# AMPCO PITTSBURGH CORP Form 10-K405 March 14, 2002

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 10-K

[x] ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2001

Commission File Number 1-898

AMPCO-PITTSBURGH CORPORATION
600 Grant Street, Suite 4600, Pittsburgh, PA 15219
412/456-4400

I.R.S. Employer Identification
No. 25-1117717
State of Incorporation: Pennsylvania

Securities registered pursuant to Section 12(b) of the Act:

Title of each class on which registered

Common stock, \$1 par value

New York Stock Exchange
Philadelphia Stock Exchange

Series A Preference Stock New York Stock Exchange
Purchase Rights Philadelphia Stock Exchange

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes X No  $\_$ 

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of Registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. [X]

As of March 5, 2002, 9,608,897 common shares were outstanding. The aggregate market value of the voting stock of Ampco-Pittsburgh Corporation held by non-affiliates (based upon the closing price of these shares on the New York Stock Exchange) was approximately \$103 million.

DOCUMENTS INCORPORATED BY REFERENCE: Parts I, II and IV of this report incorporate by reference certain information from the Annual Report to Shareholders for the year ended December 31, 2001.

PART I

ITEM 1 - BUSINESS

#### (a) GENERAL DEVELOPMENT OF BUSINESS

Ampco-Pittsburgh Corporation (the "Corporation") was incorporated in Pennsylvania in 1929.

The Corporation classifies it's businesses in three segments - Forged and Cast Rolls, Air and Liquid Processing, and Plastics Processing Machinery.

In 2001, following a review of its global roll making facilities, the Corporation permanently closed the forged steel roll finishing plant in Belgium. However, the European sales and engineering group remains headquartered in that country.

The Registrant, individually or together with its consolidated subsidiaries, is also referred to herein as the Corporation.

#### (b) FINANCIAL INFORMATION ABOUT SEGMENTS

The sales and operating profit of the Corporation's three segments and the identifiable assets attributable to each segment for the three years ended December 31, 2001 are set forth in Note 16 (Business Segments) on page 19 of the Annual Report to Shareholders for the year ended December 31, 2001, which is incorporated herein by reference.

#### (c) NARRATIVE DESCRIPTION OF BUSINESS

Forged and Cast Rolls Segment

Union Electric Steel Corporation produces forged hardened steel rolls for

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producers of steel, aluminum and other metals throughout the world. It is headquartered in Carnegie, Pennsylvania with three manufacturing facilities in Pennsylvania and one in Indiana. Union Electric Steel Corporation is considered one of the largest producers of forged hardened steel rolls in the world. In addition to several domestic competitors, several major European and Japanese manufacturers also compete in both the domestic and foreign markets.

The Davy Roll Company Limited produces cast rolls for hot and cold strip mills, medium/heavy section mills and plate mills in a variety of iron and steel qualities. It is located in Gateshead, England and is a major European supplier of cast rolls to the metal working industry worldwide. It primarily competes with one British company and several European and American companies in both the domestic and foreign markets.

Formet Limited custom forges special stock alloys principally used in the oil and gas, petrochemical, marine and general engineering industries. It is located in New Castle, England and competes with several other companies.

Air and Liquid Processing Segment

Aerofin Corporation produces finned tube and plate finned heat exchange coils for the commercial and industrial construction, process and utility industries and is headquartered in Lynchburg, Virginia.

Buffalo Air Handling Company produces large standard and custom air handling systems used in commercial and industrial buildings and is headquartered in Amherst, Virginia.

Buffalo Pumps, Inc. manufactures a line of centrifugal pumps for the refrigeration,

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power generation and marine defense industries and is headquartered in North Tonawanda, New York.

All three of the companies in this segment compete with several major competitors.

Plastics Processing Machinery Segment

New Castle Industries, Inc. and its subsidiaries primarily produce feed screws, barrels and chill rolls for use principally in the plastics processing industry and is headquartered in New Castle, Pennsylvania. The New Castle Industries group competes with a number of small regional companies.

F. R. Gross Company, located in Stow, Ohio, manufactures heat transfer rolls and chill rolls for use by original equipment machinery manufacturers and processors principally serving the plastics industry but also the paper, packaging, printing and converting industries. Keystone Rolls Company manufactures heat transfer rolls for the sheet, film, paper coating and textile industries. Both of these companies compete with a number of small regional companies.

In all three segments, the products are dependent on engineering, principally custom designed and are sold to sophisticated commercial and industrial users in the United States and countries outside of the United States.

No one customer's purchases in any segment were material to the Corporation. Contracts that may be subject to renegotiation or termination are not material to the Corporation. The Corporation's businesses are not seasonal but are subject to the cyclical nature of the industries and markets served.

For additional information on the products produced and financial information

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about each segment, see page 4 and Note 16 (Business Segments) on page 19 of the Annual Report to Shareholders for the year ended December 31, 2001, which are incorporated herein by reference.

Raw Materials

Raw materials used in all segments are generally available from many sources and the Corporation is not dependent upon any single supplier for any raw material. Certain of the raw materials used by the Corporation have historically been subject to variations in price. The Corporation generally does not purchase or arrange for the purchase of a major portion of raw materials significantly in advance of the time it requires them.

Patents

While the Corporation holds some patents, trademarks and licenses, in the opinion of management, they are not material to any segment of the Corporation's business other than in protecting the goodwill associated with the names under which products are sold.

Working Capital

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Each of the Corporation's businesses maintains levels of inventory, which generally reflect normal requirements and are believed to reflect the practices of its industries. Production in all segments is generally to custom order and requires inventory levels of raw materials or semi-finished products with only a limited level of finished products. The Corporation extends credit terms consistent with practices of the industries served.

Backlog

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The backlog of orders at December 31, 2001 was approximately \$107,608,000 compared to a backlog of \$115,552,000 at year-end 2000. Most of those orders are

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expected to be filled in 2002.

Competition

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The Corporation faces considerable competition from a large number of companies in each segment. The Corporation believes, however, that it is a significant factor in each of the principal markets which it serves. Competition in all segments is based on quality, service, price and delivery.

Research and Development

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As part of an overall strategy to develop new markets and maintain leadership in each of the industry niches served, each of the Corporation's businesses in all three segments incur expenditures for research and development. The activities that are undertaken are designed to develop new products, improve existing products and processes, enhance product quality, adapt products to specific customer requirements and reduce costs. In the aggregate, these expenditures approximate \$1,000,000 per year.

Environmental Protection Compliance Costs

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Expenditures for environmental control matters were not material to any segment in 2001 and such expenditures are not expected to be material in 2002.

Employees

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In December 2001, the Corporation had 1,618 active employees.

(d) FINANCIAL INFORMATION ABOUT GEOGRAPHIC AREAS

The Corporation had, until mid 2001, manufacturing operations in Belgium and the United Kingdom. However, the Belgium roll finishing plant was permanently closed in May, 2001, leaving only a European sales and engineering support group in that country.

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For financial information relating to foreign and domestic operations see Note 16 (Business Segments) on page 19 of the Annual Report to Shareholders for the year ended December 31, 2001, which is incorporated herein by reference.

#### ITEM 2 - PROPERTIES

The location and general character of the principal locations in each of the three segments, all of which are owned unless otherwise noted, are as follows:

Company and Location		Principal Use	Approximate Square Footage	Type of Construction
Forged and Cast Ro	olls Segment			
Union Electric Ste	eel Corp.			
Route 18 Burgettstown,	PA 15021	Manufacturing facilities	186,000 on 55 acres	Metal and steel
726 Bell Stree Carnegie, PA		Manufacturing facilities and offices	153,000 on 5 acres	Metal and steel
U.S. Highway : Valparaiso, II		Manufacturing facilities	88,000 on 20 acres	Metal and steel
1712 Greengard Erie, PA 1650		Manufacturing facilities	40,000*	Metal and steel
Industrie Parl B-3980 Tessend Belgium**		Manufacturing facilities and offices	•	Concrete, metal and steel
The Davy Roll Comp	pany			
Gateshead Div Coulthards Lan Gateshead, End	ne	Manufacturing facilities and offices	274,000 on 12 acres	Steel framed, metal and brick
		7		
Company and Location		Principal Use	Approximate Square Footage	

Forged and Cast Rolls Segment (con't)

Formet Limited

L N	Vincomblee Road Low Walker Jew Castle-upon-Tyne England		Manufacturin facilities a offices			Steel metal brick	
Air a	and Liquid Processing Segme						
4	in Corporation 621 Murray Place ynchburg, VA 24506		Manufacturin facilities a offices	-		Brick concre and st	ete
Compa Z	alo Air Handling any Jane Snead Drive amherst, VA 24531		Manufacturin facilities a offices	_	89,000 on 19.5 acres	Metal steel	
T	2740 Lynchburg Salem Curnpike Corest, VA		Assembly facility		16,240*	Metal steel	and
8	alo Pumps, Inc. 374 Oliver Street J. Tonawanda, NY 14120		Manufacturin facilities a offices	_		Metal and co block	
Plast	ics Processing Machinery S	Segme	ent 				
	atic Grinding &						
9	ng, Inc. Ricker Avenue Condonderry, NH 03053		Manufacturin facilities a offices	_		Metal Steel	
	.950 Old Dunbar Road Jest Columbia, SC 29172		Manufacturin facilities	g	20,000*	Metal steel	
3	Industries, Inc. 319 Universal Street Jales, WI 53183		Manufacturin facilities a offices	_	33,500 on 7.8 acres	Metal steel	and
			8				
Loca	nny and tion		ncipal Use 	Squ	pproximate are Footage		pe of ruction
Plast	ics Processing Machinery S	_	ent (cont')				
1		fac	ufacturing ilities and ices			Mason: metal steel	_
4	one Rolls Company, Inc. O Council Avenue Theatland, PA 16161	fac	ufacturing ilities and ices			Metal steel	and

New	Castle Industries, Inc.			
	1399 Countyline Road	Manufacturing	81,600 on	Metal and
	New Castle, PA 16102	facilities and	18.5 acres	steel
		offices		
	925 Industrial Street	Manufacturing	31,000 on	Masonry
	New Castle, PA 16102	facilities	5.3 acres	with steel
				truss roof

<sup>\*</sup> Facility is leased.

The Corporate office space is leased as are several small sales offices. All of the owned facilities are adequate and suitable for their respective purposes.

The Corporation estimates that all of its facilities were operated within 65% to 95% of their normal capacity during 2001. Normal capacity is defined as capacity under approximately normal conditions with allowances made for unavoidable interruptions, such as lost time for repairs, maintenance, breakdowns, set-up, failure, supply delays, labor shortages and absences, Sundays, holidays, vacation, inventory taking, etc. The number of work shifts is also taken into consideration.

#### ITEM 3 - LEGAL PROCEEDINGS

The Corporation has been involved in various claims and lawsuits incidental to its

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business, including alleged exposure to asbestos containing components in certain products. In the opinion of management, the Corporation has appropriate insurance coverage and/or meritorious defenses in those cases and believes that, in the aggregate, any liability will not have a material effect on the financial position of the Corporation.

The Corporation is currently performing remedial activities in connection with real estate previously owned or operated by certain discontinued operations. In addition, the Corporation has been designated as a Potentially Responsible Party ("PRP") at a third party landfill site used by a former operation. However, the Corporation believes that based on information known to date for all environmental matters considered in the aggregate, the liability to the Corporation would not be material.

#### ITEM 4 - SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

No matter was submitted to a vote of security holders during the fourth quarter.

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#### PART II

#### ITEM 5 - MARKET FOR REGISTRANT'S COMMON EQUITY AND RELATED STOCKHOLDER MATTERS

The information called for by this item is set forth on pages 21 and 22 of the Annual Report to Shareholders for the year ended December 31, 2001 which is incorporated herein by reference.

<sup>\*\*</sup> Available for sale

#### ITEM 6 - SELECTED FINANCIAL DATA

The information called for by this item is set forth on page 22 of the Annual Report to Shareholders for the year ended December 31, 2001, which is incorporated herein by reference.

ITEM 7 - MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATION

The information called for by this item is set forth on pages 5 through 8 of the Annual Report to Shareholders for the year ended December 31, 2001, which are incorporated herein by reference.

ITEM 7A - QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The information called for by this item is set forth in Note 10 (Financial Instruments) on pages 17 and 18 and Results of Operations on pages 5 through 8 of the Annual Report to Shareholders for the year ended December 31, 2001, which is incorporated herein by reference.

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#### ITEM 8 - FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

The information called for by this item is set forth on pages 9 through 20 of the Annual Report to Shareholders for the year ended December 31, 2001, which are incorporated herein by reference.

ITEM 9 - CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

There were none.

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PART III

#### ITEM 10 - DIRECTORS and EXECUTIVE OFFICERS

#### (a) IDENTIFICATION OF DIRECTORS

Name, Age, Tenure as a Director, Position with the Corporation (1), Principal Occupation, Business Experience Past Five Years, and Other Directorships in Public Companies

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Louis Berkman (age 93, Director since 1960; current term expires in 2002). He has been Chairman of the Board of the Corporation and Chairman of the Executive Committee of the Corporation for more than five years. He is also President and a director of The Louis Berkman Company (steel products, fabricated metal products, building and industrial supplies). (N) (2)

Leonard M. Carroll (age 59, Director since 1996; current term expires in 2004). He has been Managing Director of Seneca Capital Management, Inc. (a private investment company) for more than five years. (2)(3)

William D. Eberle (age 78, Director since 1982; current term expires in 2003). He is a private investor and consultant and is Chairman of Manchester Associates, Ltd. He is also a director of Mitchell Energy & Development Co., America Service Group and Konover Property Trust. (3)

Robert A. Paul (age 64, Director since 1970; current term expires in 2003). He has been President and Chief Executive Officer of the Corporation for more than five years. He is also an officer and director of The Louis Berkman Company and director of National City Corporation. (2)

Laurence E. Paul (age 37, Director since 1998; current term expires in 2004). He is a Vice President of The Louis Berkman Company. From 1995 to February 2001 he served in various capacities, including as a Managing Director, of Donaldson, Lufkin & Jenrette (Investment Banker). The firm was bought by Credit Suisse First Boston in 2000.

Carl H. Pforzheimer, III (age 65, Director since 1982; current term expires in 2002). For more than five years he has been Managing Partner of Carl H. Pforzheimer & Co. (member of the New York and American Stock Exchanges). (N) (3)

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#### (a) IDENTIFICATION OF DIRECTORS (cont')

Name, Age, Tenure as a Director, Position with the Corporation (1), Principal Occupation, Business Experience Past Five Years, and Other Directorships in Public Companies

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Ernest G. Siddons (age 68, Director since 1981; current term expires in 2004). He has been Executive Vice President and Chief Operating Officer of the Corporation for more than five years. From September 1996 to December 1997 he was also President of Union Electric Steel Corporation, a subsidiary of the Corporation. (2)

- (N) Nominee for election at the April 23, 2002 Annual Meeting of Shareholders.
- (1) Officers serve at the discretion of the Board of Directors.
- (2) Member of Executive Committee.
- (3) Member of Audit, Salary, Stock Option and Nominating Committees.

#### (b) IDENTIFICATION OF EXECUTIVE OFFICERS

In addition to Louis Berkman, Robert A. Paul and Ernest G. Siddons (see "Identification of Directors" above) the following are also Executive Officers of the Corporation:

Name, Age, Position with the Corporation (1), Business Experience Past Five Years

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Rose Hoover (age 46). She has been a Vice President of the Corporation since June 1999 and has been Secretary for more than five years. For more than five years before June 1999, she was Manager of Real Property and Environmental Control.

Marliss D. Johnson (age 37). She has been Vice President, Controller and Treasurer of the Corporation since July 1999. For five years before July 1999, she was a Senior Manager with PricewaterhouseCoopers LLP (a public accounting firm).

Terrence W. Kenny (age 42). He has been Group Vice President of the Corporation since February 1999 and was Vice President Corporate Development & Planning from April 1998 to February 1999. For five years prior to 1998, he was Vice President and Treasurer of Buffalo Pumps, Inc., a subsidiary of the Corporation.

Robert F. Schultz (age 54). He has been Vice President Industrial Relations and Senior Counsel of the Corporation for more than five years.

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(c) IDENTIFICATION OF CERTAIN SIGNIFICANT EMPLOYEES

#### (d) FAMILY RELATIONSHIPS

Louis Berkman is the father-in-law of Robert A. Paul, and grandfather of Laurence E. Paul (son of Robert A. Paul). There are no other family relationships among the Directors and Executive Officers.

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#### ITEM 11 - EXECUTIVE COMPENSATION

The following table sets forth certain information as to the total remuneration received for the past three years by the five most highly compensated executive officers of the Corporation, including the Chief Executive Officer (the "Named Executive Officers"):

# SUMMARY COMPENSATION TABLE Annual Compensation

(a)	(b)	(c)	(d)	(g)	(i)
Name and Principal Position	Year 	Salary (\$)	Bonus (\$)	Securities Underlying Options(#)	All Other Compensation (\$)
Robert A. Paul President and Chief Executive Officer	2001 2000 1999	•	0 63,750 112,500	60,000(1) 60,000(2)	
Louis Berkman Chairman of the Board and Executive Committee	2001 2000 1999	400,000 375,000 353,250	0 63,750 112,500	60,000(1) 60,000(2)	
Ernest G. Siddons Executive Vice President and Chief Operating Officer	2001 2000 1999	360,000 336,000 316,500	57,120	50,000(1) 50,000(2)	
Terrence W. Kenny Group Vice President	2001 2000 1999	140,000 120,000 110,550	•	38,500(3) 12,500(1) 12,500(2)	
Robert F. Schultz	2001	153,000	0		

<sup>(1)</sup> Officers serve at the discretion of the Board of Directors and none of the listed individuals serve as a director of a public company.

 Vice President
 2000
 147,000
 18,000
 10,000(1)

 Industrial Relations
 1999
 142,000
 20,000
 20,000(2)

 and Senior Counsel

(1) Options granted in April 2000 and exercisable in June 2000.

- (2) Options granted in December 1998 and exercisable in May 1999.
- (3) Pursuant to an Incentive Bonus Plan based on income from operations of the Air and Liquid Handling Group.

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#### (b) COMPENSATION PURSUANT TO PLANS

Stock Option Plan

The Corporation's 1997 Stock Option Plan, as amended, permits the grant of options exercisable for shares of Common Stock to corporate officers and other key employees of the Corporation and its subsidiaries upon such terms, including exercise price and conditions and timing of exercise, as may be determined by the Stock Option Committee. The Stock Option Plan authorizes the grants of awards up to a maximum of 600,000 shares of the Corporation's Common Stock, however, the maximum number of Shares with respect to which stock options may be granted to any one Participant in any fiscal year may not exceed 150,000. No options were granted in 2001.

#### Pension Benefits

The Corporation has a tax qualified retirement plan (the "Plan") applicable to the Executive Officers and other employees, to which the Corporation makes annual contributions, as required, in amounts determined by the Plan's actuaries. The Plan does not have an offset for Social Security and is fully paid for by the Corporation. Under the Plan, employees become fully vested after five years of participation and normal retirement age under the Plan is age 65 but actuarially reduced benefits may be available for early retirement at age 55. The primary benefit formula is 1.1% of the highest consecutive five year average earnings in the final ten years, times years of service. Federal law requires that 5% owners start receiving a pension no later than April 1 following the calendar year in which the age 70-1/2 is reached. Louis Berkman is currently receiving \$6,164 a month pursuant to the Plan. As an active employee, Mr. Berkman continues to receive credit for

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additional service rendered after age 70-1/2.

The Corporation adopted a Supplemental Executive Retirement Plan (SERP) in 1988 (amended and restated in 1996) for certain officers and key employees covering retirement after completion of ten years of service and attainment of age 55. All officers listed in the compensation table are Participants in the SERP, except Louis Berkman. The combined retirement benefit at age 65 or older provided by the Plan and the SERP is 50% of the highest consecutive five year average earnings in the final ten years of service. The participants are eligible for reduced benefits for early retirement at age 55. A benefit equal to 50% of the benefit otherwise payable at age 65 is paid to the surviving spouse of any participant, who has had at least five years of service, commencing on the later of the month following the participant's death or the month the participant would have reached age 55. In addition, there is an offset for

pensions from other companies. Certain provisions, applicable if there is a change of control, are discussed below under Termination of Employment and Change of Control Arrangement.

The following shows the estimated annual pension that would be payable, without offset, under the Plan and the SERP, if applicable, to the individuals named in the compensation table assuming continued employment to retirement at age 65 or older, and assuming the compensation stated in the table is the final five year average:

Louis Berkman	(1)
Robert A. Paul	\$200,000
Ernest G. Siddons	\$180,000
Terrence W. Kenny	\$ 89,250
Robert F. Schultz	\$ 76,500

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- (1) Mr. Berkman is currently receiving a pension pursuant to the Plan as described above.
  - (c) COMPENSATION OF DIRECTORS

In 2001, each Director who was not employed by the Corporation received an annual retainer of \$6,000 (payable quarterly), \$1,000 for each Board meeting attended and \$500 for each Committee meeting attended. Attendance can be either in person or by telephonic connection. Directors do not receive a fee for either Board or Committee meetings if they do not attend.

(d) TERMINATION OF EMPLOYMENT AND CHANGE OF CONTROL ARRANGEMENTS

Mr. Berkman, Mr. Paul and Mr. Siddons have two year contracts (which automatically renew for one year periods unless the Corporation chooses not to extend) providing for compensation equal to five times their annual compensation (with a provision to gross up to cover the cost of any federal excise tax on the benefits) in the event their employment is terminated following a change of control (including a voluntary departure for good cause) and the right to equivalent office space and secretarial help for a period of one year after a change in control. Mr. Schultz, Mr. Kenny, the two remaining Vice Presidents and one other employee have two year contracts providing for three times their annual compensation in the event their employment is terminated following a change in control (including a voluntary departure for good cause). All of the contracts provide for the continuation of employee benefits, for three years for the three senior executives and two years for the others, and the right to purchase the leased car used by the covered individual at the Corporation's then book value. The same provisions concerning change

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in control that apply to the contracts apply to the SERP and vest the right to that pension arrangement. A change of control triggers the right to a lump sum payment equal to the present value of the vested benefit under the SERP if applicable.

(e) SALARY COMMITTEE INTERLOCKS AND INSIDER PARTICIPATION IN COMPENSATION DECISIONS

A Salary Committee is appointed each year by the Board of Directors. The

Salary Committee for the year 2001 was comprised of three Directors: William D. Eberle (Chairman), Leonard M. Carroll and Carl H. Pforzheimer, III. None of the Committee members is now, or ever has been, an officer or employee of the Corporation.

#### (f) SALARY COMMITTEE REPORT ON EXECUTIVE COMPENSATION

The Salary Committee approves salaries for executive officers within a range from \$150,000 up to \$200,000 and increases in the salary of any executive officer, which would result in such officer earning a salary within such range. Salaries of \$200,000 per year and above must be approved by the Board of Directors, after a recommendation by the Salary Committee. Salaries for executive officers below the level of \$150,000 are set by the Chairman, President and Executive Vice President of the Corporation.

The compensation reported for the last completed fiscal year for the Chief Executive Officer of the Corporation, as well as the other applicable executive officers, was based on an analysis conducted by the Salary Committee. The Committee does not specifically link remuneration solely to quantitative measures of performance because of the cyclical nature of the industries and markets served by the Corporation. In setting compensation, the

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Committee also considers various qualitative factors, including competitive compensation arrangements of other companies within relevant industries, individual contributions, leadership ability and an executive officer's overall performance. In this way, it is believed that the Corporation will attract and retain quality management, thereby benefiting the long-term interest of shareholders.

The Salary Committee had previously approved an incentive program for 2001 covering Louis Berkman, Robert A. Paul and Ernest G. Siddons. Incentive payments were to be determined, based exclusively on the Corporation's 2001 income from operations performance as compared to the Corporation's business plan. These payments were to be limited to 30% of base salary of participants. In 2001, no incentive payments were earned by the participants.

This report of the Salary Committee shall not be deemed incorporated by reference by any general statement incorporating by reference this 10-K report into any filing under the Securities Act of 1933 or under the Securities Exchange Act of 1934, except to the extent that the Corporation specifically incorporates this report and the information contained herein by reference, and shall not otherwise be deemed filed under such Acts.

Leonard M. Carroll William D. Eberle Carl H. Pforzheimer, III

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## (g) STOCK PERFORMANCE GRAPH

Comparative Five-Year Total Returns\*

Ampco-Pittsburgh Corporation, Standard & Poors 500 and Value Line Steel

(Integrated) Index

(Performance results through 12/31/01)

[GRAPH]

Assumes \$100 invested at the close of trading on the last trading day preceding January 1, 1997 in Ampco-Pittsburgh Corporation common stock, Standard & Poors 500 and Steel (integrated).

\*Cumulative total return assumes reinvestment of dividends.

In the above graph, the Corporation has used Value Line's Steel (Integrated) Index for its peer comparison. The diversity of products produced by subsidiaries of the Corporation made it difficult to match to any one product-based peer group. The Steel Industry was chosen because it is impacted by some of the same end markets that the Corporation ultimately serves, such as the automotive, appliance and construction industries. Historical stock price performance shown on the above graph is not necessarily indicative of future price performance.

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#### ITEM 12 - SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT

#### (a) SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS

As of March 5, 2002, Louis Berkman owned directly 215,000 shares of the Common Stock of the Corporation and had the right to acquire 120,000 shares pursuant to stock options. As of the same date, The Louis Berkman Company, P. O. Box 576, Steubenville, OH 43952 owned beneficially and of record 2,363,842 shares of the Common Stock of the Corporation. Louis Berkman, an officer and director of The Louis Berkman Company, owns directly 61.51% of its common stock. Robert A. Paul, an officer and director of The Louis Berkman Company, disclaims beneficial ownership of the 38.49% of its common stock owned by his wife. Louis Berkman and Robert A. Paul are trustees of The Louis and Sandra Berkman Foundation and disclaim beneficial ownership of the 1,266 shares of the Corporation's Common Stock held by such Foundation.

In March 1998, Gabelli Funds, Inc. and affiliates, Corporate Center, Rye, NY 10580, filed an amendment to its Schedule 13D reporting they owned 1,893,500 shares or 19.77%. In January 2002, Dimensional Fund Advisors Inc., 1299 Ocean Avenue, Santa Monica, CA 90401 filed a 13G disclosing that as of December 31, 2001 it had sole voting and dispositive power of 802,800 shares or 8.35% (all of which shares are held in portfolios of various investment vehicles).

#### (b) SECURITY OWNERSHIP OF MANAGEMENT

The following table sets forth as of March 5, 2002 information concerning the beneficial ownership of the Corporation's Common Stock by the Directors and Named

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Executive Officers and all Directors and Executive Officers of the Corporation as a group:

Name of beneficial owner	Amount and nature of beneficial ownership	Percent of class
Louis Berkman	2,701,108(1)(2)	28.11
Robert A. Paul	177,922(2)(3)	1.85
Ernest G. Siddons	101,833(4)	1.06
Robert F. Schultz	30,200(5)	.31
Terrence W. Kenny	25,000(6)	.26

Carl H. Pforzheimer, III	2,733(7)	*
Leonard M. Carroll	1,500	*
Laurence E. Paul	1,000	*
William D. Eberle	200	*

Directors and Executive
Officers as a group
(11 persons) 3,060,230(8) 31.85

- (1) Includes 215,000 shares owned directly, 120,000 shares which he has the right to acquire within sixty days pursuant to stock options, 2,363,842 shares owned by The Louis Berkman Company, and the following shares in which he disclaims beneficial ownership: 1,266 shares held by The Louis and Sandra Berkman Foundation of which Louis Berkman and Robert A. Paul are trustees, and 1,000 shares owned by his wife.
- (2) The Louis Berkman Company owns beneficially and of record 2,363,842 shares of the Corporation's Common Stock. Louis Berkman is an officer and director of The Louis Berkman Company and owns directly 61.51% of its common shares. Robert A. Paul, an officer and director of The Louis Berkman Company, disclaims beneficial ownership of the 38.49% of its common stock owned by his wife. The number of shares shown in the table for Robert A. Paul does not include any shares held by The Louis Berkman Company.
- (3) Includes 42,889 shares owned directly, 120,000 shares which he has the right to acquire within sixty days pursuant to stock options, and the following shares in which he disclaims beneficial ownership: 13,767 shares owned by his wife and 1,266 shares held by The Louis and Sandra Berkman Foundation of which Robert A. Paul and Louis Berkman are Trustees.

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- (4) Includes 1,833 shares owned jointly with his wife and 100,000 shares which he has the right to acquire within sixty days pursuant to stock options.
- (5) Includes 200 shares owned jointly with his wife and 30,000 shares which he has the right to acquire within sixty days pursuant to stock options.
- (6) Includes 25,000 shares which he has the right to acquire within sixty days pursuant to stock options.
- (7) Includes 1,000 shares owned directly, 800 shares held by a trust of which he is a trustee and principal beneficiary, and the following shares in which he disclaims beneficial ownership: 133 shares held by his daughter and 800 shares held by a trust of which he is a trustee.
- (8) Includes 415,000 shares which certain officers have the right to acquire within sixty days pursuant to stock options and excludes double counting of shares deemed to be beneficially owned by more than one Director.

Unless otherwise indicated the individuals named have sole investment and voting power.

## (c) CHANGES IN CONTROL

The Corporation knows of no arrangements which may at a subsequent date

<sup>\*</sup>less than .1%

result in a change in control of the Corporation.

#### ITEM 13 - CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

In 2001 the Corporation bought industrial supplies from The Louis Berkman Company in transactions in the ordinary course of business amounting to approximately \$1,625,000. Additionally, The Louis Berkman Company paid the Corporation \$188,333 for certain administrative services. Louis Berkman is an officer, director and shareholder, Robert A. Paul is an officer and director, and Laurence E. Paul is an officer, of that

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company. These transactions and services were at prices generally available from outside sources. Transactions between the parties will take place in 2002.

#### PART IV

#### ITEM 14 - EXHIBITS, FINANCIAL STATEMENT SCHEDULES AND REPORTS ON FORM 8-K

#### (a) 1. Financial Statements

The consolidated financial statements, together with the report thereon of Deloitte & Touche LLP appearing on pages 9 through 20 and page 22 of the Annual Report to Shareholders for the year ended December 31, 2001 are incorporated by reference in this Form 10-K Annual Report.

#### 2. Financial Statement Schedules

The following additional financial data should be read in conjunction with the consolidated financial statements in the accompanying Annual Report. Schedules not included with this additional financial data have been omitted because they are not applicable or the required information is shown in the financial statements or notes thereto.

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Valuation and Qualifying Accounts and Reserves	II	F-3

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#### 3. Exhibits

Exhibit No.

#### (3) Articles of Incorporation and By-laws

#### a. Articles of Incorporation

Incorporated by reference to the Quarterly Report on Form 10-Q for the quarter ended March 31, 1983; the Quarterly Report on Form 10-Q

for the quarter ended March 31, 1984; the Quarterly Report on Form 10-Q for the quarter ended March 31, 1985; the Quarterly Report on Form 10-Q for the quarter ended March 31, 1987; and the Quarterly Report on Form 10-Q for the quarter ended September 30, 1998.

b. By-laws

Incorporated by reference to the Quarterly Report on Form 10-Q for the quarter ended September 30, 1994 and the Quarterly Report on Form 10-Q for the quarter ended March 31, 1996 and 10-Q for the Quarter ended June 30, 2001.

- (4) Instruments defining the rights of securities holders
  - a. Rights Agreement between Ampco-Pittsburgh Corporation and Chase Mellon Shareholder Services dated as of September 28, 1998.

Incorporated by reference to the Form 8-K Current Report dated September 28, 1998.

- (10) Material Contracts
  - a. 1988 Supplemental Executive Retirement Plan

Incorporated by reference to the Quarterly Report on Form 10-Q for the quarter ended March 31, 1996.

b. Severance Agreements between Ampco-Pittsburgh Corporation and certain officers and employees of Ampco-Pittsburgh Corporation.

Incorporated by reference to the Quarterly Report on Form 10-Q for the quarter ended September 30, 1988; the Quarterly Report on Form 10-Q for

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the quarter ended September 30, 1994, the Annual Report on Form 10-K for fiscal year ended December 31, 1994; the Quarterly Report on Form 10-Q for the quarter ended June 30, 1997; the Annual Report on Form 10-K for fiscal year ended December 31, 1998; and the Quarterly Report on Form 10-Q for the quarter ended June 30, 1999.

c. 1997 Stock Option Plan

Incorporated by reference to the Proxy Statement dated March 14, 1997 and the Proxy Statement dated March 15, 2000.

- (13) Annual Report to Shareholders for the fiscal year ended December 31, 2001
- (21) Significant Subsidiaries
- (23) Consent of Expert
- (b) Reports on Form 8-K

None.

SIGNATURE

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

AMPCO-PITTSBURGH CORPORATION (Registrant)

March 14, 2002

By /s/Louis Berkman

Director, Chairman of the Board - Louis Berkman

By /s/Robert A. Paul

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Director, President and Chief Executive Officer -Robert A. Paul

By /s/Ernest G. Siddons

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Director, Executive Vice President and Chief Operating Officer -Ernest G. Siddons

By /s/Marliss D. Johnson

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Vice President, Controller and Treasurer (Principal Financial Officer) -Marliss D. Johnson

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Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant, in their capacities as Directors, as of the date indicated.

March 14, 2002

By /s/Leonard M. Carroll

Leonard M. Carroll

By /s/William D. Eberle

William D. Eberle

By /s/Laurence E. Paul
Laurence E. Paul

By /s/Carl H. Pforzheimer, III

Carl H. Pforzheimer, III

Index to Ampco-Pittsburgh Corporation Financial Data

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Deloitte & Topuche LLP 2500 One PPG Place Pittsburgh, Pennsylvania 15222-5401

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Deloitte

& Touche

## REPORT OF INDEPENDENT ACCOUNTANTS

To the Board of Directors and Shareholders of Ampco-Pittsburgh Corporation

We have audited the consolidated balance sheets of Ampco-Pittsburgh Corporation and subsidiaries as of December 31, 2001 and 2000, and the related consolidated statements of operations, shareholders equity, and cash flows for each of the three years in the period ended December 31, 2001, and have issued our report thereon dated February 7, 2002; such consolidated financial statements and report are included in your 2001 Annual Report to Shareholders and are incorporated herein by reference. Our audits also included the financial statement schedule II, Valuation of Qualifying Accounts, of Ampco-Pittsburgh Corporation and subsidiaries for the years ended December 31, 2001, 2000 and 1999. The financial statement schedule is the responsibility of the

Corporation's management. Our responsibility is to express an opinion based on our audits. In our opinion, such financial statement schedule, when considered in relation to the basic financial statements taken as a whole, presents fairly in all material respects the information set forth therein.

/s/ DELOITTE & TOUCHE LLP Pittsburgh, Pennsylvania February 7, 2002

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Schedule II

Ampco-Pittsburgh Corporation Valuation and Qualifying Accounts For the Years Ended December 31, 2001, 2000 and 1999

Column A Description	Column B Balance at	•	Column C	Colu
Description	beginning of period	Charged to costs and expenses	Charged to other	Dedu desc
Year ended December 31, 2001 Allowance for doubt- ful accounts	\$626 <b>,</b> 727	\$1,099,889		(\$275
Year ended December 31, 2000 Allowance for doubt- ful accounts	\$364,138	\$ 384,251		(\$121
Year ended December 31, 1999 Allowance for doubt- ful accounts	\$691,090	\$ 296,455	\$112,106 (2)	(\$735

- (1) Represents primarily writeoff of accounts receivable customer balances.
- (2) Represents allowance established in connection with the acquisition of The Davy Roll Group on August 2, 1999, for potentially uncollectible accounts.

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