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### HARDIS STEPHEN R

Form 4

February 19, 2003

## FORM 4

\_ Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b).

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## **OMB APPROVAL**

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#### STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934, Section 17(a) of the Public Utility Holding Company Act of 1935 or Section 30(h) of the Investment Company Act of 1940

			2. Issuer Name <b>and</b> Ticker or Trading Symbol <b>MARSH &amp; McLENNAN COMPANIES, INC.</b>							6. Relationship of Reporting Person(s) to Issuer (Check all applicable)		
				rting	ntification l g Person, voluntary)	Numbe	Mo	Statement for nth/Day/Year <b>14-2003</b>	10			
(Street) CLEVELAND, OHIO 44114			-				Dat	Date of Original ((Month/Day/Year) X		Individual or Joint/Group Filing Check Applicable Line) Form filed by One Reporting erson Form filed by More than One deporting Person		
(City) (State) (Zip)				able	I Non-I	<b>Derivat</b>	ive Sec	rities Acquired, Disposed of, or Beneficially Owned				
1. Title of Security (Instr. 3)	2. Trans- action Date	2A. Deemed Execution Date,	3. Trans- action Code (A) or Disposed of (D (Instr. 8) (Instr. 3, 4 & 5)			5. Amount of Securities Beneficially	Securities ship Form: Indire		7. Nature of Indirect Beneficial			
	(Month/ Day/ Year)	if any (Month/Day/ Year)	Code	V	Amount	(A) or (D)	Price	Owned Following Reported Transactions(s) (Instr. 3 & 4)		or Indirect (I) (Instr. 4)	Ownership (Instr. 4)	

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

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#### **FORM 4 (continued)** Table II - Derivative Securities Acquired, Disposed of, or Beneficially **Owned**

(e.g., puts, calls, warrants, options, convertible securities)

(e.g., pars, earls, warrants, operans, convertible securives)												
1. Title of	2. Conver-	3. Trans-	3A.	4.	5. Number of	6. Date Exercisable	7. Title and Amount	8. Price of	9. Number of	10.		
Derivative	sion or	action Date	Deemed	Trans-	Derivative	and Expiration	of Underlying	Derivative	Derivative	Owner-		
Security	Exercise		Execution	action	Securities	Date	Securities	Security	Securities	ship		
	Price of	(Month/	Date,	Code	Acquired (A)	(Month/Day/	(Instr. 3 & 4)	(Instr. 5)	Beneficially	Form		
(Instr. 3)	Derivative	Day/	if any		or Disposed	Year)			Owned	of Deriv-		
	Security	Year)	(Month/	(Instr.	of (D)				Following	ative		
			Day/	8)					Reported	Security:		
			Year)		(Instr. 3, 4 &				Transaction(s)	Direct		
					5)				(Instr. 4)	(D)		
				Code V	(A) (D)		Title			or		
	I	1	]		I ' ' I' '	1 1	I I	I		I		

<sup>\*</sup> If the form is filed by more than one reporting person, see Instruction 4(b)(v).

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						Exer-cisable	Expira- tion Date		Amount or Number of Shares			Indirect (I) (Instr. 4)
DIRECTORS COMP PLAN RS UNITS	1 for 1	02-15-2003	A	V	399.75 <u>(1)</u>			COMMON		40.65		D
DIRECTORS COMP PLAN RS UNITS	1 for 1	02-14-2003	A	V	88.60(2)			COMMON		40.65	13,351.83 <sup>(3)</sup>	D

Explanation of Responses:

- (1) ACQUIRED UPON ISSUANCE OF SHARES FOR DIRECTORS FEES PURSUANT TO THE MARSH & McLENNAN DIRECTORS STOCK COMPENSATION PLAN.
- (2) ACQUIRED WITH DIVIDEND PROCEEDS CREDITED TO REPORTING PERSON'S ACCOUNT UNDER THE MARSH & McLENNAN DIRECTORS STOCK COMPENSATION PLAN.
- (3) THIS INFORMATION WAS PREVIOUSLY REPORTED ON TABLE I, NOW REPORTED ON TABLE II TO BETTER REFLECT THE DERIVATIVE NATURE OF THE SECURITIES.

By: /s/ WILLIAM J. WHITE O2-19-2003
Attorney-in-fact Date

\*\*Signature of Reporting Person

Note: File three copies of this Form, one of which must be manually signed.

If space is insufficient, See Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.

POWER OF ATTORNEY

FOR EXECUTING FORMS 3, 4 AND 5

Know all by these presents, that the undersigned hereby constitutes and appoints each of William L. Rosoff, Gregory Van Gundy and William J. White, signing singly, his true and lawful attorney-in-fact to:

- (1) execute for and on behalf of the undersigned Forms 3, 4 and 5 in accordance with Section 16(a) of the Securities Exchange Act of 1934 and the rules thereunder;
- (2) do and perform any and all acts for and on behalf of the undersigned which may be necessary or desirable to complete the execution of any such Form 3, 4 or 5 and the timely filing of such form with the United States Securities and Exchange Commission and any other authority; and
- (3) take any other action of any type whatsoever in connection with the foregoing which, in the opinion of such attorney-in-fact, may be of benefit to, in the best interest of, or legally required by, the undersigned, it being understood that the documents executed by such attorney-in-fact on behalf of the undersigned pursuant to this Power of Attorney shall be in such form and

<sup>\*\*</sup>Intentional misstatements or omissions of facts constitute Federal Criminal Violations. See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

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shall contain such terms and conditions as such attorney-in-fact may approve in his discretion.

The undersigned hereby grants to each such attorney-in-fact full power and authority to do and perform each and every act and thing whatsoever requisite, necessary and proper to be done in the exercise of any of the rights and powers herein granted, as fully to all intents and purposes as the undersigned might or could do if personally present, with full power of substitution or revocation, hereby ratifying and confirming all that such attorney-in-fact, or his substitute or substitutes, shall lawfully do or cause to be done by virtue of this Power of Attorney and the rights and powers herein granted. The undersigned acknowledges that the foregoing attorneys-in-fact, in serving in such capacity at the request of the undersigned, are not assuming any of the undersigned's responsibilities to comply with Section 16 of the Securities Exchange Act of 1934. This authorization shall remain in effect unless and until it is revoked in writing by the undersigned.

IN WITNESS WHEREOF, the undersigned has caused this Power of Attorney to be executed as of this 15th day of March, 2001.

/s/ Stephen R. Hardis

Stephen R. Hardis