

ULTRALIFE CORP  
Form 10-Q  
August 03, 2017

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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

**Washington, D.C. 20549**

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**FORM 10-Q**

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**(Mark One)**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE  
ACT OF 1934**

**For the Quarter Ended July 2, 2017**

**OR**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE  
ACT OF 1934**

**For the transition period from                      to**

**Commission File Number 0-27460**

**ULTRALIFE CORPORATION**

(Exact name of registrant as specified in its charter)

**Delaware**

(State or other jurisdiction of incorporation)

**16-1387013**

(I.R.S. Employer Identification No.)

**2000 Technology Parkway**

**Newark, New York**

(Address of principal executive offices)

**14513**

(Zip Code)

Registrant's telephone number, including area code: **(315) 332-7100**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data file required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Non-accelerated filer  (Do not check if a smaller reporting company)

Accelerated filer

Smaller reporting company

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. [ ]

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Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  
 No

The number of shares outstanding of the registrant's common stock was 15,553,890, net of 4,015,752 treasury shares, as of July 28, 2017.

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**ULTRALIFE CORPORATION AND SUBSIDIARIES**

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**PART I. FINANCIAL INFORMATION****ITEM 1. CONSOLIDATED FINANCIAL STATEMENTS****ULTRALIFE  
CORPORATION  
AND  
SUBSIDIARIES  
CONSOLIDATED  
BALANCE  
SHEETS****(Dollars in  
Thousands)****(unaudited)**

	<b>July 2, 2017</b>	<b>December 31, 2016</b>
<b>ASSETS</b>		
Current assets:		
Cash	\$14,933	\$10,629
Restricted cash	83	77
Trade accounts receivable, net of allowance for doubtful accounts of \$273 and \$277, respectively	13,543	13,179
Inventories, net	24,490	23,456
Prepaid expenses and other current assets	1,754	2,079
Total current assets	54,803	49,420
Property, equipment and improvements, net	7,833	7,999
Goodwill	20,223	19,965
Intangible assets, net	7,169	7,194
Security deposits and other non-current assets	143	72
Deferred income taxes	94	94
Total assets	\$90,265	\$84,744
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>		
Current liabilities:		
Accounts payable	\$7,647	\$7,292
Accrued compensation and related benefits	1,875	1,258
Accrued expenses and other current liabilities	1,966	2,606
Income taxes payable	386	172
Total current liabilities	11,874	11,328

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Deferred income taxes	5,615	5,538
Other non-current liabilities	27	18
Total liabilities	17,516	16,884
Commitments and contingencies (Note 11)		
Shareholders' equity:		
Preferred stock – par value \$.10 per share; authorized 1,000,000 shares; none issued	-	-
Common stock – par value \$.10 per share; authorized 40,000,000 shares; issued – 19,567,642 shares at July 2, 2017 and 19,324,723 shares at December 31, 2016; outstanding – 15,551,890 shares at July 2, 2017 and 15,308,971 at December 31, 2016	1,957	1,932
Capital in excess of par value	179,519	178,163
Accumulated deficit	(87,793 )	(90,542 )
Accumulated other comprehensive loss	(2,327 )	(3,080 )
Treasury stock - at cost; 4,015,752 shares	(18,443 )	(18,443 )
Total Ultralife Corporation equity	72,913	68,030
Non-controlling interest	(164 )	(170 )
Total shareholders' equity	72,749	67,860
Total liabilities and shareholders' equity	\$90,265	\$ 84,744

The accompanying notes are an integral part of these consolidated financial statements.

**ULTRALIFE  
CORPORATION  
AND  
SUBSIDIARIES  
CONSOLIDATED  
STATEMENTS OF  
INCOME AND  
COMPREHENSIVE  
INCOME  
(In Thousands except  
per share amounts)**

**(unaudited)**

	<b>Three month periods ended</b>		<b>Six month periods ended</b>	
	<b>July 2, 2017</b>	<b>June 26, 2016</b>	<b>July 2, 2017</b>	<b>June 26, 2016</b>
<b>Revenues</b>	\$ 19,939	\$ 20,371	\$ 41,974	\$ 41,204
<b>Cost of products sold</b>	13,718	14,471	28,863	28,899
<b>Gross profit</b>	6,221	5,900	13,111	12,305
<b>Operating expenses:</b>				
Research and development	1,185	1,425	2,323	3,081
Selling, general and administrative	3,714	3,976	7,625	8,243
Total operating expenses	4,899	5,401	9,948	11,324
<b>Operating income</b>	1,322	499	3,163	981
<b>Other (expense) income:</b>				
Interest and financing expense	(41 )	(62 )	(109 )	(163 )
Miscellaneous	(8 )	38	(33 )	26
<b>Income before income taxes</b>	1,273	475	3,021	844
Income tax provision	179	33	266	121
<b>Net income</b>	1,094	442	2,755	723
Net loss (income) attributable to non-controlling interest	-	4	(6 )	22
<b>Net income attributable to Ultralife Corporation</b>	1,094	446	2,749	745
<b>Other comprehensive income (loss):</b>				
Foreign currency translation adjustments	494	(422 )	753	(701 )
<b>Comprehensive income attributable to Ultralife Corporation</b>	\$ 1,588	\$ 24	\$ 3,502	\$ 44



<b>Net income per share attributable to Ultralife common shareholders – basic</b>	\$ .07	\$ .03	\$ .18	\$ .05
<b>Net income per share attributable to Ultralife common shareholders – diluted</b>	\$ .07	\$ .03	\$ .17	\$ .05
<b>Weighted average shares outstanding – basic</b>	15,510	15,258	15,461	15,290
Potential common shares	340	161	291	255
<b>Weighted average shares outstanding - diluted</b>	15,850	15,419	15,752	15,545

The accompanying notes are an integral part of these consolidated financial statements.

**ULTRALIFE  
CORPORATION  
AND  
SUBSIDIARIES  
CONSOLIDATED  
STATEMENTS  
OF CASH  
FLOWS**

(In Thousands)

(unaudited)

	<b>Six month periods ended</b>	
	<b>July 2, 2017</b>	<b>June 26, 2016</b>
<b>OPERATING ACTIVITIES:</b>		
Net income	\$2,755	\$723
Adjustments to reconcile net income to net cash provided by (used in) operating activities:		
Depreciation	1,010	1,165
Amortization of intangible assets	209	274
Amortization of financing fees	33	37
Stock-based compensation	396	350
Deferred income tax benefit	79	95
Changes in operating assets and liabilities:		
Accounts receivable	(274 )	(1,053 )
Inventories	(904 )	(762 )
Prepaid expenses and other assets	246	462
Accounts payable and other liabilities	478	(2,093 )
Net cash provided by (used in) operating activities	4,028	(802 )
<b>INVESTING ACTIVITIES:</b>		
Acquisition of Accutronics, net of cash acquired	-	(9,857 )
Cash paid for property, equipment and improvements	(836 )	(888 )
Net cash used in investing activities	(836 )	(10,745 )
<b>FINANCING ACTIVITIES:</b>		
Cash paid to repurchase treasury stock	-	(607 )
Proceeds from debt borrowing	-	3,030
Payments of debt borrowings	-	(2,198 )
Proceeds from stock option exercise	989	75
Net cash provided by financing activities	989	300
Effect of exchange rate changes on cash	123	(26 )
<b>INCREASE (DECREASE) IN CASH</b>	<b>4,304</b>	<b>(11,273)</b>

Cash, Beginning of period	10,629	14,393
Cash, End of period	\$14,933	\$3,120

The accompanying notes are an integral part of these consolidated financial statements.

## **ULTRALIFE CORPORATION**

### **NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

(Dollar amounts in thousands – except share and per share amounts)

(unaudited)

#### ***1. BASIS OF PRESENTATION***

The accompanying unaudited Consolidated Financial Statements of Ultralife Corporation (the “Company”) and its subsidiaries have been prepared in accordance with generally accepted accounting principles in the United States of America (“GAAP”) for interim financial information and with the instructions to Rule 8-03 of Regulation S-X. Accordingly, they do not include all of the information and footnotes for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals and adjustments) considered necessary for a fair presentation of the Consolidated Financial Statements have been included. Results for interim periods should not be considered indicative of results to be expected for a full year. Reference should be made to the Consolidated Financial Statements and related notes thereto contained in our Form 10-K for the year ended December 31, 2016.

The December 31, 2016 consolidated balance sheet data referenced herein was derived from audited financial statements, but does not include all disclosures required by GAAP.

Our monthly closing schedule is a 4/4/5 weekly-based cycle for each fiscal quarter, as opposed to a calendar month-based cycle for each fiscal quarter. While the actual dates for the quarter-ends will change slightly each year, we believe that there are not any material differences when making quarterly comparisons.

#### ***2.ACQUISITION***

On January 13, 2016, Ultralife UK Limited (the “Merger Subsidiary”), a U.K. corporation and a wholly-owned subsidiary of Ultralife Corporation (the “Company”), completed the acquisition of all of the outstanding ordinary shares of Accutronics Limited (“Accutronics”), a U.K. corporation based in Newcastle-under-Lyme, U.K., from Intrinsic Equity Limited, Catapult Growth Fund Limited Partnership, MJF Pension Trustees Limited, Robert Andrew Phillips and Michael Allen (collectively, the “Sellers”). There are no material relationships between the Company or Merger Subsidiary and any of the Sellers, other than pertaining to this acquisition. Accutronics is a leading independent

designer and manufacturer of smart batteries and charger systems for high-performance, feature-laden portable and handheld electronic devices and is classified in the Battery & Energy Products segment. The acquisition of Accutronics advances our strategy of commercial revenue diversification and expands our geographic reach within European OEM's. With industry experts predicting mid-to-high single digit growth through 2020 in the global medical batteries market, this strategic investment positions Ultralife well for further penetration of and growing revenue streams from an attractive commercial market.

The acquisition was completed pursuant to the terms of the Share Purchase Agreement dated January 13, 2016 by and among the Merger Subsidiary and the Sellers. The Merger Subsidiary paid at the time of closing an aggregate purchase price of £7,575 (\$10,976) in cash, and in exchange the Merger Subsidiary received all of the outstanding shares of Accutronics ordinary stock. Monies to fund the purchase price were advanced to the Merger Subsidiary from the Company's general corporate funds.

The purchase price was subject to adjustment based on the difference between actual and estimated amounts of working capital of Accutronics as well as the amount of net cash of Accutronics. The adjustment resulted in a final payment to the Sellers in the amount of £133 on February 24, 2016, bringing the total aggregate purchase price to £7,708 (\$11,161).

The purchase price allocation was determined in accordance with the accounting treatment of a business combination in Financial Accounting Standards Board (“FASB”) ASC Topic 805, Business Combinations. Under the guidance, the fair value of the consideration was determined and the assets acquired and liabilities assumed have been recorded at their fair values at the date of the acquisition. The excess of the consideration paid over the estimated fair values has been recorded as goodwill.

The final allocation of purchase price to the assets acquired and liabilities assumed is presented in the table below. Management is responsible for determining the fair value of the tangible and intangible assets acquired and liabilities assumed as of the date of acquisition. Management considered a number of factors, including reference to an analysis performed under FASB ASC Topic 805 solely for the purpose of allocating the purchase price to the assets acquired and liabilities assumed. The Company’s estimates are based upon assumptions believed to be reasonable, but which are inherently uncertain. These valuations require the use of management’s assumptions, which would not reflect unanticipated events and circumstances that may occur.

Cash	\$ 1,304
Accounts Receivable	1,344
Inventory	2,167
Prepays and Other Current Assets	584
Property, Plant & Equipment	269
Identifiable Intangible Assets	4,374
Goodwill	4,487
Accounts Payable	(1,009 )
Accrued Expenses	(1,136 )
Income Taxes Payable	(111 )
Non-Current Liabilities	(209 )
Deferred Income Taxes	(74 )
Deferred Income Taxes on Intangible Assets	(829 )
<b>Total Consideration</b>	<b>\$ 11,161</b>

The goodwill included in the Company’s purchase price allocation presented above represents the value of Accutronics assembled and trained workforce, the incremental value that Accutronics engineering and technology will bring to the Company and the revenue growth expected to occur over time attributable to increased market penetration from future new products and customers. The goodwill acquired in connection with the acquisition is not deductible for income tax purposes.

The identifiable intangible assets included in the Company’s purchase price allocation represent customer contracts and relationships of \$2,821, intellectual property of \$1,132 and trade name of \$421 that are amortized straight-line over a period ranging from 10 to 15 years.

During the six-month period ended June 26, 2016, direct acquisition costs of \$251 and increased cost of sales related to purchase accounting adjustments of \$96 for inventory acquired were recorded in the Company's Consolidated Statement of Income and Comprehensive Income. Accutronics contributed revenue of \$5,033 and an operating loss of \$210 during the six-month period ended June 26, 2016 reflecting the purchase accounting adjustments and non-recurring costs directly related to the acquisition.

Set forth below are the unaudited pro forma results of the Company for the six-month period ended June 26, 2016, as if the acquisition occurred as of January 1, 2015. The unaudited pro forma results for the six months ended June 26, 2016 exclude direct acquisition costs of \$251 and cost of sales of \$96 related to the purchase accounting adjustments for inventory acquired. The operating results of Accutronics were not material for the period from January 1, 2016 to the acquisition date.

	Six Months Ended June 26, 2016
Revenue	\$ 41,204
Operating income	\$ 1,274
Net income attributable to Ultralife	\$ 1,053
Earnings per share:	
Basic	\$ .07
Diluted	\$ .07

The unaudited pro forma results do not reflect the realization of any expected cost savings or other synergies from the acquisition of Accutronics as a result of restructuring activities, other cost savings initiatives or sales synergies following the completion of the business combination. Accordingly, these unaudited pro forma results are presented for informational purposes only and not necessarily indicative of what the actual results of operations of the combined Company would have been if the acquisition had occurred at the beginning of the 2015 period presented, nor are they indicative of future results of operations.

### ***3. SHARE REPURCHASE PROGRAM***

On April 28, 2014, the Company's Board of Directors approved a share repurchase program (the "Share Repurchase Program") which became effective on May 1, 2014 and authorized the Company to repurchase up to 1.8 million shares of its outstanding common stock over a period not to exceed twelve months. The Share Repurchase Program was extended through June 2, 2016, and the maximum number of shares authorized to be repurchased under the program was increased to 3.4 million shares. Share repurchases under this program were made in accordance with SEC Rule 10b-18 using a variety of methods, which included open market purchases and block trades in compliance with applicable insider trading and other securities laws and regulations. With the exception of repurchases made during stock trading black-out periods under 10b5-1 Plans, the timing, manner, price and amount of any repurchases were determined at the Company's discretion. The Share Repurchase Program expired on June 2, 2016 and did not obligate the Company to repurchase any specific number of shares. From the inception of the Share Repurchase Program on May 1, 2014 through its expiration on June 2, 2016, the Company repurchased 2,592,095 shares for an aggregate cost (excluding fees and commissions) of \$10,480. During the three and six month periods ended June 26, 2016, the Company repurchased 149,904 shares under this program for a total cost (excluding fees and commissions) of \$603.



**4. INVENTORIES**

Inventories are stated at the lower of cost or market with cost determined under the first-in, first-out (FIFO) method. The composition of net inventories was:

	<b>July 2, 2017</b>	<b>December 31, 2016</b>
Raw materials	\$13,806	\$ 14,482
Work in process	1,695	986
Finished goods	8,989	7,988
Total	\$24,490	\$ 23,456

**5. PROPERTY, EQUIPMENT AND IMPROVEMENTS**

Major classes of property, equipment and improvements consisted of the following:

	<b>July 2, 2017</b>	<b>December 31, 2016</b>
Land	\$ 123	\$ 123
Buildings and leasehold improvements	7,786	7,757
Machinery and equipment	50,457	49,722
Furniture and fixtures	1,978	1,947
Computer hardware and software	5,287	5,223
Construction in process	442	421
	66,073	65,193
Less: Accumulated depreciation	(58,240)	(57,194 )
Property, equipment and improvements, net	\$7,833	\$ 7,999

Depreciation expense for property, equipment and improvements was as follows:

	<b>Three-month periods ended</b>		<b>Six-month periods ended</b>	
	<b>July 2, 2017</b>	<b>June 26, 2016</b>	<b>July 2, 2017</b>	<b>June 26, 2016</b>
Depreciation expense	\$ 507	\$ 576	\$1,010	\$1,165

**6. GOODWILL, INTANGIBLE ASSETS AND LONG TERM ASSETS**

a. Goodwill

The following table summarizes the goodwill activity by segment for the six-month periods ended July 2, 2017 and June 26, 2016:

	<b>Battery &amp; Energy Products</b>	<b>Communi- cations Systems</b>	<b>Total</b>
Balance - December 31, 2015	\$ 4,790	\$ 11,493	\$ 16,283
Acquisition of Accutronics	4,407	-	4,407
Measurement period adjustment	(201 )	-	(201 )
Effect of foreign currency translation	(314 )	-	(314 )
Balance – June 28, 2016	8,682	11,493	20,175
Measurement period adjustment	228	-	228
Effect of foreign currency translation	(438 )	-	(438 )
Balance - December 31, 2016	8,472	11,493	19,965
Effect of foreign currency translation	258	-	258
Balance – July 2, 2017	\$ 8,730	\$ 11,493	\$ 20,223

## b. Intangible Assets

The composition of intangible assets was:

	<b>at July 2, 2017</b>		
	<b>Cost</b>	<b>Accumulated Amortization</b>	<b>Net</b>
Trademarks	\$3,406	\$ -	\$3,406
Customer relationships	6,525	4,088	2,437
Patents and technology	5,508	4,504	1,004
Distributor relationships	377	377	-
Trade name	379	57	322
Total intangible assets	\$16,195	\$ 9,026	\$7,169

	<b>at December 31, 2016</b>		
	<b>Cost</b>	<b>Accumulated Amortization</b>	<b>Net</b>
Trademarks	\$3,404	\$ -	\$3,404
Customer relationships	6,395	3,975	2,420
Patents and technology	5,455	4,417	1,038
Distributor relationships	377	368	9
Trade name	359	36	323
Total intangible assets	\$15,990	\$ 8,796	\$7,194

Amortization expense for intangible assets was as follows:

	<b>Three-month periods ended</b>		<b>Six-month periods ended</b>	
	<b>July 2, 2017</b>	<b>June 26, 2016</b>	<b>July 2, 2017</b>	<b>June 26, 2016</b>
Amortization included in:				
Research and development	\$41	\$52	\$81	\$103
Selling, general and administrative	63	85	128	171
Total amortization expense	\$104	\$137	\$209	\$274

The change in the cost value of total intangible assets from December 31, 2016 to July 2, 2017 is a result of the effect of foreign currency translations.

## ***7.REVOLVING CREDIT AGREEMENT***

On May 31, 2017, Ultralife Corporation entered into a Credit and Security Agreement (the “Credit Agreement”) and related security agreements with KeyBank National Association (“KeyBank” or the “Bank”) to establish a \$30,000 senior secured, cash flow-based, revolving credit facility that includes a \$1,500 letter of credit subfacility (the “Credit Facility”). The Credit Agreement provides that the Credit Facility may be increased with the Bank’s concurrence to \$50,000 prior to the last six months of the term and is scheduled to expire on May 30, 2020. The Credit Facility replaces the Company’s asset-based revolving credit facility with PNC Bank National Association which expired in accordance with its terms on May 24, 2017 (the “Prior Credit Agreement”).

The Credit Facility provides the Company with an aggregate of up to \$30,000 of loan and letter of credit availability determined based on a borrowing base formula. The Company may use advances under the Credit Facility for general working capital purposes, to reimburse drawings under letters of credit and to fund capital expenditures and acquisitions, all subject to the terms of the Credit Agreement. The Company had no amounts drawn under the Prior Credit Agreement at the time of its expiration and has not borrowed under the Credit Facility.

Interest will accrue on outstanding indebtedness under the Credit Agreement at the Overnight LIBOR Rate plus the applicable margin, or at the Base Rate plus the applicable margin, as selected by the Company. During the period beginning May 31, 2017 and ending April 1, 2018, the applicable margin for Overnight LIBOR Loans is 185 basis points, the applicable margin for Base Rate Loans is negative 50 basis points and applicable margin for the Unused Fee is 20 basis points. Beginning April 2, 2018 and thereafter, the applicable margins will be determined based on the chart below.

	Applicable Basis	Applicable Basis	Applicable Basis
Consolidated Senior Leverage Ratio	Points for Overnight LIBOR Loans	Points for Base Rate Loans	Points for Unused Fee
Less than 1.50 to 1.00	185	(50)	20
Greater than or equal to 1.50 to 1.00 but less than 2.50 to 1.00	200	(25)	15
Greater than or equal to 2.50 to 1.00	215	0	10

The Company must pay a fee on its unused availability equal to the applicable margin for the Unused Fee and customary letter of credit fees.

In addition to the affirmative and negative covenants, the Company must maintain a fixed charge coverage ratio of 1.15 to 1.0, tested each fiscal quarter for the trailing four fiscal quarters, and a minimum tangible net worth of \$40,000, tested as of the end of each calendar year. The Company was in full compliance with its covenants as of July 2, 2017.

Any outstanding borrowings must be repaid upon expiration of the term of the Credit Facility. Payments must be made during the term to the extent outstanding borrowings exceed the maximum amount then permitted to be drawn as borrowings under the Credit Facility and from the proceeds of certain transactions. Upon the occurrence of an event of default, the outstanding obligations of the Company under the Credit Facility may be accelerated in addition to the other remedies available to the Bank under the terms of the Credit Agreement. The Credit Facility is secured by substantially all the assets of the Company.

## **8. SHAREHOLDERS' EQUITY**

We recorded non-cash stock compensation expense in each period as follows:

	<b>Three-month periods ended</b>		<b>Six-month periods ended</b>	
	<b>July 2, 2017</b>	<b>June 26, 2016</b>	<b>July 2, 2017</b>	<b>June 26, 2016</b>
Stock Options	\$ 352	\$ 158	\$ 388	\$ 328
Restricted Stock Grants	4	11	8	22
Total	\$ 356	\$ 169	\$ 396	\$ 350

We have stock options outstanding from various stock-based employee compensation plans for which we record compensation cost relating to share-based payment transactions in our financial statements. As of July 2, 2017, there was \$616 of total unrecognized compensation cost related to outstanding stock options, which is expected to be recognized over a weighted average period of 1.4 years.

The following table summarizes stock option activity for the six-month period ended July 2, 2017:

	<b>Number of Shares</b>	<b>Weighted Average Exercise Price</b>	<b>Weighted Average Remaining Contractual Term (years)</b>	<b>Aggregate Intrinsic Value</b>
Outstanding at January 1, 2017	2,323,581	\$ 6.22		
Granted	244,750	5.60		
Exercised	(242,919 )	4.07		
Forfeited or Expired	(209,399 )	9.20		
Outstanding at July 2, 2017	2,116,013	\$ 6.10	3.31	\$ 3,929
Vested and Expected to Vest at July 2, 2017	2,000,545	6.17	3.16	\$ 3,658
Exercisable at July 2, 2017	1,273,909	\$ 5.08	2.02	\$ 2,706

The following assumptions were used to value stock options granted during the six months ended July 2, 2017:

Risk-Free Interest Rate	1.7 %
Volatility Factor	50 %
Weighted Average Expected Life (Years)	5
Dividends	0.0 %

The weighted average grant date fair value of options granted during the six months ended July 2, 2017 was \$2.47.

On April 19, 2017, the Company's Board of Directors extended the expiration date from December 30, 2017 to December 30, 2020 of options previously granted (and fully vested at the time of modification) to the Company's President and Chief Executive Officer to purchase an aggregate 300,000 shares of the Company's common stock. Pursuant to Accounting Standards Codification Topic 718, Compensation – Stock Compensation, the transaction was accounted for as an equity award modification. During the second quarter, the Company recognized compensation cost of \$193 representing the incremental fair value of the modified award computed as of the modification date as the difference between the fair value of the modified award and the fair value of the original award immediately before it was modified.

FASB's guidance for share-based payments requires cash flows from excess tax benefits to be classified as a part of cash flows from financing activities. Excess tax benefits are realized tax benefits from tax deductions for exercised



stock options in excess of the deferred tax asset attributable to stock compensation costs for such stock options. We did not record any excess tax benefits in the first six months of 2017 or 2016.

Cash received from stock option exercises under our stock-based compensation plans for the three-month periods ended July 2, 2017 and June 26, 2016 was \$248 and \$61, respectively. Cash received from stock option exercises for the six-month periods ended July 2, 2017 and June 26, 2016 was \$989 and \$75, respectively.

In September 2014, 49,200 shares of restricted stock were awarded to certain of our employees. These units vest over three years and we estimated their weighted average grant date fair value to be \$3.24 per share. There is \$3 of unrecognized compensation cost related to these restricted shares at July 2, 2017.

**9. INCOME TAXES**

We use the asset and liability method in accounting for income taxes. Under this method, deferred tax assets and liabilities are determined based on differences between financial reporting and tax basis of assets and liabilities and are measured using the enacted tax rates and laws that are expected to be in effect when the differences are expected to reverse.

For the three-month periods ended July 2, 2017 and June 26, 2016, we recognized \$179 and \$33, respectively, in income tax expense. For the six-month periods ended July 2, 2017 and June 26, 2016, we recorded \$266 and \$121, respectively, in income tax expense. These are detailed as follows:

	<b>Three-month periods ended</b>		<b>Six-month periods ended</b>	
	<b>July 2, 2017</b>	<b>June 26, 2016</b>	<b>July 2, 2017</b>	<b>June 26, 2016</b>
Current Income Tax Provision:				
Foreign	\$ 130	\$ (41 )	\$ 151	\$ (14 )
Federal	6	13	28	17
State	3	(7 )	8	8
Deferred Income Tax Provision	40	68	79	110
Total	\$ 179	\$ 33	\$ 266	\$ 121

The deferred income tax provision is primarily due to the recognition of deferred tax liabilities relating to goodwill and certain intangible assets that cannot be predicted to reverse for book purposes during our loss carryforward periods. The current income tax provision is primarily due to the income generated by our foreign operations and estimated U.S. federal alternative minimum taxes.

Our effective consolidated tax rates for the six-month periods ended July 2, 2017 and June 26, 2016 were:

**Six month  
periods ended  
July 2,**

	<b>2017</b>	<b>June 26, 2016</b>
Income Before Income Taxes	\$3,021	\$844
Income Tax Provision	266	121
Effective Income Tax Rate	8.8 %	14.3 %

The overall effective tax rate is the result of the combination of income and losses in each of our tax jurisdictions, which is particularly influenced by the fact that we have recorded a full reserve against our deferred tax assets pertaining to cumulative historical losses for our U.S. operations and certain foreign subsidiaries, as management does not believe, at this time, that it is more likely than not that we will realize the benefit of these losses.

As of December 31, 2016, we have domestic and foreign net operating losses (“NOL”) totaling approximately \$70,976 and \$12,760, respectively, and domestic tax credits of approximately \$1,704, available to reduce future taxable income. Included in our NOL carryforwards are foreign loss carryforwards of approximately \$12,760, nearly all of which can be carried forward indefinitely. The domestic NOL carryforward of \$70,976 expires from 2019 through 2034.

As a result of our operations, we file income tax returns in various jurisdictions including U.S. federal, U.S. state and foreign jurisdictions. We are routinely subject to examination by taxing authorities in these various jurisdictions. Our U.S. tax matters for the years 2002 through 2016 remain subject to examination by the Internal Revenue Service (“IRS”) and various state and local tax jurisdictions due to our NOL carryforwards. Our tax matters for the years 2009 through 2016 remain subject to examination by the respective foreign tax jurisdiction authorities.

## ***10. EARNINGS PER SHARE***

Basic earnings per share (“EPS”) is computed by dividing earnings attributable to the Company’s common shareholders by the weighted-average shares outstanding during the period. Diluted EPS includes the dilutive effect of securities, if any, and is calculated using the treasury stock method. For the three-month period ended July 2, 2017, 1,055,097 stock options and 13,400 restricted stock units were included in the calculation of Diluted EPS as such securities are dilutive. Inclusion of these securities resulted in 339,705 additional shares in the calculation of fully diluted earnings per share. For the comparable three-month period ended June 26, 2016, 1,144,076 stock options and 32,800 restricted stock units were included in the calculation of Diluted EPS resulting in 160,732 additional shares in the calculation of fully diluted earnings per share. For the six-month periods ended July 2, 2017 and June 26, 2016, 1,055,097 and 1,177,076 stock options and 13,400 and 32,800 restricted stock units, respectively, were included in the calculation of Diluted EPS as such securities are dilutive. Inclusion of these securities resulted in 291,062 and 255,479 additional shares, respectively, in the calculation of fully diluted earnings per share.

There were 1,060,916 and 996,583 outstanding stock options for the three-month periods ended July 2, 2017 and June 26, 2016, respectively, which were not included in EPS as the effect would be anti-dilutive. There were 1,060,916 and 963,583 outstanding stock options for the six-month periods ended July 2, 2017 and June 26, 2016, respectively, which were not included in EPS as the effect would be anti-dilutive.

## ***11. COMMITMENTS AND CONTINGENCIES***

### **a. Purchase Commitments**

As of July 2, 2017, we have made commitments to purchase approximately \$173 of production machinery and equipment.

b. Product Warranties

We estimate future costs associated with expected product failure rates, material usage and service costs in the development of our warranty obligations. Warranty reserves are based on historical experience of warranty claims and generally will be estimated as a percentage of sales over the warranty period. In the event the actual results of these items differ from the estimates, an adjustment to the warranty obligation would be recorded. Changes in our product warranty liability during the first six months of 2017 and 2016 were as follows:

	<b>Six month periods ended</b>	
	<b>July</b>	<b>June</b>
	<b>2, 2017</b>	<b>26, 2016</b>
Accrued warranty obligations – Beginning	\$ 172	\$ 192
Accruals for warranties issued	29	26
Settlements made	(38 )	(42 )
Accrued warranty obligations – Ending	\$ 163	\$ 176

c. Contingencies and Legal Matters

We are subject to legal proceedings and claims that arise from time to time in the normal course of business. We believe that the final disposition of such matters will not have a material adverse effect on our financial position, results of operations or cash flows.

*Dreamliner Litigation*

In July 2013, an unoccupied Boeing 787 Dreamliner aircraft operated by Ethiopian Airlines was damaged by a fire while parked at London Heathrow Airport. We participated in and provided technical assistance in support of an investigation of this incident conducted by U.K. and U.S. regulatory authorities as well as by the manufacturer of the aircraft, as we are one of many downstream suppliers to that manufacturer. A final report was issued by the Air Accidents Investigative Branch – UK Civil Aviation regulatory authority, with findings indicating that the fire was primarily caused by circumstances related to the plane’s emergency locator transmitter (“ELT”) manufactured and installed by another company.

A component of the ELT is a battery pack which incorporates Ultralife’s industry-standard lithium manganese dioxide non-rechargeable D-cell. Ultralife has had this cell in production since 2001, with millions of units produced and this cell is widely-used for global defense and commercial applications. This battery product has gone through rigorous safety and qualification testing, including United Nations Transport of Dangerous Goods, Manual of Tests and Criteria, and is authorized for use in aerospace applications under Technical Standard Order C142.

On May 4, 2015, we were notified of a lawsuit in which we were named, along with other suppliers to the aircraft manufacturer, concerning that 2013 fire. The suit was filed by Ethiopian Airlines Enterprise in the Commercial Court, Queen’s Bench Division of the High Court of Justice, London. The suit seeks as damages \$42,000 plus other unspecified amounts, including those for loss of use and diminution in value of the aircraft. We maintain liability and products liability insurance through reputable providers, and in accordance with our corporate practices, immediately advised and referred this matter to our insurers. We are working with those insurers and their counsel to respond to and actively defend against this action, which is ongoing.

At this time, we believe that there is not a reasonable possibility that this incident will result in a material financial exposure to the Company.

*Arista Power Litigation*

Since September 2011, we have been pursuing legal action against Arista Power, Inc. (“Arista”) and our former employee, David Modeen, for, among other things, alleged breach of certain agreements, duties and obligations, including misappropriation of our confidential information and trade secrets, tortious interference, and breach of contract. On January 12, 2016, Arista filed for liquidation under Chapter 7 of the bankruptcy laws of the United States, without accurately identifying our ongoing lawsuit against them. Although we have not withdrawn our lawsuit, nor has it been dismissed, the Company does not intend to submit a Proof of Claim in connection with Arista’s bankruptcy filing, nor is it actively pursuing its claims against Arista at this time.

**12. BUSINESS SEGMENT INFORMATION**

We report our results in two operating segments: Battery & Energy Products and Communications Systems. The Battery & Energy Products segment includes: lithium 9-volt, cylindrical and other non-rechargeable batteries, in addition to rechargeable batteries, uninterruptable power supplies, charging systems and accessories. The Communications Systems segment includes: RF amplifiers, power supplies, cable and connector assemblies, amplified speakers, equipment mounts, case equipment, man-portable systems, integrated communication systems for fixed or vehicle applications and communications and electronics systems design. We believe that reporting performance at the gross profit level is the best indicator of segment performance. As such, we report segment performance at the gross profit level and operating expenses as corporate charges.

The components of segment performance were as follows:

**Three-Month Period Ended July 2, 2017:**

	<b>Battery &amp; Energy Products</b>	<b>Communi- cations Systems</b>	<b>Corporate</b>	<b>Total</b>
Revenues	\$ 16,880	\$ 3,059	\$ -	\$ 19,939
Segment Contribution	4,741	1,480	(4,899 )	1,322
Interest, Financing and Miscellaneous Expense, Net			(49 )	(49 )
Tax Provision			(179 )	(179 )
Non-Controlling Interest			-	-
Net Income Attributable to Ultralife				\$ 1,094
Total Assets				\$ 90,265

**Three-Month Period Ended June 26, 2016:**

	<b>Battery &amp; Energy</b>	<b>Communi- cations Systems</b>	<b>Corporate</b>	<b>Total</b>
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	<b>Products</b>			
Revenues	\$ 15,759	\$ 4,612	\$ -	\$20,371
Segment Contribution	4,664	1,236	(5,401 )	499
Interest, Financing and Miscellaneous Expense, Net			(24 )	(24 )
Tax Provision			(33 )	(33 )
Non-Controlling Interest			4	4
Net Income Attributable to Ultralife				\$446
Total Assets	\$ 44,475	\$ 33,489	\$ 5,334	\$83,298

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**Six-Month Period Ended July 2, 2017:**

	<b>Battery &amp; Energy Products</b>	<b>Communi- cations Systems</b>	<b>Corporate</b>	<b>Total</b>
Revenues	\$ 34,359	\$ 7,615	\$ -	\$41,974
Segment Contribution	9,671	3,440	(9,948 )	3,163
Interest, Financing and Miscellaneous Expense, Net			(142 )	(142 )
Tax Provision			(266 )	(266 )
Non-Controlling Interest			(6 )	(6 )
Net Income Attributable to Ultralife				\$2,749

**Six-Month Period Ended June 26, 2016:**

	<b>Battery &amp; Energy Products</b>	<b>Communi- cations Systems</b>	<b>Corporate</b>	<b>Total</b>
Revenues	\$ 32,199	\$ 9,005	\$ -	\$41,204
Segment Contribution	9,881	2,424	(11,324 )	981
Interest, Financing and Miscellaneous Expense, Net			(137 )	(137 )
Tax Provision			(121 )	(121 )
Non-Controlling Interest			22	22
Net Income Attributable to Ultralife				\$745

**13. RECENT ACCOUNTING PRONOUNCEMENTS AND DEVELOPMENTS**

In November 2015, the Financial Accounting Standards Board (“FASB”) issued Accounting Standards Update (“ASU”) 2015-17, “Income Taxes: Balance Sheet Classification of Deferred Taxes”, which requires that deferred tax liabilities and assets be netted against each other and classified as non-current in a classified statement of financial position.

ASU 2015-17 is effective for public companies for annual and interim periods beginning after December 15, 2016. During the first quarter of 2017, we adopted ASU 2015-17 on a retrospective basis. As such, we reclassified \$94 of foreign current deferred tax assets to non-current on the consolidated balance sheets as of April 2, 2017 and December 31, 2016. The deferred tax liabilities relate to U.S. tax obligations which cannot be netted against foreign deferred taxes. The adoption of ASU 2015-17 did not affect our consolidated statements of income.

In March 2016, the FASB issued ASU 2016-09, “Compensation – Stock Compensation (Topic 718)”, which identifies areas for simplification involving several aspects of accounting for share-based payment transactions, including the income tax consequences, classification of awards as either equity or liabilities, an option to recognize gross stock compensation expense with actual forfeitures recognized as they occur, as well as certain classifications on the statement of cash flows. ASU 2016-09 is effective for public companies for annual and interim periods beginning after December 15, 2016. We adopted the new accounting standard in the first quarter of 2017 and will maintain our policy to estimate forfeitures expected to occur to determine stock-based compensation expense. Adoption of this new accounting standard resulted in the recognition of an increase in the Company’s gross deferred tax asset of approximately \$1,200 and an offsetting increase in the valuation allowance. There was no impact to the Company’s retained earnings as a result of adopting this new accounting standard.

In July 2015, the FASB issued ASU 2015-11, "Simplifying the Measurement of Inventory," which simplifies the subsequent measurement of inventory by using only the lower of cost and net realizable value. This standard is effective for fiscal years and interim periods within those years beginning after December 15, 2016, and must be applied on a retrospective basis. We adopted the new accounting standard in the first quarter of 2017. There was no material impact to the Company's financial statements as a result of adopting this new accounting standard.

There have been no developments to recently issued accounting standards, including the expected dates of adoption and estimated effects on the Company's consolidated financial statements and disclosures, from those disclosed in the Company's 2016 Annual Report on Form 10-K, except for the following:

In January 2017, the FASB issued ASU 2017-04, "Intangibles – Goodwill and Other (Topic 350) – Simplifying the Test for Goodwill Impairment", which eliminates the two-step process that required identification of potential impairment and a separate measure of the actual impairment. The annual assessment of goodwill impairment will be determined by using the difference between the carrying amount and the fair value of the reporting unit. The Company is currently assessing the impact that adopting this new accounting standard will have on its consolidated financial statements.

In May 2017, the FASB issued ASU 2017-09, "Compensation – Stock Compensation (Topic 718) – Scope of Modification Accounting", which provides guidance about which changes to the terms or conditions of a share-based payment award require an entity to apply modification accounting in Topic 718. ASU 2017-09 is effective for fiscal years beginning after December 15, 2017 and interim periods within those fiscal years, and early adoption is permitted, including in an interim period. ASU 2017-09 is to be applied on a prospective basis to an award modified on or after the adoption date. We do not intend to early adopt ASU 2017-09 and do not expect the adoption of this new accounting standard will have a material impact on our consolidated financial statements.

## **Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

The Private Securities Litigation Reform Act of 1995 provides a "safe harbor" for forward-looking statements. This report contains certain forward-looking statements and information that are based on the beliefs of management as well as assumptions made by and information currently available to management. The statements contained in this report relating to matters that are not historical facts are forward-looking statements that involve risks and uncertainties, including, but not limited to, our reliance on certain key customers; potential costs because of the warranties we supply with our products and services; our efforts to develop new commercial applications for our products; possible future declines in demand for the products that use our batteries or communications systems; the unique risks associated with our China operations; reduced U.S. and foreign military spending including the uncertainty associated with government budget approvals; our ability to comply with changes to the regulations for the shipment of our products; variability in our quarterly and annual results and the price of our common stock; possible impairments of our goodwill and other intangible assets; possible breaches in security and other disruptions; safety risks, including the risk of fire; negative publicity of lithium-ion batteries; our resources being overwhelmed by our growth prospects; our ability to retain top management and key personnel; potential disruptions in our supply of raw materials and components; our exposure to foreign currency fluctuations; our customers' demand falling short of volume expectations in our supply agreements; the risk that we are unable to protect our proprietary and intellectual property; rules and procedures regarding contracting with the U.S. and foreign governments; exposure to possible violations of the U.S. Foreign Corrupt Practices Act, the U.K. Bribery Act or other anti-corruption laws; our ability to utilize our net operating loss carryforwards; our ability to comply with government regulations regarding the use of "conflict minerals"; possible audits of our contracts by the U.S. and foreign governments and their respective defense agencies; known and unknown environmental matters; technological innovations in the non-rechargeable and rechargeable battery industries; and other risks and uncertainties, certain of which are beyond our control. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may differ materially from those forward-looking statements described herein. When used in this report, the words "anticipate", "believe", "estimate" or "expect" or words of similar import are intended to identify forward-looking statements. For further discussion of certain of the matters described above and other risks and uncertainties, see Item 1A, "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2016.

Undue reliance should not be placed on our forward-looking statements. Except as required by law, we disclaim any obligation to update any risk factors or to publicly announce the results of any revisions to any of the forward-looking statements contained in this Quarterly Report on Form 10-Q or our Annual Report on Form 10-K for the year ended December 31, 2016 to reflect new information or risks, future events or other developments.

The following discussion and analysis should be read in conjunction with the accompanying Consolidated Financial Statements and Notes thereto appearing elsewhere in this Form 10-Q and the Risk Factors and our Consolidated Financial Statements and Notes thereto contained in our Form 10-K for the year ended December 31, 2016.

The financial information in this Management's Discussion and Analysis of Financial Condition and Results of Operations is presented in thousands of dollars, except for share and per share amounts. All figures presented below represent results from continuing operations, unless otherwise specified.

### General

We offer products and services ranging from power solutions to communications and electronics systems to customers across the globe in the government, defense and commercial sectors. With an emphasis on strong engineering and a collaborative approach to problem solving, we design, manufacture, install and maintain power and communications systems including rechargeable and non-rechargeable batteries, communications and electronics systems and accessories and custom engineered systems. We sell our products worldwide through a variety of trade channels, including original equipment manufacturers ("OEMs"), industrial and defense supply distributors and directly to U.S. and international defense departments.

We report our results in two operating segments: Battery & Energy Products and Communications Systems. The Battery & Energy Products segment includes Lithium 9-volt, cylindrical, thin cell and various other non-rechargeable batteries, in addition to rechargeable batteries, uninterruptable power supplies, charging systems and accessories, such as cables. The Communications Systems segment includes RF amplifiers, power supplies, cable and connector assemblies, amplified speakers, equipment mounts, case equipment, integrated communication system kits and communications and electronics systems design. We believe that reporting performance at the gross profit level is the best indicator of segment performance. As such, we report segment performance at the gross profit level and operating expenses as Corporate charges.

### Overview

Consolidated revenues of \$19,939 for the three-month period ended July 2, 2017, decreased by \$432 or 2.1%, from \$20,371 during the three-month period ended June 26, 2016, reflecting \$3,019 of shipments under the Vehicle Installed Power Enhanced Rifleman Appliqué (“VIPER”) Program in the year-earlier period. Excluding the VIPER shipments, the Company’s revenues increased 15% driven by a 7% increase for Battery & Energy Products sales and a 92% increase for Communications Systems core product sales such as our 20-watt amplifiers, universal vehicle adaptors and power supplies.

Gross profit for the three-month period ended July 2, 2017 was \$6,221, or 31.2% of revenues, compared to \$5,900, or 29.0% of revenues, for the same quarter a year ago. The 220 basis point improvement primarily reflects the growth in core product sales and favorable product mix for Communications Systems.

Operating expenses decreased to \$4,899 during the three-month period ended July 2, 2017, compared to \$5,401 during the three-month period ended June 26, 2016. The decrease of \$502 or 9.3% was attributable to discretionary spending reductions and cost synergies pertaining to our acquisition of Accutronics in January 2016. Operating expenses for the 2017 period include a \$193 non-cash charge to extend the expiration date of certain stock options pursuant to the Company’s Long-Term Incentive Plan.

Operating income for the three-month period ended July 2, 2017 was \$1,322 or 6.6% of revenues, compared to \$499 or 2.4% for the year-earlier period. The year-over-year increase in operating income reflects the impact of the 220 basis point increase in gross margin and lower operating expenses in the 2017 period.

Net income attributable to Ultralife was \$1,094 or \$0.07 per share for the three-month period ended July 2, 2017, compared to \$446 or \$0.03 per share for the three-month period ended June 26, 2016.

Adjusted EBITDA, defined as net income attributable to Ultralife before net interest expense, provision for income taxes, depreciation and amortization, stock-based compensation expense, plus/minus expense/income that we do not consider reflective of our ongoing operations, amounted to \$2,296 in the second quarter of 2017 compared to \$1,457 in the second quarter of 2016. See the section “Adjusted EBITDA” beginning on Page 26 for a reconciliation of Adjusted EBITDA to Net income attributable to Ultralife.



Primarily as a result of our operating performance, we generated cash of \$4,304 for the six month period ended July 2, 2017. Accordingly, cash increased from \$10,629 at December 31, 2016 to \$14,933 at July 2, 2017.

Looking ahead, we are seeing initial indications of increased demand from government/defense customers and are well positioned to continue growing our commercial sales. As a result, we believe we remain on track to deliver another year of profitable growth.

### Results of Operations

#### *Three-month periods ended July 2, 2017 and June 26, 2016*

**Revenues.** Consolidated revenues for the three-month period ended July 2, 2017 amounted to \$19,939, a decrease of \$432 or 2.1%, from the \$20,371 reported for the three-month period ended June 26, 2016.

Battery & Energy Products revenues increased \$1,121 or 7.1%, to \$16,880 for the three-month period ended July 2, 2017 from \$15,759 for the three-month period ended June 26, 2016. Commercial revenues for the second quarter of 2017 increased 11.0% over the prior year period, reflecting a 10.0% increase in the shipment of medical batteries and chargers and 12.0% increase for other commercial applications. Government and defense sales increased .8% from the 2016 period due primarily to higher battery and charger shipments to international customers.

Communications Systems revenues decreased \$1,553 or 33.7%, from \$4,612 during the three-month period ended June 26, 2016 to \$3,059 for the three-month period ended July 2, 2017. This decrease is attributable to shipments of VIPER systems of \$3,019 in the 2016 period. Excluding VIPER, sales of core products such as our 20-watt amplifiers, universal vehicle adaptors and power supplies increased by \$1,466 or 92.0% over the prior-year period reflecting an increase in overall demand.

**Cost of Products Sold.** Cost of products sold totaled \$13,718 for the quarter ended July 2, 2017, a decrease of \$753, or 5.2%, from the \$14,471 reported for the same quarter a year ago. Consolidated cost of products sold as a percentage of total revenue decreased to 68.8% for the three-month period ended July 2, 2017 from 71.0% for the three-month period ended June 26, 2016. Correspondingly, consolidated gross margin was 31.2% for the three-month period ended July 2, 2017, compared with 29.0% for the three-month period ended June 26, 2016, primarily reflecting the mix of higher core products sales associated with the Communications Systems business.

In our Battery & Energy Products segment, the cost of products sold increased \$1,044 or 9.4%, to \$12,139 for the three-month period ended July 2, 2017 from \$11,095 during the three-month period ended June 26, 2016. Battery & Energy Products' gross profit for the second quarter of 2017 was \$4,741 or 28.1% of revenues, an increase of \$77 or 1.7%, from gross profit of \$4,664 or 29.6% of revenues for the second quarter of 2016. Battery & Energy Products' gross margin as a percentage of revenues decreased for the three-month period ended July 2, 2017 by 150 basis points, primarily reflecting incremental supply chain and logistics fees incurred during the period.

In our Communications Systems segment, the cost of products sold decreased by \$1,797 or 53.2% from \$3,376 during the three-month period ended June 26, 2016 to \$1,579 during the three-month period ended July 2, 2017 due to the mix of higher core product sales in 2017. Communications Systems' gross profit for the second quarter of 2017 was \$1,480 or 48.4% of revenues, an increase of \$244 or 19.7%, from gross profit of \$1,236 or 26.8% of revenues, for the second quarter of 2016. The gross margin of 48.4%, an increase of 2,160 basis points over the 2016 period, was the highest ever reported for the segment and was driven by the sales growth of high-value proposition core amplifier and integrated solutions products.

**Operating Expenses.** Operating expenses for the three-month period ended July 2, 2017 totaled \$4,899, a decrease of \$502 or 9.3% from the \$5,401 recorded during the three-month period ended June 26, 2016. The decrease was due primarily to strict control over discretionary spending and cost synergies associated with our acquisition of Accutronics in January 2016, while focusing on the development of new products and revenue growth.

Overall, operating expenses as a percentage of revenues were 24.6% for the quarter ended July 2, 2017 compared to 26.5% for the quarter ended June 26, 2016. Amortization expense associated with intangible assets related to our acquisitions was \$104 for the second quarter of 2017 (\$63 in selling, general and administrative expenses and \$41 in research and development costs), compared with \$137 for the second quarter of 2016 (\$85 in selling, general, and administrative expenses and \$52 in research and development costs). Research and development costs were \$1,185 for the three-month period ended July 2, 2017, a decrease of \$240 or 16.8%, from \$1,425 for the three-months ended June 26, 2016. The decrease primarily reflects the timing of development and testing costs associated with the shipment of VIPER units in 2016 and discretionary cost reduction actions completed subsequent to the second quarter in 2016. Selling, general, and administrative expenses decreased \$262 or 6.6% to \$3,714 during the second quarter of 2017 from \$3,976 during the second quarter of 2016. The decrease is attributable to actions completed during and subsequent to the second quarter of 2016 to reduce discretionary expenses. Operating expenses for the 2017 period include a \$193 non-cash charge to extend the expiration date of certain stock options pursuant to the Company's Long-Term Incentive Plan.

**Other Expense.** Other expense totaled \$49 for the three-month period ended July 2, 2017 compared to \$24 for the three-month period ended June 26, 2016. Interest and financing expense was \$41 for the second quarter of 2017 compared to \$62 for the 2016 period. The decrease of \$21 was primarily due to the cost of an annual collateral audit conducted under the previous credit agreement. Miscellaneous income (expense) amounted to (\$8) for the second quarter of 2017 compared with \$38 for the second quarter of 2016, primarily due to transactions impacted by foreign currency fluctuations between the U.S. dollar relative to Pounds Sterling and the Euro.

**Income Taxes.** We recognized a tax provision of \$179 for the second quarter of 2017 compared to \$33 for the second quarter of 2016, an increase of \$146. The increase results from the increased international mix of our sales and operations in the 2017 period. See Note 9 in the Notes to Consolidated Financial Statements in this Form 10-Q for additional information regarding our income taxes.

**Net Income Attributable to Ultralife.** Net income attributable to Ultralife and Net income attributable to Ultralife common shareholders per diluted share was \$1,094 and \$0.07, respectively, for the three months ended July 2, 2017, compared to \$466 and \$0.03, respectively, for the three months ended June 26, 2016. Average common shares outstanding used to compute diluted earnings per share increased from 15,418,634 in the second quarter of 2016 to 15,849,578 in the second quarter of 2017 due to the exercise of stock options under our Long-Term Incentive Plans and the increased stock price.

*Six-month periods ended July 2, 2017 and June 26, 2016*

**Revenues.** Consolidated revenues for the six-month period ended July 2, 2017 amounted to \$41,974, an increase of \$770 or 1.9%, from the \$41,204 reported for the six-month period ended June 26, 2016.

Battery & Energy Products revenues increased \$2,160, or 6.7%, from \$32,199 for the six-month period ended June 26, 2016 to \$34,359 for the six-month period ended July 2, 2017. Commercial revenues of this business increased 6.8% over the 2016 six-month period and now comprise 58.7% of total segment sales versus 58.6% last year. The year-over-year increase resulted from 10.9% year-over-year growth in the shipment of medical batteries and chargers, which was partially offset by the year-earlier demand for our 9-Volt batteries from large global smoke detector OEM's. Government and defense sales of this business increased 6.5% from the 2016 six-month period and now comprise 41.3% of total segment sales versus 41.4% last year.

Communications Systems revenues decreased \$1,390, or 15.4%, from \$9,005 during the six-month period ended June 26, 2016 to \$7,615 for the six-month period ended July 2, 2017. Revenues attributable to VIPER shipments were \$5,801 in the six-month period in 2016. In the comparable period in 2017, there were no revenues attributable to VIPER shipments. Excluding the VIPER shipments, sales of core amplifiers and integrated solutions products increased \$4,411 or 137.7% over the first six months of 2016 driven by an increased demand for our products.

**Cost of Products Sold.** Cost of products sold totaled \$28,863 for the six-month period ended July 2, 2017, a decrease of \$36 or 0.1%, from the \$28,899 reported for the same six-month period a year ago. Consolidated cost of products sold as a percentage of total revenue decreased from 70.1% for the six-month period ended June 26, 2016 to 68.8% for the six-month period ended July 2, 2017. Correspondingly, consolidated gross margin was 31.2% for the six-month period ended July 2, 2017, compared with 29.9% for the six-month period ended June 26, 2016, due primarily to favorable product mix for the Communications Systems segment.

For our Battery & Energy Products segment, the cost of products sold increased \$2,370 or 10.6%, from \$22,318 during the six-month period ended June 26, 2016 to \$24,688 during the six-month period ended July 2, 2017. Battery & Energy Products' gross profit for the 2017 six-month period was \$9,671 or 28.1% of revenues, a decrease of \$210 or 2.1% from gross profit of \$9,881, or 30.7% of revenues, for the 2016 six-month period. Battery & Energy Products' gross margin as a percentage of revenues decreased for the six-month period ended July 2, 2017 by 260 basis points, reflecting the mix of products sold as well as incremental supply chain and logistics fees incurred during the period.

For our Communications Systems segment, the cost of products sold decreased by \$2,406 or 36.6% from \$6,581 during the six-month period ended June 26, 2016 to \$4,175 during the six-month period ended July 2, 2017. Communications Systems' gross profit for the first six months of 2017 was \$3,440 or 45.2% of revenues, an increase of \$1,016 or 41.9% from gross profit of \$2,424 or 26.9% of revenues, for the second quarter of 2016. The 1,830 basis point increase in gross margin during 2017 is due to growth in core product sales and favorable product mix.

**Operating Expenses.** Total operating expenses for the six-month period ended July 2, 2017 totaled \$9,948, a decrease of \$1,376 or 12.2% from the \$11,324 recorded during the six-month period ended June 26, 2016. This decrease was attributable to reductions in discretionary costs completed during and subsequent to the 2016 second quarter, cost synergies associated with our acquisition of Accutronics, and one-time costs incurred in January 2016 to complete the acquisition.

Overall, operating expenses as a percentage of revenues were 23.7% for the six-month period ended July 2, 2017 compared to 27.5% for the comparable 2016 period. Amortization expense associated with intangible assets related to our acquisitions was \$209 for the first six months of 2017 (\$128 in selling, general and administrative expenses and \$81 in research and development costs), compared with \$274 for the first six months of 2016 (\$171 in selling, general, and administrative expenses and \$103 in research and development costs). Research and development costs were \$2,323 for the six-month period ended July 2, 2017, a decrease of \$758, or 24.6%, from \$3,081 for the six-months

ended June 26, 2016. The decrease primarily reflects the timing of development and testing costs associated with the shipment of VIPER units in 2016 and discretionary cost reduction actions completed during and subsequent to the second quarter in 2016, including synergies with Accutronics. Selling, general, and administrative expenses decreased \$618 or 7.5%, from \$8,243 during the first six months of 2016 to \$7,625 during the first six months of 2017. The decrease is attributable to one-time cost incurred to complete the acquisition of Accutronics in January 2016 and discretionary cost reductions.

**Other Expense.** Other expense totaled \$142 for the six-month period ended July 2, 2017 compared to \$137 for the six-month period ended June 26, 2016. Interest and financing expense decreased \$54 to \$109 for the 2017 period from \$163 for the comparable period in 2016, as a result of one-time costs of \$48 associated with the acquisition of Accutronics and the cost of an annual collateral audit conducted under the previous credit agreement. Miscellaneous income (expense) amounted to (\$33) for the first six months of 2017 compared with \$26 for the first six months of 2016, primarily due to fluctuations between the U.S. dollar relative to the Euro and Pound Sterling.

**Income Taxes.** We recognized a tax provision of \$266 for the first two quarters of 2017 compared with a tax provision of \$121 for the first two quarters of 2016. The increase of \$145 or 119.8% was due to the increased amounts and geographic mix of earnings for the 2017 period. The effective consolidated tax rates for the six-month periods ended July 2, 2017 and June 26, 2016 were 8.8% and 14.3%, respectively. See Note 9 in the Notes to Consolidated Financial Statements for additional information regarding our income taxes.

**Net Income Attributable to Ultralife.** Net income attributable to Ultralife and Net income attributable to Ultralife common shareholders per diluted share was \$2,749 and \$0.17, respectively, for the six months ended July 2, 2017, compared to \$745 and \$0.05, respectively, for the six months ended June 26, 2016. Average common shares outstanding used to compute diluted earnings per share increased from 15,545,348 in the 2016 period to 15,751,578 in the 2017 period, mainly due to the exercise of stock options under our Long-Term Incentive Plans and the increased stock price.

#### Adjusted EBITDA from Continuing Operations

In evaluating our business, we consider and use Adjusted EBITDA, a non-GAAP financial measure, as a supplemental measure of our operating performance. We define Adjusted EBITDA as net income (loss) attributable to Ultralife before net interest expense, provision (benefit) for income taxes, depreciation and amortization, and stock-based compensation expense, plus/minus expenses/income that we do not consider reflective of our ongoing continuing operations. We also use Adjusted EBITDA as a supplemental measure to review and assess our operating performance and to enhance comparability between periods. We also believe the use of Adjusted EBITDA facilitates investors' use of operating performance comparisons from period to period by backing out potential differences caused by variations in such items as capital structures (affecting relative interest expense and stock-based compensation expense), the book amortization of intangible assets (affecting relative amortization expense), the age and book value of facilities and equipment (affecting relative depreciation expense) and other significant non-operating expenses or income. We also present Adjusted EBITDA from operations because we believe it is frequently used by securities analysts, investors and other interested parties as a measure of financial performance. We reconcile Adjusted EBITDA to Net income (loss) attributable to Ultralife; the most comparable financial measure under U.S. generally accepted accounting principles ("U.S. GAAP").

We use Adjusted EBITDA in our decision-making processes relating to the operation of our business together with U.S. GAAP financial measures such as income (loss) from operations. We believe that Adjusted EBITDA permits a comparative assessment of our operating performance, relative to our performance based on our U.S. GAAP results, while isolating the effects of depreciation and amortization, which may vary from period to period without any

correlation to underlying operating performance, and of stock-based compensation, which is a non-cash expense that varies widely among companies. We believe that by limiting Adjusted EBITDA, we assist investors in gaining a better understanding of our business on a going forward basis. We provide information relating to our Adjusted EBITDA so that securities analysts, investors and other interested parties have the same data that we employ in assessing our overall operations. We believe that trends in our Adjusted EBITDA are a valuable indicator of our operating performance on a consolidated basis and of our ability to produce operating cash flows to fund working capital needs, to service debt obligations and to fund capital expenditures.



The term Adjusted EBITDA is not defined under U.S. GAAP, and is not a measure of operating income, operating performance or liquidity presented in accordance with U.S. GAAP. Our Adjusted EBITDA has limitations as an analytical tool, and when assessing our operating performance, Adjusted EBITDA should not be considered in isolation or as a substitute for net income (loss) attributable to Ultralife or other consolidated statement of operations data prepared in accordance with U.S. GAAP. Some of these limitations include, but are not limited to, the following:

Adjusted EBITDA does not reflect (1) our cash expenditures or future requirements for capital expenditures or contractual commitments; (2) changes in, or cash requirements for, our working capital needs; (3) the interest expense, or the cash requirements necessary to service interest or principal payments, on our debt; (4) income taxes or the cash requirements for any tax payments; and (5) all of the costs associated with operating our business;

although depreciation and amortization are non-cash charges, the assets being depreciated and amortized often will have to be replaced in the future, and Adjusted EBITDA from continuing operations does not reflect any cash requirements for such replacements;

while stock-based compensation is a component of cost of products sold and operating expenses, the impact on our consolidated financial statements compared to other companies can vary significantly due to such factors as assumed life of the stock-based awards and assumed volatility of our common stock; and

other companies may calculate Adjusted EBITDA differently than we do, limiting its usefulness as a comparative measure.

We compensate for these limitations by relying primarily on our U.S. GAAP results and using Adjusted EBITDA only supplementally. Adjusted EBITDA is calculated as follows for the periods presented:

	<b>Three-month periods ended</b>		<b>Six-month periods ended</b>	
	<b>July 2, 2017</b>	<b>June 26, 2016</b>	<b>July 2, 2017</b>	<b>June 26, 2016</b>
Net income attributable to Ultralife	\$1,094	\$446	\$2,749	\$745
Add:				
Interest and financing expense, net	41	62	109	163
Income tax provision	179	33	266	121
Depreciation expense	507	576	1,010	1,165
Amortization of intangible assets and financing fees	119	155	242	311
Stock-based compensation expense	356	169	396	350
Non-cash purchase accounting adjustments	-	5	-	96
Other	-	11	-	12

Adjusted EBITDA	\$2,296	\$1,457	\$4,772	\$2,963
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### Liquidity and Capital Resources

As of July 2, 2017, cash totaled \$14,933, an increase of \$4,304 from the beginning of the year. During the six-month period ended July 2, 2017, we generated \$4,028 of cash from our operating activities as compared to utilizing cash of \$802 during the six-month period ended June 26, 2016, an increase of \$4,830. Cash generated from operations in 2017 consisted of net income of \$2,755, non-cash expenses (depreciation, amortization and stock-based compensation) totaling \$1,648, an increase of \$274 in accounts receivable largely due to the timing of shipments, a \$904 increase in inventory to service 2017 backlog and a decrease in accounts payable and other working capital items of \$803 primarily due to the payment of procured inventory.

Cash used in operations for the six-month period ended June 26, 2016 included net income of \$723 plus non-cash expenses (depreciation, amortization and stock-based compensation) totaling \$1,826, an increase of \$1,053 in accounts receivables due primarily to the timing of sales, an increase in inventory of \$762 due primarily to service backlog, and a net decrease in accounts payable and other working capital items of \$1,536 due in large part to payment of inventory procured to service backlog.

We used \$836 of cash in investing activities for capital expenditures for the six-month period ended July 2, 2017. For the six-months ended June 26, 2016, we used \$10,745 of cash in investing activities for the acquisition of Accutronics (final purchase price of \$11,161, net cash acquired from Accutronics of \$1,304) plus capital expenditures totaling \$888.

Cash provided by financing activities for the six months ended July 2, 2017 totaled \$989, consisting of proceeds from stock option exercises. For the six months ended June 26, 2016, net cash provided by financing activities totaled \$300, consisting of net borrowings of \$832 and stock option exercise proceeds of \$75, partially offset by \$607 used to repurchase shares under the Share Repurchase Program. See Note 3 in the Notes to Consolidated Financial Statements in this Form 10-Q for additional information.

As of July 2, 2017, we had made commitments to purchase approximately \$173 of production machinery and equipment, which we expect to fund through operating cash flows or debt borrowings.

The Company has made a strategic decision to invest up to \$4,300 in our Newark, New York facility to modernize our manufacturing capability for production of premium 3-volt primary batteries for various applications in the rapidly growing, wireless Internet of Things (“IoT”) market. This investment, in line with our strategy to diversify revenues outside of the core U.S. government/defense markets and focus on transformational commercial opportunities, will enable us to produce a premium product with performance differentiation and incorporate the manufacturing technology expertise required to deliver a clear competitive advantage in terms of product performance, volume, safety, value proposition and strategic supply chain access to the end market and OEM’s. In addition to the IoT market, the product will also expand customer options in the legacy smoke detector market by providing our customers the choice between our industry leading next generation 9-volt battery, or a new premium 3-volt product. We anticipate the capital investment project implementation and applicable new product certification will be completed by the end of 2018.

#### *Debt Commitments*

We have financing through our Credit Facility with KeyBank, which provides a \$30,000 secured, cash flow-based, revolving credit facility that includes a \$1,500 letter of credit subfacility. There have been no borrowings under the Credit Facility. See Note 7 in the Notes to the Consolidated Financial Statements for additional information regarding our Credit Facility.

The Company currently believes that the cash flow generated from operations and when necessary, available borrowing from our Credit Facility, will be sufficient to meet its current and long-term funding requirements for the foreseeable future.

### Critical Accounting Policies

Management exercises judgment in making important decisions pertaining to choosing and applying accounting policies and methodologies in many areas. Not only are these decisions necessary to comply with U.S. GAAP, but they also reflect management's view of the most appropriate manner in which to record and report our overall financial performance. All accounting policies are important, and all policies described in Note 1 ("Summary of Operations and Significant Accounting Policies") to our Consolidated Financial Statements in our 2016 Annual Report on Form 10-K should be reviewed for a greater understanding of how our financial performance is recorded and reported.

During the first six months of 2017, there were no significant changes in the manner in which our significant accounting policies were applied or in which related assumptions and estimates were developed.

## **ITEM 4. Controls and Procedures**

### *Evaluation Of Disclosure Controls And Procedures*

Our President and Chief Executive Officer (Principal Executive Officer) and our Chief Financial Officer and Treasurer (Principal Financial Officer) have evaluated our disclosure controls and procedures (as defined in Securities Exchange Act Rules 13a-15(e)) as of the end of the period covered by this quarterly report. Based on this evaluation, our President and Chief Executive Officer and Chief Financial Officer and Treasurer concluded that our disclosure controls and procedures were effective as of such date.

### *Changes In Internal Control Over Financial Reporting*

There has been no change in our internal control over financial reporting (as defined in Securities Exchange Act Rule 13a-15(f)) that occurred during the fiscal quarter covered by this quarterly report that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

## **PART II. OTHER INFORMATION**

### **ITEM 1. LEGAL PROCEEDINGS**

#### *Dreamliner Litigation*

In July 2013, an unoccupied Boeing 787 Dreamliner aircraft operated by Ethiopian Airlines was damaged by a fire while parked at London Heathrow Airport. We participated in and provided technical assistance in support of an investigation of this incident conducted by U.K. and U.S. regulatory authorities as well as by the manufacturer of the aircraft, as we are one of many downstream suppliers to that manufacturer. A final report was issued by the Air Accidents Investigative Branch – UK Civil Aviation regulatory authority, with findings indicating that the fire was primarily caused by circumstances related to the plane’s emergency locator transmitter (“ELT”) manufactured and

installed by another company.

A component of the ELT is a battery pack which incorporates Ultralife's industry-standard lithium manganese dioxide non-rechargeable D-cell. Ultralife has had this cell in production since 2001, with millions of units produced and this cell is widely-used for global defense and commercial applications. This battery product has gone through rigorous safety and qualification testing, including United Nations Transport of Dangerous Goods, Manual of Tests and Criteria, and is authorized for use in aerospace applications under Technical Standard Order C142.

On May 4, 2015, we were notified of a lawsuit in which we were named, along with other suppliers to the aircraft manufacturer, concerning that 2013 fire. The suit was filed by Ethiopian Airlines Enterprise in the Commercial Court, Queen's Bench Division of the High Court of Justice, London. The suit seeks as damages \$42,000 plus other unspecified amounts, including those for loss of use and diminution in value of the aircraft. We maintain liability and products liability insurance through reputable providers, and in accordance with our corporate practices, immediately advised and referred this matter to our insurers. We are working with those insurers and their counsel to respond to and actively defend against this action, which is ongoing.

At this time, we believe that there is not a reasonable possibility that this incident will result in a material financial exposure to the Company.

*Arista Power Litigation*

Since September 2011, we have been pursuing legal action against Arista Power, Inc. (“Arista”) and our former employee, David Modeen, for, among other things, alleged breach of certain agreements, duties and obligations, including misappropriation of our confidential information and trade secrets, tortious interference, and breach of contract. On January 12, 2016, Arista filed for liquidation under Chapter 7 of the bankruptcy laws of the United States, without accurately identifying our ongoing lawsuit against them. Although we have not withdrawn our lawsuit, nor has it been dismissed, the Company does not intend to submit a Proof of Claim in connection with Arista’s bankruptcy filing, nor is it actively pursuing its claims against Arista at this time.

**ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

**2(c) Purchases of Equity Securities by the Issuer and Affiliated Purchasers**

On April 28, 2014, the Company’s Board of Directors approved a share repurchase program (the “Share Repurchase Program”) which became effective on May 1, 2014 and under which the Company was authorized to repurchase up to 1.8 million shares of its outstanding common stock over a period not to exceed twelve months. The Share Repurchase Program was extended through June 2, 2016, and the maximum number of shares authorized to be repurchased under the program was increased to 3.4 million shares. Share repurchases under this program were made in accordance with SEC Rule 10b-18 using a variety of methods, which included open market purchases and block trades in compliance with applicable insider trading and other securities laws and regulations. With the exception of repurchases made during stock trading black-out periods under 10b5-1 Plans, the timing, manner, price and amount of any repurchases were determined at the Company’s discretion. The Share Repurchase Program expired on June 2, 2016 and did not obligate the Company to repurchase any specific number of shares. From the inception of the Share Repurchase Program on May 1, 2014 through its expiration on June 2, 2016, the Company repurchased 2,592,095 shares for an aggregate cost (excluding fees and commissions) of \$10,480. During the three and six month periods ended June 26, 2016, the Company repurchased 149,904 shares under this program for a total cost (excluding fees and commissions) of \$603.

**ITEM 6. EXHIBITS**

Exhibit

Index	Description of Document	Incorporated By Reference from:
31.1	Rule 13a-14(a) / 15d-14(a) CEO Certifications	Filed herewith
31.2	Rule 13a-14(a) / 15d-14(a) CFO Certifications	Filed herewith
32	Section 1350 Certifications	Filed herewith
101.INS	XBRL Instance Document	
101.SCH	XBRL Taxonomy Extension Schema Document	
101.CAL	XBRL Taxonomy Calculation Linkbase Document	
101.LAB	XBRL Taxonomy Label Linkbase Document	
101.PRE	XBRL Taxonomy Presentation Linkbase Document	
101.DEF	XBRL Taxonomy Definition Document	



**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**ULTRALIFE CORPORATION**

(Registrant)

Date: August 3, 2017

By: /s/ Michael D. Popielec  
Michael D. Popielec  
President and Chief Executive Officer  
(Principal Executive Officer)

Date: August 3, 2017

By: /s/ Philip A. Fain  
Philip A. Fain  
Chief Financial Officer and Treasurer  
(Principal Financial Officer and  
Principal Accounting Officer)

**Index to Exhibits**

- 31.1 Certification of Chief Executive Officer Pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 31.2 Certification of Chief Financial Officer Pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- 32 Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
- 101.INSXBRL Instance Document
- 101.SCHXBRL Taxonomy Extension Schema Document
- 101.CALXBRL Taxonomy Calculation Linkbase Document
- 101.LABXBRL Taxonomy Label Linkbase Document
- 101.PREXBRL Taxonomy Presentation Linkbase Document
- 101.DEF XBRL Taxonomy Definition Document