known as Octel Starreon LLC). These assets are being amortized straight-line over periods of up to 13 years. An amortization charge of \$2.0 million was recognized in the first nine months of 2008 (2007 \$2.0 million).

**NOTE 5 GOODWILL**

| (in millions)                                    | Nine Months Ended<br>September 30 |          |
|--|-----------------------------------|----------|
|  | 2008                              | 2007     |
| Gross cost at January 1                          | \$ 449.9                          | \$ 461.9 |
| Impairment of Octane Additives business goodwill | (3.2)                             | (10.1)   |
| Exchange effect                                  | 0.4                               | 0.2      |
| Gross cost at September 30                       | 447.1                             | 452.0    |
| Accumulated amortization at January 1            | (298.1)                           | (298.1)  |
| Exchange effect                                  | (0.3)                             |          |
| Accumulated amortization at September 30         | (298.4)                           | (298.1)  |
| Net book amount at September 30                  | \$ 148.7                          | \$ 153.9 |
| Octane Additives                                 | \$ 9.5                            | \$ 14.7  |



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|       |          |          |
|-------|----------|----------|
| Other | 139.2    | 139.2    |
|       | \$ 148.7 | \$ 153.9 |

**Table of Contents****INNOSPEC INC. AND SUBSIDIARIES****NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)****Impairment of Octane Additives business goodwill**

Our Octane Additives business is the world's only producer of tetra ethyl lead ( TEL ). The Octane Additives business comprises sales of TEL for use in automotive gasoline and trading in respect of our environmental remediation business. Worldwide use of TEL has declined since 1973 following the enactment of the U.S. Clean Air Act of 1970 and similar legislation in other countries. The trend of countries exiting the leaded gasoline market has resulted in a general rate of decline in volume terms in the last few years of between 10% and 25% per annum.

In light of the continuing decline in the Octane Additives market globally, as the Company makes sales of Octane Additives in each quarter, the remaining sales and corresponding cash flows that can be derived from the Octane Additives business are reduced, and accordingly the fair value of the Octane Additives reporting unit is reduced. As a result the Company determined that quarterly impairment reviews be performed from January 1, 2004 and any impairment charge arising be recognized in the relevant quarter. Given the quantum and predictability of the remaining future cash flows from the Octane Additives business the Company expects goodwill impairment charges to be recognized in the income statement on an approximate straight-line basis to December 31, 2010.

**NOTE 6 TAXATION**

On January 1, 2007, the Company adopted FASB Interpretation No 48, *Accounting for Uncertainty in Income Taxes* ( FIN 48 ). FIN 48 prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return.

On adoption of FIN 48, the Company recognized an increase in its liability for unrecognized tax benefits of \$3.1 million which was accounted for as an adjustment to opening retained earnings. A roll-forward of unrecognized tax benefits and associated accrued interest and penalties is as follows:

| (in millions)                                | Interest and<br>penalties | Unrecognized<br>tax benefits | Total   |
|--|---------------------------|------------------------------|---------|
| Opening balance at January 1, 2008           | \$ 3.8                    | \$ 36.2                      | \$ 40.0 |
| Additions for tax positions of prior periods | 0.7                       | 3.2                          | 3.9     |
| Settlements                                  | (0.5)                     | (3.5)                        | (4.0)   |
| Closing balance at September 30, 2008        | 4.0                       | 35.9                         | 39.9    |
| Current                                      | (1.7)                     | (7.0)                        | (8.7)   |
| Non-current                                  | \$ 2.3                    | \$ 28.9                      | \$ 31.2 |

All of the \$39.9 million of unrecognized tax benefits would impact our effective tax rate if recognized.

We recognize accrued interest and penalties associated with uncertain tax positions as part of income taxes in our consolidated statements of income.

The Company or one of its subsidiaries files income tax returns in the U.S. federal jurisdiction, and various state and foreign jurisdictions. As at September 30, 2008, the Company's subsidiaries in France and the United Kingdom are subject to tax authority investigations into their respective transfer pricing policies. The Company does not anticipate that adjustments arising out of these investigations would result in a material change to its financial position as at September 30, 2008.

The Company and its U.S. subsidiaries remain open to examination by the IRS for years 1998 onwards due to the net operating losses in the period 1998 to 2002, although no examination is currently underway. The



**Table of Contents****INNOSPEC INC. AND SUBSIDIARIES****NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

Company's subsidiaries in other major tax jurisdictions are open to examination including France (2005 onwards), Germany (2002 onwards), Switzerland (2005 onwards) and the United Kingdom (2002 onwards). We are currently under examination in various foreign jurisdictions.

**NOTE 7 (LOSS)/EARNINGS PER SHARE**

Basic (loss)/earnings per share is based on the weighted average number of common shares outstanding during the period. Diluted (loss)/earnings per share includes the effect of options that are dilutive and outstanding during the period. Per share amounts are computed as follows:

|   | <b>Three Months Ended<br/>September 30</b> |                | <b>Nine Months Ended<br/>September 30</b> |                |
|---|--|----------------|---|----------------|
|   | <b>2008</b>                                | <b>2007</b>    | <b>2008</b>                               | <b>2007</b>    |
| <b>Numerator (millions of dollars):</b>             |  |                |   |                |
| Net (loss)/ income available to common stockholders | \$ (0.6)                                   | \$ 5.6         | \$ 7.5                                    | \$ 18.4        |
| <b>Denominator (in thousands):</b>                  |  |                |   |                |
| Weighted average common shares outstanding          | 23,596                                     | 24,007         | 23,594                                    | 23,935         |
| Dilutive effect of stock options and awards         |  | 639            | 617                                       | 868            |
| Denominator for diluted (loss)/earnings per share   | 23,596                                     | 24,646         | 24,211                                    | 24,803         |
| <b>Net (loss)/income per share, basic:</b>          | <b>\$ (0.03)</b>                           | <b>\$ 0.23</b> | <b>\$ 0.32</b>                            | <b>\$ 0.77</b> |
| <b>Net (loss)/income per share, diluted:</b>        | <b>\$ (0.03)</b>                           | <b>\$ 0.23</b> | <b>\$ 0.31</b>                            | <b>\$ 0.74</b> |

In the three and nine months ended September 30, 2008, respectively, the average number of anti-dilutive options excluded from the calculation of diluted (loss)/earnings per share were 92,588 and 60,519, respectively (2007 28,366 and 14,183, respectively).

**NOTE 8 STOCKHOLDERS EQUITY AND SHARE BASED COMPENSATION PLANS**

At September 30, 2008, the Company had authorized common stock of 40,000,000 shares (December 31, 2007 40,000,000). Issued shares at September 30, 2008, were 29,554,500 (December 31, 2007 29,554,500) and treasury stock amounted to 5,956,384 shares (December 31, 2007 5,777,417).

On February 22, 2008 the Company announced that its Board of Directors had declared a semi-annual dividend of 5 cents per share payable on April 4, 2008 to stockholders of record as of March 14, 2008.

On August 14, 2008, the Company announced that its Board of Directors had declared a semi-annual dividend of 5 cents per share payable on October 6, 2008 to stockholders of record as of September 1, 2008.

The Company has five stock option plans, four of which expired by their respective terms in May 2008 at the end of their 10 year life. The Company submitted new plans for stockholder approval to replace those that expired and requested approval to reserve common stock for issuance under each of those plans. Two of these plans provide for the grant of stock options to key employees and one provides for the grant of stock options to non-employee directors. The fourth plan is a savings plan which provides for the grant of stock options to all Company employees provided they commit to make regular savings over a pre-defined period which can then be used to purchase common stock upon vesting of the options. Under the new plans vesting periods range from 27 months to 6 years and in all cases stock options granted expire within 10 years of the date of grant. All grants are at the sole discretion of the Compensation Committee of the Board of Directors. Grants may be

priced at market

**Table of Contents****INNOSPEC INC. AND SUBSIDIARIES****NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

value or at a premium or discount. The fifth plan provides for the grant of stock options to key executives on a matching basis provided they use a proportion of their annual bonus to purchase common stock in the Company on the open market. All four of the plans submitted for stockholder approval were approved at the Company's Annual Meeting of Stockholders on May 6, 2008. The aggregate number of shares of common stock reserved for issuance which can be granted under all five plans is 1,790,000.

Under the rules of the plans which expired in May 2008 no further stock options will be granted and un-awarded shares of common stock previously allocated to these plans cannot be used for further grants. Stock options granted under the plans prior to the expiration date of the plan expire within 10 years of the date of grant.

The fair value of options is calculated using the Black-Scholes model. In some cases certain performance related options are dependent upon external factors such as the Company's share price. The fair value of these options is calculated using a Monte Carlo model.

The following assumptions were used to determine the fair value of options calculated using the Black-Scholes model:

|                         | 2008    | 2007    |
|-------------------------|---------|---------|
| Dividend yield          | 0.8%    | 0.3%    |
| Expected life           | 4 years | 4 years |
| Volatility              | 54.9%   | 43.5%   |
| Risk free interest rate | 2.28%   | 4.47%   |

The following table summarizes the transactions of the Company's stock option plans for the three and nine months ended September 30, 2008:

|                                   | Number<br>of<br>Shares | Weighted<br>Average<br>Exercise<br>Price | Weighted<br>Average<br>Fair<br>Value |
|-----------------------------------|------------------------|--|--------------------------------------|
| Outstanding at July 1, 2008       | 995,320                | \$ 3.46                                  |                                      |
| Grants at discount                | 4,076                  | \$                                       | \$ 21.62                             |
| Grants at market value            | 2,000                  | \$ 22.08                                 | \$ 8.96                              |
| Exercised                         | (5,539)                | \$ 8.90                                  |                                      |
| Forfeitures                       | (9,990)                | \$                                       |                                      |
| Expired                           | (600)                  | \$ 22.57                                 |                                      |
| Outstanding at September 30, 2008 | 985,267                | \$ 3.48                                  |                                      |

|                                | Number<br>of<br>Shares | Weighted<br>Average<br>Exercise<br>Price | Weighted<br>Average<br>Fair<br>Value |
|--------------------------------|------------------------|--|--------------------------------------|
| Outstanding at January 1, 2008 | 1,104,893              | \$ 3.56                                  |                                      |
| Grants at discount             | 178,923                | \$                                       | \$ 14.46                             |
| Grants at market value         | 66,472                 | \$ 20.29                                 | \$ 7.81                              |
| Exercised                      | (349,830)              | \$ 5.28                                  |                                      |
| Forfeitures                    | (14,360)               | \$                                       |                                      |
| Expired                        | (831)                  | \$ 18.58                                 |                                      |

Outstanding at September 30, 2008

985,267 \$ 3.48

**Table of Contents****INNOSPEC INC. AND SUBSIDIARIES****NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The following table summarizes information about options outstanding at September 30, 2008:

| Range of<br>Exercise<br>Price | Number<br>outstanding<br>at<br>September 30,<br>2008 | Weighted<br>Average<br>Remaining<br>Life in<br>Years | Weighted<br>Average<br>Exercise<br>Price | Number<br>Exercisable<br>and fully<br>vested at<br>September 30,<br>2008 | Weighted<br>Average<br>Remaining<br>Life in<br>Years | Weighted<br>Average<br>Exercise<br>Price |
|-------------------------------|--|--|--|--|--|--|
| \$ 0 - \$5                    | 747,581  | 6.97   | \$ 0.14                                  | 64,226   | 3.85   | \$ 1.68                                  |
| \$ 5 - \$10                   | 141,048  | 4.35   | \$ 8.42                                  | 91,296   | 2.70   | \$ 7.57                                  |
| \$10 - \$15                   | 2,300  | 5.62   | \$ 11.50                                 | 2,300  | 5.62   | \$ 11.50                                 |
| \$20 - \$25                   | 66,472   | 9.40   | \$ 20.29                                 |  |  | \$                                       |
| \$25 - \$30                   | 27,866   | 8.40   | \$ 27.09                                 |  |  | \$                                       |
|                               | 985,267  |  |  | 157,822  |  |  |

The aggregate intrinsic value of fully vested stock options is \$0.4 million. Of the 157,822 stock options that are exercisable, 30,460 have performance conditions attached. The total compensation cost for the first nine months of 2008 was \$3.1 million (2007 \$1.7 million). The total compensation cost related to nonvested stock options not yet recognized at September 30, 2008 is \$7.2 million and this cost is expected to be recognized over the weighted-average period of 2.38 years.

We have not modified any stock option awards in 2008 or 2007. The total intrinsic value of options exercised in the first nine months of 2008 was \$1.3 million (2007 \$1.8 million). The amount of cash received from the exercise of stock option awards in the first nine months of 2008 was \$1.9 million (2007 \$3.9 million). The Company's policy is to issue shares from Treasury stock to holders of stock options who exercise those options. During the first nine months of 2008 the new total fair value of shares vested was \$1.2 million (2007 \$2.2 million).

The total options vested in the first nine months of 2008 were 264,588 (2007 351,844).

An additional long term incentive plan designed to reward selected executives for delivering exceptional performance was recommended by the Compensation Committee, working with its advisors, and approved by the Board of Directors. Under this plan a discretionary bonus will be payable to eligible executives if the Innospec share performance out-performs that of competitors, as measured by the Russell 2000 Index, by a minimum of 10% over the three years from January 2008 to December 2010. The amount of bonus which can be earned will be a set cash amount for each one percentage point of out-performance. The maximum bonus under this plan, of \$12 million in respect of the current participants, will be payable for an out-performance versus the Russell 2000 Index of 30%. No bonus is payable under this plan if the Innospec share price does not out-perform the Russell 2000 Index by more than 10% over the three year period. The fair value of these liability cash-settled stock appreciation rights is calculated on a quarterly basis using a Monte Carlo model. A corresponding compensation charge and liability of \$0.4 million was recognized in the first nine months of 2008.



**Table of Contents****INNOSPEC INC. AND SUBSIDIARIES****NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)****NOTE 9 DEBT**

Long-term debt consists of the following:

| (in millions)        | September 30<br>2008 | December 31<br>2007 |
|----------------------|----------------------|---------------------|
| Senior term loan     | \$ 55.0              | \$ 75.0             |
| Revolving credit     | 37.0                 | 6.0                 |
|                      | 92.0                 | 81.0                |
| Less current portion | (92.0)               | (20.0)              |
|                      | \$                   | \$ 61.0             |

On December 13, 2005 the Company entered into an agreement with a syndicate of banks for a new term loan of \$100 million repayable over three and one half years. Of this term loan \$10 million, \$15 million and \$20 million was repaid on July 31, 2006, January 31, 2007, and January 31, 2008, respectively. A final repayment of \$55 million is due on June 12, 2009. An additional revolving credit facility was also agreed which will expire on June 12, 2009. This revolving credit facility was initially \$67.1 million but was then increased by \$32.9 million to \$100 million on June 12, 2006 when The Royal Bank of Scotland PLC and National Australia Bank Limited joined the syndicate of lending banks. There was \$92.0 million outstanding under this finance facility at September 30, 2008.

The finance facility contains terms which, if breached, would result in the loan becoming repayable on demand. It requires, among other matters, compliance with two financial covenant ratios. These ratios are (1) the ratio of net debt to EBITDA and (2) the ratio of net interest to EBITA. EBITDA and EBITA are non U.S. GAAP measures of liquidity defined in the finance facility. In the event that the ratio of net debt to EBITDA exceeds 2.0 then in addition to these covenants, the finance facility also requires a look forward test and an additional financial covenant ratio in the form of net operating cash flow before finance costs to scheduled debt amortization and interest costs. This look forward test was not applicable to the Company throughout the period to September 30, 2008 due to such ratio not being exceeded.

Management believes that the Company has not breached these covenants throughout the period to September 30, 2008. The finance facility is secured by a number of fixed and floating charges over certain assets of the Company and its subsidiaries.

No assets held under capital leases were capitalized during the first nine months of 2008 and 2007. Capital repayments were made during the first nine months of 2008 and 2007 of \$nil and \$0.1 million, respectively.

The following table presents the projected annual maturities for the next four years after September 30, 2008:

| (in millions) | Term loan | Revolving<br>credit<br>facility | Total   |
|---------------|-----------|---------------------------------|---------|
| 2008          | \$        | \$                              | \$      |
| 2009          | 55.0      | 37.0                            | 92.0    |
| 2010          |           |                                 |         |
| 2011          |           |                                 |         |
|               | \$ 55.0   | \$ 37.0                         | \$ 92.0 |



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## INNOSPEC INC. AND SUBSIDIARIES

## NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)

The Company expects to need to refinance some of the existing debt before the end of this current finance facility. The Company has commenced discussions, in the fourth quarter of 2008, with its current syndicate of lending banks regarding a new finance facility. Due to the recent disruptions in the credit and global financial markets the availability of funds may be limited and we, and third parties with whom we do business, may incur increased costs associated with securing financing. Should the Company be unable to secure financing on satisfactory terms this may adversely impact continuing operations.

**NOTE 10 PLANT CLOSURE PROVISIONS**

The liability for estimated closure costs of Innospec's Octane Additives manufacturing facilities includes costs for personnel reductions (severance), decontamination and environmental remediation activities (remediation) when demand for TEL diminishes. Severance provisions have also been made in relation to the Fuel Specialties and Active Chemicals businesses.

Movements in the provisions are summarized as follows:

| (in millions)           | Q3 YTD 2008 |                        |             |         | Q3 YTD        |
|-------------------------|-------------|------------------------|-------------|---------|---------------|
|                         | Severance   | Other<br>Restructuring | Remediation | Total   | 2007<br>Total |
| Total at January 1      | \$ 2.4      | \$ 0.6                 | \$ 23.8     | \$ 26.8 | \$ 27.8       |
| Charge for the period   | 0.7         | 1.2                    | 1.8         | 3.7     | 4.8           |
| Expenditure             | (1.5)       | (1.6)                  | (1.0)       | (4.1)   | (4.8)         |
| Exchange effect         |             |                        | 0.1         | 0.1     | 0.3           |
| Total at September 30   | 1.6         | 0.2                    | 24.7        | 26.5    | 28.1          |
| Due within one year     | (1.5)       | (0.1)                  | (3.0)       | (4.6)   | (5.5)         |
| Balance at September 30 | \$ 0.1      | \$ 0.1                 | \$ 21.7     | \$ 21.9 | \$ 22.6       |

Amounts due within one year refer to provisions where expenditure is expected to arise within one year of the balance sheet date. Severance charges are recognized in the income statement as restructuring costs along with other restructuring costs. Remediation costs are recognized in cost of goods sold.

Severance

A charge of \$0.7 million was recognized in respect of a reduction in EMEA (\$0.5 million) and Americas headcount (\$0.2 million).

Other restructuring

The \$1.2 million charge relates to United Kingdom site clearance (\$0.6 million), U.S. site clearance (\$0.3 million) and relocation of our European Headquarters to the Ellesmere Port site (\$0.3 million).

Remediation

The remediation provision represents the fair value of the Company's liability recognized under FAS 143, *Accounting for Asset Retirement Obligations*. The accretion expense recognized under FAS 143 in the first nine months of 2008 was \$1.8 million.



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**INNOSPEC INC. AND SUBSIDIARIES**

**NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The Company records environmental liabilities when they are probable and costs can be estimated reasonably. The Company has to anticipate the program of work required and the associated future costs, and has to comply with environmental legislation in the relevant countries. The Company views the costs of vacating our main United Kingdom site as a contingent liability because there is no present intention to exit the site. The Company has further determined that, due to the uncertain product life of TEL, particularly in the market for aviation gas, there exists such uncertainty as to the timing of such cash flows that it is not possible to estimate these flows sufficiently reliably to recognize a provision.

***NOTE 11 COMMITMENTS AND CONTINGENCIES***

**Oil for Food Program and related investigations**

On February 7, 2006, the Securities and Exchange Commission ( SEC ) notified the Company that it had commenced an investigation to determine whether any violations of law had occurred in connection with certain transactions conducted by or involving the Company, including those conducted by its wholly owned indirect Swiss subsidiary, Alcor Chemie Vertriebs GmbH ( Alcor ), under the United Nations Oil for Food Program ( OFFP ) between June 1, 1999 and December 31, 2003. As part of its investigation, the SEC issued a subpoena requiring the production of certain documents, including documents relating to these transactions, by the Company and Alcor. Upon receipt of the SEC 's notification and initial subpoena, the Company undertook a review of its participation in the OFFP.

On October 10, 2007 and November 1, 2007, the SEC served two additional subpoenas on the Company. These additional subpoenas required the production of documents relating primarily to the OFFP, but also relating to transactions conducted by the Company or its subsidiaries with state owned or state controlled entities between June 1, 1999 and the date of such subpoenas, concerning the use of foreign agents and the possibility of extra-contractual payments to secure business with foreign governmental entities in the context of the Foreign Corrupt Practices Act and other U.S. laws. In a co-ordinated investigation, the Company was also notified by the U.S. Department of Justice ( DOJ ) regarding the possibility of violations of relevant laws within the scope of matters covered by the SEC subpoenas as well as additional preliminary inquiries regarding compliance with anti-trust laws applicable to U.S. and international tetra-ethyl lead markets. The subjects into which the SEC and DOJ have inquired include areas that concern certain former and current executives of the Company, including the current CEO. The Company, and its officers and directors, are cooperating with the SEC and DOJ investigations.

On February 19, 2008, the Board of Directors of the Company formed a committee comprised of the chairmen of the Board, the Audit Committee and the Nominating and Governance Committee, all of whom were independent directors. The chairman of the Nominating and Governance Committee retired as a director of the Company effective May 6, 2008, though his services have been retained in an independent capacity as a member of the committee. Counsel to the Company, providing assistance to the committee has, on behalf of the committee, conducted and will continue to conduct an investigation into the circumstances giving rise to the SEC and DOJ investigations. Counsel reports directly to the committee and assists in connection with communications and interactions with the SEC and DOJ.

On March 5, 2008, a letter was received by the Company from the DOJ in which a request for a wider and more detailed range of documents was made. The Company and its officers and directors intend to continue to co-operate with the SEC and DOJ.

Separately, on May 21, 2008, the United Kingdom 's Serious Fraud Office ( SFO ) notified Innospec Limited, a wholly owned subsidiary of the Company, that it had commenced an investigation into contracts

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**INNOSPEC INC. AND SUBSIDIARIES**

**NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

involving British companies under the OFFP. As part of this investigation, the SFO has asked the Company to produce documents in respect of the Company's participation in the OFFP between January 1, 1996 and December 31, 2003. Following receipt of the SFO's notice the Company has instructed counsel to advise and assist in relation to the investigation and the Company intends to co-operate with the SFO. On October 16, 2008, the Company was notified that the scope of the SFO's investigation would extend to matters relating to overseas agents that are already the subject of the DOJ and SEC investigations.

While the outcome of the OFFP investigations remains uncertain, a number of companies which have been the subject of OFFP investigations have been required to disgorge profits and pay civil fines and penalties, including up to \$30 million in respect of investigations by U.S. regulators. As a result of information discovered in the course of the investigations, we expect that we will be required to disgorge profits and pay fines and penalties relating to the OFFP that could be of similar or greater magnitude.

Also, significant additional disgorgements, penalties and fines could result from the SEC, DOJ and SFO's investigations relating to matters beyond just the OFFP. However, at this time, management is not able to reasonably estimate the aggregate amount of any such disgorgements, fines and penalties.

Because of the uncertainties associated with the ultimate outcome of these investigations and the costs to the Company of responding and participating in them, no assurance can be given that the ultimate costs and sanctions that may be imposed upon us will not have a material adverse effect on our results of operations, financial position and cash flows from operating activities. At December 31, 2007 we had accrued \$3.7 million in respect of probable future legal and other professional expenses and provided no additional accruals in respect of this matter. As part of our continuing commitment to co-operate with the SEC and DOJ and to respond to requests for documents, including the request for documents set out in the DOJ letter dated March 5, 2008, we accrued a further \$6.8 million during the quarter ended March 31, 2008 in respect of probable future legal and other professional expenses. During the quarter ended June 30, 2008, the Company provided no additional accruals in respect of these matters.

Working with the committee of the Board of Directors, counsel to the Company and its other professional advisors, the Company has kept the amount of such provision under review. During the quarter ended September 30, 2008 the Company has accrued an additional \$8.7 million in respect of probable legal and other professional fees and expenses. This additional accrual of \$8.7 million has been made on the basis of the Company's current best estimate of anticipated probable legal and other professional fees and expenses. However, should the underlying assumptions prove incorrect or should any of the DOJ, SEC and/or the SFO alter the scope of the investigations, then the actual costs incurred by the Company could differ materially from current estimates. The provision for probable future legal and other professional fees and expenses amounts to \$8.6 million at September 30, 2008. The Company will keep the amount of such provision under review.

**Bycosin disposal**

*Voluntary disclosure of possible violations of the Cuban Assets Control Regulations to the Office of Foreign Assets Control.* Given the international scope of its operations, the Company is subject to laws of many different jurisdictions, including laws relating to the imposition of restrictions on trade and investment with various entities, persons and countries, some of which laws are conflicting. In 2004 the Company reviewed, as it does periodically, aspects of its operations in respect of such restrictions, and determined to dispose of certain non-core, non-U.S. subsidiaries of Bycosin AB. Bycosin's non-U.S. subsidiaries had been engaged in transactions and activities involving Cuban persons and entities before the acquisition of the Bycosin Group by the Company in June 2001, and such subsidiaries were continuing to engage in such transactions and activities at the time of the disposal of the non-core Fuel Specialties business and related assets in November 2004. On

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**INNOSPEC INC. AND SUBSIDIARIES**

**NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

November 15, 2004, Bycosin AB, a wholly-owned subsidiary of the Company organized under the laws of Sweden (now known as Innospec Sweden AB, the Seller), entered into a Business and Asset Purchase Agreement (the Agreement) with Pesdo Swedcap Holdings AB (the Purchaser), Håkan Byström and others as the Purchaser's guarantors, and Octel Petroleum Specialties Limited (now known as Innospec Fuel Specialties Limited) as the Seller's guarantor, and completed the all-cash transaction contemplated thereby (together with related transactions, the Transaction). The Agreement provided for, among other things: (i) the disposal of certain non-core Fuel Specialties business and related manufacturing and other assets of the Seller; and (ii) the supply and distribution of certain power products to certain geographic regions. The net consideration paid by the Purchaser was approximately US\$2.9 million.

Following completion of the Transaction, the Company made a voluntary disclosure to the U.S. Office of Foreign Assets Control (OFAC) regarding transactions and activities engaged in by certain non-U.S. subsidiaries of the Company. Disclosures, amongst other items, included that the aggregate monetary value of the transactions involving Cuban persons and entities conducted by the Company's non-U.S. subsidiaries since January 1999 was approximately \$26.6 million.

At this time, however, management believes that it would be speculative and potentially misleading for the Company to predict the specific nature or amount of penalties that OFAC might eventually assess against it. While penalties could be assessed on different bases, if OFAC assessed penalties against the Company on a performance of contracts basis, the applicable regulations provide for penalties, in the case of civil violations of the Cuban Assets Control Regulations (31 CFR, Part 515) (CACR), of the lesser of \$65,000 per violation or the value of the contract. Since January 1999, non-U.S. subsidiaries of the Company have entered into 43 contracts with Cuban entities, each of which could be considered a separate violation of the CACR by OFAC. OFAC may take the position that the CACR should be interpreted or applied in a different manner, potentially even to permit the assessment of penalties equal to or greater than the value of the business conducted with Cuban persons or entities.

The Company has considered the range of possible outcomes and potential penalties payable. In accordance with the Company's accounting policies, provision has been made for management's current best estimate of the potential liability, including anticipated legal costs. However, should the underlying assumptions prove incorrect, the actual outcome could differ materially from management's current expectations. Management is not able to estimate the amount of any additional loss, if any.

If the Company or its subsidiaries (current or former) were found not to have complied with the CACR, the Company believes that it could be subject to fines or other civil or criminal penalties which could be material.

**Other legal matters**

We are involved from time to time in claims and legal proceedings that result from, and are incidental to, the conduct of our business including product liability claims. There are no other material pending legal proceedings to which the Company or any of its subsidiaries is a party, or of which any of their property is subject, other than ordinary, routine litigation incidental to their respective businesses.

**Guarantees**

The Company and certain of the Company's consolidated subsidiaries are contingently liable for certain obligations of affiliated companies primarily in the form of guarantees of debt and performance under contracts entered into as a normal business practice. This included guarantees of non-U.S. excise taxes and customs duties. As at September 30, 2008, such contingent liabilities amounted to \$5.9 million.

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**INNOSPEC INC. AND SUBSIDIARIES**

**NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

Under the terms of the guarantee arrangements, generally the Company would be required to perform should the affiliated company fail to fulfil its obligations under the arrangements. In some cases, the guarantee arrangements have recourse provisions that would enable the Company to recover any payments made under the terms of the guarantees from securities held of the guaranteed parties' assets.

The Company and its affiliates have numerous long-term sales and purchase commitments in their various business activities, which are expected to be fulfilled with no adverse consequences material to the Company.

**Indemnities and warranties**

In connection with the disposal of Octel Waste Management Limited on June 26, 2003, the Company provided certain warranties. The Company would be required to perform should the contingent liabilities in respect of the warranties become actual and could be required to make maximum future payments of £3.59 million (\$6.4 million). There are no recourse provisions enabling recovery of any amounts from third parties nor are any assets held as collateral in respect of the warranties.

***NOTE 12 RECENTLY ISSUED ACCOUNTING PRONOUNCEMENTS***

In April 2008, the FASB issued FASB Staff Position FAS 142-3, *Determination of Useful Life of Intangible Assets* ( FSP FAS 142-3 ). FSP FAS 142-3 amends the factors that should be considered in developing the renewal or extension assumptions used to determine the useful life of a recognized intangible asset under FAS 142, *Goodwill and Other Intangible Assets*. FSP FAS 142-3 also requires expanded disclosure related to the determination of intangible asset useful lives. FSP FAS 142-3 is effective for the Company as of January 1, 2009. The Company does not believe that the adoption of FSP FAS 142-3 will have a material impact on its financial statements.

In March 2008, the FASB issued FAS 161, *Disclosures about Derivative Instruments and Hedging Activities*. FAS 161 requires enhanced disclosures surrounding the use and financial reporting of derivative instruments and hedging activities. This statement is effective for the Company as of January 1, 2009. The Company is currently evaluating the impact that the adoption of FAS 161 will have on its financial statements.

In December 2007, the FASB issued FAS 160, *Noncontrolling Interests in Consolidated Financial Statements - an amendment of ARB No. 51*. This statement establishes accounting and reporting standards for the noncontrolling interest in a subsidiary and for the deconsolidation of a subsidiary. This statement is effective for the Company as of January 1, 2009. The Company does not believe that the adoption of FAS 160 will have a material impact on its financial statements.

In December 2007, the FASB issued FAS 141R, *Business Combinations - a replacement of FASB Statement No. 141*, which significantly changes the principles and requirements for how the acquirer of a business recognizes and measures in its financial statements the identifiable assets acquired, the liabilities assumed, and any noncontrolling interest in the acquiree. The statement also provides guidance for recognizing and measuring the goodwill acquired in the business combination and determines what information to disclose to enable users of the financial statements to evaluate the nature and financial effects of the business combination. FAS 141R is effective for the Company beginning January 1, 2009, and will change the accounting for business combinations on a prospective basis.

Effective January 1, 2008 the Company partially adopted FAS 157, *Fair Value Measurements* in respect of our pension plan assets and derivative instruments and this had no material impact on the Company's financial statements. The fair values of our pension plan assets and derivative instruments are valued based on quoted



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**INNOSPEC INC. AND SUBSIDIARIES**

**NOTES TO UNAUDITED INTERIM CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

prices available in active markets for identical assets or liabilities (level 1 measurement) and have not changed on adoption of FAS 157. FAS 157 defines fair value, establishes a framework for measuring fair value and expands disclosures about fair value measurements. FAS 157 permits companies that have not already issued either interim or annual financial statements reflecting its adoption to delay the effective adoption date in respect of non-financial assets and non-financial liabilities, except for items that are recognized or disclosed at fair value in the financial statements on a recurring basis (at least annually), to fiscal years beginning after November 15, 2008, and interim periods within those fiscal years for items within the scope of FAS 157. Non-financial assets and non-financial liabilities would include all assets and liabilities other than those meeting the definition of a *financial asset* or *financial liability* as defined in FAS 159. The non-recurring, non-financial assets and liabilities for which FAS 157 has been deferred for adoption by the Company are property, plant and equipment, goodwill, intangible assets and plant closure provisions.

As defined in FAS 157, fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date (exit price). As permitted under FAS 157, the Company utilizes a mid-market pricing convention for valuing the majority of its assets and liabilities measured and reported at fair value. The Company utilizes market data or assumptions that market participants would use in pricing the asset or liability, including assumptions about risk and the risks inherent in the inputs to the valuation technique. These inputs can be readily observable, market corroborated or generally unobservable. The Company primarily applies the market approach for recurring fair value measurements and endeavors to utilize the best available information. Accordingly, the Company utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs. The Company is able to classify fair value balances based on the observability of those inputs. FAS 157 establishes a fair value hierarchy that prioritizes the inputs used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (level 1 measurement) and the lowest priority to unobservable inputs (level 3 measurement). As required by FAS 157, financial assets and liabilities are classified in their entirety based on the lowest level of input that is significant to the fair value measurement. The Company's assessment of the significance of a particular input to the fair value measurement requires judgment and may affect the valuation of fair value assets and liabilities and their placement within the fair value hierarchy levels.

Effective January 1, 2008, the Company adopted FAS 159, *The Fair Value Option for Financial Assets and Financial Liabilities*. FAS 159 expands the scope of what entities may carry at fair value by offering an irrevocable option to record many types of financial assets and liabilities at fair value. The Company chose not to implement this option, accordingly the adoption of FAS 159 had no material impact on the Company's financial statements.

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**ITEM 2 Management's Discussion and Analysis of Financial Condition and Results of Operations for the Three and Nine Months Ended September 30, 2008 and 2007**

This discussion should be read in conjunction with our unaudited interim consolidated financial statements and the notes thereto.

***CRITICAL ACCOUNTING ESTIMATES***

Our objective is to clearly present our financial information in a manner that enhances the understanding of our sources of earnings and cash flows together with our financial position. We aim to achieve this by disclosing information required by the SEC together with further information that provides insight into our businesses.

Management's Discussion and Analysis of Financial Condition and Results of Operations discusses Innospec's consolidated financial statements which have been prepared in accordance with accounting principles generally accepted in the United States of America. The preparation of these financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. On an on-going basis management evaluates its estimates and judgments. Management bases its estimates and judgments on historical experience and on various other factors that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

The policies and estimates that the Company considers the most critical in terms of complexity and subjectivity of assessment are those related to contingencies, environmental liabilities, goodwill, intangible assets (net of amortization), pensions, and deferred tax asset valuation allowance and uncertain income tax positions. These policies, with the exception of contingencies discussed below, have been discussed in the Company's 2007 Annual Report on Form 10-K.

**Contingencies**

The Company discloses information concerning contingent liabilities for which an unfavorable outcome is more than remote. The Company will record any loss related to contingent liabilities at such time as an unfavorable outcome becomes probable and the amount can be reasonably estimated. When the reasonable estimate is a range the recorded loss will be the best estimate within the range. If no amount in the range is a better estimate than any other amount the minimum amount of the range will be recorded. The Company records its legal and other related professional expenses within selling, general and administrative expenses as and when the associated course of action is committed to.

As discussed in Note 11 to the Unaudited Interim Consolidated Financial Statements, and Item 1 within Part II Other Information, the Company is subject to Securities and Exchange Commission, U.S. Department of Justice and United Kingdom Serious Fraud Office investigations into its involvement in the United Nations Oil for Food Program. Because of the uncertainties associated with the ultimate outcome of these investigations and the costs to the Company of responding and participating in them, no assurance can be given that the ultimate costs and sanctions that may be imposed upon us will not have a material adverse effect on our results of operations, financial position and cash flows from operating activities.

**Table of Contents****RESULTS OF OPERATIONS**

| (in millions)   | Three Months Ended<br>September 30 |          | Nine Months Ended<br>September 30 |          |
|---|------------------------------------|----------|-----------------------------------|----------|
|   | 2008                               | 2007     | 2008                              | 2007     |
| <b>Net sales</b>  |                                    |          |                                   |          |
| Fuel Specialties  | \$ 114.2                           | \$ 93.8  | \$ 323.1                          | \$ 265.6 |
| Active Chemicals  | 37.0                               | 33.0     | 110.4                             | 101.0    |
| Octane Additives  | 7.3                                | 16.2     | 39.0                              | 63.1     |
|   | \$ 158.5                           | \$ 143.0 | \$ 472.5                          | \$ 429.7 |
| <b>Gross profit</b>                                     |                                    |          |                                   |          |
| Fuel Specialties  | \$ 35.6                            | \$ 31.5  | \$ 107.3                          | \$ 90.4  |
| Active Chemicals  | 4.1                                | 5.9      | 10.9                              | 19.1     |
| Octane Additives  | 3.7                                | 8.2      | 18.0                              | 33.6     |
|   | \$ 43.4                            | \$ 45.6  | \$ 136.2                          | \$ 143.1 |
| <b>Operating income</b>                                 |                                    |          |                                   |          |
| Fuel Specialties  | \$ 19.2                            | \$ 16.3  | \$ 58.0                           | \$ 45.0  |
| Active Chemicals  | (0.3)                              | 1.5      | (2.6)                             | 5.1      |
| Octane Additives  | (7.3)                              | 2.3      | (6.8)                             | 16.7     |
| FAS 158/87 pension (charge)                             | (0.6)                              | (1.1)    | (1.8)                             | (3.4)    |
| Corporate costs   | (4.9)                              | (5.1)    | (20.5)                            | (15.8)   |
|   | 6.1                                | 13.9     | 26.3                              | 47.6     |
| Restructuring charge                                    | (0.3)                              | (0.9)    | (1.9)                             | (2.9)    |
| Impairment of Octane Additives business goodwill        | (1.1)                              | (2.4)    | (3.2)                             | (10.1)   |
| Profit on disposal                                      |                                    |          | 0.4                               |          |
| Total operating income                                  | 4.7                                | 10.6     | 21.6                              | 34.6     |
| Other net (expense)/income                              | (5.0)                              | 1.4      | (5.8)                             | 3.0      |
| Interest expense  | (1.6)                              | (2.7)    | (4.9)                             | (7.0)    |
| Interest income   | 0.2                                | 0.4      | 0.9                               | 2.0      |
| (Loss)/income before income taxes and minority interest | \$ (1.7)                           | \$ 9.7   | \$ 11.8                           | \$ 32.6  |

**Table of Contents****Three months to September 30, 2008:**

| (in millions except ratios) | 2008      | 2007      | Change   |       |
|-----------------------------|-----------|-----------|----------|-------|
| <b>Net sales:</b>           |           |           |          |       |
| Fuel Specialties            | \$ 114.2  | \$ 93.8   | \$ 20.4  | +22%  |
| Active Chemicals            | 37.0      | 33.0      | 4.0      | +12%  |
| Octane Additives            | 7.3       | 16.2      | (8.9)    | -55%  |
|                             | \$ 158.5  | \$ 143.0  | \$ 15.5  | +11%  |
| <b>Gross profit:</b>        |           |           |          |       |
| Fuel Specialties            | \$ 35.6   | \$ 31.5   | \$ 4.1   | +13%  |
| Active Chemicals            | 4.1       | 5.9       | (1.8)    | -31%  |
| Octane Additives            | 3.7       | 8.2       | (4.5)    | -55%  |
|                             | \$ 43.4   | \$ 45.6   | \$ (2.2) | -5%   |
| <b>Gross margin (%)</b>     |           |           |          |       |
| Fuel Specialties            | 31.2      | 33.6      | -2.4     |       |
| Active Chemicals            | 11.1      | 17.9      | -6.8     |       |
| Octane Additives            | 50.7      | 50.6      | +0.1     |       |
| Aggregate                   | 27.4      | 31.9      | -4.5     |       |
| <b>Operating expenses:</b>  |           |           |          |       |
| Fuel Specialties            | \$ (15.7) | \$ (14.6) | \$ (1.1) | +8%   |
| Active Chemicals            | (4.1)     | (4.0)     | (0.1)    | +3%   |
| Octane Additives            | (9.9)     | (2.3)     | (7.6)    | +330% |
| FAS 158/87 pension charge   | (0.6)     | (1.1)     | 0.5      | -45%  |
| Corporate costs             | (4.9)     | (5.1)     | 0.2      | -4%   |
|                             | \$ (35.2) | \$ (27.1) | \$ (8.1) | +30%  |

**Fuel Specialties**

*Net sales:* the year on year increase of 22% was spread across the markets in which we operate as follows the Americas (up 15%), Europe, Middle East and Africa ( EMEA ) (up 39%), Asia Pacific ( ASPAC ) (up 8%) and TEL for use in aviation gasoline ( Avtel ) (up 4%). This growth was due to higher volumes (up 13 percentage points), price and product mix (up 7 percentage points) and the favorable impact of exchange rates (up 2 percentage points).

Americas benefited from a richer price and product mix (up 12 percentage points), as we passed some raw material cost increases onto our customers, and higher volume (up 3 percentage points).

EMEA benefited from strong sales of heating, performance and refinery products. Growth was focused in volume (up 19 percentage points), the favorable impact of exchange rates (up 15 percentage points) and to a lesser extent price and product mix (up 5 percentage points).

The relatively smaller ASPAC business benefited from greater sales of lower value products resulting in increased volumes (up 43 percentage points) offset by unfavorable price and product mix (down 35 percentage points).

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The strong Avtel business performance was primarily due to a richer sales mix (up 11 percentage points) offset by lower volume (down 7 percentage points).

*Gross margin:* the year on year decrease of 2.4 percentage points reflects the lower proportion of higher margin Avtel sales and the significant increase in raw material and energy costs.

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*Operating expenses:* the year on year increase in operating expenses was \$1.1 million or 8%. This increase was considerably less than the 22% sales growth as we continued to leverage the infrastructure of this business and benefited from the recent relative strength of the U.S. dollar on our European Union euro denominated cost base. In addition, research and development expenses have been driven higher to support this expanding business increasing by \$0.3 million or 12% between the corresponding periods.

### **Active Chemicals**

*Net sales:* the year on year increase of 12% was spread across the markets in which we operate as follows the Americas (up 10%), EMEA (up 9%) and ASPAC (up 52%). This growth was due to volume (up 8 percentage points), the favorable impact of exchange rates (up 3 percentage points) and price and product mix (up 1 percentage point).

The Americas benefited from higher volumes (up 7 percentage points) of fragrance and personal care products and a richer price and product mix (up 3 percentage points).

EMEA also benefited from higher volumes (up 4 percentage points) of fragrance and personal products and the favorable impact of exchange rates (up 5 percentage points).

Our ASPAC business currently represents less than 10% of our overall Active Chemicals business reflecting the early stage of its development. Notwithstanding this, sales benefited from higher volumes (up 51 percentage points) of fragrance, personal care and polymers products. The favorable impact of exchange rates (up 5 percentage points) was marginally greater than the poorer price and product mix (down 4 percentage points).

*Gross margin:* the year on year decline of 6.8 percentage points reflects the significant increase in raw material and energy costs suffered across all the markets in which we operate. In addition, gross margin was adversely impacted by lower utilization in our United Kingdom and U.S. plants.

*Operating expenses:* the year on year increase on operating expenses was \$0.1 million or 3%. This increase was considerably less than the 12% sales growth as we continued to leverage the infrastructure of this business.

### **Octane Additives**

*Net sales:* net sales declined 55% despite volumes declining only 49%. This reflected a poorer sales mix despite moderate price increases in 2008. In both 2008 and 2007 sales were focused in the Middle East and Africa.

*Gross margin:* the year on year increase in gross margin was 0.1 percentage points. Moderate price increases achieved in 2008 have favorably impacted gross margin and limited the adverse impact of the poorer sales mix and lower TEL production volumes on the fixed cost base of the manufacturing site at Ellesmere Port, United Kingdom.

*Operating expenses:* excluding the impact of \$8.7 million of legal and other professional expenses accrued, relating to the SEC and DOJ's investigations of the United Nations Oil for Food Program, the year on year decrease in operating expenses was \$1.1 million or 48% primarily in respect of reduced selling, general and administration costs.

### **Other Income Statement Captions**

*FAS 158/87 pension charge:* this non-cash charge has declined by \$0.5 million because, unlike the corresponding period in 2007, there was no amortization of net actuarial losses required.

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*Corporate costs:* year on year corporate costs decreased by \$0.2m due to the favorable impact of the relative strength of the U.S. dollar on our predominantly British pound sterling cost base.

*Restructuring charge:* restructuring costs are comprised of the following:

| (in millions)  | 2008   | 2007   |
|--|--------|--------|
| United Kingdom site clearance                                      | \$ 0.3 | \$ 0.3 |
| Relocation of our European Headquarters to the Ellesmere Port site | 0.1    | 0.6    |
| U.S. site clearance  | 0.1    |        |
| Release of over accrual in respect of reduction in EMEA headcount  | (0.2)  |        |
|  | \$ 0.3 | \$ 0.9 |

*Amortization of intangible assets:* the amortization charge has declined by a net \$2.5 million from \$4.6 million to \$2.1 million. The reduction is due to the absence of the Veritel intangible asset amortization charge in 2008 since it was fully amortized as at December 31, 2007.

*Impairment of Octane Additives business goodwill:* the 2007 charge was higher than that recognized in 2008 primarily due to the higher operating income and associated cash flows in 2007. Since the end of the first quarter of 2007, we have updated the estimates used in the detailed forecast model to calculate the impairment charges to include effective April 1, 2007 the fact that we will no longer be sharing with Ethyl the profits from the sale of TEL outside North America.

*Interest expense (net):* the net interest charge decreased by \$0.9 million in 2008 to \$1.4 million. This decrease was primarily due to the fact that average net debt decreased by approximately \$8 million between the corresponding periods from \$88 million to \$80 million. The net interest charge also benefited from the U.S. base interest rates declining between the corresponding periods and a \$0.3 million reduction in the deferred finance costs amortization charge.

*Other net income/(expense):* in 2008 other net (expense) of \$5.0 million related to net foreign exchange losses on foreign currency forward contracts and on translation of net assets in our European business. In 2007 other net income comprised \$1.5 million of net foreign exchange gains offset by \$0.1 million of net sundry other expenses.

*Income taxes:* the effective rate of tax for the quarter is (64.7)%, compared to 41.7% in 2007, including the revised assumption in the quarter that significant legal and other professional expenses may be tax deductible.

**Table of Contents****Nine months to September 30, 2008:**

| (in millions except ratios) | 2008       | 2007      | Change    |       |
|-----------------------------|------------|-----------|-----------|-------|
| <b>Net sales:</b>           |            |           |           |       |
| Fuel Specialties            | \$ 323.1   | \$ 265.6  | \$ 57.5   | +22%  |
| Active Chemicals            | 110.4      | 101.0     | 9.4       | +9%   |
| Octane Additives            | 39.0       | 63.1      | (24.1)    | -38%  |
|                             | \$ 472.5   | \$ 429.7  | \$ 42.8   | +10%  |
| <b>Gross profit:</b>        |            |           |           |       |
| Fuel Specialties            | \$ 107.3   | \$ 90.4   | \$ 16.9   | +19%  |
| Active Chemicals            | 10.9       | 19.1      | (8.2)     | -43%  |
| Octane Additives            | 18.0       | 33.6      | (15.6)    | -46%  |
|                             | \$ 136.2   | \$ 143.1  | \$ (6.9)  | -5%   |
| <b>Gross margin (%)</b>     |            |           |           |       |
| Fuel Specialties            | 33.2       | 34.0      | -0.8      |       |
| Active Chemicals            | 9.9        | 18.9      | -9.0      |       |
| Octane Additives            | 46.2       | 53.2      | -7.0      |       |
| Aggregate                   | 28.8       | 33.3      | -4.5      |       |
| <b>Operating expenses:</b>  |            |           |           |       |
| Fuel Specialties            | \$ (47.5)  | \$ (43.9) | \$ (3.6)  | +8%   |
| Active Chemicals            | (12.5)     | (12.9)    | 0.4       | -3%   |
| Octane Additives            | (21.4)     | (7.2)     | (14.2)    | +197% |
| FAS 158/87 pension charge   | (1.8)      | (3.4)     | 1.6       | -47%  |
| Corporate costs             | (20.5)     | (15.8)    | (4.7)     | +30%  |
|                             | \$ (103.7) | \$ (83.2) | \$ (20.5) | +25%  |

**Fuel Specialties**

*Net sales:* the year on year increase of 22% was spread across the markets in which we operate as follows the Americas (up 18%), EMEA (up 30%), ASPAC (up 21%) and Avtel (up 6%). This growth was due to volume (up 11 percentage points), price and product mix (up 7 percentage points) and the favorable impact of exchange rates (up 4 percentage points).

Americas benefited from strong sales of refinery products. Growth was focused in volume (up 11 percentage points) and a richer price and product mix (up 7 percentage points).

EMEA benefited from strong sales of heating, performance and refinery products. Growth was focused in volume (up 15 percentage points), the favorable impact of exchange rates (up 10 percentage points) and to a lesser extent price and product mix (up 5 percentage points).

ASPAC benefited from strong sales of detergent, refinery and marine products. Growth was focused in volume (up 17 percentage points), price and product mix (up 3 percentage points) and to a lesser extent the favorable impact of exchange rates (up 1 percentage point).



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The Avtel business growth was primarily due to a richer sales mix (up 14 percentage points) offset by lower volume (down 8 percentage points). The results in the corresponding period last year were positively impacted by the more favorable pricing allowed, and the volumes sold, under the Ethyl settlement.

*Gross margin:* the year on year decrease of 0.8 percentage points reflects the lower proportion of higher margin Avtel sales and the significant increase in raw material and energy costs.

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*Operating expenses:* excluding the impact of \$1.9 million of one-time professional fees in 2007 the year on year increase in operating expenses was \$5.5 million or 13%. The underlying 13% increase was less than the 22% sales growth as we continued to leverage the infrastructure of this business. This was achieved despite the adverse impact of, until recently, the relative weakness of the U.S. dollar on our European Union euro denominated cost base and higher personnel-related costs. In addition, research and development expenses have been driven higher to support this expanding business increasing by \$1.5 million or 20% between the corresponding periods.

### **Active Chemicals**

*Net sales:* the year on year increase of 9% was spread across the markets we operate as follows the Americas (up 7%), EMEA (up 7%) and ASPAC (up 39%). This growth was due to volume (up 7 percentage points) and the favorable impact of exchange rates (up 4 percentage points) offset by price and product mix (down 2 percentage points).

The Americas benefited from higher volume (up 12 percentage points), due to strong sales of fragrance and personal care products, offset by a poorer price and product mix (down 5 percentage points).

EMEA benefited primarily from the favorable impact of exchange rates (up 8 percentage points) and a richer price and product mix (up 1 percentage point) offset by lower volume (down 2 percentage points). Strong personal care and polymer product sales were offset by lower household, industrial and institutional product sales.

Our ASPAC business currently represents less than 10% of our overall Active Chemicals business reflecting the early stage of its development. Notwithstanding this, sales benefited from higher volumes (up 47 percentage points) of fragrance, personal care and polymers products. The favorable impact of exchange rates (up 6 percentage points) was more than offset by the poorer price and product mix (down 14 percentage points).

*Gross margin:* the year on year decline of 9.0 percentage points reflects price and product mix, primarily in respect of the greater proportion in 2008 of lower margin polymer sales, and the significant increase in raw material and energy costs suffered across all the markets in which we operate. In addition, gross margin was adversely impacted by lower utilization and manufacturing efficiencies in our U.S. and United Kingdom plants.

*Operating expenses:* the year on year decrease in operating expenses was \$0.4 million or 3%. This decrease was achieved despite the 9% sales growth primarily due to lower personnel-related costs.

### **Octane Additives**

*Net sales:* net sales declined 38% despite volumes declining only 33%. This reflected a poorer sales mix despite moderate price increases in 2008. In both 2008 and 2007 sales were focused in the Middle East and Africa.

*Gross margin:* the year on year decrease in gross margin was 7.0 percentage points. Following the settlement regarding the TMAs effective April 1, 2007 the profit share with Ethyl from this business which was charged within cost of goods sold has ceased. The cessation of the TMAs and moderate price increases achieved in 2008 have favorably impacted gross margin and limited the adverse impact of the poorer sales mix and lower TEL production volumes on the fixed cost base of the manufacturing site at Ellesmere Port, United Kingdom.

*Operating expenses:* excluding the impact of \$15.5 million of legal and other professional expenses, relating to the SEC and DOJ's investigations of the United Nations Oil for Food Program, the year on year decrease in operating expenses was \$1.3 million or 18% primarily in respect of reduced general and administration costs.

**Table of Contents****Other Income Statement Captions**

*FAS 158/87 pension charge:* this non-cash charge has declined by \$1.6 million because, unlike the corresponding period in 2007, there was no amortization of net actuarial losses required.

*Corporate costs:* year on year corporate costs increased \$4.7 million due to higher personnel-related costs and the expensing of \$3.9 million of advisory and financing costs related to two large potential acquisitions that the Company is now not pursuing.

*Restructuring charge:* restructuring costs are comprised of the following:

| (in millions)  | 2008   | 2007   |
|--|--------|--------|
| United Kingdom site clearance                                      | \$ 0.6 | \$ 1.1 |
| Reduction in EMEA headcount  | 0.5    | 0.4    |
| Relocation of our European Headquarters to the Ellesmere Port site | 0.3    | 0.7    |
| U.S. site clearance  | 0.3    |        |
| Reduction in Americas headcount                                    | 0.2    |        |
| Additional payments in respect of the former CEO                   |        | 0.3    |
| Sundry other restructuring   |        | 0.4    |
|  | \$ 1.9 | \$ 2.9 |

*Amortization of intangible assets:* the amortization charge has declined by a net \$6.1 million from \$12.3 million to \$6.2 million. Of this reduction \$7.5 million is due to the absence of the Veritel intangible asset amortization charge in 2008 since it was fully amortized as at December 31, 2007. This reduction has been offset by the amortization expense of \$1.4 million in respect of the Ethyl intangible asset effective April 1, 2007.

*Impairment of Octane Additives business goodwill:* the 2007 charge was higher than that recognized in 2008 primarily due to the higher operating income and associated cash flows in 2007. Since the end of the first quarter of 2007, we have updated the estimates used in the detailed forecast model to calculate the impairment charges to include effective April 1, 2007 the fact that we will no longer be sharing with Ethyl the profits from the sale of TEL outside North America.

*Profit on disposal:* in May 2008 the Company recognized \$0.4 million profit following the disposal of surplus U.S. real estate.

*Interest expense (net):* the net interest charge decreased by \$1.0 million in 2008 to \$4.0 million. This was despite the fact that average net debt increased by approximately \$6 million between the corresponding periods from \$63 million to \$69 million. This decrease primarily reflects the fact that U.S. base interest rates declined between the corresponding periods and a \$0.6 million reduction in the deferred finance costs amortization charge.

*Other net income/(expense):* in 2008 other net (expense) of \$5.8 million related to net foreign exchange losses of \$5.5 million and net sundry other expenses of \$0.3 million. The losses relate to net losses on foreign currency forward contracts and on translation of net assets in our European business. In 2007 other net income comprised \$3.6 million of net foreign exchange gains offset by \$0.6 million of net sundry other expenses.

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*Income taxes:* tax relief is not available on the charge for impairment of Octane Additives business goodwill and accordingly we believe that the change in the effective rate of tax to 36.4% in 2008 from 43.4% in 2007 is best explained by adjusting for this non-deductible charge. This adjusted effective tax rate has decreased by 4.4 percentage points due to the positive impact of taxable profits in different geographical locations.

| (in millions)   | 2008    | 2007    |
|---|---------|---------|
| Income before income taxes                                | \$ 11.8 | \$ 32.5 |
| Add back Impairment of Octane Additives business goodwill | 3.2     | 10.1    |
|   | \$ 15.0 | \$ 42.6 |
| Income taxes  | \$ 4.3  | \$ 14.1 |
| Adjusted effective tax rate                               | 28.7%   | 33.1%   |

**LIQUIDITY AND FINANCIAL CONDITION****Working Capital**

In the first nine months of 2008 our working capital (defined by the Company as accounts receivable, inventories, prepaid expenses, accounts payable and accrued liabilities rather than total current assets less total current liabilities) increased by \$20.1 million. The \$3.8 million decline in accounts receivable and prepaid expenses was focused heavily in our Octane Additives business as it collected significant year end receivables. The \$19.7 million increase in inventories was focused in our growth Fuel Specialties business following the decision to build certain product inventories of strategic importance. In the third quarter of 2008 we accrued a further \$8.7 million in respect of probable future legal and other professional expenses relating to the SEC and DOJ's investigations of the United Nations Oil for Food Program ( OFFFP ). Our accounts payable and accrued liabilities reflect these accruals. Due to the uncertainties associated with the OFFFP and related investigations and the potential for imposition of disgorgements, penalties and fines in the future, we may make additional accruals in future quarters.

**Cash**

At September 30, 2008 and December 31, 2007 we had cash and cash equivalents of \$15.2 million and \$24.3 million respectively

**Debt**

At September 30, 2008 we had a finance facility which provides for borrowings by us of up to \$155.0 million including a term loan of \$55.0 million and revolving credit facility of \$100.0 million. The revolving credit facility can be drawn down upon until the finance facility expires on June 12, 2009. The finance facility also contains terms which, if breached, would result in the loan becoming repayable on demand. It requires, among other matters, compliance with two financial covenant ratios. These ratios are (1) the ratio of net debt to EBITDA and (2) the ratio of net interest to EBITA. EBITDA and EBITA are non U.S. GAAP measures of liquidity defined in the finance facility. In the event that the ratio of net debt to EBITDA exceeds 2.0 then in addition to these covenants, the finance facility also requires a look forward test and an additional financial covenant ratio in the form of net operating cash flow before finance costs to scheduled debt amortization and interest costs. This look forward test was not applicable to the Company throughout the period to September 30, 2008 due to such ratio not being exceeded.

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As of September 30, 2008, the Company had \$92.0 million of debt outstanding under its finance facility and was in compliance with all financial covenants therein. The debt profile as at September 30, 2008, including the finance facility, is set out below:

|  |        |
|--|--------|
| <b>(in millions)</b>                   |        |
| 2008                                   | \$     |
| 2009                                   | 92.0   |
| 2010                                   |        |
| 2011                                   |        |
|  | 92.0   |
| Current portion of long-term debt      | (92.0) |
|  |        |
| Long-term debt, net of current portion | \$     |

The Company expects to need to refinance some of the existing debt before the end of this current finance facility. The Company has commenced discussions, in the fourth quarter of 2008, with its current syndicate of lending banks regarding a new finance facility. Due to the recent disruptions in the credit and global financial markets the availability of funds may be limited and we, and third parties with whom we do business, may incur increased costs associated with securing financing. Should the Company be unable to secure financing on satisfactory terms this may adversely impact continuing operations.

**ITEM 3 Quantitative and Qualitative Disclosures About Market Risk**

The Company operates manufacturing and blending facilities, offices and laboratories around the world, though the largest manufacturing facility is located in the United Kingdom. The Company sells a range of specialty chemicals to customers around the world. The Company uses floating rate debt to finance these global operations. Consequently, the Company is subject to business risks inherent in non-U.S. activities, including political and economic uncertainty, import and export limitations, and market risk related to changes in interest rates and foreign exchange rates. The political and economic risks are mitigated by the stability of the countries in which the Company's largest operations are located. Credit limits, ongoing credit evaluation and account monitoring procedures are used to minimize bad debt risk. Collateral is not generally required.

The Company uses derivatives, including interest rate swaps, commodity swaps and foreign currency forward exchange contracts, in the normal course of business to manage market risks. The derivatives used in hedging activities are considered risk management tools and are not used for trading purposes. In addition, the Company enters into derivative instruments with a diversified group of major financial institutions in order to monitor the exposure to non-performance of such instruments. The Company's objective in managing exposure to changes in interest rates is to limit the impact of such changes on earnings and cash flows and to lower overall borrowing costs. The Company's objective in managing the exposure to changes in foreign exchange rates is to reduce volatility on earnings and cash flows associated with such changes.

The Company offers fixed prices for some long-term sales contracts. As manufacturing costs and raw materials are subject to variability the Company uses commodity swaps to hedge the price of some raw materials thus reducing volatility on earnings and cash flows. The derivatives are considered risk management tools and are not used for trading purposes. The Company's objective is to manage its exposure to fluctuating prices of raw materials.

The Company's exposure to market risk has been discussed in the Company's 2007 Annual Report on Form 10-K and, other than those matters discussed in Part II, Item 1A below, there have been no significant changes since that time.

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**ITEM 4 Controls and Procedures**

**Evaluation of Disclosure Controls and Procedures**

As of the end of the period covered by this report the Company carried out an evaluation under the supervision and with the participation of our management, including the Chief Executive Officer and the Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Securities and Exchange Act of 1934, as amended (the Exchange Act)).

Based upon this evaluation of disclosure controls and procedures, the Company's Chief Executive Officer and Chief Financial Officer have concluded that the Company's disclosure controls and procedures were effective as of September 30, 2008, in timely making known material information relating to the Company and the Company's consolidated subsidiaries required to be disclosed in the Company's reports filed or submitted under the Exchange Act.

**Changes in Internal Controls over Financial Reporting**

The Company is continuously seeking to improve the efficiency and effectiveness of its operations and of its internal controls. This results in refinements to processes throughout the Company. However, there has been no change in the Company's internal control over financial reporting during the most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

**PART II OTHER INFORMATION**

**ITEM 1 Legal Proceedings**

**Oil for Food Program and related investigations**

On February 7, 2006, the Securities and Exchange Commission (SEC) notified the Company that it had commenced an investigation to determine whether any violations of law had occurred in connection with certain transactions conducted by or involving the Company, including those conducted by its wholly owned indirect Swiss subsidiary, Alcor Chemie Vertriebs GmbH (Alcor), under the United Nations Oil for Food Program (OFFP) between June 1, 1999 and December 31, 2003. As part of its investigation, the SEC issued a subpoena requiring the production of certain documents, including documents relating to these transactions, by the Company and Alcor. Upon receipt of the SEC's notification and initial subpoena, the Company undertook a review of its participation in the OFFP.

On October 10, 2007 and November 1, 2007, the SEC served two additional subpoenas on the Company. These additional subpoenas required the production of documents relating primarily to the OFFP, but also relating to transactions conducted by the Company or its subsidiaries with state owned or state controlled entities between June 1, 1999 and the date of such subpoenas, concerning the use of foreign agents and the possibility of extra-contractual payments to secure business with foreign governmental entities in the context of the Foreign Corrupt Practices Act and other U.S. laws. In a co-ordinated investigation, the Company was also notified by the U.S. Department of Justice (DOJ) regarding the possibility of violations of relevant laws within the scope of matters covered by the SEC subpoenas as well as additional preliminary inquiries regarding compliance with anti-trust laws applicable to U.S. and international tetra-ethyl lead markets. The subjects into which the SEC and DOJ have inquired include areas that concern certain former and current executives of the Company, including the current CEO. The Company, and its officers and directors, are cooperating with the SEC and DOJ investigations.

On February 19, 2008, the Board of Directors of the Company formed a committee comprised of the chairmen of the Board, the Audit Committee and the Nominating and Governance Committee, all of whom were independent directors. The chairman of the Nominating and Governance Committee retired as a director of the Company effective May 6, 2008, though his services have been retained in an independent capacity as a member of the committee. Counsel to the Company, providing assistance to the committee has, on behalf of the

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committee, conducted and will continue to conduct an investigation into the circumstances giving rise to the SEC and DOJ investigations. Counsel reports directly to the committee and assists in connection with communications and interactions with the SEC and DOJ.

On March 5, 2008, a letter was received by the Company from the DOJ in which a request for a wider and more detailed range of documents was made. The Company and its officers and directors intend to continue to co-operate with the SEC and DOJ.

Separately, on May 21, 2008, the United Kingdom's Serious Fraud Office (SFO) notified Innospec Limited, a wholly owned subsidiary of the Company, that it had commenced an investigation into contracts involving British companies under the OFFP. As part of this investigation, the SFO has asked the Company to produce documents in respect of the Company's participation in the OFFP between January 1, 1996 and December 31, 2003. Following receipt of the SFO's notice the Company has instructed counsel to advise and assist in relation to the investigation and the Company intends to co-operate with the SFO. On October 16, 2008, the Company was notified that the scope of the SFO's investigation would extend to matters relating to overseas agents that are already the subject of the DOJ and SEC investigations.

While the outcome of the OFFP investigations remains uncertain, a number of companies which have been the subject of OFFP investigations have been required to disgorge profits and pay civil fines and penalties, including up to \$30 million in respect of investigations by U.S. regulators. As a result of information discovered in the course of the investigations, we expect that we will be required to disgorge profits and pay fines and penalties relating to the OFFP that could be of similar or greater magnitude.

Also, significant additional disgorgements, penalties and fines could result from the SEC, DOJ and SFO's investigations relating to matters beyond just the OFFP. However, at this time, management is not able to reasonably estimate the aggregate amount of any such disgorgements, fines and penalties.

Because of the uncertainties associated with the ultimate outcome of these investigations and the costs to the Company of responding and participating in them, no assurance can be given that the ultimate costs and sanctions that may be imposed upon us will not have a material adverse effect on our results of operations, financial position and cash flows from operating activities. At December 31, 2007 we had accrued \$3.7 million in respect of probable future legal and other professional expenses and provided no additional accruals in respect of this matter. As part of our continuing commitment to co-operate with the SEC and DOJ and to respond to requests for documents, including the request for documents set out in the DOJ letter dated March 5, 2008, we accrued a further \$6.8 million during the quarter ended March 31, 2008 in respect of probable future legal and other professional expenses. During the quarter ended June 30, 2008, the Company provided no additional accruals in respect of these matters.

Working with the committee of the Board of Directors, counsel to the Company and its other professional advisors, the Company has kept the amount of such provision under review. During the quarter ended September 30, 2008 the Company has accrued an additional \$8.7 million in respect of probable legal and other professional fees and expenses. This additional accrual of \$8.7 million has been made on the basis of the Company's current best estimate of anticipated probable legal and other professional fees and expenses. However, should the underlying assumptions prove incorrect or should any of the DOJ, SEC and/or the SFO alter the scope of the investigations, then the actual costs incurred by the Company could differ materially from current estimates. The provision for probable future legal and other professional fees and expenses amounts to \$8.6 million at September 30, 2008. The Company will keep the amount of such provision under review.

**Bycosin disposal**

*Voluntary disclosure of possible violations of the Cuban Assets Control Regulations to the Office of Foreign Assets Control.* Given the international scope of its operations, the Company is subject to laws of many different jurisdictions, including laws relating to the imposition of restrictions on trade and investment with various entities, persons and countries, some of which laws are conflicting. In 2004 the Company reviewed, as it does

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periodically, aspects of its operations in respect of such restrictions, and determined to dispose of certain non-core, non-U.S. subsidiaries of Bycosin AB. Bycosin's non-U.S. subsidiaries had been engaged in transactions and activities involving Cuban persons and entities before the acquisition of the Bycosin Group by the Company in June 2001, and such subsidiaries were continuing to engage in such transactions and activities at the time of the disposal of the non-core Fuel Specialties business and related assets in November 2004. On November 15, 2004, Bycosin AB, a wholly-owned subsidiary of the Company organized under the laws of Sweden (now known as Innospec Sweden AB, the Seller), entered into a Business and Asset Purchase Agreement (the Agreement) with Pesdo Swedcap Holdings AB (the Purchaser), Håkan Byström and others as the Purchaser's guarantors, and Octel Petroleum Specialties Limited (now known as Innospec Fuel Specialties Limited) as the Seller's guarantor, and completed the all-cash transaction contemplated thereby (together with related transactions, the Transaction). The Agreement provided for, among other things: (i) the disposal of certain non-core Fuel Specialties business and related manufacturing and other assets of the Seller; and (ii) the supply and distribution of certain power products to certain geographic regions. The net consideration paid by the Purchaser was approximately US\$2.9 million.

Following completion of the Transaction, the Company made a voluntary disclosure to the U.S. Office of Foreign Assets Control (OFAC) regarding transactions and activities engaged in by certain non-U.S. subsidiaries of the Company. Disclosures, amongst other items, included that the aggregate monetary value of the transactions involving Cuban persons and entities conducted by the Company's non-U.S. subsidiaries since January 1999 was approximately \$26.6 million.

At this time, however, management believes that it would be speculative and potentially misleading for the Company to predict the specific nature or amount of penalties that OFAC might eventually assess against it. While penalties could be assessed on different bases, if OFAC assessed penalties against the Company on a performance of contracts basis, the applicable regulations provide for penalties, in the case of civil violations of the Cuban Assets Control Regulations (31 CFR, Part 515) (CACR), of the lesser of \$65,000 per violation or the value of the contract. Since January 1999, non-U.S. subsidiaries of the Company have entered into 43 contracts with Cuban entities, each of which could be considered a separate violation of the CACR by OFAC. OFAC may take the position that the CACR should be interpreted or applied in a different manner, potentially even to permit the assessment of penalties equal to or greater than the value of the business conducted with Cuban persons or entities.

The Company has considered the range of possible outcomes and potential penalties payable. In accordance with the Company's accounting policies, provision has been made for management's current best estimate of the potential liability, including anticipated legal costs. However, should the underlying assumptions prove incorrect, the actual outcome could differ materially from management's current expectations. Management is not able to estimate the amount of any additional loss, if any.

If the Company or its subsidiaries (current or former) were found not to have complied with the CACR, the Company believes that it could be subject to fines or other civil or criminal penalties which could be material.

**Patent actions**

The Company is actively opposing certain third party patents in various regions of the world. The actions are part of the Company's ongoing management of its intellectual property portfolio. The Company does not believe that any of these actions will have a material effect on the financial condition or results of operations of the Company.

**Other legal matters**

We are involved from time to time in claims and legal proceedings that result from, and are incidental to, the conduct of our business including product liability claims. There are no other material pending legal proceedings to which the Company or any of its subsidiaries is a party, or of which any of their property is subject, other than ordinary, routine litigation incidental to their respective businesses.



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### **ITEM 1A Risk Factors**

Information regarding risk factors appears in Item 1A of the Company's 2007 Annual Report on Form 10-K, and there have been no material changes in the risk factors facing the Company since that time except as discussed below.

Recent disruptions in the credit markets, and concerns about global economic growth, have had a significant adverse impact on global financial markets and contributed to a decline in our stock price and corresponding market capitalization. Almost fifty per cent of the Company's common stock is held by three stockholders. A decision by any of these stockholders to sell all or a significant part of its stockholding in the Company as a consequence of current economic conditions or otherwise could result in a significant decline in the Company's stock price.

#### Credit agreements

On December 13, 2005 the Company entered into an agreement with a syndicate of banks for a new term loan of \$100 million repayable over three and one half years which will expire on June 12, 2009. An additional revolving credit facility of \$100 million was also agreed which will expire on June 12, 2009. There was \$92.0 million outstanding under this finance facility at September 30, 2008.

The Company expects to need to refinance some of the existing debt before the end of this current finance facility. The Company has commenced discussions, in the fourth quarter of 2008, with its current syndicate of lending banks regarding a new finance facility. Due to the recent disruptions in the credit and global financial markets the availability of funds may be limited and we, and third parties with whom we do business, may incur increased costs associated with securing financing. Should the Company be unable to secure financing on satisfactory terms this may adversely impact continuing operations.

#### Pensions

The Company's principal pension arrangement is a contributory defined benefit pension plan (the Plan) in the United Kingdom though it does also have other much smaller pension arrangements in the United Kingdom and overseas. The Company accounts for the Plan in accordance with FAS 87, *Employers' Accounting for Pensions*, FAS 88, *Employers' Accounting for Settlements and Curtailments of Defined Benefit Pension Plans* and FAS 158, *Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans*. At December 31, 2007 the underlying plan asset value and projected benefit obligation were \$889.1 million and \$854.3 million, respectively, resulting in a surplus of \$34.8 million.

Movements in the underlying plan asset value and projected benefit obligation are dependent on actual return on investments and pay awards as well as our assumptions in respect of the discount rate, annual member mortality rates, future return on assets, future pay escalation, future pension increases and future inflation. We develop these assumptions after considering advice from a major global actuarial consulting firm. A change in any one of these assumptions could impact the plan asset value, projected benefit obligation and pension cost recognized in the income statement. Further information on the Plan is provided in Note 6 of the Notes to the Consolidated Financial Statements and Item 7 of the Company's 2007 Annual Report on Form 10-K.

Due to the significant adverse impact on global financial markets the value of Plan assets have declined. In addition, the factors used to develop the discount rate assumption have fluctuated in a manner which would result in a significant increase in the discount rate from that used at the end of 2007. Unless the financial markets recover significantly during the fourth quarter of 2008, these changes in Plan asset values and assumptions will affect our pension calculations as at December 31, 2008, and may adversely impact future cash contributions required to be made by the Company and pension cost recognized in the income statement in 2009.

We currently do not however intend to modify the provisions of the Plan or investment strategy for the Plan assets. The pension obligation is long-term in nature as is the investment philosophy pursued.

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### **Counterparty creditworthiness**

The Company sells a range of specialty chemicals to customers around the world. Credit limits, ongoing credit evaluation and account monitoring procedures are used to minimize bad debt risk. Collateral is not generally required. The Company uses derivatives, including interest rate swaps, commodity swaps and foreign currency forward exchange contracts, in the normal course of business to manage market risks. The Company enters into derivative instruments with a diversified group of major financial institutions in order to monitor the exposure to non-performance of such instruments.

The Company remains subject to market and credit risks including the ability of counterparties to meet their contractual obligations and the potential non-performance of counterparties to deliver contracted commodities or services at the contracted price. Due to the recent disruptions in the credit and global financial markets the ability of counterparties to meet their contractual obligations may be reduced.

### **ITEM 2 Unregistered Sales of Equity Securities and Use of Proceeds**

(c) No purchases of equity securities by the issuer or affiliated purchasers were made during the quarter.

Repurchases of common stock are held as treasury shares unless reissued under equity compensation plans.

During January 2008 the Company re-purchased 104,300 shares at a cost of \$1.6 million.

On March 3, 2008 the Company announced that the Board of Directors had authorized a further stock re-purchase plan under Rule 10b5-1 to repurchase up to an additional \$8.0 million of common stock. This plan commenced on March 3, 2008 and completed on April, 29, 2008.

The Company has not, within the last three years, made any sales of unregistered securities.

### **ITEM 3 Defaults Upon Senior Securities**

None.

### **ITEM 4 Submission of Matters to a Vote of Security Holders**

None.

### **ITEM 5 Other Information**

The Company was initially unable to file this quarterly report on Form 10-Q because of its review with its independent registered public accounting firm, PricewaterhouseCoopers LLP, of the accounting treatment of contract related provisions of \$6.3 million, or \$4.5 million after income taxes. The Company had previously announced net income of \$3.9 million for the quarter ended September 30, 2008 based on the reversal of those contract related provisions and their inclusion in net income. On completion of the review those contract related provisions of \$6.3 million have now been excluded from net income, and offset against the cost of intangible assets, resulting in a net loss of \$0.6 million for the quarter ended September 30, 2008.

### **ITEM 6 Exhibits**

31.1 Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

31.2 Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

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- 32.1 Certification of Chief Executive Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 Certification of Chief Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: November 13, 2008

By

/s/ PAUL W. JENNINGS  
**Paul W. Jennings**  
**President and Chief Executive Officer**

Date: November 13, 2008

By

/s/ IAN P. CLEMINSON  
**Ian P. Cleminson**  
**Executive Vice President and Chief Financial Officer**

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