

MEDIA ARTS GROUP INC  
Form 10-Q  
November 14, 2001

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

For the quarterly period ended September 30, 2001

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number: 0-24294

**Media Arts Group, Inc.**

(Exact name of registrant as specified in its charter)

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**Delaware**

(State or other jurisdiction of  
incorporation or organization)

**77-0354419**

(I.R.S. Employer  
Identification No.)

**900 Lightpost Way, Morgan Hill, CA 95037**

(Address of principal executive offices and zip code)

Registrant's telephone number: **(408) 201-5000**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

The number of shares outstanding of the Registrant's Common Stock, \$0.01 par value, was 13,219,767 at September 30, 2001.

**Media Arts Group, Inc.**

**FORM 10-Q**

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## MEDIA ARTS GROUP, INC.

## CONDENSED CONSOLIDATED BALANCE SHEETS

(In thousands, unaudited)

|   | September 30,<br>2001 | March 31,<br>2001 |
|---|-----------------------|-------------------|
| <b>ASSETS</b>                               |                       |                   |
| Current assets:                             |                       |                   |
| Cash and cash equivalents                   | \$ 821                | \$ 5,136          |
| Accounts receivable, net                    | 23,611                | 24,745            |
| Inventories                                 | 24,457                | 28,006            |
| Prepaid expenses and other current assets   | 5,249                 | 5,822             |
| Deferred income taxes                       | 4,383                 | 4,503             |
| Income taxes receivable                     | 4,921                 | 2,382             |
| Total current assets                        | 63,442                | 70,594            |
| Property and equipment, net                 | 24,497                | 17,287            |
| Notes receivable                            | 1,511                 | 450               |
| Cash value of life insurance                | 2,473                 | 2,569             |
| Long-term deferred income taxes             | 1,762                 | 1,413             |
| Other assets                                | 992                   | 1,115             |
| Total assets                                | \$ 94,677             | \$ 93,428         |
| <b>LIABILITIES AND STOCKHOLDERS' EQUITY</b> |                       |                   |
| Current liabilities:                        |                       |                   |
| Accounts payable                            | \$ 5,285              | \$ 9,832          |
| Commissions payable                         | 626                   | 183               |
| Accrued royalties                           | 609                   | 478               |
| Accrued compensation costs                  | 2,221                 | 1,535             |
| Accrued expenses                            | 391                   | 1,053             |
| Borrowings under line-of-credit             | 10,000                | ---               |
| Capital lease obligation, current           | 238                   | 219               |
| Total current liabilities                   | 19,370                | 13,300            |
| Capital lease obligation, long term         | 407                   | 474               |
| Deferred compensation cost                  | 2,778                 | 2,865             |
| Convertible notes                           | 1,200                 | 1,200             |
| Total liabilities                           | 23,755                | 17,839            |

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|  |    |          |           |
|--|----|----------|-----------|
| Stockholders' equity:                      |    |          |           |
| Common stock                               |    | 90       | 90        |
| Additional paid-in capital                 |    | 38,651   | 38,794    |
| Deferred stock-based compensation          |    | (59 )    | (260 )    |
| Retained earnings                          |    | 35,936   | 40,707    |
| Treasury stock                             |    | (3,696 ) | (3,742 )  |
| Total stockholders' equity                 |    | 70,922   | 75,589    |
| Total liabilities and stockholders' equity | \$ | 94,677   | \$ 93,428 |

See accompanying notes to unaudited condensed consolidated financial statements.

## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(In thousands, except per share amounts, unaudited)

|   | Three Months Ended |           | Six Months Ended |           |
|---|--------------------|-----------|------------------|-----------|
|   | September 30,      |           | September 30,    |           |
|   | 2001               | 2000      | 2001             | 2000      |
| Net sales   | \$ 24,781          | \$ 36,191 | \$ 49,218        | \$ 65,774 |
| Cost of sales   | 12,486             | 14,051    | 25,042           | 25,059    |
| Gross profit  | 12,295             | 22,140    | 24,176           | 40,715    |
| Operating expenses:                                     |                    |           |                  |           |
| Selling and marketing                                   | 6,707              | 6,742     | 13,491           | 14,472    |
| General and administrative                              | 9,528              | 8,274     | 16,666           | 16,175    |
| Write-down of Internet business assets                  | 1,797              | 2,541     | 1,797            | 2,541     |
| Total operating expenses                                | 18,032             | 17,557    | 31,954           | 33,188    |
| Operating income (loss)                                 | (5,737 )           | 4,583     | (7,778 )         | 7,527     |
| Interest income (expense)                               | 169                | (52 )     | 164              | (6 )      |
| Gain on sales of company owned stores                   | 44                 | ---       | 103              | ---       |
| Income (loss) before income taxes                       | (5,524 )           | 4,531     | (7,511 )         | 7,521     |
| Provision for (benefit from) income taxes               | (2,043 )           | 1,676     | (2,779 )         | 2,782     |
| Net income (loss)                                       | \$ (3,481 )        | \$ 2,855  | \$ (4,732 )      | \$ 4,739  |
| Net income (loss) per share:                            |                    |           |                  |           |
| Basic   | \$ (0.26 )         | \$ 0.22   | \$ (0.36 )       | \$ 0.36   |
| Diluted   | \$ (0.26 )         | \$ 0.22   | \$ (0.36 )       | \$ 0.36   |
| Shares used in net income (loss) per share computation: |                    |           |                  |           |
| Basic   | 13,207             | 13,157    | 13,200           | 13,152    |
| Diluted   | 13,207             | 13,187    | 13,200           | 13,210    |

See accompanying notes to unaudited condensed consolidated financial statements.

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(In thousands, unaudited)

|  | Six Months Ended<br>September 30, |          |
|--|-----------------------------------|----------|
|  | 2001                              | 2000     |
| Cash flows from operating activities:                              |                                   |          |
| Net income (loss)  | \$ (4,732 )                       | \$ 4,739 |
| Adjustments to reconcile to net cash used in operating activities: |                                   |          |
| Depreciation and amortization                                      | 2,773                             | 3,070    |
| Loss from write-down of Internet business assets                   | 1,797                             | 2,541    |
| Loss on disposal of fixed assets                                   | ---                               | 216      |
| Gain on sales of company owned stores                              | (103 )                            | ---      |
| Amortization of stock-based compensation                           | 6                                 | ---      |
| Deferred income taxes  | (229 )                            | (297 )   |
| Changes in assets and liabilities:                                 |                                   |          |
| Accounts receivable  | 36                                | (9,298 ) |
| Inventories  | 3,549                             | (2,719 ) |
| Income taxes receivable  | (2,539 )                          | ---      |
| Prepaid expenses and other current assets                          | 378                               | (813 )   |
| Other assets   | (146 )                            | 124      |
| Accounts payable   | (4,547 )                          | 426      |
| Commissions payable  | 443                               | (59 )    |
| Accrued compensation costs   | 686                               | (842 )   |
| Income taxes payable   | ---                               | (469 )   |
| Accrued expenses   | (662 )                            | (176 )   |
| Accrued royalties  | 131                               | 137      |
| Deferred compensation liability                                    | (87 )                             | (55 )    |
| Net cash used in operating activities                              | (3,246 )                          | (3,475 ) |
| Cash flows from investing activities:                              |                                   |          |
| Acquisitions of property and equipment                             | (11,776 )                         | (1,977 ) |
| Proceeds from disposals of galleries                               | 368                               | 385      |
| Proceeds from payments of notes receivable                         | 232                               | 377      |
| Decrease in cash surrender value of life insurance                 | 96                                | 42       |
| Net cash used in investing activities                              | (11,080 )                         | (1,173 ) |
| Cash flows from financing activities:                              |                                   |          |

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|  |    |          |    |          |
|--|----|----------|----|----------|
| Net proceeds from line of credit                 |    | 10,000   |    | ---      |
| Repayment of capital lease obligation            |    | (48 )    |    | (60 )    |
| Proceeds from issuance of common stock           |    | 59       |    | 60       |
| Cash provided by financing activities            |    | 10,011   |    | ---      |
| <hr/>  |    |          |    |          |
| Net decrease in cash and cash equivalents        |    | (4,315 ) |    | (4,648 ) |
| Cash and cash equivalents at beginning of period |    | 5,136    |    | 5,544    |
| Cash and cash equivalents at end of period       | \$ | 821      | \$ | 896      |

See accompanying notes to unaudited condensed consolidated financial statements.

**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**Note 1 - Basis of Presentation**

The condensed interim consolidated financial statements of Media Arts Group, Inc. (the "Company") include the accounts of its wholly owned subsidiaries, Lightpost Publishing, Inc., Thomas Kinkade Stores, Inc. and Exclaim Technologies, Inc. ("Exclaim"). The Company is a designer, manufacturer, marketer and branded retailer of fine-art reproductions, art-based home accessories, collectibles and gift products based upon artwork by Thomas Kinkade, Howard Behrens, Simon Bull and Robert Lyn Nelson. The Company's primary products are canvas and paper lithographs as well as other forms of fine-art reproductions. The Company distributes products through a variety of distribution channels: primarily independently owned branded retail stores, independent dealers and strategic partners.

The condensed interim consolidated financial statements of Media Arts Group, Inc. have been prepared by the Company without audit. Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to rules and regulations of the Securities and Exchange Commission. The information included in this report should be read in conjunction with the Company's audited consolidated financial statements and notes thereto included in the Company's Annual Report on Form 10-K.

In the opinion of management, the accompanying unaudited interim condensed consolidated financial statements reflect all material adjustments (consisting solely of normal recurring adjustments) necessary for a fair presentation of the financial position, operating results and cash flows for the periods presented. Certain prior period balances have been reclassified to conform to the current period presentation. The results of the interim period ended September 30, 2001 are not necessarily indicative of the results that may be expected for the entire fiscal year which ends March 31, 2002.

**Note 2 - Recent Accounting Pronouncements**

In June 2001, the Financial Accounting Standards Board Emerging Issues Task Force ( EITF ) issued EITF Issue No. 00-25 ( EITF 00-25 ), Vendor Income Characterization of Consideration Paid to a Reseller of the Vendor's Products. EITF 00-25 establishes the treatment in the income statement of vendor consideration to resellers of a vendor's products. EITF 00-25 is effective for the interim and year end periods beginning after December 15, 2001. The Company believes that the adoption of EITF 00-25 will not have a significant impact on the Company's consolidated financial position, results of operations and cash flows.

In July 2001, the Financial Accounting Standards Board ( FASB ) issued Statement of Financial Accounting Standards No. 141 ( SFAS 141 ), Business Combinations. SFAS 141 requires the purchase method of accounting for business combinations initiated after June 30, 2001 and eliminates the pooling-of-interests method.

In July 2001, the FASB issued Statement of Financial Accounting Standards No. 142 ( SFAS 142 ), Goodwill and Other Intangible Assets, which is effective for fiscal years beginning after December 15, 2001. SFAS 142 changes the accounting for goodwill from an amortization method to an impairment only approach. In addition, the standard includes provisions upon adoption for the reclassification of certain existing recognized intangibles as goodwill, reassessment of the useful lives of existing recognized intangibles, reclassification of certain intangibles out of previously reported goodwill and the testing for impairment of existing goodwill and other intangibles.



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In August 2001, the FASB issued Statement of Financial Accounting Standard No. 144 ("SFAS 144"), Accounting for the Impairment or Disposal of Long-Lived Assets, which is effective January 1, 2002. SFAS 144 supersedes FASB Statement No. 121 ( SFAS 121 ), Accounting for the Impairment or Disposal of Long-Lived Assets and for Long-Lived Assets to Be Disposed Of, and the accounting and reporting provisions relating to the disposal of a segment of a business of Accounting Principles Board Opinion No. 30. SFAS 144 retains many of the fundamental provisions of SFAS 121 and expands the scope of discontinued operations to include more disposal transactions.

The Company is currently assessing but has not yet determined the impact of SFAS 141, 142 and 144 on the Company's consolidated financial position, results of operations and cash flows.

### **Note 3 - Net income (loss) per share**

The following summarizes the effects of the assumed issuance of dilutive securities on weighted average shares for basic net income (loss) per share (in thousands):

|   | Three Months        |        | Six Months          |        |
|---|---------------------|--------|---------------------|--------|
|   | Ended September 30, |        | Ended September 30, |        |
|   | 2001                | 2000   | 2001                | 2000   |
| Weighted average number of shares - basic                 | 13,207              | 13,157 | 13,200              | 13,152 |
| Incremental shares from assumed issuance of stock options | ---                 | 30     | ---                 | 58     |
| Weighted average number of shares - diluted               | 13,207              | 13,187 | 13,200              | 13,210 |

Due to the net loss incurred during the three and six month periods ended September 30, 2001, no adjustment is made for the assumed exercise of stock options, as the effect would be antidilutive. Had the effect not been antidilutive, an adjustment would have been made of 1,000 and 7,000 shares for the three and six month periods, respectively.

The effect of dilutive securities excludes stock options that were antidilutive due to the options being out-of-the-money for the three and six month periods ended September 30, 2001 of 3,846,000 and 3,450,000, respectively, and for the three and six month periods ended September 30, 2000 of 2,254,000 and 1,957,000, respectively.

### **Note 4 - Inventories**

Inventories consisted of (in thousands):

**September 30,**

**March 31,**

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|                 | 2001 |        | 2001 |        |
|-----------------|------|--------|------|--------|
| Raw materials   | \$   | 12,164 | \$   | 13,822 |
| Work-in-process |      | 6,891  |      | 7,510  |
| Finished goods  |      | 5,402  |      | 6,674  |
|                 | \$   | 24,457 | \$   | 28,006 |

**Note 5 Comprehensive Income**

To date, the Company has not had any transactions that are required to be reported in comprehensive income as compared to its reported net income.

**Note 6 Related Party Transactions**

Effective September 30, 2001, the Company converted \$1.6 million of trade accounts receivable, due from an entity in which a relative of Thomas Kinkade, a co-founder of the Company and member of the Board of Directors, is an investor, into a full recourse three year promissory note. The balance is repayable in equal monthly installments during the three year term and bears interest of 12% per annum. The terms of this note are consistent with those of other notes the Company has received from non-related parties in sales of company owned Thomas Kinkade Stores. The same related party is additionally indebted to the Company for the September 15, 1999 sale of the company owned Thomas Kinkade Stores located in Monterey and Carmel, California. Total indebtedness to the Company by this related party is \$2.2 million, net of reserves.

Beginning August 1, 2001, the Company outsourced its licensing and key accounts management to Creative Brands Group, Inc. under a non-binding arrangement approved by the disinterested members of the Board of Directors. Creative Brands Group is primarily owned by Kenneth E. Raasch, a significant shareholder, co-founder and former member of the Board of Directors of the Company. For the period ended September 30, 2001, the Company paid commissions of \$260,000 to Creative Brands Group. The commission rates under this arrangement are the same as or less than the commission rates quoted to the Company by other licensing management companies. The Company believes that there will be no material difference in the cost of the outsourced internal licensing and key accounts management organization and the commissions paid to Creative Brands Group. However, the relationship is designed to enhance licensing revenues as well as strengthen long term relationships with key accounts.

**Note 7 Impairment of E-Commerce Website**

During the six month period ended September 30, 2001 the Company had been developing a new e-commerce website to replace the existing thomaskinkade.com site. The new site was developed faster than anticipated and at significantly less cost than the original website and utilizing none of the original website's software. Accordingly, the Company launched the website in November 2001 and determined that as of September 30, 2001 the existing website had been significantly impaired and wrote-off the remaining net book value of \$1.8 million.

**Note 8 Contingent Lease Liabilities**

In connection with the sales of company owned Thomas Kinkade Stores to independent Signature Gallery owners, and the resulting store lease assignments, the Company has been required to guarantee 21 independent dealers' leases. The Company's maximum lease exposure is approximately \$11.2 million as of September 30, 2001. However, management does not believe that the actual liability realized would have a significant impact on the Company's consolidated financial position, results of operations and cash flows.

**Note 9 Operating Segments and Geographic Information**

The Company has three operating segments: wholesale, retail and Internet application service provider ( ASP ). The wholesale segment includes sales to the Company's branded distribution channel (which includes company owned stores, and independently owned Thomas Kinkade Signature Galleries and Showcase dealers), other independent dealers and strategic partners such as QVC, Avon and Hallmark, as well as sales generated from the Company's e-commerce web-sites, thomaskinkade.com, howardbehrens.com and bullart.com. The retail segment consists of sales by company owned Thomas Kinkade Stores and the Howard Behrens Studio Gallery. The retail segment purchases products from the wholesale segment at the same price as external wholesale customers. The ASP segment consists of the operations of Exclaim, which supports a retail operating system, Storefront, used by independently owned Thomas Kinkade Signature Galleries.

The operating segments have management teams that report directly to the Chief Operating Decision Maker ( CODM ), as defined by Statement of Financial Accounting Standards No. 131, Disclosures about Segments of an Enterprise and Related Information. The CODM evaluates performance and allocates resources to each operating segment. Information on the Company's reportable segments for the three and six months ended September 30, 2001 and 2000 is as follows (in thousands):

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|                                       | Three Months Ended |                  | Six Months Ended   |                  |
|---------------------------------------|--------------------|------------------|--------------------|------------------|
|                                       | September 30,      |                  | September 30,      |                  |
|                                       | 2001               | 2000             | 2001               | 2000             |
| <b>Revenues:</b>                      |                    |                  |                    |                  |
| External wholesale                    | \$ 24,358          | \$ 35,582        | \$ 48,331          | \$ 64,359        |
| Intersegment wholesale                | 238                | 363              | 598                | 568              |
| Retail                                | 389                | 573              | 832                | 1,378            |
| ASP                                   | 34                 | 36               | 55                 | 37               |
| Eliminations                          | (238 )             | (363 )           | (598 )             | (568 )           |
| <b>Total Company</b>                  | <b>\$ 24,781</b>   | <b>\$ 36,191</b> | <b>\$ 49,218</b>   | <b>\$ 65,774</b> |
| <b>Operating income (loss):</b>       |                    |                  |                    |                  |
| Wholesale                             | \$ (4,939 )        | \$ 10,535        | \$ (5,885 )        | \$ 17,272        |
| Retail                                | (191 )             | (676 )           | (473 )             | (1,316 )         |
| ASP                                   | (574 )             | (5,174 )         | (1,270 )           | (8,873 )         |
| Eliminations                          | (33 )              | (102 )           | (150 )             | 444              |
| <b>Total Company</b>                  | <b>\$ (5,737 )</b> | <b>\$ 4,583</b>  | <b>\$ (7,778 )</b> | <b>\$ 7,527</b>  |
| <b>Depreciation and amortization:</b> |                    |                  |                    |                  |
| Wholesale                             | \$ 1,420           | \$ 719           | \$ 2,501           | \$ 1,998         |
| Retail                                | 15                 | 101              | 29                 | 277              |
| ASP                                   | 26                 | 730              | 243                | 795              |
| <b>Total Company</b>                  | <b>\$ 1,461</b>    | <b>\$ 1,550</b>  | <b>\$ 2,773</b>    | <b>\$ 3,070</b>  |
| <b>Capital Expenditures:</b>          |                    |                  |                    |                  |
| Wholesale                             | \$ 4,332           | \$ 397           | \$ 11,609          | \$ 790           |
| Retail                                | 11                 | 81               | 71                 | 81               |
| ASP                                   | ---                | 199              | 96                 | 1,106            |
| <b>Total Company</b>                  | <b>\$ 4,343</b>    | <b>\$ 677</b>    | <b>\$ 11,776</b>   | <b>\$ 1,977</b>  |
| <b>Assets:</b>                        |                    |                  |                    |                  |
| Wholesale                             |                    | \$ 86,874        | \$ 90,692          |                  |
| Retail                                |                    | 3,226            | 1,863              |                  |
| ASP                                   |                    | 5,019            | 1,355              |                  |
| Eliminations                          |                    | (442 )           | (520 )             |                  |
| <b>Total Company</b>                  |                    | <b>\$ 94,677</b> | <b>\$ 93,390</b>   |                  |

Media Arts currently does not sell to geographic regions outside the United States, Canada, England and Scotland. Currently sales to Canada, England and Scotland are immaterial. During the three and six month periods ended September 30, 2001 and 2000 no customer accounted for greater than 10% of net sales.

**Note 10 - Legal Proceedings**

On October 12, 2000, a complaint was filed in Los Angeles County Superior Court against the Company and others by former dealers of the Company alleging, among other things, violations of the California statutory laws pertaining to franchises. The allegations of the complaint have been denied by the Company and the matter is being defended. Trial is scheduled for November 20, 2001. A pre-trial settlement conference has been set for November 19, 2001. There can be no assurance that the outcome of this case will not have a material adverse effect on the Company.

## Item 2: Management's Discussion and Analysis of Financial Condition and Results of Operations

The information set forth below should be read in conjunction with the unaudited condensed consolidated financial statements and notes thereto included in Part I - Item 1 of this Quarterly Report and the Company's Annual Report on Form 10-K for the year ended March 31, 2001 which contains the audited consolidated financial statements and notes thereto for the years ended March 31, 2001, 2000 and 1999 and Management's Discussion and Analysis of Financial Condition and Results of Operations for those respective periods.

Forward looking statements in this Quarterly Report on Form 10-Q as well as the company's Annual Report on Form 10-K for the year ended March 31, 2001, are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Stockholders are cautioned that all forward-looking statements pertaining to the company involve risks and uncertainties, including, without limitation, economic cycles, the impact of terrorism and hostilities on consumer spending, product development efforts, consumer acceptance of licensed artwork and of the company's products based on such work, expansion of distribution channels for the company's products and, in particular, the successful implementation of the Signature Gallery program, successful third party manufacturing relationships and the continued control of operating expenses, together with other risks detailed from time to time in the company's periodic reports and other information filed with the Securities and Exchange Commission.

### RESULTS OF OPERATIONS

#### *Net Sales*

Net sales for the three months ended September 30, 2001 were \$24.8 million, a 31.5% decrease from \$36.2 million for the same period in the prior year. Net sales for the six months ended September 30, 2001 were \$49.2 million, down 25.2% from \$65.8 million during the six months ended September 30, 2000. The decrease in net sales for the three and six month periods is believed to be primarily attributable to the current economic slowdown and the resulting impact on consumers deferring purchases with respect to luxury items.

#### *Gross Profit*

Gross profit for the three months ended September 30, 2001 was \$12.3 million, down 44.5% from \$22.1 million for the same period in the prior year. Consolidated gross margin was 49.6% for the three months ended September 30, 2001, compared to 61.2% for the same period in the prior year. For the six months ended September 30, 2001, gross profit was \$24.2 million, down 40.6% from \$40.7 million for the six months ended September 30, 2000. Consolidated gross margin was 49.1% for the six months ended September 30, 2001, compared to 61.9% for the same period in the prior year. The decline in gross margins for the three and six month periods was due primarily to under absorbed overhead resulting from lower sales volumes and increases in material and labor costs.

#### *Selling and Marketing Expenses*

Selling and marketing expenses were \$6.7 million and \$13.5 million for the three and six month periods ended September 30, 2001 compared to \$6.7 million and \$14.5 million for the same periods in the prior year. As a percentage of net sales, selling and marketing expenses were 27.1%

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and 27.4% for the three and six month periods ended September 30, 2001 compared to 18.6% and 22.0% for the same periods in the prior year. For the three month period ended September 30, 2001, selling and marketing expenses were unchanged in absolute terms from the same period in the prior year. For the six months ended September 30, 2001 selling and marketing expenses decreased in absolute terms due primarily to the significant reductions in Exclaim's operations from the same period in the prior year. However, selling and marketing expenses increased as a percent of net sales for the three and six month periods ended September 30, 2001 due primarily to sales compensation being relatively fixed and increased advertising and promotional costs.

*General and Administrative Expenses*

General and administrative expenses were \$9.5 million and \$16.7 million for the three and six month periods ended September 30, 2001 compared to \$8.3 million and \$16.2 million for the same periods in the prior year. Expressed as a percentage of net sales, general and administrative expenses were 38.4% and 33.9% for the three and six month periods ended September 30, 2001 compared to 22.9% and 24.6% for the same periods in the prior year. General and administrative expenses increased in absolute terms and as a percentage of sales during the three months ended September 30, 2001 from the same period in the prior year due to a \$1.2 million increase in bad debt expense and a \$930,000 charge relating to severance costs of two former executive officers. These increases were offset by the significant decrease in spending on the operations of Exclaim from the prior year. The increase in general and administrative costs for the six months ended September 30, 2001, in absolute terms and as a percentage of sales, was due primarily to increased bad debt expense and severance costs associated with the terminations of the two former executive officers as well as the former Chairman and Chief Executive Officer.

*Write-down of Internet business assets*

During the six month period ended September 30, 2001 we had been developing a new e-commerce website to replace the existing thomaskinkade.com site. The new site was developed faster than anticipated and at significantly less cost than the original website and utilizing none of the original website's software. Accordingly, we launched the website in November 2001 and determined that as of September 30, 2001 the existing website had been significantly impaired and wrote-off the remaining net book value of \$1.8 million. The \$2.5 million write-down of Internet business assets in the three and six month periods ended September 30, 2000 related to the operations of Exclaim and the write-down of assets related to the Marketplace product which was abandoned in the prior year.

*Wholesale Segment*

Net sales to wholesale accounts include sales to our branded distribution channel, including independently owned Signature Galleries and Showcase dealers, other independent dealers and strategic partners and revenue generated from licensing arrangements, as well as revenue generated from our e-commerce web-sites, thomaskinkade.com, howardbehrens.com and bullart.com. Net sales to wholesale customers before intersegment eliminations decreased 31.6% to \$24.6 million in the three months ended September 30, 2001 compared to \$35.9 million in the same period in the prior year. The decrease in net sales for this segment is believed to be primarily due to the current economic slowdown and the resulting impact of consumers deferring purchases with respect to luxury items. Net sales to wholesale customers before intersegment eliminations for the six months ended September 30, 2001 were \$48.9 million, down 24.9% from \$64.9 million during the same period in the prior year. Sales to Signature Galleries decreased 33.6% to \$12.5 million in the three months ended September 30, 2001 from \$18.9 million in the same period in the prior year due to the current economic slowdown despite an increase in the number of Signature Galleries to 343 as of September 30, 2001 from 337 as of September 30, 2000.

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Operating loss for the wholesale segment before intersegment eliminations in the three months ended September 30, 2001 was \$4.9 million, down 146.9% from an operating income of \$10.5 million in the same period in the prior year. Operating margin for the wholesale segment before intersegment eliminations was negative 20.1% in the three months ended September 30, 2001, compared to positive 29.3% in the same period in the prior year. Operating loss for the wholesale segment before intersegment eliminations in the six months ended September 30, 2001 was \$5.9 million, down 134.1% from an operating income of \$17.3 million in the same period in the prior year. Operating margin for the wholesale segment before intersegment eliminations was negative 12.0% in the six months ended September 30, 2001, compared to positive 26.6% in the same period in the prior year. The decline in operating income for the three and six month periods was due to lower sales and gross margins and increased expenses related to the write-off of the original thomaskinkade.com website, increased bad debt expenses and severance costs related to terminations of executive officers.

### *Retail Segment*

Net sales for the retail segment consist of sales by company owned retail stores. Our retail segment purchases products from our wholesale segment at the same price as external wholesale customers. Net sales for the retail segment decreased 32.1% to \$389,000 in the three months ended September 30, 2001 compared to \$573,000 in the same period in the prior year. Net sales for the retail segment decreased 39.6% to \$832,000 in the six months ended September 30, 2001 compared to \$1.4 million in the same period in the prior year. The decrease in net sales was primarily due to the current economic slowdown and the resulting impact on consumers deferring purchases with respect to luxury items. The decrease was further impacted by the sale of two company owned Thomas Kinkade Stores to Signature Gallery owners since June 30, 2000. There were two Thomas Kinkade Stores and one Howard Behrens Studio Gallery as of September 30, 2001 compared to three Thomas Kinkade Stores as of September 30, 2000. In connection with the sales of company owned Thomas Kinkade Stores to Signature Gallery owners we recognized \$44,000 and \$103,000 in gains on sales of company owned stores during the three and six months ended September 30, 2001. The gain recognition was based on the cost recovery method. Due to the continued uncertainty of the collectibility of the notes receivable in their entirety, we have reported the net of the notes receivable and deferred gains as other assets at September 30, 2001.

Operating losses for the retail segment decreased 71.7% to \$191,000 in the three months ended September 30, 2001 compared to \$676,000 in the same period in the prior year. Operating losses decreased 64.1% to \$473,000 in the six months ended September 30, 2001 compared to \$1.3 million in the same period in the prior year. The decrease in operating losses was primarily due to the sale of stores to independent Signature Gallery owners which has allowed us to eliminate all non-store personnel.

### *Internet Application Service Provider Segment*

Our Internet application service provider ("ASP") segment consists solely of the operations of Exclaim, which supports a retail operating system, Storefront, which is used by many of the independently owned Thomas Kinkade Signature Galleries. Through the period ended September 30, 2000, Exclaim was also developing Marketplace, a vertical business-to-business trade community that would link buyers and sellers together to create supply chain efficiencies within the fine art, gift and collectibles, furniture and home decor industries. In September 2000, we significantly reduced the funding of Exclaim's operations and stopped development of the Marketplace product, thereby significantly reducing the operating expenses of Exclaim.

Net sales in the ASP segment for the three months ended September 30, 2001 and 2000 were immaterial to Exclaim and on a consolidated basis. Net sales in the ASP segment consist of subscription fees paid by retailers for access to Storefront, a web-based gift store and gallery management system. Storefront is designed to assist gallery owners with inventory management, customer contact management and automated purchasing and point of sale processing.

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Operating losses for the ASP segment were \$574,000 during the three months ended September 30, 2001, down 88.9% from \$5.2 million for the same period in the prior year. Operating losses for the ASP segment were \$1.3 million during the six months ended September 30, 2001, down 85.7% from \$8.9 million for the same period in the prior year. The decrease in operating losses is due to the significant reduction in Exclaim's operations since the prior year.

### *Interest Income (Expense)*

Net interest income was \$169,000 for the three months ended September 30, 2001 compared to net interest expense of \$52,000 for the same period in the prior year. For the six months ended September 30, 2001, net interest income was \$164,000 compared to net interest expense of \$6,000 for the same period in the prior year. The increase in interest income was due to increased interest payments received on notes receivable offset by increased borrowings on our line-of-credit.

### *Provision for (Benefit from) Income Tax*

The benefit from income taxes was \$2.0 million and \$2.8 million for the three and six months ended September 30, 2001, compared to a provision for income taxes of \$1.7 million and \$2.8 million for the same periods in the prior year. Our effective income tax rate for the three and six month periods ended September 30, 2001 and 2000 was 37.0%.

## **LIQUIDITY AND CAPITAL RESOURCES**

Our primary source of funds during the six months ended September 30, 2001 has been from borrowings against our line-of-credit. Our working capital as of September 30, 2001 was \$44.1 million, compared to \$57.3 million as of March 31, 2001.

Net cash used in operations during the six months ended September 30, 2001 was \$3.2 million consisting primarily of a net loss of \$4.7 million adjusted for non-cash items including depreciation of \$2.8 million and the write-off of the remaining cost of the original thomaskinkade.com website of \$1.8 million and changes in assets and liabilities including a decrease in accounts payable of \$4.5 million, a decrease in inventory of \$3.5 million and an increase in income taxes receivable of \$2.5 million. Accounts payable decreased due to the timing and amounts of vendor payments during the quarter including the decrease in payables related to construction of our new campus facility as the project has been nearing completion. Inventory decreased due to improvements in our inventory management policies and procedures. Income taxes receivable have increased due to the increased operating losses we have realized, enabling us to claim refunds of taxes previously paid. Net cash used in operations during the six months ended September 30, 2000 was \$3.5 million consisting primarily of net income of \$4.7 million adjusted for non-cash items including depreciation of \$3.1 million and a loss from the write-down of Exclaim assets of \$2.5 million and changes in assets and liabilities including an increase of \$9.3 million in accounts receivable and an increase of \$2.7 million in inventory.

Net cash used in investing activities was \$11.1 million during the six months ended September 30, 2001 and primarily related to capital expenditures for leasehold improvements on our new campus facility in Morgan Hill, California. Net cash used in investing activities was \$1.2 million during the six months ended September 30, 2000 and primarily related to investment in Internet related technologies and capital expenditures for property and equipment.

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We anticipate that total capital expenditures in fiscal 2002 will be approximately \$17 million, and will relate to building design and engineering costs and leasehold improvements in connection with the development of our leased property in Morgan Hill, California, as well as continued manufacturing, infrastructure and management information systems upgrades. We believe we have adequate liquidity to meet our capital expenditure needs.

Cash provided by financing activities was \$10.0 million during the six months ended September 30, 2001 and was primarily from borrowings on our line-of-credit. There was no net cash from financing activities during the six months ended September 30, 2000.

We have a secured bank line-of-credit facility that bears interest at either the bank's current reference rate plus 0.25% or the effective LIBOR rate plus 1.75%, at our discretion. Outstanding borrowings under this credit facility totaled \$10 million as of September 30, 2001. The total amount available to borrow under the line-of-credit was \$20 million as of September 30, 2001. The credit facility terminates on November 30, 2001 and we are currently in negotiations with the bank regarding a new line-of-credit facility. We believe we will be able to complete the new line-of-credit by the termination of our existing credit facility at reasonable terms.

During June and July of 2001, we relocated our offices and manufacturing facilities to our new leased facility in Morgan Hill, California. This relocation caused little disruption to our operations and there was no material impact to our operations or financial position due to the relocation and temporary shutdown of operations. This relocation decision was entered into while we were experiencing significant growth and now with the current economic slowdown limiting our ability to grow or maintain the sales volumes for which the campus was developed, we will be faced with higher overhead costs due to excess capacity. We do believe however, that we will return to much higher levels of growth upon the completion of the current economic cycle and accordingly, we believe that this relocation will be beneficial in the long term by 1) reducing our future monthly rent and reducing exposure to future rent increases in the competitive commercial real estate market in the Silicon Valley, 2) consolidating our operations into a single campus versus our previous operations that were spread out in nine buildings in various commercial office parks and 3) providing capacity for future growth.

Throughout this economic slowdown which has been acutely impacting us, we have experienced a deterioration of the aging of our accounts receivable. We have been monitoring each of our dealer accounts closely and believe that we have adequate reserves, but additional reserves may be required in the future depending on our ability to collect outstanding accounts receivable.

Our working capital requirements in the foreseeable future will change depending on operating results, the rate of expansion, or any other changes to our operating plan needed to respond to competition, acquisition opportunities or unexpected events. We believe that our current cash and cash equivalent balance together with future projected net income from operations and existing borrowing capacity under our line-of-credit will be sufficient to meet our working capital requirements for at least the next twelve months. We may consider alternative financing, such as issuance of additional equity or convertible debt securities or obtaining further credit facilities, if market conditions make such alternatives financially attractive.

### **SEASONALITY; FLUCTUATIONS IN QUARTERLY RESULTS**

Our business has experienced, and is expected to continue to experience, significant seasonal fluctuations in net sales and income. Our net sales historically have been highest in the December quarter and lower in the subsequent March and June quarters. We believe that the seasonal effect is due to customer buying patterns, particularly with respect to holiday purchases, and is typical of the home decorative accessories, collectibles and gift product industries. We expect these seasonal trends to continue in the foreseeable future.

Our quarterly operating results have fluctuated significantly in the past and may continue to fluctuate as a result of numerous factors including:

Change in demand for the art of Thomas Kinkade and our Thomas Kinkade products (including new product categories and

series),

Consumer acceptance of the art and related products of new artists and other intellectual property owners (specifically the art

and related products of Howard Behrens, Simon Bull and Robert Lyn Nelson),

Our ability to achieve our expansion plans,

The timing, mix and number of new product releases,

The continued successful implementation of the Signature Gallery program,

The successful implementation of the Masters of Light Gallery program,

The successful entrance into new distribution channels, both foreign and domestic, and new retail concepts,

Expansion of new distribution domestically and abroad,

The successful development of new licensing agreements,

Changes in discretionary consumer spending,

Our ability to implement strategic business alliances,

Our ability to hire and train new manufacturing, sales and administrative personnel,

Continued implementation of manufacturing efficiencies,

Timing of product deliveries, and

The ability to absorb other operating costs.

In addition, since a significant portion of our net sales are generated from orders received in the quarter, sales in any quarter are substantially dependent on orders booked in that quarter. Results of operations may also fluctuate based on extraordinary events. Accordingly, the results of operations in any quarter will not necessarily be indicative of the results that may be achieved for a full fiscal year or any future quarter. Fluctuations in operating results may also result in volatility in the price of our common stock.

**Item 3: Quantitative and Qualitative Disclosures about Market Risk**

Our exposure to market risk for changes in interest rates relates primarily to our investment portfolio and borrowings. We do not use derivative financial instruments in our investment portfolio and our investment portfolio only includes highly liquid instruments purchased with an original maturity of 90 days or less and are considered to be cash equivalents. We did not have short-term investments as of September 30, 2001 and March 31, 2001. We are subject to fluctuating interest rates that may impact, adversely or otherwise, our results from operations or cash flows for our variable rate cash and cash equivalents and borrowings. We do not expect any material loss with respect to our investment portfolio. All sales are denominated in U.S. dollars. As only a small amount of foreign bills are paid in currencies other than the U.S. dollar, our foreign exchange risk is considered immaterial to our consolidated financial position, results of operations or cash flows. The table below presents principal amounts and related weighted average interest rates for our investment portfolio and debt obligations.

|  | <b>September 30,</b> |        | <b>March 31,</b> |        |
|--|----------------------|--------|------------------|--------|
|  | <b>2001</b>          |        | <b>2000</b>      |        |
| <b>Assets:</b>                                 |                      |        |                  |        |
| Cash cash equivalents                          | \$                   | 821    | \$               | 5,136  |
| Average interest rate                          |                      | 1.2 %  |                  | 4.9 %  |
| <b>Liabilities:</b>                            |                      |        |                  |        |
| Bank line-of-credit                            | \$                   | 10,000 | \$               | ---    |
| Interest rate (bank reference rate plus 0.25%) |                      | 6.3 %  |                  | 8.3 %  |
| Capital lease obligation                       | \$                   | 645    | \$               | 693    |
| Fixed interest rate                            |                      | 10.2 % |                  | 10.2 % |
| Convertible note payable to related party      | \$                   | 1,200  | \$               | 1,200  |
| Fixed interest rate                            |                      | 8.0 %  |                  | 8.0 %  |

**PART II - Other Information**

**Item 1: Legal Proceedings**

On October 12, 2000, a complaint was filed in Los Angeles County Superior Court against the Company and others by former dealers of the Company alleging, among other things, violations of the California statutory laws pertaining to franchises. The allegations of the complaint have been denied by the Company and the matter is being defended. Trial is scheduled for November 20, 2001. A pre-trial settlement conference has been set for November 19, 2001. There can be no assurance that the outcome of this case will not have a material adverse effect on the Company.

On March 9, 2001, a complaint for declaratory relief was filed in Santa Clara County Superior Court against Mr. Kinkade, the Company and others by George and Ester Goff related to paintings created by Mr. Kinkade under a pseudonym or brush name. The Company subsequently filed a complaint in the United States District Court for the Northern California District of California against Mr. Goff alleging copyright infringement related to the same paintings. The cases have been settled with no significant impact on the Company's financial position, results of operations and cash flows.

**Item 2: Changes in Securities - Not Applicable**

**Item 3: Defaults upon Senior Securities - None**

**Item 4: Submission of Matters to a Vote of Security Holders - Not Applicable**

**Item 5: Other Information - Not Applicable**

**Item 6: Exhibits and Reports on Form 8-K**

- (a) Exhibit 10.47 - Fifth Amendment to Loan Agreement between Bank of America and the Company, dated as of September 28, 2001.
- (b) Exhibit 10.48 - Employment Agreement entered into between the Company and Anthony D. Thomopoulos, dated as of June 19, 2001.
- (c) Reports on Form 8-K - none

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

MEDIA ARTS GROUP, INC.

(Registrant)

By */s/ Anthony D. Thomopoulos*

Anthony D. Thomopoulos  
Chairman and Interim  
Chief Executive Officer  
(Principal Executive Officer)

By */s/ Herbert D. Montgomery*

Herbert D. Montgomery  
Senior Vice President, Chief  
Financial Officer and Treasurer  
(Principal Financial Officer)

By */s/ Michael J. Catelani*

Michael J. Catelani  
Vice President of Finance  
(Principal Accounting Officer)

Date: November 14, 2001

**EXHIBIT INDEX**

| <b>Exhibit<br/>Number</b> | <b>Exhibit Title</b>   |
|---------------------------|--|
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\* Represents a management contract or compensation plan or arrangement.