



N/A

(Former name, former address and former fiscal year, if changed since last report.)

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of “large accelerated filer”, “accelerated filer”, “smaller reporting company,” and “emerging growth company” in Rule 12b-2 of the Exchange Act.

|                         |                           |
|-------------------------|---------------------------|
| Large accelerated filer | Accelerated filer         |
| Non-accelerated filer   | Smaller reporting company |
| Emerging growth company |                           |

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

As of April 18, 2019, the total number of shares outstanding of the registrant’s Common Stock was 106,296,252 shares, net of treasury shares.

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AVNET, INC. AND SUBSIDIARIES

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## PART I

## FINANCIAL INFORMATION

## Item 1. Financial Statements

## AVNET, INC. AND SUBSIDIARIES

## CONSOLIDATED BALANCE SHEETS

(Unaudited)

|  | March 30,<br>2019                 | June 30,<br>2018 |
|--|-----------------------------------|------------------|
|  | (Thousands, except share amounts) |                  |
| <b>ASSETS</b>  |                                   |                  |
| Current assets:  |                                   |                  |
| Cash and cash equivalents  | \$ 725,252                        | \$ 621,125       |
| Receivables, less allowances of \$51,830 and \$48,959, respectively  | 3,188,863                         | 3,641,139        |
| Inventories  | 3,211,979                         | 3,141,822        |
| Prepaid and other current assets   | 129,316                           | 206,513          |
| Total current assets   | 7,255,410                         | 7,610,599        |
| Property, plant and equipment, net   | 455,484                           | 522,909          |
| Goodwill   | 1,027,432                         | 980,872          |
| Intangible assets, net   | 168,375                           | 219,913          |
| Other assets   | 192,979                           | 262,552          |
| Total assets   | \$ 9,099,680                      | \$ 9,596,845     |
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>  |                                   |                  |
| Current liabilities:   |                                   |                  |
| Short-term debt  | \$ 50,401                         | \$ 165,380       |
| Accounts payable   | 1,836,543                         | 2,269,478        |
| Accrued expenses and other   | 446,320                           | 534,603          |
| Total current liabilities  | 2,333,264                         | 2,969,461        |
| Long-term debt   | 2,023,628                         | 1,489,219        |
| Other liabilities  | 380,316                           | 453,084          |
| Total liabilities  | 4,737,208                         | 4,911,764        |
| Commitments and contingencies (Note 7)   |                                   |                  |
| Shareholders' equity:  |                                   |                  |
| Common stock \$1.00 par; authorized 300,000,000 shares; issued 106,653,956 shares and 115,825,062 shares, respectively | 106,654                           | 115,825          |
| Additional paid-in capital   | 1,565,083                         | 1,528,713        |
| Retained earnings  | 2,935,077                         | 3,235,894        |
| Accumulated other comprehensive loss   | (244,342)                         | (195,351)        |

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|  |              |              |
|--|--------------|--------------|
| Total shareholders' equity                 | 4,362,472    | 4,685,081    |
| Total liabilities and shareholders' equity | \$ 9,099,680 | \$ 9,596,845 |

See notes to consolidated financial statements.

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## AVNET, INC. AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF OPERATIONS

(Unaudited)

|   | Third Quarters Ended                  |                   | Nine Months Ended |                   |
|---|---------------------------------------|-------------------|-------------------|-------------------|
|   | March 30,<br>2019                     | March 31,<br>2018 | March 30,<br>2019 | March 31,<br>2018 |
|   | (Thousands, except per share amounts) |                   |                   |                   |
| Sales   | \$ 4,698,824                          | \$ 4,795,093      | \$ 14,837,683     | \$ 13,977,672     |
| Cost of sales   | 4,074,629                             | 4,141,556         | 12,946,706        | 12,109,120        |
| Gross profit  | 624,195                               | 653,537           | 1,890,977         | 1,868,552         |
| Selling, general and administrative expenses          | 468,171                               | 505,471           | 1,415,040         | 1,491,144         |
| Goodwill impairment expense (Note 4)                  | —                                     | 181,440           | —                 | 181,440           |
| Restructuring, integration and other expenses         | 2,939                                 | 25,120            | 79,986            | 108,277           |
| Operating income (loss)                               | 153,085                               | (58,494)          | 395,951           | 87,691            |
| Other income, net                                     | 8,731                                 | 9,862             | 9,424             | 32,132            |
| Interest and other financing expenses, net            | (36,253)                              | (23,431)          | (100,064)         | (68,272)          |
| Income (loss) from continuing operations before taxes | 125,563                               | (72,063)          | 305,311           | 51,551            |
| Income tax expense                                    | 30,628                                | 243,541           | 90,072            | 252,179           |
| Income (loss) from continuing operations, net of tax  | 94,935                                | (315,604)         | 215,239           | (200,628)         |
| Loss from discontinued operations, net of tax         | (6,887)                               | (4,462)           | (7,066)           | (14,411)          |
| Net income (loss)                                     | 88,048                                | (320,066)         | 208,173           | (215,039)         |
| Earnings (loss) per share - basic:                    |                                       |                   |                   |                   |
| Continuing operations                                 | \$ 0.87                               | \$ (2.64)         | \$ 1.93           | \$ (1.66)         |
| Discontinued operations                               | (0.06)                                | (0.04)            | (0.06)            | (0.12)            |
| Net income (loss) per share basic                     | 0.81                                  | (2.68)            | 1.87              | (1.78)            |
| Earnings (loss) per share - diluted:                  |                                       |                   |                   |                   |
| Continuing operations                                 | \$ 0.87                               | \$ (2.64)         | \$ 1.91           | \$ (1.66)         |
| Discontinued operations                               | (0.06)                                | (0.04)            | (0.06)            | (0.12)            |
| Net income (loss) per share diluted                   | 0.81                                  | (2.68)            | 1.85              | (1.78)            |
| Shares used to compute earnings per share:            |                                       |                   |                   |                   |
| Basic   | 108,074                               | 119,601           | 111,222           | 120,895           |
| Diluted   | 108,822                               | 119,601           | 112,252           | 120,895           |
| Cash dividends paid per common share                  | \$ 0.20                               | \$ 0.19           | \$ 0.60           | \$ 0.55           |

See notes to consolidated financial statements.



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## AVNET, INC. AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(Unaudited)

|  | Third Quarters Ended |                   | Nine Months Ended |                   |
|--|----------------------|-------------------|-------------------|-------------------|
|  | March 30,<br>2019    | March 31,<br>2018 | March 30,<br>2019 | March 31,<br>2018 |
|  | (Thousands)          |                   |                   |                   |
| Net income (loss)                              | \$ 88,048            | \$ (320,066)      | \$ 208,173        | \$ (215,039)      |
| Other comprehensive income (loss), net of tax: |                      |                   |                   |                   |
| Foreign currency translation and other         | 1,193                | 114,073           | (55,203)          | 230,857           |
| Pension adjustments, net                       | 1,249                | 5,121             | 6,212             | 15,310            |
| Total comprehensive income (loss)              | \$ 90,490            | \$ (200,872)      | \$ 159,182        | \$ 31,128         |

See notes to consolidated financial statements.

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## AVNET, INC. AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited)

|  | Nine Months Ended |                   |
|--|-------------------|-------------------|
|  | March 30,<br>2019 | March 31,<br>2018 |
|  | (Thousands)       |                   |
| Cash flows from operating activities:                                    |                   |                   |
| Net income (loss)  | \$ 208,173        | \$ (215,039)      |
| Less: Loss from discontinued operations, net of tax                      | (7,066)           | (14,411)          |
| Income (loss) from continuing operations                                 | 215,239           | (200,628)         |
| Non-cash and other reconciling items:                                    |                   |                   |
| Depreciation   | 72,692            | 114,111           |
| Amortization   | 63,123            | 69,860            |
| Deferred income taxes  | 45,286            | (74,126)          |
| Stock-based compensation   | 24,204            | 18,427            |
| Goodwill impairment expense  | —                 | 181,440           |
| Other, net   | 42,786            | 30,305            |
| Changes in (net of effects from businesses acquired and divested):       |                   |                   |
| Receivables  | 436,382           | (98,147)          |
| Inventories  | (125,410)         | (337,939)         |
| Accounts payable   | (399,526)         | 180,732           |
| Accrued expenses and other, net  | (118,347)         | 133,837           |
| Net cash flows provided by operating activities - continuing operations  | 256,429           | 17,872            |
| Net cash flows used for operating activities - discontinued operations   | (56,284)          | —                 |
| Net cash flows provided by operating activities                          | 200,145           | 17,872            |
| Cash flows from financing activities:                                    |                   |                   |
| Borrowings (repayments) under accounts receivable securitization, net    | 342,000           | (47,000)          |
| Repayments under senior unsecured credit facility, net                   | (11,386)          | (99,971)          |
| Borrowings (repayments) under bank credit facilities and other debt, net | 85,005            | (44,293)          |
| Repurchases of common stock  | (447,901)         | (209,466)         |
| Dividends paid on common stock   | (66,188)          | (66,198)          |
| Other, net   | 10,042            | (2,738)           |
| Net cash flows used for financing activities - continuing operations     | (88,428)          | (469,666)         |
| Net cash flows used for financing activities                             | (88,428)          | (469,666)         |
| Cash flows from investing activities:                                    |                   |                   |
| Purchases of property, plant and equipment                               | (101,383)         | (112,217)         |
| Acquisitions of businesses, net of cash acquired                         | (66,458)          | (18,621)          |
| Other, net   | 42,069            | 7,020             |

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|   |            |            |
|---|------------|------------|
| Net cash flows used for investing activities - continuing operations      | (125,772)  | (123,818)  |
| Net cash flows provided by investing activities - discontinued operations | 123,473    | 153,933    |
| Net cash flows (used) provided by investing activities                    | (2,299)    | 30,115     |
| Effect of currency exchange rate changes on cash and cash equivalents     | (5,291)    | 15,360     |
| Cash and cash equivalents:  |            |            |
| — increase (decrease)   | 104,127    | (406,319)  |
| — at beginning of period  | 621,125    | 836,384    |
| — at end of period  | \$ 725,252 | \$ 430,065 |

See notes to consolidated financial statements.

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AVNET, INC. AND SUBSIDIARIES  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

1. Basis of presentation and new accounting pronouncements

In the opinion of management, the accompanying unaudited interim consolidated financial statements contain all adjustments necessary to present fairly Avnet, Inc.'s and its consolidated subsidiaries' (collectively, the "Company" or "Avnet") financial position, results of operations, comprehensive income and cash flows. All such adjustments are of a normal recurring nature.

The preparation of financial statements in accordance with generally accepted accounting principles in the United States ("GAAP") requires management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements. Actual results may differ from these estimates.

Interim results of operations are not necessarily indicative of the results to be expected for the full fiscal year. The information included in this Form 10-Q should be read in conjunction with the consolidated financial statements and accompanying notes included in the Company's Annual Report on Form 10-K for the fiscal year ended June 30, 2018.

Certain reclassifications have been made in prior periods to conform to the current period presentation including reclassifications as a result of recently adopted accounting pronouncements.

Recently adopted accounting pronouncements

In May 2014, the Financial Accounting Standards Board (the "FASB") issued Accounting Standards Update ("ASU") No. 2014-09, Revenue from Contracts with Customers (Topic 606) ("ASU 2014-09", and collectively with its related subsequent amendments, "Topic 606"). Topic 606 supersedes previous revenue recognition guidance and requires the Company to recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the Company expects to be entitled in exchange for such goods or services. The Company adopted Topic 606 on July 1, 2018 using the modified retrospective transition method applied to those contracts which were not completed as of July 1, 2018. Under this transition method, the Company's results in the consolidated statements of operations for the third quarter and nine months ended March 30, 2019 are presented under Topic 606, while the comparative results for the third quarter and nine months ended March 31, 2018 were not retrospectively adjusted, as such results were recognized in accordance with the revenue recognition policy discussed under Summary of Significant Accounting Policies in Note 1 of the Company's Fiscal 2018 Annual Report on Form 10-K.

The adoption of Topic 606 did not have a material impact on the Company's consolidated financial statements as of the adoption date and as of and for the nine months ended March 30, 2019. Substantially all of the Company's sales continue to be recognized when products are shipped from the Company's facilities or delivered to customers, depending on the underlying contractual terms. For a nominal portion of the Company's contracts where the accounting did change, the adoption of Topic 606 resulted in an increase to the opening balance of retained earnings of \$2.0 million as of July 1, 2018. This impact was primarily due to the acceleration of recognition of net sales and associated gross profit related to certain uncompleted contracts for the manufacture of goods with no alternative use and for which the Company has an enforceable right to payment, including a reasonable profit margin, from the customer for performance completed to date. For these contracts, the Company recognizes revenue over time as control of the goods transfers through the manufacturing process, rather than when the goods are delivered, title has transferred, and the risks and rewards of ownership are passed to the customer, as under previous revenue recognition guidance.

Refer to Note 2 herein for further discussion regarding revenue recognition and related accounting policies.

In March 2017, the FASB issued Accounting Standards Update No. 2017-07, Compensation - Retirement Benefits (Topic 715)- Improving the Presentation of Net Periodic Cost and Net Periodic Postretirement Benefit Cost ("ASU No. 2017-07"). ASU No. 2017-07 requires that the service cost component of net periodic pension costs be included in the same line item as other compensation costs arising from services rendered by employees during the period, with the other components of the net periodic pension costs reported separately from the service cost component and below operating

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AVNET, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

income. The Company adopted this standard effective the first quarter of fiscal year 2019, which required changes to the classification of net periodic pension costs in the consolidated statements of operations for all periods presented. The service cost component of the net periodic pension cost is now included in “Selling, general and administrative expenses” with all other components of net periodic pension costs within “Other income, net” in the consolidated statements of operations. The adoption of ASU No. 2017-07 did not have any impact on the Company’s reported amount of income from continuing operations before taxes.

During the first quarter of fiscal 2019, the Company adopted ASU 2016-16 - Income Taxes (Topic 740): Intra-Entity Transfers of Assets Other Than Inventory. This update addresses the recognition of current and deferred income taxes resulting from an intra-entity transfer of any asset other than inventory. This update has been applied on a modified retrospective basis through a cumulative-effect adjustment directly to retained earnings. The adoption of this update resulted in a cumulative reduction to the opening balance of retained earnings of \$5.8 million and a reduction to other assets of \$5.8 million.

In February 2018, the FASB issued Accounting Standards Update 2018-02, Income Statement–Reporting Comprehensive Income (Topic 220):-Reclassification of Certain Tax Effects from Accumulated Other Comprehensive Income (“ASU 2018-02”), which provides entities the option to reclassify accumulated other comprehensive income to retained earnings for stranded tax effects resulting from the tax legislation enacted by the U.S. federal governments on December 22, 2017 (the “Act”). The update also requires certain new disclosures regardless of the election. This update is effective for interim and annual reporting periods beginning after December 15, 2018, with early adoption permitted. The update should be applied either in the period of adoption or retrospectively to each period (or periods) in which the effect of the income tax rate change resulting from the Act is recognized. The Company has early adopted ASU 2018-02 during the third quarter of fiscal 2019 and has elected not to reclassify any stranded tax effects from the Act to retained earnings. As a result, there was no impact to the consolidated financial statements as a result of the adoption of ASU 2018-02.

Recently issued accounting pronouncements

In October 2018, the FASB issued Accounting Standards Update No. 2018-16, Derivatives and Hedging (Topic 815): Inclusion of the Secured Overnight Financing Rate (SOFR) Overnight Index Swap (OIS) Rate as a Benchmark Interest Rate for Hedge Accounting Purposes, which permits use of the OIS rate based on SOFR as a U.S. benchmark interest rate for hedge accounting purposes under Topic 815. This update is effective for the Company in the first quarter of fiscal 2020. The Company intends to adopt this update concurrently with ASU 2017-12. The Company does not expect any impact from the adoption of ASU 2018-16 on its consolidated financial statements as the Company does not currently have any interest rate related derivative financial instruments.

In August 2018, the FASB issued Accounting Standards Update No. 2018-15, Intangibles—Goodwill and Other—Internal-Use Software (Subtopic 350-40): Customer’s Accounting for Implementation Costs Incurred in a Cloud Computing Arrangement That Is a Service Contract (a consensus of the FASB Emerging Issues Task Force) ("ASU No. 2018-15"). ASU No. 2018-15 aligns the requirements for capitalizing implementation costs incurred in a hosting arrangement that is a service contract with the requirements for capitalizing implementation costs incurred to develop internal-use software. ASU No. 2018-15 is effective for the Company in the first quarter of fiscal 2021, with early adoption permitted, and is to be applied either retrospectively or prospectively. The Company is currently evaluating the potential effects of adopting the provisions of ASU No. 2018-15.

In August 2017, the FASB issued Accounting Standards Update 2017-12, Derivatives and Hedging (Topic 815) - Targeted Improvements to Accounting for Hedging Activities (“ASU 2017-12”), which improves the financial reporting of hedging relationships to better portray the economic results of an entity’s risk management activities in its financial statements and makes certain targeted improvements to simplify the qualification and application of hedge accounting compared to current GAAP. This update is effective for fiscal years beginning after December 15, 2018, with early adoption permitted. The Company is currently evaluating the impact of the adoption of ASU 2017-12 on its consolidated financial statements.

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AVNET, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

In February 2016, the FASB issued Accounting Standards Update No. 2016-02, Leases (“ASU 2016-02”) and issued subsequent amendments to the initial guidance: ASU 2017-13, ASU 2018-10, ASU 2018-11, ASU 2018-20 and ASU 2019-01 (collectively, Topic 842). Topic 842 requires companies to generally recognize operating and financing lease liabilities on the consolidated balance sheet and corresponding right-of-use assets created by those leases with lease terms of more than 12 months. The Company will adopt Topic 842 when it becomes effective in the first quarter of fiscal 2020 using the retrospective cumulative effect adjustment transition method and record a cumulative effect adjustment as of the adoption date. The Company is currently evaluating the impact of its pending adoption of Topic 842 on its consolidated financial statements, including assessing certain available practical expedients, and expects that most operating lease commitments related to the Company’s real estate, vehicle and equipment leases will be subject to the new standard and recognized as operating lease liabilities and right-of-use assets upon adoption, which will materially increase total assets and total liabilities relative to such amounts prior to adoption. The Company does not expect the adoption to have a material impact on the consolidated statements of operations or consolidated statements of cash flows. The Company has established an implementation team inclusive of external advisors and is in the process of gathering information specific to its current operating lease portfolio. The Company’s information gathering, analysis and evaluation of the new standard will continue through the adoption date of Topic 842 in the first quarter of fiscal 2020.

2. Revenue recognition

Prior to the adoption of Topic 606, the Company’s revenue recognition policy was in accordance with ASC Topic 605, Revenue Recognition. Effective July 1, 2018, the Company adopted Topic 606 using the modified retrospective transition method, resulting in accounting policy changes surrounding revenue recognition which replace revenue recognition policies discussed in the Summary of Significant Accounting Policies in Note 1 of the Company’s Fiscal 2018 Annual Report on Form 10-K. The adoption of Topic 606 did not have a material impact on the Company’s consolidated financial statements.

The Company’s revenues are generated from the distribution and sale of electronic components including semiconductors, interconnect, passive and electromechanical (“IP&E”) devices and other integrated electronic components from the world’s leading electronic component manufacturers. The Company’s expertise in design, supply chain and logistics enable it to sell to customers of all sizes from startups and mid-sized businesses to enterprise-level original equipment manufacturers (“OEMs”), electronic manufacturing services (“EMS”) providers and original design manufacturers (“ODMs”). The Company sells to a variety of markets ranging from automotive to medical to defense and aerospace. The Company also sells integrated solutions including the assembly or manufacture of embedded electronic component products and systems, touch and passive displays, and standard or specialized boards. The Company’s revenue arrangements primarily consist of performance obligations related to the transfer of promised products. The Company considers customer purchase orders, which in some cases are governed by master agreements, to be the contracts with a customer. All revenue is generated from contracts with customers.

Revenue is recognized at the point at which control of the underlying products are transferred to the customer, which includes determining whether products are distinct and separate performance obligations. For electronic component and related product sales, this generally occurs upon shipment of the products, however, this may occur at a later date depending on the agreed upon sales terms, such as delivery at the customer's designated location, or when products that are consigned at customer locations are consumed. In limited instances, where products are not in stock and delivery times are critical, product is purchased from the supplier and drop-shipped to the customer. The Company typically takes control of the products when shipped by the manufacturer and then recognizes revenue when control of the product transfers to the customer. The Company does not have material product warranty obligations as the assurance type product warranties provided by the component manufacturers are passed through to the Company's customers.

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AVNET, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

For contracts related to the specialized manufacture of products for customers with no alternative use and for which the Company has an enforceable right to payment, including a reasonable profit margin, the Company recognizes revenue over time as control of the products transfer through the manufacturing process. The contract assets associated with such specialized manufacturing products are not material as these contracts represent less than 2% of the Company's total sales.

Revenue is measured as the amount of consideration the Company expects to receive in exchange for transferring products. The Company estimates different forms of variable consideration at the time of sale based on historical experience, current conditions and contractual obligations. Revenue is recorded net of customer discounts and rebates. When the Company offers the right or has a history of accepting returns of product, historical experience is utilized to establish a liability for the estimate of expected returns and an asset for the right to recover the product expected to be returned. These adjustments are made in the same period as the underlying sales transactions.

The Company considers the following indicators amongst others when determining whether it is acting as a principal in the contract where revenue would be recorded on a gross basis: (i) the Company is primarily responsible for fulfilling the promise to provide the specified products or services, (ii) the Company has inventory risk before the specified products have been transferred to a customer or after transfer of control to the customer and (iii) the Company has discretion in establishing the price for the specified products or services. If a transaction does not meet the Company's indicators of being a principal in the transaction, then the Company is acting as an agent in the transaction and the associated revenues are recognized on a net basis.

Sales and other tax amounts collected from customers for remittance to governmental authorities are excluded from revenue. The Company has elected to treat shipping and handling of product as a fulfillment activity. The practical expedient not to disclose information about remaining performance obligations has also been elected as these contracts have an original duration of one year or less. The Company does not have any payment terms that exceed one year from the point it has satisfied the related performance obligations.

### 3. Acquisitions and Discontinued operations

#### Acquisition of Softweb Solutions

At the end of December 2018, the Company acquired Softweb Solutions ("Softweb") a privately held software and artificial intelligence company that delivers software solutions for Internet of Things (IoT) applications and systems

designed to increase efficiency, speed time to market, and help businesses transform. The impact of this acquisition was not material to the Company's consolidated balance sheets or statements of operations and as a result, the Company has not disclosed the preliminary allocation of purchase price or the pro-forma impact of the acquisition.

#### Discontinued Operations

In February 2017, the Company completed the sale of its Technology Solutions business ("TS business") to Tech Data Corporation (the "Buyer"). The TS business and the financial impacts of the divestiture are classified as discontinued operations in all periods presented. In August 2018, the Company executed a settlement agreement with the Buyer resulting in a final adjustment of \$120.0 million and a final geographic allocation of the TS business sales price for tax reporting purposes. This incremental consideration received from the sale of the TS business as well as cash settlements from the resolution of indemnification claims and other cash reimbursements have been classified as cash flow from discontinued operations investing activities. Income tax payments related to the gain on sale of the TS business have been classified as cash flow from discontinued operations operating activities.

Under the contractual terms of the sale of the TS business, the Company has indemnified the Buyer for certain liabilities including tax related matters, which may result in future indemnification expenses and indemnification payments to the Buyer depending upon the outcome of those matters subject to indemnification.

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## AVNET, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

## 4. Goodwill and long-lived assets

## Goodwill

The following table presents the change in goodwill by reportable segment for the nine months ended March 30, 2019.

|                                      | Electronic<br>Components<br>(Thousands) | Premier<br>Farnell | Total        |
|--------------------------------------|---|--------------------|--------------|
| Carrying value at June 30, 2018 (1)  | \$ 479,699                              | \$ 501,173         | \$ 980,872   |
| Additions from acquisitions          | 49,405                                  | —                  | 49,405       |
| Foreign currency translation         | (2,309)                                 | (536)              | (2,845)      |
| Carrying value at March 30, 2019 (1) | \$ 526,795                              | \$ 500,637         | \$ 1,027,432 |

(1) Includes accumulated impairment of \$1,045,110 from fiscal 2009 and \$181,440 from fiscal 2018

The Company evaluates each quarter if facts and circumstances indicate that it is more likely than not that the fair value of its reporting units is less than their carrying value, which would require the Company to perform an interim goodwill impairment test. Indicators the Company evaluates to determine whether an interim goodwill impairment test is necessary include, but are not limited to, (i) a sustained decrease in share price or market capitalization as of any fiscal quarter end, (ii) changes in the macroeconomic or industry environments, (iii) the results of and the amount of time passed since the last goodwill impairment test and (iv) the long-term expected financial performance of its reporting units. During the third quarter of fiscal 2019, the Company concluded that an interim goodwill impairment test was not required.

During the third quarter of fiscal 2018, the Company impaired all of the goodwill in the Americas reporting unit and recorded \$181.4 million of goodwill impairment expense, which is classified within goodwill impairment expense in the Consolidated Statements of Operations.

## Intangible Assets

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The following table presents the Company's acquired intangible assets at March 30, 2019, and June 30, 2018, respectively.

|                         | March 30, 2019                    |                             |                   | June 30, 2018      |                             |                   |
|-------------------------|-----------------------------------|-----------------------------|-------------------|--------------------|-----------------------------|-------------------|
|                         | Acquired<br>Amount<br>(Thousands) | Accumulated<br>Amortization | Net Book<br>Value | Acquired<br>Amount | Accumulated<br>Amortization | Net Book<br>Value |
| Customer related        | \$ 299,155                        | \$ (196,551)                | \$ 102,604        | \$ 300,126         | \$ (148,416)                | \$ 151,710        |
| Trade name              | 54,267                            | (23,212)                    | 31,055            | 54,391             | (16,711)                    | 37,680            |
| Technology and<br>other | 64,740                            | (30,024)                    | 34,716            | 52,793             | (22,270)                    | 30,523            |
|                         | \$ 418,162                        | \$ (249,787)                | \$ 168,375        | \$ 407,310         | \$ (187,397)                | \$ 219,913        |

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## AVNET, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

Intangible asset amortization expense from continuing operations was \$21.9 million and \$22.6 million for the third quarters of fiscal 2019 and 2018, respectively, and \$63.1 million and \$69.9 million for the first nine months of fiscal 2019 and 2018, respectively. Intangible assets have a weighted average remaining useful life of approximately 2 years. The following table presents the estimated future amortization expense for the remainder of fiscal 2019 and the next five fiscal years (in thousands):

| Fiscal Year              |            |
|--------------------------|------------|
| Remainder of fiscal 2019 | \$ 21,179  |
| 2020                     | 83,522     |
| 2021                     | 41,493     |
| 2022                     | 14,774     |
| 2023                     | 6,043      |
| 2024                     | 1,364      |
| Total                    | \$ 168,375 |

## 5. Debt

Short-term debt consists of the following (in thousands):

|  | March 30, 2019 |   | June 30, 2018 |   | March 30, 2019   |  | June 30, 2018 |  |
|--|----------------|---|---------------|---|------------------|--|---------------|--|
|  | Interest Rate  |   |               |   | Carrying Balance |  |               |  |
| Bank credit facilities and other           | 3.41           | % | 2.91          | % | \$ 50,401        |  | \$ 60,380     |  |
| Accounts receivable securitization program | —              |   | 2.63          | % | —                |  | 105,000       |  |
| Short-term debt                            |                |   |               |   | \$ 50,401        |  | \$ 165,380    |  |

Bank credit facilities and other consists primarily of various committed and uncommitted lines of credit and other forms of bank debt with financial institutions utilized primarily to support the working capital requirements of the Company including its foreign operations.

Long-term debt consists of the following (in thousands):

|  | March 30, 2019 |   | June 30, 2018 |   | March 30, 2019   | June 30, 2018 |
|--|----------------|---|---------------|---|------------------|---------------|
|  | Interest Rate  |   |               |   | Carrying Balance |               |
| Revolving credit facilities:                           |                |   |               |   |                  |               |
| Accounts receivable securitization program             | 3.25           | % | —             |   | \$ 447,000       | \$ —          |
| Credit Facility  | 5.68           |   | —             |   | 85,600           | —             |
| Public notes due:                                      |                |   |               |   |                  |               |
| June 2020  | 5.88           | % | 5.88          | % | 300,000          | 300,000       |
| December 2021  | 3.75           | % | 3.75          | % | 300,000          | 300,000       |
| December 2022  | 4.88           | % | 4.88          | % | 350,000          | 350,000       |
| April 2026   | 4.63           | % | 4.63          | % | 550,000          | 550,000       |
| Other long-term debt                                   | 1.11           | % | 1.26          | % | 449              | 383           |
| Long-term debt before discount and debt issuance costs |                |   |               |   | 2,033,049        | 1,500,383     |
| Discount and debt issuance costs – unamortized         |                |   |               |   | (9,421)          | (11,164)      |
| Long-term debt   |                |   |               |   | \$ 2,023,628     | \$ 1,489,219  |

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AVNET, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

The Company has an accounts receivable securitization program (the “Securitization Program”) in the United States with a group of financial institutions to allow the Company to transfer, on an ongoing revolving basis, an undivided interest in a designated pool of trade accounts receivable, to provide security or collateral for borrowings up to a maximum of \$500 million. The Securitization Program does not qualify for off balance sheet accounting treatment and any borrowings under the Securitization Program are recorded as debt in the consolidated balance sheets. Under the Securitization Program, the Company legally sells and isolates certain U.S. trade accounts receivable into a wholly owned and consolidated bankruptcy remote special purpose entity. Such receivables, which are recorded within “Receivables” in the consolidated balance sheets, totaled \$820.9 million and \$790.5 million at March 30, 2019, and June 30, 2018, respectively. The Securitization Program contains certain covenants relating to the quality of the receivables sold. The Securitization Program also requires the Company to maintain certain minimum interest coverage and leverage ratios, which the Company was in compliance with as of March 30, 2019, and June 30, 2018. The Securitization Program expires in August 2020 and as a result the Company has classified outstanding balances as long-term debt as of March 30, 2019. Interest on borrowings is calculated using a one-month LIBOR rate plus a spread of 0.75%. The facility fee on the unused balance of the facility is up to 0.35%.

The Company has a five-year \$1.25 billion senior unsecured revolving credit facility (the “Credit Facility”) with a syndicate of banks, consisting of revolving credit facilities and the issuance of up to \$200.0 million of letters of credit and up to \$300.0 million of loans in certain approved currencies, which expires in June 2023. Subject to certain conditions, the Credit Facility may be increased up to \$1.50 billion. Under the Credit Facility, the Company may select from various interest rate options, currencies and maturities. The Credit Facility contains certain covenants including various limitations on debt incurrence, share repurchases, dividends, investments and capital expenditures. The Credit Facility also includes financial covenants requiring the Company to maintain minimum interest coverage and leverage ratios, which the Company was in compliance with as of March 30, 2019 and June 30, 2018. As of March 30, 2019 and June 30, 2018, there were \$3.0 million and \$2.0 million, respectively, in letters of credit issued under the Credit Facility.

As of March 30, 2019, the carrying value and fair value of the Company’s total debt was \$2.07 billion and \$2.12 billion, respectively. At June 30, 2018, the carrying value and fair value of the Company’s total debt was \$1.65 billion and \$1.67 billion, respectively. Fair value for the public notes was estimated based upon quoted market prices and for other forms of debt fair value approximates carrying value due to the market based variable nature of the interest rates on those debt facilities.

6. Derivative financial instruments

Many of the Company’s subsidiaries purchase and sell products in currencies other than their functional currencies. This subjects the Company to the risks associated with fluctuations in foreign currency exchange rates. The Company reduces this risk by utilizing natural hedging (e.g., offsetting receivables and payables in the same foreign currency) as

well as by creating offsetting positions through the use of derivative financial instruments, primarily forward foreign exchange contracts typically with maturities of less than 60 days (“economic hedges”), but no longer than one year. The Company continues to have exposure to foreign currency risks to the extent they are not economically hedged. The Company adjusts any economic hedges to fair value through the consolidated statements of operations primarily within “other income, net.” The fair value of forward foreign exchange contracts, which are based upon Level 2 criteria under the ASC 820 fair value hierarchy, are classified in the captions “Prepaid and other current assets” or “Accrued expenses and other,” as applicable, in the accompanying consolidated balance sheets as of March 30, 2019 and June 30, 2018. The Company’s master netting and other similar arrangements with various financial institutions related to derivative financial instruments allow for the right of offset. The Company’s policy is to present derivative financial instruments with the same counterparty as either a net asset or liability when the right of offset exists.

The Company generally does not hedge its investments in its foreign operations. The Company does not enter into derivative financial instruments for trading or speculative purposes and monitors the financial stability and credit standing of its counterparties.

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## AVNET, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

The Company's foreign currency exposure relates primarily to international transactions where the currency collected from customers can be different from the currency used to purchase from suppliers. The Company's foreign operations transactions are denominated primarily in the following currencies: U.S. Dollar, Euro, British Pound, Japanese Yen, Chinese Yuan, Taiwan Dollar, Canadian Dollar and Mexican Peso. The Company also, to a lesser extent, has foreign operations transactions in other European and Asia/Pacific foreign currencies.

The fair values of derivative financial instruments in the Company's consolidated balance sheets are as follows:

|   | March 30,<br>2019 | June 30,<br>2018 |
|---|-------------------|------------------|
|   | (Thousands)       |                  |
| Forward foreign currency exchange contracts not receiving hedge accounting treatment recorded in: |                   |                  |
| Prepaid and other current assets  | \$ 2,636          | \$ 2,259         |
| Accrued expenses and other  | 3,262             | 7,083            |

The amounts recorded to other income, net, related to derivative financial instruments for economic hedges are as follows:

|   | Third Quarters Ended |                   | Nine Months Ended |                   |
|---|----------------------|-------------------|-------------------|-------------------|
|   | March 30,<br>2019    | March 31,<br>2018 | March 30,<br>2019 | March 31,<br>2018 |
|   | (Thousands)          |                   |                   |                   |
| Net derivative financial instrument (loss) gain | \$ (398)             | \$ 3,354          | \$ (17)           | \$ 5,070          |

Under the Company's economic hedging policies, gains and losses on the derivative financial instruments are classified within the same line item in the consolidated statements of operations and as the underlying assets or liabilities being economically hedged.

## 7. Commitments and contingencies

From time to time, the Company may become a party to, or be otherwise involved in various lawsuits, claims, investigations and other legal proceedings arising in the ordinary course of conducting its business. While litigation is subject to inherent uncertainties, management does not anticipate that any such matters will have a material adverse effect on the Company's financial condition, liquidity or results of operations.

The Company is also currently subject to various pending and potential legal matters and investigations relating to compliance with governmental laws and regulations, including import/export and environmental matters. For certain of these matters it is not possible to determine the ultimate outcome, and the Company cannot reasonably estimate the maximum potential exposure or the range of possible loss for such matters due primarily to being in the early stages of the related proceedings and investigations. The Company currently believes that the resolution of such matters will not have a material adverse effect on the Company's financial position or liquidity, but could possibly be material to its results of operations in any one reporting period.

As of March 30, 2019 and June 30, 2018, the Company had aggregate estimated liabilities of \$14.7 million and \$14.2 million, respectively, classified within accrued expenses and other for such compliance-related matters that were reasonably estimable as of such dates.

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AVNET, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

8. Income taxes

The Company's effective tax rate on its income from continuing operations before taxes was 24.4% in the third quarter of fiscal 2019. During the third quarter of fiscal 2019, the Company's effective tax rate was unfavorably impacted primarily by (i) an increase due to the impact from recently issued U.S. income tax regulations, partially offset by (ii) decreases in unrecognized tax benefits due to the expiration of the statute of limitations in various jurisdictions.

During the third quarter of fiscal 2018, the Company's effective tax rate on its loss from continuing operations before taxes of 338.0% was unfavorably impacted primarily by (i) the one-time mandatory deemed repatriation tax liability expense ("the transition tax") estimate recorded under the requirements of U.S. federal government enacted tax legislation (the "Act") and (ii) the goodwill impairment discussed in Note 4, which was not tax deductible, partially offset primarily by (iii) the mix of income in lower tax jurisdictions and (iv) the release of reserves due to the expiration of the statute of limitations in various jurisdictions.

For the first nine months of fiscal 2019, the Company's effective tax rate on its income from continuing operations before taxes was 29.5%. The effective tax rate for the first nine months of fiscal 2019 was unfavorably impacted primarily by (i) an adjustment to the transition tax recorded under the requirements of the Act, (ii) net increases in unrecognized tax benefits, and (iii) an increase due to the impact from recently issued U.S. income tax regulations, partially offset by (iv) an adjustment to the deferred tax impacts of the Act, (v) the mix of income in lower tax jurisdictions, and (vi) the release of valuation allowances against deferred tax assets that were deemed to be realizable.

During the first nine months of fiscal 2018, the Company's effective tax rate on its income from continuing operations before taxes of 489.2% was unfavorably impacted primarily by (i) the transition tax expense recorded under the requirements of the Act, (ii) the goodwill impairment, which was not tax deductible, and (iii) the tax expense created from remeasuring net deferred tax assets as a result of applying the requirements of the Act, partially offset primarily by (iv) the mix of income in lower tax jurisdictions and (v) the release of reserves due to the expiration of the statute of limitations in various jurisdictions.

The Company's effective tax rate in fiscal 2019 is based on the Company's interpretation of tax regulations under the Act including the computation of Global Intangible Low Taxed Income ("GILTI"). The Company has made a policy election to account for any impacts of the GILTI tax as a period expense. The Company's fiscal 2019 effective tax rate may change in future periods due to changes in U.S. tax regulations and the issuance of additional guidance related to the Act.

During the second quarter of fiscal 2019, which corresponds to the end of the measurement period allowed for under Staff Accounting Bulletin 118 (“SAB 118”), the Company finalized its estimate of the transition tax, resulting in an increase to the tax liability of \$10.8 million due to additional analysis performed on foreign tax pools and earnings and profits computations. The total transition tax recorded as a result of the Act is estimated to be \$257.5 million. The transition tax may change in the future due to changes in U.S. tax regulations, new guidance from federal and state regulators and related interpretations of the Act.

The Company continues to evaluate the impact of the Act including the Company’s historical assertion related to ASC 740 unremitted earnings. The Company has not changed its historical assertion as of March 30, 2019 that its ASC 740 unremitted earnings are permanently reinvested.

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## AVNET, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

## 9. Pension plan

The Company has a noncontributory defined benefit pension plan that covers substantially all U.S. employees and includes an acquired closed noncontributory defined benefit pension plan covering certain current or former Premier Farnell U.S. employees (the “Plan”). Components of net periodic pension cost from continuing operations for the Plan were as follows, which reflect the adoption of ASU 2017-07 as discussed further in Note 1:

|   | Third Quarters Ended |                   | Nine Months Ended |                   |
|---|----------------------|-------------------|-------------------|-------------------|
|   | March 30,<br>2019    | March 31,<br>2018 | March 30,<br>2019 | March 31,<br>2018 |
|   | (Thousands)          |                   |                   |                   |
| Service cost  | \$ 3,582             | \$ 4,305          | \$ 11,050         | \$ 12,040         |
| Total net periodic pension cost within selling, general and administrative expenses | 3,582                | 4,305             | 11,050            | 12,040            |
| Interest cost   | 8,010                | 4,529             | 21,238            | 16,095            |
| Expected return on plan assets  | (16,003)             | (10,862)          | (42,605)          | (38,376)          |
| Amortization of prior service credits   | (392)                | (393)             | (1,178)           | (1,179)           |
| Recognized net actuarial loss   | 2,091                | 3,456             | 7,161             | 10,948            |
| Total net periodic pension benefit within other income, net                         | (6,294)              | (3,270)           | (15,384)          | (12,512)          |
| Net periodic pension (benefit) cost   | \$ (2,712)           | \$ 1,035          | \$ (4,334)        | \$ (472)          |

In connection with the adoption of ASU No. 2017-07, the Company now classifies service cost as a component of selling, general and administrative expenses and other components of net periodic pension costs within other income, net. The Company contributed \$8.0 million to the Plan during the first nine months of fiscal 2019 and expects to make an additional contribution to the Plan of \$8.0 million in the remainder of fiscal 2019.

Amounts reclassified out of accumulated other comprehensive income, net of tax, to other income, net during the third quarters and first nine months of fiscal 2019 and fiscal 2018 were not material and substantially all related to net periodic pension costs including recognition of actuarial losses and amortization of prior service credits.

In connection with the sale of the TS business, a significant number of former employees became terminated vested employees under the Plan. During fiscal 2018, the aggregate amount of former employee withdrawals from the Plan exceeded the pension accounting settlement threshold for fiscal 2018, which required a settlement expense under ASC 715 pension accounting. As a result, the Company recorded a pension settlement expense of \$4.9 million and \$18.9 million in the third quarter and first nine months of fiscal 2018, respectively, which was classified as a component of loss from discontinued operations.

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## AVNET, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

## 10. Shareholders' equity

## Share repurchase program

In August 2018, the Company's Board of Directors amended the Company's existing share repurchase program to authorize the repurchase of up to \$2.45 billion of common stock in the open market or through privately negotiated transactions. The timing and actual number of shares repurchased will depend on a variety of factors such as share price, corporate and regulatory requirements, and prevailing market conditions. During the third quarter and nine months ended March 30, 2019, the Company repurchased 2.8 million and 10.2 million shares, respectively, under this program for a total cost of \$117.2 million and \$449.2 million, respectively. As of March 30, 2019, the Company had \$322.9 million remaining under its share repurchase authorization.

## Common stock dividend

In February 2019, the Company's Board of Directors approved a dividend of \$0.20 per common share and dividend payments of \$21.5 million were made in March 2019. During the nine months ended March 30, 2019, the Company paid dividends of \$0.60 per common share and \$66.2 million in total.

## 11. Earnings per share

|  | Third Quarters Ended               |                   | Nine Months Ended |                   |
|--|------------------------------------|-------------------|-------------------|-------------------|
|  | March 30,<br>2019                  | March 31,<br>2018 | March 30,<br>2019 | March 31,<br>2018 |
|  | (Thousands, except per share data) |                   |                   |                   |
| Numerator:                               |                                    |                   |                   |                   |
| Income (loss) from continuing operations | \$ 94,935                          | \$ (315,604)      | \$ 215,239        | \$ (200,628)      |
| Loss from discontinued operations        | (6,887)                            | (4,462)           | (7,066)           | (14,411)          |
| Net income (loss)                        | \$ 88,048                          | \$ (320,066)      | \$ 208,173        | \$ (215,039)      |
| Denominator:                             |                                    |                   |                   |                   |

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|  |         |           |         |           |
|--|---------|-----------|---------|-----------|
| Weighted average common shares for basic earnings per share                            | 108,074 | 119,601   | 111,222 | 120,895   |
| Net effect of dilutive stock based compensation awards                                 | 748     | —         | 1,030   | —         |
| Weighted average common shares for diluted earnings per share                          | 108,822 | 119,601   | 112,252 | 120,895   |
| Basic earnings (loss) per share - continuing operations                                | \$ 0.87 | \$ (2.64) | \$ 1.93 | \$ (1.66) |
| Basic loss per share - discontinued operations   | (0.06)  | (0.04)    | (0.06)  | (0.12)    |
| Basic earnings (loss) per share  | \$ 0.81 | \$ (2.68) | \$ 1.87 | \$ (1.78) |
| Diluted earnings (loss) per share - continuing operations                              | \$ 0.87 | \$ (2.64) | \$ 1.91 | \$ (1.66) |
| Diluted loss per share - discontinued operations                                       | (0.06)  | (0.04)    | (0.06)  | (0.12)    |
| Diluted earnings (loss) per share  | \$ 0.81 | \$ (2.68) | \$ 1.85 | \$ (1.78) |
| Stock options excluded from earnings per share calculation due to anti-dilutive effect | 528     | 1,591     | 410     | 1,591     |

For the three and nine months ended March 31, 2018, the diluted net loss per share is the same as basic net loss per share as the effects of all potential common shares would be anti-dilutive as the Company had net losses.

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## AVNET, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

## 12. Additional cash flow information

Non-cash investing and financing activities and supplemental cash flow information were as follows:

|   | Nine Months Ended |                   |
|---|-------------------|-------------------|
|   | March 30,<br>2019 | March 31,<br>2018 |
|   | (Thousands)       |                   |
| Non-cash Investing Activities:                        |                   |                   |
| Capital expenditures incurred but not paid            | \$ 10,310         | \$ 21,282         |
| Unsettled sale of marketable securities               | —                 | 4,121             |
| Non-cash Financing Activities:                        |                   |                   |
| Unsettled share repurchases                           | \$ 4,740          | \$ —              |
| Supplemental Cash Flow Information:                   |                   |                   |
| Interest  | \$ 87,845         | \$ 55,924         |
| Income taxes - continuing and discontinued operations | 150,765           | 94,773            |

Included in cash and cash equivalents as of March 30, 2019 and June 30, 2018 was \$6.5 million and \$6.1 million, respectively, of cash equivalents, which was primarily comprised of investment grade money market funds and overnight time deposits.

## 13. Segment information

Electronic Components (“EC”) and Premier Farnell (“Farnell”) are the Company’s reportable segments (“operating groups”). EC markets and sells semiconductors and interconnect, passive and electromechanical devices and integrated components to a diverse customer base serving many end-markets. Farnell distributes electronic components and related products to the electronic system design community utilizing multi-channel sales and marketing resources.

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## AVNET, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

|  | Third Quarters Ended |                   | Nine Months Ended |                   |
|--|----------------------|-------------------|-------------------|-------------------|
|  | March 30,<br>2019    | March 31,<br>2018 | March 30,<br>2019 | March 31,<br>2018 |
|  | (Thousands)          |                   |                   |                   |
| Sales:   |                      |                   |                   |                   |
| Electronic Components                                | \$ 4,331,351         | \$ 4,404,115      | \$ 13,722,890     | \$ 12,874,885     |
| Farnell  | 367,473              | 390,978           | 1,114,793         | 1,102,787         |
|  | 4,698,824            | 4,795,093         | 14,837,683        | 13,977,672        |
| Operating income:                                    |                      |                   |                   |                   |
| Electronic Components                                | \$ 153,319           | \$ 157,713        | \$ 473,783        | \$ 427,162        |
| Farnell  | 45,651               | 42,162            | 126,088           | 108,245           |
|  | 198,970              | 199,875           | 599,871           | 535,407           |
| Corporate (1)  | (20,866)             | (29,084)          | (60,414)          | (87,812)          |
| Restructuring, integration and other expenses        | (2,939)              | (25,120)          | (79,986)          | (108,277)         |
| Goodwill impairment expense                          | —                    | (181,440)         | —                 | (181,440)         |
| Amortization of acquired intangible assets and other | (22,080)             | (22,725)          | (63,520)          | (70,187)          |
| Operating income (loss)                              | \$ 153,085           | \$ (58,494)       | \$ 395,951        | \$ 87,691         |
| Sales, by geographic area:                           |                      |                   |                   |                   |
| Americas (2)   | \$ 1,297,220         | \$ 1,276,426      | \$ 3,869,435      | \$ 3,672,160      |
| EMEA (3)   | 1,740,916            | 1,812,334         | 5,124,409         | 5,011,336         |
| Asia/Pacific (4)                                     | 1,660,688            | 1,706,333         | 5,843,839         | 5,294,176         |
| Sales  | \$ 4,698,824         | \$ 4,795,093      | \$ 14,837,683     | \$ 13,977,672     |

(1)Corporate is not a reportable segment and represents certain centrally incurred overhead expenses and assets that are not included in the EC and Farnell measures of profitability or assets. Corporate amounts represent a reconciling item between segment measures of profitability or assets and total Avnet amounts reported in the consolidated financial statements.

(2)Includes sales from the United States of \$1.22 billion and \$1.18 billion for the third quarters ended March 30, 2019 and March 31, 2018, respectively. Includes sales from the United States of \$3.61 billion and \$3.40 billion for the first nine months of fiscal 2019 and 2018, respectively.

(3)Includes sales from Germany and Belgium of \$666.2 million and \$311.9 million, respectively, for the third quarter ended March 30, 2019, and \$2.00 billion and \$868.2 million, respectively, for the first nine months of fiscal 2019. Includes sales from Germany and Belgium of \$717.8 million and \$281.1 million, respectively, for the third quarter ended March 31, 2018, and \$1.98 billion and \$786.0 million, respectively, for the first nine months of fiscal 2018.

(4)Includes sales from China (including Hong Kong), Taiwan and Singapore of \$565.5 million, \$659.7 million and \$237.2 million, respectively, for the third quarter ended March 30, 2019, and \$1.93 billion, \$2.47 billion and \$779.5 million, respectively, for the first nine months of fiscal 2019. Includes sales from China (including Hong Kong), Taiwan and Singapore of \$638.1 million, \$616.7 million and \$231.6 million, respectively, for the third quarter ended March 31, 2018, and \$1.92 billion, \$1.99 billion and \$677.8 million, respectively, for the first nine months of fiscal 2018.

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## AVNET, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

|  | March 30,<br>2019 | June 30,<br>2018 |
|--|-------------------|------------------|
|  | (Thousands)       |                  |
| Property, plant, and equipment, net, by geographic area: |                   |                  |
| Americas (1)   | \$ 219,283        | \$ 276,156       |
| EMEA (2)   | 197,090           | 204,797          |
| Asia/Pacific   | 39,111            | 41,956           |
| Property, plant, and equipment, net                      | \$ 455,484        | \$ 522,909       |

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(1)Includes property, plant and equipment, net, of \$215.0 million and \$271.4 million as of March 30, 2019, and June 30, 2018, respectively, in the United States.

(2)Includes property, plant and equipment, net, of \$94.8 million, \$65.3 million and \$27.2 million in Germany, the UK and Belgium, respectively, as of March 30, 2019; and \$99.4 million, \$52.5 million and \$43.4 million in Germany, the UK and Belgium, respectively, as of June 30, 2018.

## 14. Restructuring expenses

## Fiscal 2019

During fiscal 2019, the Company undertook restructuring actions in order to improve operating efficiencies and further integrate the acquisition of Farnell. These restructuring actions included certain costs associated with the continued transformation of the Company's information technology, distribution center footprint and business operations including the re-prioritization of its information technology initiatives and resources. Restructuring expenses are included as a component of restructuring, integration and other expenses in the Consolidated Statements of Operations. The activity related to the restructuring liabilities and assets established during fiscal 2019 is presented in the following table:

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|   | Severance<br>(Thousands) | Facility<br>and<br>Contract<br>Exit Costs | Asset<br>Impairments | Total     |
|---|--------------------------|---|----------------------|-----------|
| Fiscal 2019 restructuring expenses              | \$ 23,640                | \$ 553                                    | \$ 52,344            | \$ 76,537 |
| Cash payments                                   | (12,782)                 | (200)                                     | —                    | (12,982)  |
| Non-cash amounts                                | —                        | —   | (52,344)             | (52,344)  |
| Other, principally foreign currency translation | (118)                    | (5)                                       | —                    | (123)     |
| Balance at March 30, 2019                       | \$ 10,740                | \$ 348                                    | \$ —                 | \$ 11,088 |

Severance expense recorded in the first nine months of fiscal 2019 related to the reduction, or planned reduction, of over 300 employees, primarily in executive management, operations, information technology, warehouse, sales and business support functions. Facility and contract exit costs primarily consist of liabilities for remaining lease obligations for exited facilities and for contractual termination costs. Asset impairments represents an asset impairment expense of \$52.3 million that relates to software assets that were impaired as a result of the restructuring of information technology operations including the re-prioritization of information technology initiatives and resources. Of the \$76.5 million in restructuring expenses recorded during the first nine months of fiscal 2019, \$75.1 million related to EC, \$1.1 million related to Farnell and \$0.3 million related to corporate executive and business support functions. The Company expects the majority of the remaining amounts to be paid by the end of fiscal 2019.

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## AVNET, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

## Fiscal 2018 and prior

During fiscal 2018 and prior, the Company incurred restructuring expenses related to various restructuring actions intended to achieve planned synergies from acquired businesses and to reduce future operating expenses. The following table presents the activity during the first nine months of fiscal 2019 related to the remaining restructuring liabilities from continuing operations established during fiscal 2018 and prior:

|   | Severance<br>(Thousands) | Facility<br>and<br>Contract<br>Exit Costs | Asset<br>Impairments | Total     |
|---|--------------------------|---|----------------------|-----------|
| Balance at June 30, 2018                        | \$ 25,918                | \$ 2,890                                  | \$ 416               | \$ 29,224 |
| Cash payments                                   | (21,328)                 | (969)                                     | —                    | (22,297)  |
| Changes in estimates, net                       | (877)                    | (155)                                     | —                    | (1,032)   |
| Non-cash amounts                                | —                        | 218                                       | (416)                | (198)     |
| Other, principally foreign currency translation | (432)                    | 39  | —                    | (393)     |
| Balance at March 30, 2019                       | \$ 3,281                 | \$ 2,023                                  | \$ —                 | \$ 5,304  |

The Company expects the majority of the remaining amounts to be paid by the end of fiscal 2019.

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Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations

For a description of the Company’s critical accounting policies and an understanding of the significant factors that influenced the Company’s performance during the quarter ended March 30, 2019, this Management’s Discussion and Analysis of Financial Condition and Results of Operations (“MD&A”) should be read in conjunction with the consolidated financial statements, including the related notes, appearing in Item 1 of this Quarterly Report on Form 10-Q, as well as the Company’s Annual Report on Form 10-K for the fiscal year ended June 30, 2018.

There are references to the impact of foreign currency translation in the discussion of the Company’s results of operations. When the U.S. Dollar strengthens and the stronger exchange rates of the current year are used to translate the results of operations of Avnet’s subsidiaries denominated in foreign currencies, the resulting impact is a decrease in U.S. Dollars of reported results. Conversely, when the U.S. Dollar weakens and the weaker exchange rates of the current year are used to translate the results of operations of Avnet’s subsidiaries denominated in foreign currencies, the resulting impact is an increase in U.S. Dollars of reported results. In the discussion that follows, results excluding this impact, primarily for subsidiaries in Europe, the Middle East and Africa (“EMEA”) and Asia/Pacific, are referred to as “constant currency.”

In addition to disclosing financial results that are determined in accordance with generally accepted accounting principles in the U.S. (“GAAP”), the Company also discloses certain non-GAAP financial information, including:

- Sales adjusted for certain items that impact the year-over-year analysis, which includes the impact of certain acquisitions by adjusting Avnet’s prior periods to include the sales of acquired businesses, as if the acquisitions had occurred at the beginning of the earliest period presented. Sales taking into account these adjustments are referred to as “organic sales.”
- Operating income excluding (i) restructuring, integration and other expenses (see Restructuring, Integration and Other Expenses in this MD&A), (ii) goodwill impairment expense and (iii) amortization of acquired intangible assets and other. Operating income excluding such amounts is referred to as “adjusted operating income.”

The reconciliation of operating income to adjusted operating income is presented in the following table:

| Third Quarters Ended |                   | Nine Months Ended  |                   |
|----------------------|-------------------|--------------------|-------------------|
| March 30,<br>2019*   | March 31,<br>2018 | March 30,<br>2019* | March 31,<br>2018 |

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|  | (Thousands) |             |            |            |
|--|-------------|-------------|------------|------------|
| Operating income (loss)                              | \$ 153,085  | \$ (58,494) | \$ 395,951 | \$ 87,691  |
| Restructuring, integration and other expenses        | 2,939       | 25,120      | 79,986     | 108,277    |
| Goodwill impairment expense                          | —           | 181,440     | —          | 181,440    |
| Amortization of acquired intangible assets and other | 22,080      | 22,725      | 63,520     | 70,187     |
| Adjusted operating income                            | \$ 178,103  | \$ 170,791  | \$ 539,456 | \$ 447,595 |

\* May not foot due to rounding

Management believes that providing this additional information is useful to readers to better assess and understand operating performance, especially when comparing results with prior periods or forecasting performance for future periods, primarily because management typically monitors the business both including and excluding these adjustments to GAAP results. Management also uses these non-GAAP measures to establish operational goals and, in many cases, for measuring performance for compensation purposes. However, any analysis of results on a non-GAAP basis should be used as a complement to, and in conjunction with, results presented in accordance with GAAP.

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OVERVIEW

Organization

Avnet, Inc. (the “Company” or “Avnet”), is a global technology solutions company with an extensive ecosystem delivering design, product, marketing and supply chain expertise for customers at every stage of the product lifecycle. Avnet transforms ideas into intelligent solutions, reducing the time, cost and complexities of bringing products to market around the world. Founded in 1921 and incorporated in New York in 1955, the Company works with over 1,400 technology suppliers to serve 2.1 million customers in more than 140 countries.

Avnet has two primary operating groups — Electronic Components (“EC”) and Premier Farnell (“Farnell”). Both operating groups have operations in each of the three major economic regions of the world: the Americas, EMEA and Asia. A summary of each operating group is provided in Note 13, “Segment information” to the Company’s consolidated financial statements included in this Quarterly Report on Form 10-Q.

Results of Operations

Executive Summary

Sales for the third quarter of fiscal 2019 were \$4.70 billion, a decline of 2.0%, or \$96.3 million, from the prior year third quarter sales of \$4.80 billion. In constant currency, sales for the third quarter of fiscal 2019 increased by 1.2% over the prior year third quarter as growth in the Company’s Americas and EMEA regions of 1.6% and 3.8%, respectively, were partially offset by a decline in Asia of 2.0%.

Sales for the first nine months of fiscal 2019 were \$14.84 billion, an increase of \$860.0 million or 6.2% as compared to sales of \$13.98 billion in the first nine month of fiscal 2018. In constant currency, sales for the first nine months of fiscal 2019 increased by 7.9% over the prior year as all regions experienced organic sales growth.

Gross profit margin for the third quarter of fiscal 2019 decreased 35 basis points compared to the third quarter of fiscal 2018 as declines in EC gross profit margin were partially offset by improvements at Farnell. EC gross profit margin decreased year over year and Farnell gross profit margin increased year over year primarily driven by changes

in product mix.

Avnet operating income margin was 3.3% in the third quarter of fiscal 2019 as compared with a 1.2% operating loss margin in the third quarter of fiscal 2018. Both periods included amortization and restructuring, integration and other expenses. The third quarter of fiscal 2018 also included goodwill impairment expense. Excluding these expenses from both periods, adjusted operating income margin was 3.8% in the third quarter of fiscal 2019 as compared to 3.6% in the third quarter of fiscal 2018. The increase in operating income margin is primarily due to the reduction in operating expenses from the Company's restructuring and integration efforts, partially offset by a decline in sales and gross profit margin.

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## Sales

The following tables present reported and organic sales growth rates between fiscal 2019 and fiscal 2018 for the third quarter and first nine months of fiscal 2019.

|                  | Third Quarters Ended                    |                                     |  |   | As Reported and Organic Year-Year % Change in Constant Currency |   |
|------------------|---|-------------------------------------|--|---|---|---|
|                  | Sales                                   | Sales                               | As Reported and Organic Year-Year % Change |   |   |   |
|                  | as Reported and Organic Fiscal 2019 (1) | as Reported and Organic Fiscal 2018 |  |   |   |   |
|                  | (Dollars in thousands)                  |                                     |  |   |   |   |
| Avnet            | \$ 4,698,824                            | \$ 4,795,093                        | (2.0)                                      | % | 1.2   | % |
| Avnet by region  |   |                                     |  |   |   |   |
| Americas         | \$ 1,297,220                            | \$ 1,276,426                        | 1.6  | % | 1.6   | % |
| EMEA             | 1,740,916                               | 1,812,334                           | (3.9)                                      |   | 3.8   |   |
| Asia             | 1,660,688                               | 1,706,333                           | (2.7)                                      |   | (2.0)   |   |
| Avnet by segment |   |                                     |  |   |   |   |
| EC               | \$ 4,331,351                            | \$ 4,404,115                        | (1.7)                                      | % | 1.5   | % |
| Farnell          | 367,473                                 | 390,978                             | (6.0)                                      |   | (1.5)   |   |

(1) The acquisition of Softweb occurred at the end of December 2018 and sales from Softweb are not material for Organic sales measurement purposes.

|       | Nine Months Ended                       |                                     |  |   | As Reported and Organic Year-Year % Change in Constant Currency |   |
|-------|---|-------------------------------------|--|---|---|---|
|       | Sales                                   | Sales                               | As Reported and Organic Year-Year % Change |   |   |   |
|       | as Reported and Organic Fiscal 2019 (1) | as Reported and Organic Fiscal 2018 |  |   |   |   |
|       | (Dollars in thousands)                  |                                     |  |   |   |   |
| Avnet | \$ 14,837,683                           | \$ 13,977,672                       | 6.2  | % | 7.9   | % |

|                  |               |               |      |   |      |   |
|------------------|---------------|---------------|------|---|------|---|
| Avnet by region  |               |               |      |   |      |   |
| Americas         | \$ 3,869,435  | \$ 3,672,160  | 5.4  | % | 5.4  | % |
| EMEA             | 5,124,409     | 5,011,336     | 2.3  |   | 6.5  |   |
| Asia             | 5,843,839     | 5,294,176     | 10.4 |   | 10.8 |   |
| Avnet by segment |               |               |      |   |      |   |
| EC               | \$ 13,722,890 | \$ 12,874,885 | 6.6  | % | 8.3  | % |
| Farnell          | 1,114,793     | 1,102,787     | 1.1  |   | 3.8  |   |

(1) The acquisition of Softweb occurred at the end of December 2018 and sales from Softweb are not material for Organic sales measurement purposes.

Sales for the third quarter of fiscal 2019 were \$4.70 billion, a decrease of 2.0%, or \$96.3 million, from the prior year third quarter sales of \$4.80 billion. Sales in constant currency grew 1.2% over the prior year third quarter as a result of growth in the Company's Americas and EMEA regions of 1.6% and 3.8%, respectively, partially offset by declines in Asia of 2.0%.

Sales in the Company's EC segment of \$4.33 billion in the third quarter of fiscal 2019 decreased \$72.8 million or 1.7% from the prior year third quarter sales of \$4.40 billion. Excluding the impact of foreign currency exchange rates, EC sales increased 1.5% year-over-year primarily due to increases in sales in EC EMEA and EC Americas, partially offset by declines in Asia.

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Farnell sales for the third quarter of fiscal 2019 were \$367.5 million, a decrease of \$23.5 million or 6.0% from the prior year third quarter sales of \$391.0 million. Farnell sales in constant currency declined 1.5% year over year primarily driven by uncertainties related to the United Kingdom's exit from the European Union (Brexit) impacting market demand.

Sales for the first nine months of fiscal 2019 were \$14.84 billion, an increase of 6.2% as compared to sales of \$13.98 billion for the first nine months of fiscal 2018 primarily due to sales growth at both EC and Farnell. Sales in constant currency increased by 7.9% year over year with all regions contributing to the organic growth.

As discussed in Note 2 to the Company's consolidated financial statements included in this Quarterly Report on Form 10-Q, the adoption of the new revenue recognition accounting standard during the first quarter of fiscal 2019 did not have a material impact on the amounts of sales reported or the comparability of sales and gross profit margins year over year for all periods presented in the consolidated statements of operations.

### Gross Profit and Gross Profit Margins

Gross profit for the third quarter of fiscal 2019 was \$624.2 million, a decrease of \$29.3 million, or 4.5%, from the third quarter of fiscal 2018 gross profit of \$653.5 million driven by the 2.0% decrease in sales and the decline in gross profit margin. Gross profit margin decreased 35 basis points to 13.3% from the third quarter of fiscal 2018 gross profit margin of 13.6%. The decrease in gross profit margins resulted from year over year decreases in the Company's EMEA and Asia regions, partially offset by an increase in the Americas.

EC gross profit and gross profit margin for the third quarter of fiscal 2019 decreased 4.3% and approximately 30 basis points, respectively, as compared to the third quarter of fiscal 2018. Farnell gross profit margin increased 35 basis points in the third quarter of fiscal 2019 as compared to the third quarter of fiscal 2018 primarily driven by product mix.

Gross profit and gross margins were \$1.89 billion and 12.7%, respectively, for the first nine months of fiscal 2019 as compared with \$1.87 billion and 13.4%, respectively, for the first nine months of fiscal 2018 primarily due to an increased mix of sales coming from the lower-margin Asia region and from the impact of supplier program changes.

### Selling, General and Administrative Expenses

Selling, general and administrative expenses (“SG&A expenses”) were \$468.2 million in the third quarter of fiscal 2019, a decrease of \$37.3 million, or 7.4%, from the third quarter of fiscal 2018. The year-over-year decrease in SG&A expenses was primarily due to a reduction of expenses resulting from management’s restructuring programs, the impact of changes in foreign currency translation rates year over year and due to lower Corporate costs, partially offset by an increase as a result of sales volume growth.

Metrics that management monitors with respect to its operating expenses are SG&A expenses as a percentage of sales and as a percentage of gross profit. In the third quarter of fiscal 2019, SG&A expenses as a percentage of sales were 10.0% and as a percentage of gross profit were 75.0%, as compared with 10.5% and 77.3%, respectively, in the third quarter of fiscal 2018.

SG&A expenses for the first nine months of fiscal 2019 were \$1.42 billion, or 9.5% of sales, as compared with \$1.49 billion, or 10.7% of sales, in the first nine months of fiscal 2018. SG&A expenses were 74.8% of gross profit in the first nine months of 2019 as compared with 79.8% in the first nine months of fiscal 2018. The year-over-year decrease in SG&A expenses was primarily due to the reduction of expenses resulting from management’s restructuring programs, the impact of changes in foreign currency translation year over year and due to lower Corporate costs, partially offset by an increase as a result of sales volume growth.

#### Goodwill Impairment Expense

During the third quarter of fiscal 2018, the Company impaired all of the goodwill in the Americas reporting unit and recorded \$181.4 million of goodwill impairment expense.

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The Company evaluates each quarter if facts and circumstances indicate that it is more likely than not that the fair value of its reporting units is less than their carrying value, which would require the Company to perform an interim goodwill impairment test. Indicators the Company evaluates to determine whether an interim goodwill impairment test is necessary include, but are not limited to, (i) a sustained decrease in share price or market capitalization as of any fiscal quarter end, (ii) changes in the macroeconomic or industry environments, (iii) the results of and the amount of time passed since the last goodwill impairment test and (iv) the long-term expected financial performance of its reporting units.

Each fiscal year, during the fiscal fourth quarter, the Company is required to perform an annual goodwill impairment test. The annual goodwill impairment testing typically includes consideration of the Company's annual long-term planning as well as current market conditions when determining whether there is a goodwill impairment for any of the Company's reporting units. The results of a quantitative annual goodwill impairment test may result in the impairment of goodwill at one or more of the Company's reporting units even if a qualitative assessment concludes that goodwill is not impaired.

## Restructuring, Integration and Other Expenses

As a result of management's focus on improving operating efficiencies and further integrating the acquisition of Farnell, the Company has incurred certain restructuring costs. These costs also related to the continued transformation of the Company's information technology, distribution center footprint and business operations including the re-prioritization of its information technology initiatives and resources. In addition, the Company incurred integration, accelerated depreciation and other costs. Integration costs are primarily related to the integration of acquired businesses including Farnell, the integration of certain regional and global businesses including Avnet after the sale of the TS business, and incremental costs incurred as part of the consolidation, relocation, sale and closure of warehouse and office facilities. Accelerated depreciation relates to the incremental depreciation expense incurred related to the shortening of the estimated useful life for certain information technology assets and from the integration of Farnell. Other costs consist primarily of any other miscellaneous costs that relate to restructuring, integration and other expenses including acquisition related costs and a gain on the sale of real estate.

The Company recorded restructuring, integration and other expenses of \$2.9 million during the third quarter of fiscal 2019. The Company recorded \$13.4 million of restructuring costs in the third quarter of fiscal 2019, which are expected to provide approximately \$12.0 million in annual operating expense savings once such restructuring actions are completed. Included in the restructuring costs was severance costs of \$7.8 million and a \$5.4 million non-cash impairment expense related to information technology software. During the third quarter of fiscal 2019, the Company also incurred integration costs of \$2.4 million, accelerated depreciation expense of \$2.7 million, partially offset by a gain on the sale of real estate of \$15.1 million and a reversal of \$0.5 million for changes in estimates for costs associated with prior year restructuring actions. The after tax impact of restructuring, integration and other expenses were \$2.6 million and \$0.02 per share on a diluted basis.

During the first nine months of fiscal 2019, the Company incurred restructuring costs of \$76.5 million, integration costs of \$8.7 million, accelerated depreciation of \$8.6 million, other costs of \$2.3 million, partially offset by a gain on the sale of real estate of \$15.1 million and reversals of \$1.0 million for changes in estimates for costs associated with prior year restructuring actions. The after tax impact of restructuring, integration and other expenses for the first nine months of fiscal 2019 was \$60.7 million and \$0.54 per share on a diluted basis.

Comparatively, in the third quarter of fiscal 2018, restructuring, integration and other expenses were \$25.1 million. The after tax impact of restructuring, integration, and other expenses was \$19.4 million and \$0.16 per share on a diluted basis.

In the first nine months of fiscal 2018, restructuring, integration and other expenses was \$108.3 million. The after tax impact of restructuring, integration and other expenses for the first nine months of fiscal 2018 was \$76.7 million and \$0.63 per share on a diluted basis.

See Note 14 “Restructuring expenses” to the Company’s consolidated financial statements included in this Quarterly Report on Form 10-Q.

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Operating Income (Loss)

Operating income for the third quarter of fiscal 2019 was \$153.1 million, an increase of \$211.6 million, or 361.7%, from the third quarter of fiscal 2018 operating loss of \$58.5 million. The year over year increase in operating income was primarily driven by the reduction in selling, general and administrative expenses and no goodwill impairment expense as compared to the third quarter of fiscal 2018, partially offset by the decline in sales and gross profit margin. Adjusted operating income for the third quarter of fiscal 2019 was \$178.1 million, an increase of \$7.3 million, or 4.3%, from the third quarter of fiscal 2018. The year over year increase in adjusted operating income was primarily driven by the reduction in selling, general and administrative expenses as compared to the prior year third quarter, partially offset by the decline in sales and gross profit margin.

EC operating income margin decreased 4 basis points year over year to 3.5% and Farnell operating income margin increased 164 basis points year over year to 12.4%.

Operating income for the first nine months of fiscal 2019 was \$396.0 million, or 2.7% of consolidated sales, as compared with operating income of \$87.7 million, or 0.6% of consolidated sales in the first nine months of 2018. Adjusted operating income for the first nine months of fiscal 2019 was \$539.5 million, or 3.6% of consolidated sales, as compared with adjusted operating income of \$447.6 million, or 3.2% of consolidated sales in the first nine months of 2018.

Interest and Other Financing Expenses, Net and Other Income, Net

Interest and other financing expenses in the third quarter of fiscal 2019 was \$36.3 million, an increase of \$12.8 million or 54.7%, as compared with interest and other financing expenses of \$23.4 million in the third quarter of fiscal 2018. Interest and other financing expenses in the first nine months of fiscal 2019 was \$100.1 million, an increase of \$31.8 million or 46.6%, as compared with interest and other financing expenses of \$68.3 million in the first nine months of fiscal 2018. The increase in interest and other financing expenses in the third quarter and first nine months of fiscal 2019 compared to the third quarter and first nine months of fiscal 2018 was primarily related to increased expenses in foreign regions to finance working capital needs including increases in average debt outstanding and from lower interest income from investments in cash equivalents between the fiscal years.

During the third quarter of fiscal 2019, the Company had \$8.7 million of other income as compared with \$9.9 million of other income in the third quarter of fiscal 2018. During the first nine months of fiscal 2019, the Company had \$9.4 million of other income as compared with \$32.1 million of other income in the first nine months of fiscal 2018. In the third quarter and first nine months of fiscal 2019, the Company had other income related to the Company's pension plans, partially offset by foreign currency losses.

## Income Tax Expense

The Company's effective tax rate on its income from continuing operations before taxes was 24.4% in the third quarter of fiscal 2019. During the third quarter of fiscal 2019, the Company's effective tax rate was unfavorably impacted primarily by (i) an increase due to the impact from recently issued U.S. income tax regulations, partially offset by (ii) decreases in unrecognized tax benefits due to the expiration of the statute of limitations in various jurisdictions.

During the third quarter of fiscal 2018, the Company's effective tax rate on its loss from continuing operations before taxes of 338.0% was unfavorably impacted primarily by (i) the one-time mandatory deemed repatriation tax liability expense ("the transition tax") estimate recorded under the requirements of U.S. federal government enacted tax legislation (the "Act") and (ii) the goodwill impairment discussed in Note 4, which was not tax deductible, partially offset primarily by (iii) the mix of income in lower tax jurisdictions and (iv) the release of reserves due to the expiration of the statute of limitations in various jurisdictions.

For the first nine months of fiscal 2019, the Company's effective tax rate on its income from continuing operations before taxes was 29.5%. The effective tax rate for the first nine months of fiscal 2019 was unfavorably impacted primarily by (i) an adjustment to the transition tax recorded under the requirements of the Act, (ii) net increases in unrecognized tax benefits, and (iii) an increase due to the impact from recently issued U.S. income tax regulations, partially offset by (iv)

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an adjustment to the deferred tax impacts of the Act, (v) the mix of income in lower tax jurisdictions, and (vi) the release of valuation allowances against deferred tax assets that were deemed to be realizable.

During the first nine months of fiscal 2018, the Company's effective tax rate on its income from continuing operations before taxes of 489.2% was unfavorably impacted primarily by (i) the transition tax expense recorded under the requirements of the Act, (ii) the goodwill impairment, which was not tax deductible, and (iii) the tax expense created from remeasuring net deferred tax assets as a result of applying the requirements of the Act, partially offset primarily by (iv) the mix of income in lower tax jurisdictions and (v) the release of reserves due to the expiration of the statute of limitations in various jurisdictions.

See Note 8 "Income taxes" to the Company's consolidated financial statements included in this Quarterly Report on Form 10-Q.

Loss from Discontinued Operations

Loss from discontinued operations was \$6.9 million and \$7.1 million in the third quarter and first nine months of fiscal 2019 primarily related to additional income tax expenses associated with the TS business.

Loss from discontinued operations was \$4.5 million and \$14.4 million in the third quarter and the first nine months of fiscal 2018, respectively, primarily as a result of settlement losses associated with the Company's pension plan due to former TS business employees requesting and receiving distributions from the Company's pension plan during fiscal 2018.

Net Income (Loss)

As a result of the factors described in the preceding sections of this MD&A, the Company's net income for the third quarter of fiscal 2019 was \$88.0 million, or \$0.81 per share on a diluted basis, as compared with \$320.1 million of net loss, or \$2.68 per share on a diluted basis, in the third quarter of fiscal 2018.

As a result of the factors described in the preceding sections of this MD&A, the Company's net income for the first nine months of fiscal 2019 was \$208.2 million, or \$1.85 per share on a diluted basis, as compared with \$215.0 million of net loss, or \$1.78 per share on a diluted basis, in the first nine months of fiscal 2018.

## LIQUIDITY AND CAPITAL RESOURCES

### Cash Flow

#### Cash Flow from Operating Activities

During the first nine months of fiscal 2019, the Company generated \$256.4 million of cash from its operating activities from continuing operations compared to \$17.9 million in the first nine months of fiscal 2018. These operating cash flows were comprised of: (i) cash flow generated from net income from continuing operations, adjusted for the impact of non-cash and other items, which includes depreciation and amortization expenses, impairment expenses, deferred income taxes, stock-based compensation expense and other non-cash items (including provisions for doubtful accounts and net periodic pension costs) and (ii) cash flows used for, or generated from, working capital and other, excluding cash and cash equivalents. Cash used for working capital and other was \$206.9 million during the first nine months of fiscal 2019, including increases in inventories of \$125.4 million and decreases in accounts payable of \$399.5 million and accrued expenses and other of \$118.3 million, partially offset by a decrease in accounts receivable of \$436.4 million. The Company utilized cash to invest in inventory primarily to support sales growth and for certain investments in additional inventories at Farnell. Comparatively, cash used for working capital and other was \$121.5 million during the first nine months of fiscal 2018, including increases in inventories of \$337.9 million and accounts receivable of \$98.1 million. The increase in cash used for inventories and accounts receivable, was partially offset by increases in accounts payable of \$180.7 million and accrued expenses and other of \$133.8 million.

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The Company also used \$56.3 million of cash from discontinued operations operating activities related to income taxes paid on the gain from the sale of the TS business during the first nine months of fiscal 2019.

### Cash Flow from Financing Activities

During the first nine months of fiscal 2019, the Company received net proceeds of \$342.0 million under the accounts receivable securitization program and \$85.0 million from borrowings of various bank credit facilities and repaid \$11.4 million under the Credit Facility. During the first nine months of fiscal 2019, the Company paid dividends on common stock of \$66.2 million and repurchased \$447.9 million of common stock. Additionally, included in other, net is approximately \$18.7 million of cash received from the exercises of stock options.

During the first nine months of fiscal 2018, the Company made net repayments of \$47.0 million under the accounts receivable securitization program. Additionally, the Company repaid \$44.3 million from borrowings of various bank credit facilities and \$100.0 million under the Credit Facility. During the first nine months of fiscal 2018, the Company paid dividends on common stock of \$66.2 million and repurchased \$209.5 million of common stock.

### Cash Flow from Investing Activities

During the first nine months of fiscal 2019, the Company used \$101.4 million for capital expenditures primarily related to warehouse and facilities, computer hardware and software purchases and information technology system development costs compared to \$112.2 million for capital expenditures in the first nine months of fiscal 2018. During the first nine months of fiscal 2019, the Company used \$66.5 million of cash for acquisitions, which is net of the cash acquired compared to \$18.6 million of cash for acquisitions, which is net of cash acquired in the first nine months of fiscal 2018. Additionally, included in other, net is \$41.0 million of cash received from the sale of real estate in EMEA during the first nine months of fiscal 2019.

During the first nine months of fiscal 2019, the Company received \$123.5 million of cash from investing activities – discontinued operations from the sale of the TS business. During the first nine months of fiscal 2018, the Company generated \$153.9 million of cash from investing activities – discontinued operations, substantially all driven by the sale of marketable securities obtained through the sale of the TS business.

### Contractual Obligations

For a detailed description of the Company's long-term debt and lease commitments for the next five years and thereafter, see Long-Term Contractual Obligations appearing in Item 7 of the Company's Annual Report on Form 10-K for the fiscal year ended June 30, 2018. With the exception of the Company's debt transactions discussed herein, there are no material changes to this information outside of normal borrowings and repayments of long-term debt and operating lease payments. The Company does not currently have any material non-cancellable commitments for capital expenditures or inventory purchases.

#### Financing Transactions

See Note 5, "Debt" to the Company's consolidated financial statements included in this Quarterly Report on Form 10-Q for additional information on financing transactions including the Credit Facility, the Securitization Program, and other outstanding debt as of March 30, 2019. The Company was in compliance with all covenants under the Credit Facility and the Securitization Program as of March 30, 2019 and June 30, 2018.

The Company has various lines of credit, financing arrangements and other forms of bank debt in the U.S. and various foreign locations to fund the short-term working capital, foreign exchange, overdraft and letter of credit needs of its wholly owned subsidiaries. Outstanding borrowings under such forms of debt at the end of third quarter of fiscal 2019 was \$0.8 million.

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As an alternative form of financing outside of the United States, the Company sells certain of its trade accounts receivable on a non-recourse basis to third-party financial institutions pursuant to factoring agreements. The Company accounts for these transactions as sales of receivables and presents cash proceeds as cash provided by operating activities in the consolidated statements of cash flows. Factoring fees for the sales of receivables are recorded within “Interest and other financing expenses, net” and were not material.

## Liquidity

The Company held cash and cash equivalents of \$725.3 million as of March 30, 2019, of which \$660.7 million was held outside the United States. As of June 30, 2018, the Company held cash and cash equivalents of \$621.1 million, of which \$545.3 million was held outside of the United States.

As of the end of the third quarter of fiscal 2019, the Company had a combined total borrowing capacity of \$1.75 billion under the Credit Facility and the Securitization Program. There were \$85.6 million in borrowings outstanding and \$3.0 million in letters of credit issued under the Credit Facility and \$447.0 million in borrowings outstanding under the Securitization Program, resulting in approximately \$1.21 billion of total availability as of March 30, 2019. Availability under the Securitization Program is subject to the Company having sufficient eligible trade accounts receivable to support desired borrowings. The Company currently expects to utilize availability under credit facilities to support working capital and other general corporate purposes to the extent such incremental borrowings do not impact the Company’s investment grade credit rating. During the third quarter and first nine months of fiscal 2019, the Company had an average daily balance outstanding of approximately \$29.8 million and \$71.2 million, respectively, under the Credit Facility and approximately \$456.0 million and \$259.0 million, respectively, under the Securitization Program. During the third quarter and first nine months of fiscal 2018, the Company had an average daily balance outstanding of approximately \$0.6 million and \$3.0 million, respectively, under the Credit Facility and approximately \$298.0 million and \$230.0 million, respectively, under the Securitization Program.

During periods of weakening demand in the electronic components industry, the Company typically generates cash from operating activities. Conversely, the Company is more likely to use operating cash flows for working capital requirements during periods of higher growth. The Company generated \$492.0 million in cash flows from operating activities over the trailing four fiscal quarters ended March 30, 2019 from continuing operations.

Liquidity is subject to many factors, such as normal business operations as well as general economic, financial, competitive, legislative, and regulatory factors that are beyond the Company’s control. To the extent the cash balances held in foreign locations cannot be remitted back to the U.S. in a tax efficient manner, those cash balances are generally used for ongoing working capital, capital expenditure needs and to support acquisitions, and are currently expected to be permanently reinvested outside the U.S. The Company is still evaluating the impact of repatriating any additional foreign cash as a result of the Act. In addition, local government regulations may restrict the Company’s ability to move funds among various locations under certain circumstances. Management does not believe such restrictions would limit the Company’s ability to pursue its intended business strategy. Management believes that

Avnet's available borrowing capacity including capacity for the non-recourse sale of accounts receivable and the Company's expected ability to generate operating cash flows in the future will be sufficient to meet its future liquidity needs. The Company also may issue debt or equity securities in the future and management believes the Company will have adequate access to the capital markets, if needed.

Historically the Company has made, and expects to continue to make, strategic investments through acquisition activity to the extent the investments strengthen Avnet's competitive position, further its business strategies and meet management's return on capital thresholds. The Company also expects to make capital expenditures, including expenditures for warehouse facilities and information technology related tools and systems. Additionally, as the Company integrates Farnell, the Company expects to use cash for restructuring, integration and other expenses.

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In addition to continuing to make investments in acquisitions, as of March 30, 2019, the Company may repurchase up to an aggregate of \$322.9 million of shares of the Company's common stock through a \$2.45 billion share repurchase program approved by the Board of Directors. The Company may repurchase stock from time to time at the discretion of management, subject to strategic considerations, market conditions and other factors. The Company may terminate or limit the share repurchase program at any time without prior notice. The timing and actual number of shares repurchased will depend on a variety of factors such as share price, corporate and regulatory requirements, and prevailing market conditions. Additionally, the Company currently expects to pay quarterly cash dividends on shares of its common stock, subject to approval of the Board of Directors. During the third quarter of fiscal 2019, the Board of Directors approved a dividend of \$0.20 per share, which resulted in \$21.5 million of dividend payments during the quarter.

Recently Issued Accounting Pronouncements

See Note 1, "Basis of presentation and new accounting pronouncements" to the Company's consolidated financial statements included in this Quarterly Report on Form 10-Q for a description of recently issued accounting pronouncements.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

The Company seeks to reduce earnings and cash flow volatility associated with changes in foreign currency exchange rates by entering into financial arrangements that are intended to provide an economic hedge against all or a portion of the risks associated with such volatility. The Company continues to have exposure to such risks to the extent they are not economically hedged.

See Item 7A, Quantitative and Qualitative Disclosures About Market Risk, in the Company's Annual Report on Form 10-K for the fiscal year ended June 30, 2018, for further discussion of market risks associated with foreign currency exchange rates and interest rates. Avnet's exposure to such risks has not changed materially since June 30, 2018, as the Company continues to economically hedge the majority of its foreign currency exchange exposures. Thus, any increase or decrease in fair value of the Company's forward foreign currency exchange contracts is generally offset by an opposite effect on the related hedged position. For interest rate risk, the Company continues to maintain a combination of fixed and variable rate debt to mitigate the exposure to fluctuation in market interest rates.

See Liquidity and Capital Resources — Financing Transactions appearing in Item 2 of this Quarterly Report on Form 10-Q for further discussion of the Company's financing transactions and capital structure. As of March 30, 2019, 72% of the Company's debt bears interest at a fixed rate and 28% of the Company's debt bears interest at variable rates. Therefore, a hypothetical 1.0% (100 basis points) increase in interest rates would result in a \$1.5 million decrease in income from continuing operations before income taxes in the Company's consolidated statement of operations for the

third quarter of fiscal 2019.

Item 4. Controls and Procedures

The Company's management, including its Chief Executive Officer and Chief Financial Officer, have evaluated the effectiveness of the Company's disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act")) as of the end of the reporting period covered by this Quarterly Report on Form 10-Q. Based on such evaluation, the Chief Executive Officer and Chief Financial Officer have concluded that, as of the end of the period covered by this Quarterly Report on Form 10-Q, the Company's disclosure controls and procedures are effective such that material information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified by the Securities and Exchange Commission's rules and forms and is accumulated and communicated to management, including the Company's principal executive officer and principal financial officer, as appropriate to allow timely decisions regarding required disclosure.

During the third quarter of fiscal 2019, there were no changes to the Company's internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) of the Exchange Act) that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

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PART II

OTHER INFORMATION

Item 1. Legal Proceedings

As a result primarily of certain former manufacturing operations, the Company has incurred and may have future liability under various federal, state and local environmental laws and regulations, including those governing pollution and exposure to, and the handling, storage and disposal of, hazardous substances. For example, under the Comprehensive Environmental Response, Compensation and Liability Act of 1980, as amended, and similar state laws, the Company is and may be liable for the costs of cleaning up environmental contamination on or from certain of its current or former properties, and at off-site locations where the Company disposed of wastes in the past. Such laws may impose joint and several liability. Typically, however, the costs for clean up at such sites are allocated among potentially responsible parties based upon each party's relative contribution to the contamination, and other factors.

Pursuant to SEC regulations, including but not limited to Item 103 of Regulation S-K, the Company regularly assesses the status of and developments in pending environmental and other compliance related legal proceedings to determine whether any such proceedings should be identified specifically in this discussion of legal proceedings, and has concluded that no particular pending legal proceeding requires public disclosure. Based on the information known to date, management believes that the Company has appropriately accrued in its consolidated financial statements for its share of the estimable costs of environmental and other compliance related matters.

The Company is also currently subject to various pending and potential legal matters and investigations relating to compliance with governmental laws and regulations, including import/export and environmental matters. The Company currently believes that the resolution of such matters will not have a material adverse effect on the Company's financial position or liquidity, but could possibly be material to its results of operations in any one reporting period.

Item 1A. Risk Factors

This Quarterly Report contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended ("Securities Act"), and Section 21E of the Exchange Act with respect to the financial condition, results of operations and business of the Company. You can find many of these statements by looking for words like "believes," "plans," "expects," "anticipates," "should," "will," "may," "estimates" or similar expressions in this Quarterly Report.

documents incorporated by reference in this Quarterly Report. These forward-looking statements are subject to numerous assumptions, risks and uncertainties. You should understand that the following important factors, in addition to those discussed elsewhere in this Quarterly Report and in the Company's Annual Report on Form 10-K for the fiscal year ended June 30, 2018, could affect the Company's future results of operations, and could cause those results or other outcomes to differ materially from those expressed or implied in the forward-looking statements:

- competitive pressures among distributors of electronic components;
- an industry down-cycle in semiconductors;
- relationships with key suppliers and allocations of products by suppliers;
- risks relating to the Company's international sales and operations, including risks relating to the ability to repatriate cash, foreign currency fluctuations, duties and taxes, and compliance with international and U.S. laws;
- risks relating to acquisitions, divestitures and investments;
- adverse effects on the Company's supply chain, shipping costs, third-party service providers, customers and suppliers, including as a result of issues caused by natural and weather-related disasters;

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- risks related to cyber-attacks and the Company's information systems, including related to current or future implementations;
- general economic and business conditions (domestic, foreign and global) affecting the Company's operations and financial performance and, indirectly, the Company's credit ratings, debt covenant compliance, and liquidity and access to financing;
- geopolitical events, including the uncertainty caused by the United Kingdom's planned exit from the European Union commonly referred to as "Brexit." While the specific terms and impact of Brexit are not yet known, Brexit may adversely impact the United Kingdom and/or the European Union and therefore may adversely impact the Company's operations and financial condition. The Company is monitoring the Brexit negotiations and developing contingency plans, including changes to its logistics operations and shipment routes and preparing for changes in trade facilitation regulations; and
- legislative or regulatory changes affecting the Company's businesses.

Any forward-looking statement speaks only as of the date on which that statement is made. Except as required by law, the Company assumes no obligation to update any forward-looking statement to reflect events or circumstances that occur after the date on which the statement is made.

The discussion of the Company's business and operations should be read together with the risk factors contained in Item 1A of its Annual Report on Form 10-K for the fiscal year ended June 30, 2018, which describe various risks and uncertainties to which the Company is or may become subject. These risks and uncertainties have the potential to affect the Company's business, financial condition, results of operations, cash flows, strategies or prospects in a material and adverse manner. As of March 30, 2019, there have been no material changes to the risk factors set forth in the Company's Annual Report on Form 10-K for the fiscal year ended June 30, 2018.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

The Company's Board of Directors has approved the repurchase of up to \$2.45 billion of the Company's common stock under the Company's share repurchase program. The following table includes the Company's monthly purchases of the Company's common stock during the third quarter of fiscal 2019, under the share repurchase program, which is part of a publicly announced plan.

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| Period                   | Total Number of Shares Purchased | Average Price Paid per Share | Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs | Approximate Dollar Value of Shares That May Yet Be Purchased under the Plans or Programs |
|--------------------------|----------------------------------|------------------------------|--|--|
| December 31 – January 25 | 1,266,377                        | \$ 39.50                     | 1,266,377  | \$ 390,116,000   |
| January 28 – February 22 | 277,154                          | \$ 44.19                     | 277,154  | \$ 377,869,000   |
| February 25 – March 29   | 1,272,749                        | \$ 43.19                     | 1,272,749  | \$ 322,905,000   |

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Item 6.Exhibits

| Exhibit<br>Number | Exhibit  |
|-------------------|--|
| 31.1*             | <u>Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</u> |
| 31.2*             | <u>Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</u> |
| 32.1**            | <u>Certification of Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.</u> |
| 32.2**            | <u>Certification of Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.</u> |
| 101.INS*          | XBRL Instance Document.  |
| 101.SCH*          | XBRL Taxonomy Extension Schema Document.   |
| 101.DEF*          | XBRL Taxonomy Extension Definition Linkbase Document.  |
| 101.CAL*          | XBRL Taxonomy Extension Calculation Linkbase Document.   |
| 101.LAB*          | XBRL Taxonomy Extension Label Linkbase Document.   |
| 101.PRE*          | XBRL Taxonomy Extension Presentation Linkbase Document.  |

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\* Filed herewith.

\*\* Furnished herewith. The information in these exhibits shall not be deemed to be “filed” for purposes of Section 18 of the Exchange Act, or otherwise subject to liability under that section, and shall not be incorporated by reference into any filing under the Securities Act or the Exchange Act, except to the extent that the registrant specifically incorporates it by reference.

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SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: April 26, 2019

AVNET, INC.

By: /s/ THOMAS LIGUORI  
Thomas Liguori  
Chief Financial Officer