

BLUEFLY INC  
Form 10-Q  
November 10, 2011

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

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FORM 10-Q

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☒ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE  
ACT OF 1934

For the quarterly period ended September 30, 2011

OR

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE  
ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 001-14498

BLUEFLY, INC.

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of  
incorporation or organization)

13-3612110

(I.R.S. Employer Identification Number)

42 West 39th Street, New York, NY  
(Address of principal executive offices)

10018  
(Zip Code)

Registrant's telephone number, including area code: (212) 944-8000

Indicate by check mark whether the registrant (1) filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ☐ No ☒

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act:

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Large accelerated filer ☐ Accelerated filer ☐ Non-accelerated filer ☐ Smaller reporting company ☒  
(Do not check if a smaller reporting company)

Indicate by check mark if the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

As of November 8, 2011, there were 28,280,898 shares of Common Stock, \$.01 par value, of the registrant outstanding.

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## Part I – FINANCIAL INFORMATION

## Item 1. – Financial Statements

BLUEFLY, INC.  
CONSOLIDATED BALANCE SHEETS

|  | (Unaudited)<br>September 30,<br>2011 | December 31,<br>2010     |
|--|--------------------------------------|--------------------------|
| <b>Assets</b>  |                                      |                          |
| <b>Current assets:</b>   |                                      |                          |
| Cash and cash equivalents  | \$ 4,125,000                         | \$ 10,429,000            |
| Accounts receivable — net of allowance for doubtful accounts   | 1,712,000                            | 1,709,000                |
| Inventories, net   | 34,977,000                           | 25,128,000               |
| Prepaid inventory  | 3,543,000                            | 893,000                  |
| Prepaid expenses   | 279,000                              | 199,000                  |
| Other current assets   | 578,000                              | 503,000                  |
| <b>Total current assets</b>  | <b>45,214,000</b>                    | <b>38,861,000</b>        |
| <br>Property and equipment, net  | <br>4,122,000                        | <br>3,150,000            |
| <br>Other assets   | <br>183,000                          | <br>133,000              |
| <br><b>Total assets</b>  | <br><b>\$ 49,519,000</b>             | <br><b>\$ 42,144,000</b> |
| <b>Liabilities and Stockholders' Equity</b>  |                                      |                          |
| <b>Current liabilities:</b>  |                                      |                          |
| Accounts payable   | \$ 9,349,000                         | \$ 4,515,000             |
| Allowance for sales returns  | 3,690,000                            | 3,142,000                |
| Accrued expenses and other current liabilities   | 893,000                              | 1,118,000                |
| Deferred revenue   | 3,215,000                            | 3,545,000                |
| <b>Total current liabilities</b>   | <b>17,147,000</b>                    | <b>12,320,000</b>        |
| <br>Deferred rent liability  | <br>295,000                          | <br>183,000              |
| <br><b>Total liabilities</b>   | <br><b>17,442,000</b>                | <br><b>12,503,000</b>    |
| <b>Commitments and contingencies (Note 4)</b>  |                                      |                          |
| <b>Stockholders' equity:</b>   |                                      |                          |
| <b>Bluefly, Inc. stockholders' equity:</b>   |                                      |                          |
| Common stock — \$.01 par value; 50,000,000 shares authorized as of September 30, 2011 and December 31, 2010, respectively; 28,619,296 and 24,944,986 shares issued as of September 30, 2011 and December 31, 2010, respectively and 24,606,588 shares outstanding as of September 30, 2011 and December 31, 2010, respectively | 283,000                              | 246,000                  |
| Treasury stock   | (1,824,000)                          | (1,824,000)              |
| Additional paid-in capital   | 189,925,000                          | 182,720,000              |
| Accumulated deficit  | (156,305,000)                        | (151,501,000)            |
| <b>Total Bluefly, Inc. stockholders' equity</b>  | <b>32,079,000</b>                    | <b>29,641,000</b>        |

|  |               |               |
|--|---------------|---------------|
| Non-controlling interest in subsidiary     | (2,000)       | —             |
| Total stockholders' equity                 | 32,077,000    | 29,641,000    |
| Total liabilities and stockholders' equity | \$ 49,519,000 | \$ 42,144,000 |

The accompanying notes are an integral part of these consolidated financial statements.

BLUEFLY, INC.  
CONSOLIDATED STATEMENTS OF OPERATIONS  
(Unaudited)

|  | Three Months Ended<br>September 30, |                |
|--|-------------------------------------|----------------|
|  | 2011                                | 2010           |
| Net sales  | \$ 21,194,000                       | \$ 19,202,000  |
| Cost of sales  | 15,016,000                          | 12,278,000     |
| Gross profit   | 6,178,000                           | 6,924,000      |
| Selling and fulfillment expenses   | 4,525,000                           | 4,115,000      |
| Marketing expenses   | 2,123,000                           | 2,944,000      |
| General and administrative expenses  | 2,061,000                           | 1,895,000      |
| Total operating expenses   | 8,709,000                           | 8,954,000      |
| Operating loss   | (2,531,000)                         | (2,030,000)    |
| Other interest expense, net  | (65,000)                            | (47,000)       |
| Net loss   | (2,596,000)                         | (2,077,000)    |
| Less: net loss attributable to non-controlling interest in subsidiary                  | (102,000)                           | —              |
| Net loss attributable to Bluefly, Inc. stockholders                                    | \$ (2,494,000)                      | \$ (2,077,000) |
| Basic and diluted net loss per common share attributable to Bluefly, Inc. stockholders | \$ (0.10)                           | \$ (0.08)      |
| Weighted average common shares outstanding<br>(basic and diluted)                      | 25,530,899                          | 24,598,151     |

The accompanying notes are an integral part of these consolidated financial statements.

BLUEFLY, INC.  
CONSOLIDATED STATEMENTS OF OPERATIONS  
(Unaudited)

|  | Nine Months Ended<br>September 30, |                |
|--|------------------------------------|----------------|
|  | 2011                               | 2010           |
| Net sales  | \$ 66,924,000                      | \$ 59,987,000  |
| Cost of sales  | 45,058,000                         | 36,748,000     |
| Gross profit   | 21,866,000                         | 23,239,000     |
| Selling and fulfillment expenses   | 13,471,000                         | 12,090,000     |
| Marketing expenses   | 7,221,000                          | 9,451,000      |
| General and administrative expenses  | 6,100,000                          | 5,852,000      |
| Total operating expenses   | 26,792,000                         | 27,393,000     |
| Operating loss   | (4,926,000)                        | (4,154,000)    |
| Other interest expense, net  | (216,000)                          | (148,000)      |
| Net loss   | (5,142,000)                        | (4,302,000)    |
| Less: net loss attributable to non-controlling interest in subsidiary                  | (338,000)                          | —              |
| Net loss attributable to Bluefly, Inc. stockholders                                    | \$ (4,804,000)                     | \$ (4,302,000) |
| Basic and diluted net loss per common share attributable to Bluefly, Inc. stockholders | \$ (0.19)                          | \$ (0.18)      |
| Weighted average common shares outstanding<br>(basic and diluted)                      | 24,919,336                         | 23,377,501     |

The accompanying notes are an integral part of these consolidated financial statements.

BLUEFLY, INC.  
CONSOLIDATED STATEMENTS OF CASH FLOWS  
(Unaudited)

|  | Nine Months Ended<br>September 30, |                |
|--|------------------------------------|----------------|
|  | 2011                               | 2010           |
| Cash flows from operating activities:  |                                    |                |
| Net loss   | \$ (5,142,000)                     | \$ (4,302,000) |
| Adjustments to reconcile net loss to net cash used in operating activities:  |                                    |                |
| Depreciation and amortization expenses                                       | 1,879,000                          | 1,864,000      |
| Stock-based compensation expense   | 730,000                            | 441,000        |
| Provisions for returns   | 548,000                            | 1,006,000      |
| Bad debt expense   | 268,000                            | 222,000        |
| Reserve for inventory obsolescence   | 203,000                            | 328,000        |
| Deferred rent expense  | 112,000                            | —              |
| Change in operating assets and liabilities:                                  |                                    |                |
| (Increase) decrease in:  |                                    |                |
| Accounts receivable  | (271,000)                          | (288,000)      |
| Inventories  | (10,052,000)                       | (12,896,000)   |
| Prepaid inventory  | (2,650,000)                        | (1,228,000)    |
| Prepaid expenses   | (80,000)                           | (79,000)       |
| Other assets   | (134,000)                          | 46,000         |
| Increase (decrease) in:  |                                    |                |
| Accounts payable   | 4,834,000                          | 4,157,000      |
| Accrued expenses and other current liabilities                               | (225,000)                          | (702,000)      |
| Deferred revenue   | (330,000)                          | (479,000)      |
| Net cash used in operating activities  | (10,310,000)                       | (11,910,000)   |
| Cash flows from investing activities:  |                                    |                |
| Purchases of property and equipment  | (2,842,000)                        | (1,504,000)    |
| Net cash used in investing activities  | (2,842,000)                        | (1,504,000)    |
| Cash flows from financing activities:  |                                    |                |
| Net proceeds from common stock issuance                                      | 6,494,000                          | 10,020,000     |
| Proceeds from exercise of stock options                                      | 18,000                             | —              |
| Purchase of treasury stock   | —                                  | (15,000)       |
| Proceeds from capital contribution of non-controlling interest in subsidiary | 336,000                            | —              |
| Net cash provided by financing activities                                    | 6,848,000                          | 10,005,000     |
| Net decrease in cash and cash equivalents                                    | (6,304,000)                        | (3,409,000)    |
| Cash and cash equivalents – beginning of period                              | 10,429,000                         | 10,049,000     |
| Cash and cash equivalents – end of period                                    | \$ 4,125,000                       | \$ 6,640,000   |
| Supplemental disclosure of cash flow information:                            |                                    |                |
| Cash paid for interest expense   | \$ 179,000                         | \$ 181,000     |



The accompanying notes are an integral part of these consolidated financial statements.

BLUEFLY, INC.  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED)  
SEPTEMBER 30, 2011

NOTE 1 – THE COMPANY

Bluefly, Inc. (the “Company”) is a leading Internet retailer that sells over 350 brands of designer apparel and accessories at discounts of up to 75% off of retail value. The Company’s e-commerce Web site, bluefly.com (“Bluefly.com” or “Web Site”), was launched in September 1998.

On January 4, 2011, the Company and A + D Labs LLC (“A + D Labs” and, collectively with the Company, the “Members”) entered into a Limited Liability Company Operating Agreement (the “Operating Agreement”) in connection with the formation of Eyefly LLC (“Eyefly”), a newly formed Delaware limited liability company, which is initially owned 52% by the Company and 48% by A + D Labs. Eyefly was formed for the purposes of developing and operating an e-commerce web site and related online and mobile applications focused on selling fashionable prescription eyewear directly to consumers. Eyefly launched its e-commerce web site, eyefly.com (“Eyefly.com”), in June 2011.

Pursuant to the Operating Agreement, the Members made an aggregate of \$700,000 of initial capital contributions in cash (\$364,000 from the Company and \$336,000 from A + D Labs) and agreed to make an additional \$600,000 of capital contributions (\$312,000 from the Company and \$288,000 from A + D Labs) as necessary. Additionally, the Operating Agreement provides the Company with an option (the “Call Option”) to purchase A + D Labs’ equity in Eyefly on or after the four year anniversary of formation at a valuation based on a specified multiple of adjusted EBITDA. In the event the Company exercises the Call Option, A + D Labs has the option to receive the purchase price for equity in cash or in shares of the Company’s Common Stock, provided that the total number of shares issued to A + D Labs pursuant to such option cannot exceed 4,918,856 shares (which is less than 20% of the outstanding shares of the Company’s Common Stock as of the date of the Operating Agreement).

NOTE 2 – BASIS OF PRESENTATION

The accompanying consolidated financial statements include the accounts of the Company and its majority-owned subsidiary. The consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnote disclosures required by accounting principles generally accepted in the United States of America for complete financial statements. In the opinion of management, all adjustments (consisting mainly of normal recurring accruals) considered necessary for a fair presentation have been included. The consolidated results of operations of any interim period are not necessarily indicative of the results of operations to be expected for the fiscal year due to seasonal and other factors. For further information, refer to the financial statements and accompanying footnotes included in the Company's Form 10-K for the year ended December 31, 2010.

The Company has sustained cumulative net losses and negative cash flows from operations since inception. As of September 30, 2011, the Company had an accumulated deficit of \$156,305,000. The Company’s ability to meet its obligations in the ordinary course of business is dependent on its ability to establish profitable operations, or find sources to fund operations. The Company believes that its existing cash balance, combined with working capital and the funds available from the Company’s existing credit facility, will be sufficient to enable the Company to meet planned expenditures through at least the next 12 months.

Summary of significant accounting policies

Principles of consolidation

In January 2011, the Company adopted authoritative guidance relating to non-controlling interests in consolidated financial statements. The consolidated financial statements include the financial position, results of operations and cash flows of the Company and its majority-owned subsidiary, Eyefly, in which the Company has a controlling financial interest. All material intercompany transactions between the Company and Eyefly have been eliminated in consolidation. For a consolidated subsidiary that is less than wholly-owned, the third-party holdings of equity interests is presented as non-controlling interests in subsidiary in the consolidated financial statements. The portion of net income (loss) attributable to the non-controlling interests for such subsidiary is presented as net income (loss) attributable to non-controlling interests in subsidiary in the Consolidated

BLUEFLY, INC.  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED)  
SEPTEMBER 30, 2011

Statements of Operations, and the portion of the stockholders' equity of such subsidiary will be presented as non-controlling interest in subsidiary in the Consolidated Balance Sheets and Consolidated Statements of Changes in Stockholders' Equity.

As of September 30, 2011, the aggregated total assets of Eyefly represent less than 1.0% of the total consolidated assets of the Company. For the three and nine months ended September 30, 2011, the total net sales of Eyefly each represent less than 1.0% of the total consolidated net sales of the Company.

#### Concentration

For the three months ended September 30, 2011 and 2010, the Company, excluding Eyefly, acquired approximately 30% and 38%, respectively, of its inventory from one supplier.

For the nine months ended September 30, 2011 and 2010, the Company, excluding Eyefly, acquired approximately 37% and 42%, respectively, of its inventory from one supplier.

For the three and nine months ended September 30, 2011, Eyefly acquired 100% of its inventory from A + D Labs pursuant to a management services agreement.

Included in accounts receivable is \$1,200,000 of trade receivable from a third-party in connection with a bulk sale of inventory in the second quarter of 2011.

#### Recently issued, but not yet effective, accounting pronouncements

The Company is not aware of any recently issued, but not yet effective, accounting pronouncements that would have a significant impact on the Company's consolidated financial position or results of operations.

#### NOTE 3 – FAIR VALUE

The Company's financial instruments consist of cash and cash equivalents, other assets, accounts payable and accrued expenses. The carrying amounts of these financial instruments approximate fair value due to their short maturities.

#### NOTE 4 – COMMITMENTS AND CONTINGENCIES

##### Employment contracts

The Company has employment agreements with certain of its executive officers and other employees, which expire on various dates through June 30, 2014. On May 31, 2011, the Company entered into a new employment agreement with the Company's Chief Operating Officer for a term continuing through June 30, 2014.

As of September 30, 2011, the Company's aggregate cash commitment for all future base salary under these employment contracts is as follows:

|      |            |
|------|------------|
| 2011 | \$ 538,000 |
|------|------------|

|      |              |
|------|--------------|
| 2012 | 1,838,000    |
| 2013 | 325,000      |
| 2014 | 162,000      |
|      | \$ 2,863,000 |

#### NOTE 5 – STOCKHOLDERS’ EQUITY

##### Securities Purchase Agreement

On September 7, 2011 (the “Closing Date”), the Company entered into a Securities Purchase Agreement (the “Purchase Agreement”) with Rho Ventures VI, L.P. (“Rho”), Quantum Industrial Partners LDC (“QIP”) and Prentice Consumer Partners,

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
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LP (“Prentice” and together with Rho and QIP, the “Purchasers”) pursuant to which the Company sold to the Purchasers 3,666,665 newly issued shares (the “Shares”) of its common stock, at \$0.01 par value per share (the “Common Stock”), for an aggregate purchase price of \$6,600,000, or \$1.80 per share. The Company received proceeds from the sale of Shares of Common Stock of approximately \$6,494,000, net of \$106,000 of issuance costs.

#### Registration Rights and Warrants Issuance

The Company, QIP, SFM Domestic Investments, LLC (“SFM” and together with QIP, the “Soros Parties”), Prentice, Maverick Fund USA, Ltd. (“Maverick USA”), Maverick Fund, L.D.C. (“Maverick Fund”), Maverick Fund II, Ltd. (“Maverick Fund II” and together with Maverick USA and Maverick Fund, the “Maverick Parties”) and Rho (together with the Soros Parties, Prentice and the Maverick Parties, the “Existing Stockholders”) previously entered into a registration rights agreement, dated December 31, 2009 (the “Prior Agreement”).

In connection with the Purchase Agreement, the Company and the Existing Stockholders agreed to amend and restate the Prior Agreement (the “Amended and Restated Registration Rights Agreement”) to among other things, grant the Purchasers registration rights with respect to the Shares equivalent to those provided under the Prior Agreement. Accordingly, the Company has agreed to file a shelf registration statement with respect to the Shares, and subject to the receipt of stockholder approval, issue warrants to the Purchasers under certain circumstances relating to the unavailability of a registration statement, and to register the shares underlying the warrants.

Pursuant to the Amended and Restated Registration Rights Agreement, the Company has agreed to file the shelf registration statement no later than November 15, 2011 (the “Filing Deadline”) and to cause such registration statement to be declared effective by the Securities and Exchange Commission within 180 days following Filing Deadline (the “Required Effectiveness Deadline”). The Amended and Restated Registration Rights Agreement provided that the Company would be obligated to issue warrants to the Purchasers in certain circumstances if the registration statement was not filed by the Filing Deadline or declared effective by the Required Effectiveness Deadline.

In accordance with the terms of the Amended and Restated Registration Rights Agreement, the Company would be required to grant the Purchasers warrants representing the right to purchase shares of its Common Stock in an aggregate amount equal to 1% of the fully diluted outstanding shares of Common Stock for each full 30-day period following the Filing Deadline or the Required Effectiveness Deadline (as applicable); provided however, that such warrant issuance shall not exceed, in the aggregate 10% of the fully diluted outstanding shares of Common Stock. The warrants, if issued under the Amended and Restated Registration Rights Agreement, would have a 5-year term, an exercise price of \$1.80 per share of Common Stock and would include customary provisions requiring adjustments of the number of shares of Common Stock issuable thereunder following a stock dividend, stock split or other similar adjustment to our capital structure.

#### Non-controlling interest in subsidiary

The following table reflects the changes in stockholders’ equity attributable to both Bluefly, Inc. and the non-controlling interest in Eyefly at September 30, 2011:

|  | Total         |                 |       |
|--|---------------|-----------------|-------|
|  | Bluefly, Inc. | Non-controlling | Total |

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|   | Stockholders'<br>Equity | Interest In<br>Subsidiary | Stockholders'<br>Equity |
|---|-------------------------|---------------------------|-------------------------|
| Balance at December 31, 2010  | \$ 29,641,000           | \$ —                      | \$ 29,641,000           |
| Stock-based compensation expense  | 730,000                 | —                         | 730,000                 |
| Net proceeds from sale of Common Stock (net of \$106,000 in issuance costs) | 6,494,000               | —                         | 6,494,000               |
| Non-controlling interest in subsidiary                                      | —                       | 336,000                   | 336,000                 |

BLUEFLY, INC.  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED)  
SEPTEMBER 30, 2011

|                               |              |             |              |
|-------------------------------|--------------|-------------|--------------|
| Exercise of stock options     | 18,000       | —           | 18,000       |
| Net loss                      | (4,804,000 ) | (338,000 )  | (5,142,000 ) |
| Balance at September 30, 2011 | \$32,079,000 | \$ (2,000 ) | \$32,077,000 |

#### NOTE 6 – SHARE-BASED COMPENSATION

Authoritative guidance relating to stock-based compensation requires the Company to measure compensation cost for stock awards at fair value and recognize compensation over the service period for awards expected to vest. Total share-based compensation expense recorded in the Consolidated Statements of Operations was \$295,000 and \$157,000 for the three months ended September 30, 2011 and 2010, respectively, and \$730,000 and \$441,000 for the nine months ended September 30, 2011 and 2010, respectively.

#### Stock Options

The fair value of options granted is estimated on the date of grant using a Black-Scholes option pricing model. Expected volatilities are calculated based on the historical volatility of the price of the Company's Common Stock. Management monitors share option exercise and employee termination patterns to estimate forfeiture rates within the valuation model. The expected holding period of options represents the period of time that options granted are expected to be outstanding. The risk-free interest rate for periods within the expected life of the option is based on the interest rate of U.S. Treasury notes in effect on the date of the grant.

The following table summarizes the Company's stock option activity:

|                               | Number of<br>Shares | Weighted<br>Average<br>Exercise Price<br>Per Share |
|-------------------------------|---------------------|--|
| Balance at December 31, 2010  | 2,091,108           | \$ 3.05  |
| Options granted               | 768,634             | \$ 2.58  |
| Options cancelled             | (125,477 )          | \$ 3.26  |
| Options expired               | (1,500 )            | \$ 15.83   |
| Options exercised             | (7,645 )            | \$ 2.32  |
| Balance at September 30, 2011 | 2,725,120           | \$ 2.91  |
| Vested at December 31, 2010   | 520,908             | \$ 5.00  |
| Vested at September 30, 2011  | 854,217             | \$ 3.84  |

During the third quarter of 2011, 74,229 options were cancelled through normal employee attrition, of which 8,709 options were vested and 65,520 options were non-vested. During the third quarter of 2011, 114,982 options vested. The total fair value of the options that vested during the third quarter of 2011 was approximately \$192,000. There were 266,854 options granted during the third quarter of 2011. As of September 30, 2011, the weighted-average grant-date fair value of options granted during 2011 was \$1.69 per share. At September 30, 2011,



the aggregate intrinsic value of the fully vested and outstanding options was \$7,000 and \$36,000, respectively. The weighted average remaining contractual life of the fully vested and outstanding options was over 7 and 8 years, respectively. The Company did not capitalize any compensation cost, or modify any of its stock option awards granted during the third quarter of 2011. During the third quarter of 2011, no options were exercised and no cash was used to settle equity instruments granted under the Company's equity incentive plans.

As of September 30, 2011, the total compensation cost related to non-vested stock option awards not yet recognized was \$3,086,000. Total compensation cost is expected to be recognized over 2 years on a weighted average basis.

For the three months ended September 30, 2011 and 2010, the Company recognized expense of approximately \$295,000 and \$153,000 respectively, and \$726,000 and \$422,000 for the nine months ended September 30, 2011 and 2010, respectively, in connection with these awards.

BLUEFLY, INC.  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(UNAUDITED)  
SEPTEMBER 30, 2011

### Restricted Stock Awards

The following table is a summary of activity related to restricted stock awards for employees at September 30, 2011:

|   | Restricted<br>Stock Awards |
|---|----------------------------|
| Balance at December 31, 2010                              | 7,312                      |
| Shares/Units granted                                      | —                          |
| Shares/Units forfeited                                    | —                          |
| Shares/Units restriction lapses                           | (7,312 )                   |
| Balance at September 30, 2011                             | —                          |
| Weighted average grant date fair value per share          | \$ —                       |
| Aggregate grant date fair value                           | \$ —                       |
| Weighted average vesting service period of shares granted | 12 Months                  |
| Number of shares/units vested at September 30, 2011       | —                          |
| Number of shares/units Non-vested at September 30, 2011   | —                          |

The Company did not grant any restricted stock awards during the third quarter of 2011. Accordingly, there has been no expense recorded during the three months ended September 30, 2011. For the three months ended September 30, 2010, the Company recognized expense of approximately \$4,000. For the nine months ended September 30, 2011 and 2010, the Company recognized expense of approximately \$4,000 and \$19,000, respectively, in connection with these awards.

### NOTE 7 – NET LOSS PER SHARE ATTRIBUTABLE TO BLUEFLY, INC. STOCKHOLDERS

Basic net loss per share attributable to Bluefly, Inc. stockholders excludes dilution and is computed by dividing net loss attributable to Bluefly, Inc. stockholders by the weighted average number of common shares outstanding for the period.

Diluted net loss per share is computed by dividing net loss attributable to Bluefly, Inc. stockholders by the weighted average number of common shares outstanding for the period, adjusted to reflect potentially dilutive securities using the treasury stock method for options, warrants, restricted stock awards and deferred stock unit awards. Due to the Company's net loss attributable to Bluefly, Inc. stockholders, (i) options and warrants to purchase shares of Common Stock, (ii) restricted stock awards that have not yet vested and (iii) deferred stock unit awards for shares that have not yet been delivered were not included in the computation of diluted loss per share attributable to Bluefly, Inc. stockholders, as the effects would be anti-dilutive. Accordingly, basic and diluted weighted average shares outstanding are equal for the following periods presented:

Three Months Ended

|   | September 30,  |                |
|---|----------------|----------------|
|   | 2011           | 2010           |
| Net loss attributable to Bluefly, Inc. stockholders | \$(2,494,000 ) | \$(2,077,000 ) |
| Weighted average common shares outstanding (basic)  | 25,530,899     | 24,598,151     |
| Stock options and warrants(1)(2)                    | —              | —              |
| Restricted stock and deferred stock awards(1)       | —              | —              |

BLUEFLY, INC.  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
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|  |            |            |
|--|------------|------------|
| Weighted average common shares outstanding (diluted) | 25,530,899 | 24,598,151 |
|--|------------|------------|

(1) For the three months ended September 30, 2011 and 2010, the Company had weighted average shares of the following potentially dilutive securities that were excluded:

|                         |        |       |
|-------------------------|--------|-------|
| Stock options           | 13,689 | 2,961 |
| Restricted stock awards | —      | 9,187 |

(2) Under the treasury-stock method, the Company excluded all stock options and warrants from the computation of weighted average shares outstanding as a result of the exercise price of the options and warrants being greater than the average market price of the Company's Common Stock.

|  | Nine Months Ended<br>September 30, |                |
|--|------------------------------------|----------------|
|  | 2011                               | 2010           |
| Net loss attributable to Bluefly, Inc. stockholders  | \$(4,804,000 )                     | \$(4,302,000 ) |
| Weighted average common shares outstanding (basic)   | 24,919,336                         | 23,377,501     |
| Stock options and warrants(1)(2)                     | —                                  | —              |
| Restricted stock and deferred stock awards(1)        | —                                  | —              |
| Weighted average common shares outstanding (diluted) | 24,919,336                         | 23,377,501     |

(1) For the nine months ended September 30, 2011 and 2010, the Company had weighted average shares of the following potentially dilutive securities that were excluded:

|                         |         |        |
|-------------------------|---------|--------|
| Stock options           | 111,859 | 3,873  |
| Restricted stock awards | —       | 12,698 |

(2) Under the treasury-stock method, the Company excluded all stock options and warrants from the computation of weighted average shares outstanding as a result of the exercise price of the options and warrants being greater than the average market price of the Company's Common Stock.

#### NOTE 8 – FINANCING AGREEMENT

On June 17, 2011, the Company amended and restated its revolving credit facility ("Restated Credit Facility") with Wells Fargo Retail Finance, LLC ("Wells Fargo"). Pursuant to the Restated Credit Facility with Wells Fargo, the terms were amended to (i) renew the term of the Restated Credit Facility for a 3 year term with a maturity date of June 17, 2014; (ii) decrease the standby and documentary letter of credit fees from 3.25% and 2.75%, respectively, to 2.75%

and 2.25%, respectively; and (iii) change the rate at which interest accrues on the average daily amount under the Restated Credit Facility during the preceding month to a per annum rate equal to the prime rate plus 2.50% from prime rate plus 0.75%, or, LIBOR plus 2.75% from LIBOR plus 3.25%. In addition, in the event that the Company terminates the Restated Credit Facility prior to the second anniversary, the Company will be subject to an early termination fee equal to 1.0% of the commitment.

Under the terms of the Restated Credit Facility, Wells Fargo provides the Company with a revolving credit facility and issues letters of credit in favor of suppliers or factors. The Restated Credit Facility is secured by a lien on substantially all of the Company's assets. Availability under the Restated Credit Facility is determined by a formula that takes into account specified percentages of the Company's inventory and accounts receivable. The maximum availability is currently \$7,500,000, but can be increased to \$12,500,000 at the Company's request, subject to certain conditions. As of September 30, 2011, total availability under the Restated Credit Facility was approximately \$7,500,000, of which \$3,125,000 was committed for letters of credit in favor of suppliers, leaving approximately \$4,375,000 available for further borrowings. The terms of the Restated Credit Facility contain a material adverse condition clause. In the event of a material adverse change in the Company's financial condition, the

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Company would not be able to obtain additional borrowings under the Restated Credit Facility and existing borrowings would become due and payable.

The Company also received proceeds from a short-term borrowing under its Restated Credit Facility on August 15, 2011 in the amount of \$750,000, which was paid on September 8, 2011.

NOTE 9 – SUBSEQUENT EVENT

On October 17, 2011, the members of Eyefly made additional capital contributions in the aggregate of \$200,000 in cash (\$104,000 from the Company and \$96,000 from A + D Labs) pursuant to the Eyefly operating agreement.

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

### Overview

Bluefly, Inc. is a leading Internet retailer that sells over 350 brands of designer apparel and accessories at discounts of up to 75% off of retail value. We launched our Web Site in September 1998.

Our business is affected by seasonality, which historically has resulted in higher sales volume during our fourth quarter, which ends December 31. In addition, our business fluctuates according to changes in customer preferences dictated in part by fashion trends. The cyclical nature of our business requires us to carry a significant amount of inventory, especially prior to peak selling seasons when we generally build up our inventory levels. The results described below are not indicative of future performance.

Our net sales increased by approximately 10% to \$21,194,000 for the three months ended September 30, 2011, from \$19,202,000 for the three months ended September 30, 2010. Our gross profit margin percentage decreased to 29.1% for the three months ended September 30, 2011, from 36.1% for the three months ended September 30, 2010. Our gross profit decreased by approximately 10.8% to \$6,178,000 for the three months ended September 30, 2011, from \$6,924,000 for the three months ended September 30, 2010. The decrease in both our gross profit and gross profit margin percentage during the third quarter of 2011 was primarily attributable to an increase in promotional activity during such quarter and a shift in product mix within sales of categories of merchandise. Gross profit margin percentage was also negatively impacted by currency fluctuations between the U.S. dollar and the Euro. We incurred an operating loss of \$2,531,000 for the three months ended September 30, 2011 as compared to an operating loss of \$2,030,000 for the three months ended September 30, 2010. The increase in operating loss was primarily related to the decrease in gross profit margin percentage and our operating loss incurred related to our Eyefly subsidiary.

For the three months ended September 30, 2011, total operating expenses decreased to \$8,709,000, from \$8,954,000 for the three months ended September 30, 2010. Excluding \$250,000 of operating costs related to the Eyefly web site, total operating expenses decreased by over 5% compared to the third quarter of 2010. As a percentage of net sales, total operating expenses decreased to 41.0% for the three months ended September 30, 2011, compared to 46.6% for the three months ended September 30, 2010. As a percentage of net sales, total selling and fulfillment expenses remained relatively unchanged at 21.3% for the three months ended September 30, 2011 compared to 21.4% for the three months ended September 30, 2010. As a percentage of net sales, total general and administrative expenses decreased slightly to 9.7% for the three months ended September 30, 2011, compared to 9.9% for the three months ended September 30, 2010.

Total marketing expenses (including staff related costs) as a percentage of net sales decreased to 10.0% for the three months ended September 30, 2011, compared to 15.3% for the three months ended September 30, 2010. Total marketing expenses (excluding staff related costs) decreased to \$1,618,000 for the three months ended September 30, 2011, from \$2,641,000 for the three months ended September 30, 2010. Total marketing expenses (excluding staff related costs) decreased primarily as a result of reduction in offline marketing expenditures related to television advertising and a reduction in costs related to online social media programs as compared to the third quarter of 2010.

Our reserve for returns and credit card chargebacks decreased to 37.9% of gross sales for the third quarter of 2011, compared to 39.2% for the third quarter of 2010. The decrease was primarily caused by a reduction in our overall return rate, however there can be no assurance that this trend will continue.

At September 30, 2011, we had an accumulated deficit of \$156,305,000. The cumulative net losses and accumulated deficit resulted primarily from operating losses including, but not limited to, the costs associated with developing and marketing our Web Site and building our infrastructure, as well as non-cash beneficial conversion charges resulting

from decreases in the conversion price of our preferred stock and the payment of dividends to holders of our preferred stock.

#### Results Of Operations

For The Three Months Ended September 30, 2011 Compared To The Three Months Ended September 30, 2010.

The following table sets forth our Consolidated Statements of Operations data for the three months ended September 30th. All data is in thousands except as indicated below:



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|                                     |    | 2011     | As a % of<br>Net Sales |    | 2010     | As a % of<br>Net Sales |
|-------------------------------------|----|----------|------------------------|----|----------|------------------------|
| Net sales                           | \$ | 21,194   | 100.0 %                | \$ | 19,202   | 100.0 %                |
| Cost of sales                       |    | 15,016   | 70.9                   |    | 12,278   | 63.9                   |
| Gross profit                        |    | 6,178    | 29.1                   |    | 6,924    | 36.1                   |
| Selling and fulfillment expenses    |    | 4,525    | 21.3                   |    | 4,115    | 21.4                   |
| Marketing expenses                  |    | 2,123    | 10.0                   |    | 2,944    | 15.3                   |
| General and administrative expenses |    | 2,061    | 9.7                    |    | 1,895    | 9.9                    |
| Total operating expenses            |    | 8,709    | 41.0                   |    | 8,954    | 46.6                   |
| Operating loss                      |    | (2,531 ) | (11.9 )                |    | (2,030 ) | (10.5 )                |
| Other interest expense, net         |    | (65 )    | (0.3 )                 |    | (47 )    | (0.3 )                 |
| Net loss                            | \$ | (2,596 ) | (12.2 )%               | \$ | (2,077 ) | (10.8 )%               |

We also measure and evaluate ourselves against certain other key operational metrics. The following table, which excludes Eyefly, sets forth our actual results based on these other metrics for the three months ended September 30th, as indicated below:

|  | 2011      | 2010      |
|--|-----------|-----------|
| Average order size (including shipping & handling) | \$ 312.49 | \$ 321.33 |
| New customers added during the period*             | 41,170    | 34,601    |

\*Based on unique email addresses

In addition to the financial statement items and metrics listed above, which are non-GAAP financial measurements, we also report gross sales, another non-GAAP financial measure. We define gross sales as the total dollar amount of orders received by customers (including shipping and handling) net of customer credits, but before any reserves are taken for returns or bad debt. We believe that the presentation of gross sales is useful to investors because (a) it provides an alternative measure of the total demand for the products sold by us and (b) it provides a basis upon which to measure the percentage of total demand that is reserved for both returns and bad debt. Management uses the gross sales measure for these same reasons.

Net sales: Gross sales for the three months ended September 30, 2011 increased by over 8% to \$34,140,000, from \$31,563,000 for the three months ended September 30, 2010. For the three months ended September 30, 2011, we recorded a provision for returns and credit card chargebacks and other discounts of \$12,946,000, or approximately 37.9% of gross sales. For the three months ended September 30, 2010, the provision for returns and credit card chargebacks and other discounts was \$12,361,000, or approximately 39.2% of gross sales. The decrease in this provision as a percentage of gross sales resulted from a reduction in our return rate, however there can be no assurance that this trend will continue.

After the necessary provisions for returns and credit card chargebacks and other discounts, our net sales for the three months ended September 30, 2011 were \$21,194,000. This represents an increase of approximately 10% compared to

the three months ended September 30, 2010, in which net sales totaled \$19,202,000. The increase in net sales resulted primarily from an 11% increase in customer orders placed during the third quarter of 2011 compared to the third quarter of 2010. For the three months ended September 30, 2011, revenue from shipping and handling (which is included in net sales) also increased approximately 18.3% to \$1,065,000, from \$900,000 for the three months ended September 30, 2010. Shipping and handling revenue increased at a higher percentage than net sales primarily as a result of an increase in customer orders compared to the third quarter of 2010.

Cost of sales: Cost of sales consists of the cost of product sold to customers, in-bound and out-bound shipping costs, inventory reserves, commissions and packing materials. Cost of sales for the three months ended September 30, 2011 was \$15,016,000, resulting in a gross profit margin percentage of approximately 29.1%. Cost of sales for the three months ended September 30, 2010

was \$12,278,000, resulting in a gross profit margin percentage of 36.1%. Gross profit decreased by approximately 10.8% to \$6,178,000 for the three months ended September 30, 2011, compared to \$6,924,000 for the three months ended September 30, 2010. The decrease in both our gross profit and gross profit margin percentage during the third quarter of 2011 was primarily attributable to an increase in promotional activity during such quarter and a shift in product mix within sales of categories of merchandise. Gross profit margin percentage was also negatively impacted by currency fluctuations between the U.S. dollar and the Euro.

**Selling and fulfillment expenses:** Selling and fulfillment expenses increased by approximately 10.0% for the three months ended September 30, 2011 compared to the three months ended September 30, 2010. Selling and fulfillment expenses, which include a total of \$145,000 of costs related to Eyefly for the three months ended September 30, 2011, were comprised of the following:

| (All data in thousands)                | Three Months Ended September 30,<br>2011 |                        |   | 2010    |                        |   | Percentage<br>Difference |   |
|--|--|------------------------|---|---------|------------------------|---|--------------------------|---|
|  |  | As a % of<br>Net Sales |   |         | As a % of<br>Net Sales |   | Increase<br>(Decrease)   |   |
| Operating                              | \$1,983                                  | 9.4                    | % | \$1,747 | 9.1                    | % | 13.5                     | % |
| Technology                             | 1,367                                    | 6.4                    |   | 1,387   | 7.2                    |   | (1.4)                    | ) |
| E-Commerce                             | 1,175                                    | 5.5                    |   | 981     | 5.1                    |   | 19.8                     |   |
| Total selling and fulfillment expenses | \$4,525                                  | 21.3                   | % | \$4,115 | 21.4                   | % | 10.0                     | % |

As a percentage of net sales, total selling and fulfillment expenses remained relatively unchanged at 21.3% for the three months ended September 30, 2011 as compared to 21.4% for the three months ended September 30, 2010.

Operating expenses include all costs related to inventory management, fulfillment, customer service, and credit card processing. Operating expenses increased by 13.5% to \$1,983,000 for the three months ended September 30, 2011 compared to the three months ended September 30, 2010, primarily as a result of increases in variable costs associated with fulfillment costs (e.g., picking and packing orders and processing returns), credit card fees associated with an increase in customer orders, salary and salary related expenses related to Eyefly personnel and fees associated with our customer service call center.

Technology expenses consist primarily of staff related costs, amortization of capitalized costs and Web Site hosting expenses. For the three months ended September 30, 2011, technology expenses decreased slightly by 1.4% to \$1,367,000 compared to the three months ended September 30, 2010. This decrease was primarily attributable to a decrease in depreciation expenses, included in technology expenses, of \$108,000 as compared to the third quarter of 2010. This decrease was partially offset by increases in stock-based compensation expenses of \$59,000, short-term staffing expenses of \$63,000 and Web Site hosting expenses of \$29,000.

E-Commerce expenses include expenses related to our photo design studio, image processing, and Web Site design. For the three months ended September 30, 2011, e-commerce expenses increased by approximately 19.8% as compared to the three months ended September 30, 2010 primarily as a result of an increase in expenses related to photo shoots and studio expenses of \$115,000 as a result of shifting towards more on-model photography and an increase in salary and salary related expenses of \$59,000.

**Marketing expenses:** Marketing expenses (including staff related costs) decreased by 27.9% to \$2,123,000 for the three months ended September 30, 2011, from \$2,944,000 for the three months ended September 30, 2010. Total marketing expenses for the three months ended September 30, 2011 include \$86,000 of marketing expenses related to Eyefly.

Marketing expenses include expenses related to (a) online marketing programs, which consist of social media programs, online integration partnerships, paid search, and fees paid to marketing affiliates and comparison engines, (b) offline marketing programs, which consist of direct mail campaigns, television advertising and production costs, as well as (c) staff related costs. As a percentage of net sales, our marketing expenses decreased to 10.0% for the three months ended September 30, 2011 from 15.3% for the three months ended September 30, 2010.

For the three months ended September 30, 2011, total marketing expenses (excluding staff related costs) decreased by 38.7% to \$1,618,000 from \$2,641,000 for the three months ended September 30, 2010. The decrease in total marketing expenses

(excluding staff related costs) was primarily attributable to a reduction in offline marketing expenditures related to television advertising and a reduction in costs related to online social media programs as compared to the third quarter of 2010.

**General and administrative expenses:** General and administrative expenses include merchandising, finance and administrative salaries and related expenses, insurance costs, accounting and legal fees, depreciation and other office related expenses. General and administrative expenses for the three months ended September 30, 2011 increased to \$2,061,000, as compared to \$1,895,000 for the three months ended September 30, 2010. The increase in general and administrative expenses was primarily the result of an increase in stock-based compensation expense of \$67,000, an increase in overall professional fees of \$58,000 and an increase in salary and salary related expenses of \$44,000.

As a percentage of net sales, general and administrative expenses for the three months ended September 30, 2011 decreased to 9.7%, from 9.9% for the three months ended September 30, 2010.

**Loss from operations:** For the three months ended September 30, 2011, we incurred an operating loss of \$2,531,000 compared to an operating loss of \$2,030,000 for the three months ended September 30, 2010.

**Other interest expense, net:** We earned less than \$1,000 in interest income for the three months ended September 30, 2011 compared to \$7,000 earned for the three months ended September 30, 2010. These amounts related primarily to interest income earned on our cash balances.

**Interest expense for the three months ended September 30, 2011** increased to \$65,000 compared to \$54,000 for the three months ended September 30, 2010. Interest expense consists primarily of fees paid in connection with our Restated Credit Facility and interest expense incurred related to our short-term loan under our Restated Credit Facility.

**Net loss per share attributable to Bluefly, Inc. stockholders:** Net loss per share increased to \$0.10 per share based on weighted average common shares outstanding of 25,530,899 shares, compared to \$0.08 per share based on weighted average common shares outstanding of 24,598,151. The increase in weighted average common shares outstanding for the three months ended September 30, 2011 compared with the three months ended September 30, 2010 is primarily attributable to the related-party sale of common stock in September 2011.

For The Nine Months Ended September 30, 2011 Compared To The Nine Months Ended September 30, 2010.

The following table sets forth our Consolidated Statements of Operations data for the nine months ended September 30th. All data is in thousands except as indicated below:

|                                     | 2011     |           |   | 2010     |           |   |
|-------------------------------------|----------|-----------|---|----------|-----------|---|
|                                     |          | As a % of |   |          | As a % of |   |
|                                     |          | Net Sales |   |          | Net Sales |   |
|                                     |          |           |   |          |           |   |
| Net sales                           | \$66,924 | 100.0     | % | \$59,987 | 100.0     | % |
| Cost of sales                       | 45,058   | 67.3      |   | 36,748   | 61.3      |   |
| Gross profit                        | 21,866   | 32.7      |   | 23,239   | 38.7      |   |
| Selling and fulfillment expenses    | 13,471   | 20.2      |   | 12,090   | 20.2      |   |
| Marketing expenses                  | 7,221    | 10.8      |   | 9,451    | 15.8      |   |
| General and administrative expenses | 6,100    | 9.1       |   | 5,852    | 9.7       |   |
| Total operating expenses            | 26,792   | 40.1      |   | 27,393   | 45.7      |   |

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|                             |          |   |      |    |          |   |      |    |
|-----------------------------|----------|---|------|----|----------|---|------|----|
| Operating loss              | (4,926   | ) | (7.4 | )  | (4,154   | ) | (7.0 | )  |
| Other interest expense, net | (216     | ) | (0.3 | )  | (148     | ) | (0.2 | )  |
| Net loss                    | \$(5,142 | ) | (7.7 | )% | \$(4,302 | ) | (7.2 | )% |

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We also measure and evaluate ourselves against certain other key operational metrics. The following table, which excludes Eyefly and a sale of inventory to a third party as discussed further below, sets forth our actual results based on these other metrics for the nine months ended September 30th, as indicated below:

|  | 2011      | 2010      |
|--|-----------|-----------|
| Average order size (including shipping & handling) | \$ 308.07 | \$ 303.19 |
| New customers added during the period*             | 126,651   | 113,927   |

\*Based on unique email addresses

Net sales: Gross sales for the nine months ended September 30, 2011 increased by over 8% to \$107,555,000 from \$99,092,000 for the nine months ended September 30, 2010. For the nine months ended September 30, 2011, we recorded a provision for returns and credit card chargebacks and other discounts of \$40,631,000 or approximately 37.8% of gross sales. For the nine months ended September 30, 2010, the provision for returns and credit card chargebacks and other discounts was \$39,105,000, or approximately 39.5% of gross sales. The decrease in this provision as a percentage of gross sales resulted from a reduction in our return rate. There can be no assurance that this trend will continue.

After the necessary provisions for returns and credit card chargebacks and other discounts, our net sales for the nine months ended September 30, 2011 was \$66,924,000. This represents an increase of 11.6% compared to the nine months ended September 30, 2010, in which net sales totaled \$59,987,000. The increase in net sales resulted primarily from a 5% increase in customer orders and over a 1% increase in average order size for the nine months ended September 30, 2011 compared to the nine months ended September 30, 2010. For the nine months ended September 30, 2011, revenue from shipping and handling (which is included in net sales) increased approximately 9.9% to \$3,340,000 from \$3,038,000 for the nine months ended September 30, 2010. Shipping and handling revenue increased at a lower rate than net sales primarily as a result of an increase in average order size as compared to 2010.

Cost of sales: Cost of sales for the nine months ended September 30, 2011 totaled \$45,058,000 resulting in a gross margin percentage of approximately 32.7%. Cost of sales for the nine months ended September 30, 2010 totaled \$36,748,000, resulting in a gross margin percentage of 38.7%. Gross profit decreased by approximately 5.9%, to \$21,866,000 for the nine months ended September 30, 2011 compared to \$23,239,000 for the nine months ended September 30, 2010. The decrease in both our gross profit and gross profit margin percentage was attributable to lower product margins related to an increase in sales of luxury designer merchandise and an increase in promotional incentives during 2011. Furthermore, gross profit margin percentage was also negatively impacted by currency fluctuations between the U.S. dollar and the Euro.

Selling and fulfillment expenses: Selling and fulfillment expenses increased by approximately 11.4% for the nine months ended September 30, 2011 compared to the nine months ended September 30, 2010. Selling and fulfillment expenses, which include a total of \$418,000 of costs related to Eyefly for the nine months ended September 30, 2011, were comprised of the following:

| (All data in thousands) | Nine Months Ended September 30, |           |      |           | Percentage Difference |   |                     |   |
|-------------------------|---------------------------------|-----------|------|-----------|-----------------------|---|---------------------|---|
|                         | 2011                            |           | 2010 |           | As a % of             |   | Increase (Decrease) |   |
|                         |                                 | As a % of |      | As a % of |                       |   |                     |   |
|                         |                                 | Net Sales |      | Net Sales |                       |   |                     |   |
| Operating               | \$6,034                         | 9.0       | %    | \$5,459   | 9.1                   | % | 10.5                | % |
| Technology              | 4,309                           | 6.5       |      | 4,029     | 6.7                   |   | 6.9                 |   |

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|  |          |      |            |      |        |   |  |
|--|----------|------|------------|------|--------|---|--|
| E-Commerce                             | 3,128    | 4.7  | 2,602      | 4.4  | 20.2   |   |  |
| Total selling and fulfillment expenses | \$13,471 | 20.2 | % \$12,090 | 20.2 | % 11.4 | % |  |

As a percentage of net sales, total selling and fulfillment expenses remained unchanged at 20.2% for the nine months ended September 30, 2011 and 2010.

Operating expenses increased for the nine months ended September 30, 2011 by approximately 10.5% compared to the nine months ended September 30, 2010 as a result of increases in variable costs associated with fulfillment costs (e.g., picking and packing orders and processing returns), credit card fees associated with an increase in average order size and customer orders, salary and salary related expenses related to Eyefly personnel and fees associated with our customer service call center.



For the nine months ended September 30, 2011, technology expenses increased by approximately 6.9% compared to the nine months ended September 30, 2010. This increase was attributable to increases in depreciation expenses, included in technology expenses, of \$183,000, an increase in stock-based compensation expense of \$82,000, an increase in short-term staffing expenses of \$70,000, an increase in Web Site hosting expenses of \$69,000 and an increase in salary and salary related expenses of \$24,000. These increases were partially offset by a decrease in software support expenses of approximately \$157,000.

For the nine months ended September 30, 2011, e-commerce expenses increased by approximately 20.2% as compared to the nine months ended September 30, 2010, primarily as a result of increases in short-term staffing expenses of \$215,000, increases in salary and salary related expenses of \$194,000 and expenses associated with photo shoots primarily related to the Eyefly web site of \$54,000.

Marketing expenses: Marketing expenses (including staff related costs) decreased by approximately 23.6% to \$7,221,000 for the nine months ended September 30, 2011, from \$9,451,000 for the nine months ended September 30, 2010. Total marketing expenses for the nine months ended September 30, 2011 include \$213,000 of marketing expenses related to Eyefly.

As a percentage of net sales, total marketing expenses (including staff related costs) decreased to 10.8% for the nine months ended September 30, 2011 from 15.8% for the nine months ended September 30, 2010.

For the nine months ended September 30, 2011, total marketing expenses (excluding staff related costs) decreased by 29.6% to \$5,993,000 from \$8,517,000 for the nine months ended September 30, 2010. The decrease in total marketing expenses (excluding staff related costs) was primarily attributable to a reduction in offline marketing expenditures related to television advertising and production costs and a reduction in costs related to online social media programs as compared to the nine months ended September 30, 2010.

General and administrative expenses: General and administrative expenses for the nine months ended September 30, 2011 increased to \$6,100,000 as compared to \$5,852,000 for the nine months ended September 30, 2010. The increase in general and administrative expenses was primarily the result of increases in professional fees of \$305,000 and amounts paid in connection with the settlement of a patent infringement claim, an increase in stock-based compensation expenses of \$170,000 and an increase in salary and salary related expenses of \$151,000. These increases were partially offset by decreases in amortization expenses related to leasehold improvements and software of \$169,000, a decrease in Delaware franchise taxes of \$135,000 and a decrease in rent expense and repairs and maintenance expenses of \$53,000.

As a percentage of net sales, general and administrative expenses for the nine months ended September 30, 2011 decreased to approximately 9.1% from 9.7% for the nine months ended September 30, 2010.

Loss from operations: Operating loss increased in the nine months ended September 30, 2011 to \$4,926,000 from \$4,154,000 in the nine months ended September 30, 2010.

Other interest expense, net: Interest income for the nine months ended September 30, 2011 decreased to \$12,000 from \$31,000 for the nine months ended September 30, 2010.

Interest expense for the nine months ended September 30, 2011 increased to \$228,000 compared to \$179,000 for the nine months ended September 30, 2010.

Net loss per share attributable to Bluefly, Inc. stockholders: Net loss per share increased to \$0.19 per share based on weighted average common shares outstanding of 24,919,336 shares, compared to \$0.18 per share based on weighted

average common shares outstanding of 23,377,501. The increase in weighted average common shares outstanding for the nine months ended September 30, 2011 compared with the nine months ended September 30, 2010 was primarily attributable to the related-party sale of common stock in September 2011.

## Liquidity And Capital Resources

### General

At September 30, 2011, we had approximately \$4.1 million in cash and cash equivalents compared to \$10.4 million and \$6.6 million at December 31, 2010 and September 30, 2010, respectively. Working capital, which is computed as total current assets less total current liabilities and represents a measure of operating liquidity, at September 30, 2011 and 2010, was \$28.1 million and \$25.9 million, respectively. Working capital at December 31, 2010 was \$26.5 million. As of September 30, 2011, we had

an accumulated deficit of approximately \$156.3 million. We have incurred negative cash flows and cumulative net losses since inception.

Changes in cash and cash equivalents at September 30, 2011, compared to December 31, 2010, are primarily related to increases in working capital requirements related to changes in operating assets and liabilities, which includes net increases in our inventory balance of approximately \$10.0 million, in advance of and, to support the fourth quarter and the launch of our new web site, Belle & Clive, which will present members with highly curated events featuring the most coveted designer and contemporary brands at members-only pricing, and an investment in property and equipment of \$2.8 million. These changes in operating assets were partially offset by a net increase in accounts payable of approximately \$4.8 million related to the timing of invoices and payments.

We believe that our existing cash balance, combined with working capital and the funds available from our credit facility will be sufficient to enable us to meet planned expenditures through at least the next 12 months. There can be no assurance that we will achieve or sustain positive cash flows from operations or profitability.

We have also committed additional capital contributions of up to \$312,000, of which \$104,000 was contributed in October 2011, that we have agreed to make to our majority-owned subsidiary, Eyefly, upon request.

We believe that in order to grow our business, we may need to make additional commitments in technology, inventory and advertising in the future. However, our budget is subject to a number of factors, including our results of operations.

#### Securities Purchase Agreement

On September 7, 2011, we entered into a Purchase Agreement with the Purchasers pursuant to which we agreed and sold to the Purchasers 3,666,665 newly issued shares (the “Shares”) of our common stock, \$.01 par value per share (the “Common Stock”), for an aggregate purchase price of \$6,600,000, or \$1.80 per share. We received proceeds from the sale of Shares of Common Stock of approximately \$6,494,000, net of \$106,000 of issuance costs.

#### Credit Facility

We have a credit facility with Wells Fargo Retail Finance LLC (“Wells Fargo”), which was amended and restated on June 17, 2011 (“Restated Credit Facility”). Pursuant to the terms of the Restated Credit Facility, the terms have been amended to (i) renew the term of the Restated Credit Facility for a 3 year term with a maturity date of June 17, 2014; (ii) decrease the standby and documentary letter of credit fees from 3.25% and 2.75%, respectively to 2.75% and 2.25%, respectively; and (iii) change the rate at which interest accrues on the average daily amount under the Restated Credit Facility during the preceding month to a per annum rate equal to the prime rate plus 2.50% from prime rate plus 0.75%, or, LIBOR plus 2.75% from LIBOR plus 3.25%.

Wells Fargo provides us with a revolving loan and issues letters of credit in favor of suppliers or factors. The Restated Credit Facility is secured by a lien on substantially all of our assets. Availability under the Restated Credit Facility is determined by a formula that takes into account specified percentages of our inventory and accounts receivable. The maximum availability is currently \$7,500,000, but can be increased to \$12,500,000 at our request, subject to certain conditions. As of September 30, 2011, total availability under the Restated Credit Facility was approximately \$7.5 million of which \$3.1 million was committed for letters of credit in favor of suppliers, leaving approximately \$4.4 million available for further borrowings. The terms of the Restated Credit Facility contains a material adverse change clause. In the event of a material adverse change in our financial condition, we would not be able to obtain additional borrowings under the Restated Credit Facility and existing borrowings would become due and payable.

Both availability under our Restated Credit Facility and our operating cash flows are affected by the payment terms that we receive from suppliers and service providers, and the extent to which suppliers require us to provide credit support under our Restated Credit Facility. In some instances, new vendors may require prepayments. We may make prepayments in order to open up these new relationships, or to gain access to inventory that would not otherwise be available to us. In addition, from time to time we make prepayments in connection with our advertising campaign, as in some circumstances we need to pay in advance of media placements. As of September 30, 2011, we had approximately \$3,543,000 of prepaid inventory and approximately \$136,000 of prepaid marketing expenses on our Consolidated Balance Sheet compared to \$893,000 and \$48,000, respectively, as of December 31, 2010.

We also received proceeds from a short-term borrowing under our Restated Credit Facility on August 15, 2011 in the amount of \$750,000, which was paid on September 8, 2011.

### Item 3. Quantitative and Qualitative Disclosures About Market Risk

We have assessed our vulnerability to certain market risks, including interest rate risk associated with financial instruments included in cash and cash equivalents. Due to the short-term nature of these instruments, we have determined that the risks associated with interest rate fluctuations related to these financial instruments do not pose a material risk to us.

### Item 4. Controls and Procedures

As of the end of the period covered by this Form 10-Q (the "Evaluation Date"), we carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)). Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that, as of the Evaluation Date, our disclosure controls and procedures were effective in ensuring that information required to be disclosed by us in the reports that we file or submit under the Exchange Act were recorded, processed, summarized and reported, within the time periods specified in the SEC's rules and forms, and were effective to ensure that information required to be disclosed by us in the reports that we file or submit under the Exchange Act was accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, to allow timely decisions regarding required disclosure. There have been no changes in our internal control over financial reporting that occurred during the Company's most recent fiscal quarter that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

### Special Note Regarding Forward Looking Statements

This report may include statements that constitute "forward-looking statements," usually containing the words "believe," "project," "expect" or similar expressions. These statements are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements inherently involve risks and uncertainties that could cause actual results to differ materially from the forward-looking statements. The risks and uncertainties are detailed from time to time in reports filed by the Company with the Securities and Exchange Commission, including Forms 8-K, 10-Q and 10-K. These risks and uncertainties include, but are not limited to, the following: the Company's history of losses and anticipated future losses; the risk of availability of additional capital, if required, to satisfy the Company's needs for cash flow and growth of the business; the Company's ability to realize benefits from new initiatives such as its Eyefly subsidiary and its members-only Belle and Clive; the risks that our reduction in spending on offline marketing in favor of online methods will continue to be successful; risks associated with the continuing difficulties in the unfavorable general economic environment; risks associated with affiliates of Rho Ventures, LP, affiliates of Soros Fund Management, private funds associated with Maverick Capital Ltd. and affiliates of Prentice Capital Management, LP each owning a significant portion of our stock; the potential failure to forecast revenues and/or to make adjustments to our operating plans necessary as a result of any failure to forecast accurately; unexpected changes in fashion trends; cyclical variations in the apparel and e-commerce markets; risks associated with our dependence on one supplier for a material portion of our inventory; the risk of default by us under our credit facility and the consequences that might arise from us having granted a lien on substantially all of our assets under that agreement; risks of litigation related to the sale of unauthentic or damaged goods and litigation risks related to sales in foreign countries; our potential exposure to product liability claims in the event that products sold by us are defective; the dependence on third parties and certain relationships for certain services, including our dependence on UPS and USPS (and the risks of a mail slowdown due to terrorist activity) and our dependence on our third-party web hosting, fulfillment and customer service centers; online commerce security risks; our ability to raise additional capital, if needed, to support the growth of our business; risks related to brand owners' efforts to limit our ability to purchase products indirectly; management of potential growth; the competitive nature of our business and the

potential for competitors with greater resources to enter the business; the availability of merchandise; the need to further establish brand name recognition; risks associated with our ability to handle increased traffic and/or continued improvements to our Web Site; rising return rates; dependence upon executive personnel who do not have long-term employment agreements; the successful hiring and retaining of new personnel; risks associated with expanding our operations; risks associated with potential infringement of other's intellectual property; the potential inability to protect our intellectual property; government regulation and legal uncertainties; uncertainties relating to the imposition of sales tax on Internet sales and our ability to utilize our net operating losses.

Part II - OTHER INFORMATION

Item 6. Exhibits

The following is a list of exhibits filed as part of this Report:

| Exhibit Number | Description  |
|----------------|--|
| 10.1           | Securities Purchase Agreement, dated as of September 7, 2011, by and among Bluefly, Inc., Rho Ventures VI, LP, Quantum Industrial Partners LDC and Prentice Consumer Partners, LP., with form of officer and director lock-up, and shareholder lock-up and support agreements attached thereto (incorporated by reference to the Company's Current Report on Form 8-K filed with the Commission on September 9, 2011).           |
| 10.2           | Amended and Restated Registration Rights Agreement, dated as of September 7, 2011, among Bluefly, Inc., Quantum Industrial Partners LDC, SFM Domestic Investments, LLC, Maverick Fund USA, Ltd., Maverick Fund, L.D.C., Maverick Fund II, Ltd., Prentice Consumer Partners, LP, and Rho Ventures VI, LP. (incorporated by reference to the Company's Current Report on Form 8-K filed with the Commission on September 9, 2011). |
| 10.3           | Separation Agreement, dated as of September 8, 2011, by and between Bluefly, Inc. and Bradford Matson with attached mutual release.  |
| 31.1           | Certification Pursuant to Rule 13a-14(a)/15d-14(a).  |
| 31.2           | Certification Pursuant to Rule 13a-14(a)/15d-14(a).  |
| 32.1           | Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.  |
| 32.2           | Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.  |
| 101.INS        | XBRL Instance Document.  |
| 101.SCH        | XBRL Taxonomy Extension Schema.  |
| 101.CAL        | XBRL Taxonomy Extension Calculation Linkbase.  |
| 101.DEF        | XBRL Taxonomy Extension Definition Linkbase.   |
| 101.LAB        | XBRL Taxonomy Extension Label Linkbase.  |
| 101.PRE        | XBRL Taxonomy Extension Presentation Linkbase.   |

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

BLUEFLY, INC.

By: /s/ Melissa Payner-Gregor  
Melissa Payner-Gregor  
Chief Executive Officer

By: /s/ Kara B. Jenny  
Kara B. Jenny  
Chief Financial Officer

November 10, 2011