

YUM BRANDS INC  
Form 11-K  
November 16, 2007

**SECURITIES AND EXCHANGE COMMISSION**

WASHINGTON, D.C. 20549

FORM 11-K

ANNUAL REPORT PURSUANT TO SECTION 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934  
FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2006

OR

TRANSITION REPORT PURSUANT TO SECTION 15(D) OF THE SECURITIES  
EXCHANGE ACT OF 1934

FOR THE TRANSITION PERIOD FROM \_\_\_\_\_ TO \_\_\_\_\_

COMMISSION FILE NUMBER: 1-13163

- A. FULL TITLE OF THE PLAN AND THE ADDRESS OF THE PLAN, IF DIFFERENT FROM THAT OF THE ISSUER NAMED BELOW:

**YUM! BRANDS 401(K) PLAN**

- B. NAME OF ISSUER OF THE SECURITIES HELD PURSUANT TO THE PLAN AND THE ADDRESS OF ITS PRINCIPAL EXECUTIVE OFFICE:

YUM! BRANDS, INC.  
1441 GARDINER LANE  
LOUISVILLE, KENTUCKY 40213

**YUM! BRANDS 401(k) PLAN**

Financial Statements and Supplemental Schedules

September 30, 2006 and 2005

(With Report of Independent Registered Public Accounting Firm Thereon)

**YUM! BRANDS 401(k) PLAN**

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**Report of Independent Registered Public Accounting Firm**

Plan Administrator

Yum! Brands 401(k) Plan:

We have audited the accompanying Statements of Net Assets Available for Benefits of the Yum! Brands 401(k) Plan (the Plan) as of September 30, 2006 and 2005, and the related Statements of Changes in Net Assets Available for Benefits for the years then ended. These financial statements are the responsibility of the Plan's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets available for benefits of the Plan as of September 30, 2006 and 2005, and the changes in net assets available for benefits for the years then ended in conformity with U.S. generally accepted accounting principles.

Our audits were performed for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplemental Schedule H, Line 4i Schedule of Assets (Held at End of Year) as of September 30, 2006 is presented for the purpose of additional analysis and is not a required part of the basic financial statements, but is supplementary information required by the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974. This supplemental schedule is the responsibility of the Plan's management. The supplemental schedule has been subjected to the auditing procedures applied in the audits of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

/s/KPMG LLP

Louisville, Kentucky

November 16, 2007

**YUM! BRANDS 401(k) PLAN**

Statements of Net Assets Available for Benefits

September 30, 2006 and 2005

(In thousands)

	<b>2006</b>		<b>2005</b>
Assets:			
Investments:			
Investments, at fair value:			
YUM! Stock Fund	\$ 160,659	\$	170,021
Investment in common/commingled trusts	198,284		158,350
Self-directed Brokerage	6,515		5,801
Participant loans	14,336		14,133
Total investments	379,794		348,305
Receivables:			
Due from broker for sale of investments	497	-	
Participants contributions	306		601
Employer contributions	182		236
Interest and dividends	158		156
Total receivables	1,143		993
Cash and cash equivalents	2,505		4,168
Total assets	383,442		353,466
Liabilities:			
Other liabilities	47		172
Total liabilities	47		172
Net assets available for benefits	\$ 383,395	\$	353,294

See accompanying notes to financial statements.

**YUM! BRANDS 401(k) PLAN**

Statements of Changes in Net Assets Available for Benefits

Years ended September 30, 2006 and 2005

(In thousands)

	<b>2006</b>		<b>2005</b>	
<b>Additions:</b>				
Additions to net assets attributed to:				
Investment income:				
Net appreciation in fair value of investments	\$	25,168	\$	42,387
Interest	1,009		712	
Dividends	1,643		1,463	
Other	332		298	
	28,152		44,860	
Less investment expenses		(121)		(337)
	28,031		44,523	
<b>Contributions:</b>				
Participant	27,654		28,883	
Employer	11,762		11,372	
	39,416		40,255	
<b>Total additions</b>	<b>67,447</b>		<b>84,778</b>	
<b>Deductions:</b>				
Deductions from net assets attributed to:				
Benefits paid to participants	37,346		29,686	
<b>Total deductions</b>	<b>37,346</b>		<b>29,686</b>	
<b>Net increase in net assets</b>	<b>30,101</b>		<b>55,092</b>	
<b>Net assets available for benefits:</b>				
Beginning of year	353,294		298,202	
End of year	\$	383,395	\$	353,294

See accompanying notes to financial statements.

**YUM! BRANDS 401(k) PLAN**

Notes to Financial Statements

September 30, 2006 and 2005

(Tabular amounts in thousands)

**(1) Summary Plan Description**

The following description of the Yum! Brands 401(k) Plan (the Plan) provides only general information. Participants should refer to the Plan document for a more complete description of the Plan's provisions.

**(a) General**

YUM! Brands, Inc. (the Company) adopted the Plan effective October 7, 1997 as a result of the spin-off of the Company from PepsiCo, Inc. The Plan is a successor of the PepsiCo Long Term Savings Program. Any employee within a group or class so designated by the Company is eligible to participate in the Plan. The Plan is subject to the provisions of the Employee Retirement Income Security Act, as amended (ERISA).

The Plan has appointed State Street Investor Services as the trustee and CitiStreet Institutional and Total Benefits Outsourcing Divisions as the recordkeeper for the Plan. The trustee is responsible for the management and control of the Plan's assets.

On October 1, 2001, the Plan was amended to adopt a safe harbor matching contribution, in accordance with Code section 401(k)(12)(B).

The investments of the Plan are maintained in a trust (the Trust) by State Street Investor Services (the Trustee).

**(b) Contributions**

Each participant in the Plan may elect to contribute any amount, not to exceed 25% of eligible earnings. The maximum pre-tax contribution allowed for 2006 and 2005 was \$15,000 and \$14,000, respectively.

Additionally, eligible participants receive a matching contribution from the Company that is equal to the sum of: (a) 100% of such salary deferral contribution that does not exceed 3% of the participant's eligible pay for such pay period, and (b) 50% of such salary deferral contribution that exceeds 3% and does not exceed 5% of the participant's eligible pay for such pay period. Effective July 1, 2005, matching contributions are invested based upon the participant's investment election for his or her salary deferral contributions. Prior to July 1, 2005, all matching contributions were directed into the YUM! Stock Fund and participants were restricted from selling those shares within the YUM! Stock Fund that represented matching contributions. Additionally, effective July 1, 2005, participants may sell any shares within the YUM! Stock Fund that represent matching contributions made at any point in time. Since participants are no longer restricted from selling shares held in the YUM! Stock Fund, there are no nonparticipant-directed investments as of September 30, 2006 and 2005. The Company may also make discretionary contributions to the Plan. No discretionary contributions were made by the Company for the years ended September 30, 2006 and 2005.

Effective January 1, 2004, the Plan allows eligible participants to make catch-up contributions. Participants eligible to make catch-up contributions must be 50 years or older by the end of the calendar year in which they want to make the catch-up contribution. These contributions are made in the same manner as salary deferral contributions and are deposited in the participant's salary deferral account. Participants elect a whole dollar amount as a percentage of eligible pay on a per pay period

**YUM! BRANDS 401(k) PLAN**

Notes to Financial Statements

September 30, 2006 and 2005

(Tabular amounts in thousands)

basis. Catch-up contributions are not subject to the 25% of eligible pay limitation. Thus, a participant can contribute more than 25% of pay to the extent needed to make a catch-up contribution. The 2006 ERISA limit on catch-up contributions was \$5,000. Catch-up contributions are not eligible for matching contributions.

**(c) Investment Options**

**YUM! Stock Fund**

This fund pools participants' contributions to buy shares of YUM! common stock. The fund also holds short-term investments to provide the fund with liquidity to make distributions. The fund is paid cash dividends, which are used to purchase additional shares of YUM! common stock. Effective July 1, 2005, the Plan was amended such that YUM! Stock Fund operates as an employee stock ownership plan for tax purposes. This election had no other impact on the Plan.

**Stable Value Fund**

The Stable Value Fund invests in a diversified portfolio of stable value contracts issued by insurance companies, banks and other financial institutions. The Stable Value Fund utilizes high-quality fixed income securities wrapped by an insurance company, bank or other financial institution.

**Large Company Index Fund**

The Fund invests in all 500 stocks in the S&P 500 Index in proportion to their weighting in the S&P 500 Index. The Fund may also hold 2-5% of its value in futures contracts (an agreement to buy or sell a specific security by a specific date at an agreed upon price).

**Bond Market Index Fund**

The Fund invests primarily in government, corporate, mortgage-backed and asset-backed securities. The Fund invests in a well-diversified portfolio that is representative of the broad domestic bond market.

**Mid-sized Company Index Fund**

The Fund invests in all 400 stocks in the S&P MidCap 400 Index (MidCap Index) in proportion to their weighting in the MidCap Index. The Fund may also hold 2-5% of its value in futures contracts.

**Small Company Index Fund**

The Fund attempts to invest in all 2,000 stocks in the Russell 2000 Index (Russell Index) in proportion to their weighting in the Russell Index. The Fund may also hold 2-5% of its value in futures contracts.

**International Index Fund**

The Fund typically invests in all the stocks in the Morgan Stanley Capital International Europe, Australasia, and Far East Index (International Index) in proportion to their weighting in the International Index.



**YUM! BRANDS 401(k) PLAN**

Notes to Financial Statements

September 30, 2006 and 2005

(Tabular amounts in thousands)

**(d) Participants Accounts**

Each participant's account is credited with the participant's contribution and allocations of (a) the Company's contribution and (b) Plan earnings, and charged with an allocation of administrative expenses. Allocations are based on participant earnings or account balances, as defined. The benefit to which a participant is entitled is the benefit that can be provided from the participant's vested account.

**(e) Participant Loans**

The Plan has a loan program for participants. The maximum amount a participant may borrow, when aggregated with all other outstanding loans of the participant, is the lesser of: a) 50% of the participant's vested interest under the Plan; b) \$50,000 reduced by the excess of the highest outstanding loan balance during the preceding one-year period ending on the day prior to the date the loan was made, over the outstanding balance of loans on the date the loan was made; c) 100% of the value of the participant's investment in certain funds; or d) the maximum loan amount that can be amortized by the participant's net pay. Loans may be outstanding for up to four years. The interest rate for loans is based on the prime rate as of the last day of the month before the loan request plus 1%. A participant may have up to two loans outstanding from the Plan at any time. A one-time loan origination fee of \$50 per loan is charged to those participants who obtain a loan. Interest on loans is allocated to each of the funds based upon the participant's investment election percentages. For each month or part thereof the loan remains outstanding, the borrowing participant may be assessed a monthly administration fee. Any loans outstanding shall become immediately due and payable in full if the participant's employment is terminated. Principal and interest is paid ratably through monthly payroll deductions.

As required by Section 526 of the Soldiers' and Sailors' Civil Relief Act of 1940, as amended, no interest rate shall be more than 6% for the loan of any participant during the period that the participant is serving in the United States military. This limit includes traditional interest and any other service charge or other fee with respect to the loan.

The loans are secured by the balance in the participant's account. Outstanding loans bear interest at rates that range from 4% to 10% with maturity dates ranging from 2007 to 2010, as of September 30, 2006.

**(f) Vesting**

Participants are fully vested in the entire value of their accounts upon contribution, including the Company matching contribution.

**(g) Withdrawals**

Distributions under the Plan are made upon a participant's death, disability, retirement, hardship or termination of employment. Benefit payments are made in the form of a lump sum cash amount or in kind distribution. As discussed above, the Plan permits withdrawals under a loan program.

**(h) Termination**

Although it has not expressed any intent to do so, the Company has the right under the Plan to terminate the Plan, subject to the provisions of ERISA and the Internal Revenue Code.

**YUM! BRANDS 401(k) PLAN**

Notes to Financial Statements

September 30, 2006 and 2005

(Tabular amounts in thousands)

**(i) Recently Issued Accounting Standards Not Yet Adopted**

In December 2005, the Financial Accounting Standards Board (FASB) issued FASB Staff Position AAG INV-1 and SOP 94-4-1, Reporting of Fully Benefit-Responsive Investment Contracts Held by Certain Investment Companies Subject to the AICPA Investment Company Guide and Defined-Contribution Health and Welfare and Pension Plans (FSP). The FSP defined the circumstances in which an investment contract is considered fully benefit-responsive and provides certain reporting and disclosure requirements for fully benefit-responsive investment contracts in defined contribution, health and welfare, and pension plans. As described in the FSP, investment contracts held by a defined contribution plan are required to be reported at fair value. However, contract value is the relevant measurement attribute for that portion of the net assets available for benefits of a defined contribution plan attributable to fully benefit-responsive investment contracts because contract value is the amount participants would receive if they were to initiate permitted transactions under the terms of the plan. The Plan invests in fully benefit-responsive investment contracts through the Stable Value Fund. The FSP is effective for all investment contracts as of the last day of the annual period ending after December 15, 2006 (fiscal 2007 for the Plan). The Plan does not anticipate the adoption of this requirement to materially impact the Statement of Net Assets Available for Benefits.

**(2) Summary of Accounting Policies**

**(a) Basis of Accounting**

The financial statements of the Plan are prepared under the accrual method of accounting.

**(b) Use of Estimates**

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and changes therein, and disclosure of contingent assets and liabilities. Actual results could differ from those estimates.

**(c) Investment Valuation and Income Recognition**

**Investment Valuation** Cash and cash equivalents and the Stable Value Fund are recorded at cost, which approximates fair value. Investments in common stock and various securities are valued at quoted market prices. Investments in common/commingled trusts are valued by the issuer based on quoted market prices of the underlying securities. Participant loans are valued at their outstanding balances, which approximate fair value.

**Income Recognition** Dividend income is recorded on the ex-dividend date. Income from investments is recorded as earned on an accrual basis. Purchases and sales of securities are recorded on a trade-date basis. Realized gains and losses on the sales of securities are reported on the average cost method.

**(d) Payment of Benefits**

In accordance with guidance issued by the American Institute of Certified Public Accountants, the Plan accounts for participant distributions when paid. For purposes of reporting on Form 5500, Annual Return/Report of Employee Benefit Plan, distributions are recorded in the period such amounts are authorized to be paid to participants. Such treatment resulted in differences between the

**YUM! BRANDS 401(k) PLAN**

Notes to Financial Statements

September 30, 2006 and 2005

(Tabular amounts in thousands)

Plan's Form 5500 and the accompanying financial statements for the years ended September 30, 2006 and 2005 and are summarized in Note 6.

**(e) Administrative Costs**

All usual and reasonable expenses of the Plan may be paid in whole or in part by the Company. Any expenses not paid by the Company will be paid by the Trustee out of the Trust. All expenses for the years ended September 30, 2006 and 2005 were borne by the Company, except for monthly investment service fees charged to the funds, loan application fees charged to participants who obtained a loan and transaction fees charged to participants within the Self-directed Brokerage Account.

**(3) Investments**

Individual investments that represent 5% or more of the Plan's net assets available for benefits as of September 30, 2006 and 2005 were as follows:

	<b>2006</b>		<b>2005</b>	
YUM! Stock Fund	\$	160,659	\$	170,021
Stable Value Fund		37,838		33,457
Large Company Index Fund		58,409		52,045
Bond Market Index Fund		24,701		21,851
Mid-sized Company Index Fund		30,828		24,287
Small Company Index Fund		23,660		16,117
International Index Fund		22,848		10,593

Appreciation (including gains and losses on investments bought and sold, as well as held during the years) on investments was as follows:

	<b>2006</b>		<b>2005</b>	
YUM! Stock Fund	\$	12,318	\$	27,399
Investment in common/commingled trusts		12,850		14,988
	\$	25,168	\$	42,387

**(4) Nonparticipant-Directed Investments**

The YUM! Stock Fund has no assets which are nonparticipant-directed investments at September 30, 2006 and 2005, respectively. Effective July 1, 2005, the Plan no longer has nonparticipant-directed investments (see Note 1). Information about the significant components of the changes in net assets relating to the nonparticipant-directed investment portion of the YUM! Stock Fund is as follows:

**YUM! BRANDS 401(k) PLAN**

Notes to Financial Statements

September 30, 2006 and 2005

(Tabular amounts in thousands)

	<b>2005</b>	
Changes in net assets:		
Contributions	\$	11,372
Interest	4	
Net appreciation	10,619	
Benefits paid to participants		(5,913)
Transfers to participant-directed investments		(16,082)
	\$	-

**(5) Tax Status**

The Company obtained its latest determination letter dated September 4, 2003, in which the Internal Revenue Service stated that the Plan and related trust are operating in accordance with the applicable requirements of the Internal Revenue Code (IRC). Although the Plan has been amended since receiving the determination letter, the Plan administrator and the Plan's tax counsel believe that the Plan is designed and is operating in accordance with the applicable requirements of the IRC.

**(6) Reconciliation of Financial Statements to Form 5500**

Notwithstanding the requirements of U.S. generally accepted accounting principles, the U.S. Department of Labor requires that unpaid benefit amounts be reported as a liability of the Plan for purposes of Internal Revenue Service Form 5500 filings. As a result, the following represents a reconciliation between the amounts shown on the accompanying financial statements and the amounts reported in the Plan's Form 5500.

*Net assets available for benefits*

	<b>2006</b>		<b>2005</b>	
Net assets available for benefits, as reported in the financial statements	\$	383,395	\$	353,294
Less benefits payable at end of year		(162)		(218)
Net assets available for benefits, as reported in the Plan's Form 5500	\$	383,233	\$	353,076

*Participant benefits*

	<b>2006</b>		<b>2005</b>	
Benefit payments for the years ended September 30, 2006 and 2005, as reported in the financial statements	\$	37,346	\$	29,686
Less benefits payable at beginning of year		(218)		(26)
Add benefits payable at end of year	162		218	
Benefit payments for the years ended September 30, 2006 and 2005, as reported in the Plan's Form 5500	\$	37,290	\$	29,878



**YUM! BRANDS 401(k) PLAN**

Notes to Financial Statements

September 30, 2006 and 2005

(Tabular amounts in thousands)

**(7) Related Party Transactions**

Certain Plan investments are shares of common/commingled trusts managed by the Trustee. Transactions involving these investments qualify as party-in-interest transactions. Fees paid by the Plan for the investment management services amounted to approximately \$121,000 and \$337,000 for the years ended September 30, 2006 and 2005, respectively.

**(8) Risks and Uncertainties**

The Plan invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect participants' account balances and the amounts reported in the statement of net assets available for benefits.

**(9) Plan Amendment**

On September 26, 2007, the Plan was amended to change the Plan year from the period commencing October 1 and ending September 30 to the period commencing January 1 and ending December 31, with a short plan year for the period beginning October 1, 2007 and ending December 31, 2007.

**SUPPLEMENTAL SCHEDULE**

**YUM! BRANDS 401(k) PLAN**

EIN: 13-3951308

PN: 003

Schedule H, Line 4i Schedule of Assets (Held at End of Year)

September 30, 2006

<b>Identity of issue, borrower, or similar party</b>	<b>Description of interest</b>		<b>Fair value</b>
YUM! Stock Fund <sup>1,3</sup>	3,086,637	shares	\$ 160,659,488
Common/commingled trusts:			
Stable Value Fund <sup>1</sup>	37,837,720	shares	37,837,720
Large Company Index Fund <sup>1</sup>	231,807	shares	58,409,138
Bond Market Index Fund <sup>1</sup>	1,452,299	shares	24,700,711
Mid-Sized Company Index Fund <sup>1</sup>	1,171,034	shares	30,828,631
Small Company Index Fund <sup>1</sup>	1,005,915	shares	23,660,123
International Index Fund <sup>1</sup>	1,188,570	shares	22,847,889
Total			198,284,212
Self-directed Brokerage Account <sup>1</sup>	Various		6,514,730
Loans to participants <sup>1</sup>	Interest rates ranging from 4.0% to 10.0%		14,335,836
Government STIF <sup>1,2</sup>	2,445,821	shares	2,445,821
Cash and cash equivalents <sup>1</sup>			59,476
Total cash and cash equivalents			2,505,297
Total			\$ 382,299,563

<sup>1</sup> Party-in-interest as defined by ERISA.

<sup>2</sup> The Government STIF consists of cash equivalent investments and is classified as cash and cash equivalents in the Statement of Net Assets Available for Benefits.

<sup>3</sup> On May 17, 2007, the Company announced that its Board of Directors approved a two-for-one split of the Company's outstanding shares of Common Stock. The stock split was effected in the form of a stock dividend and entitled each shareholder of record at the close of business on June 1, 2007 to receive one additional share for every outstanding share of Common Stock held. The stock split is not reflected in these share amounts.

See accompanying independent registered public accounting firm's report.



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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the trustees (or other persons who administer the employee benefit plan) have duly caused this annual report to be signed on its behalf by the undersigned hereunto duly authorized.

**YUM! BRANDS 401(k) PLAN**

By: /s/ Diane Gates  
Diane Gates  
Plan Administrator

Date: November 16, 2007

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**EXHIBIT INDEX**

Exhibit

Number

Description of Exhibit

23	Consent of Independent Registered Public Accounting Firm
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Exhibit 23

Consent of Independent Registered Public Accounting Firm

We consent to the incorporation by reference in the Registration Statements (Nos. 333-36893, 333-32048 and 333-109300) on Form S-8 of YUM! Brands, Inc. of our report dated November 16, 2007, with respect to the Statements of Net Assets Available for Benefits as of September 30, 2006 and 2005, the related Statements of Changes in Net Assets Available for Benefits for the years then ended, and related Supplemental Schedule H, Line 4i Schedule of Assets (Held at End of Year) as of September 30, 2006, which report appears in the September 30, 2006 Annual Report on Form 11-K of the YUM! Brands 401(k) Plan.

/s/ KPMG LLP

Louisville, Kentucky

November 16, 2007

