

OIL DRI CORPORATION OF AMERICA  
Form 10-Q  
December 11, 2006

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D. C. 20549**

**FORM 10-Q**

(Mark One)

**Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

**For the Quarterly Period Ended October 31, 2006**

**OR**

**Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission File Number 0-8675**

**OIL-DRI CORPORATION OF AMERICA**

*(Exact name of the registrant as specified in its charter)*

**Delaware**

**36-2048898**

*(State or other jurisdiction of incorporation or organization)*

*(I.R.S. Employer Identification No.)*

**410 North Michigan Avenue, Suite 400  
Chicago, Illinois**

**60611-4213**

*(Address of principal executive offices)*

*(Zip Code)*

The Registrant's telephone number, including area code: (312) 321-1515

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months and (2) has been subject to such filing requirements for at least the past 90 days.

Yes No

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

The aggregate market value of the Registrant's Common Stock owned by non-affiliates as of January 31, 2006 for accelerated filer purposes was \$68,915,000.

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the close of the period covered by this report.

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Common Stock 4,856,781 Shares  
Class B Stock 1,909,797 Shares

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## FORWARD-LOOKING STATEMENTS

Certain statements in this report, including, but not limited to, those under the heading "Management's Discussion and Analysis of Financial Condition and Results of Operations" and those statements elsewhere in this report and other documents we file with the Commission contain forward-looking statements that are based on current expectations, estimates, forecasts and projections about our future performance, our business, our beliefs, and our management's assumptions. In addition, we, or others on our behalf, may make forward-looking statements in press releases or written statements, or in our communications and discussions with investors and analysts in the normal course of business through meetings, webcasts, phone calls, and conference calls. Words such as "expect," "outlook," "forecast," "would," "could," "should," "project," "plan," "continue," "believe," "seek," "estimate," "anticipate," "believe," "may," "assume," variations of such words and similar expressions are intended to identify such forward-looking statements, which are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995.

Such statements are subject to certain risks, uncertainties and assumptions that could cause actual results to differ materially, including those described in Item 1A, Risk Factors, of our Annual Report on Form 10-K for the fiscal year ended July 31, 2006, which risk factors are incorporated herein by reference. Should one or more of these or other risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those anticipated, intended, expected, believed, estimated, projected or planned. You are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date hereof. Except to the extent required by law, we do not have any intention or obligation to update publicly any forward-looking statements after the distribution of this report, whether as a result of new information, future events, changes in assumptions, or otherwise.

## TRADEMARK NOTICE

Oil-Dri, Agsorb, Oil-Dri All Purpose, Oil-Dri Lites, Cat's Pride, Jonny Cat, KatKit, ConditionAde, PureFlo, UltraClear, Poultry Guard, Flo-Fre, Saular, Terra Green and Pro's Choice are all registered trademarks of Oil-Dri Corporation of America or of its subsidiaries. PelUnite Plus, Perform and Select are trademarks of Oil-Dri Corporation of America. Fresh Step is the registered trademark of The Clorox Company.

## PART I - FINANCIAL INFORMATION

## ITEM 1. Financial Statements

**OIL-DRI CORPORATION OF AMERICA & SUBSIDIARIES**  
**Consolidated Balance Sheets**  
(in thousands of dollars)  
(unaudited)

| ASSETS   | October 31,<br>2006 | July 31,<br>2006  |
|--|---------------------|-------------------|
| <b>Current Assets</b>  |                     |                   |
| Cash and cash equivalents  | \$ 8,127            | \$ 6,607          |
| Investment in treasury securities  | 16,851              | 19,248            |
| Accounts receivable, less allowance of \$577 and \$567 at October 31, 2006 and July 31, 2006, respectively                       | 26,009              | 26,115            |
| Inventories  | 15,947              | 15,697            |
| Prepaid overburden removal expense   |                     | 1,686             |
| Deferred income taxes  | 1,722               | 1,722             |
| Prepaid expenses and other assets  | 5,069               | 4,627             |
| <b>Total Current Assets</b>  | <b>73,725</b>       | <b>75,702</b>     |
| <b>Property, Plant and Equipment</b>   |                     |                   |
| Cost   | 160,779             | 158,789           |
| Less accumulated depreciation and amortization   | (108,899)           | (107,496)         |
| <b>Total Property, Plant and Equipment, Net</b>  | <b>51,880</b>       | <b>51,293</b>     |
| <b>Other Assets</b>  |                     |                   |
| Goodwill   | 5,162               | 5,162             |
| Trademarks and patents, net of accumulated amortization of \$314 and \$308 at October 31, 2006 and July 31, 2006, respectively   | 789                 | 780               |
| Debt issuance costs, net of accumulated amortization of \$404 and \$393 at October 31, 2006 and July 31, 2006, respectively      | 437                 | 444               |
| Licensing agreements, net of accumulated amortization of \$2,608 and \$2,558 at October 31, 2006 and July 31, 2006, respectively | 831                 | 881               |
| Deferred income taxes  | 1,254               | 1,151             |
| Other  | 4,167               | 4,134             |
| <b>Total Other Assets</b>  | <b>12,640</b>       | <b>12,552</b>     |
| <b>Total Assets</b>  | <b>\$ 138,245</b>   | <b>\$ 139,547</b> |

The accompanying notes are an integral part of the consolidated financial statements.

**OIL-DRI CORPORATION OF AMERICA & SUBSIDIARIES**  
**Consolidated Balance Sheets**  
(in thousands of dollars)  
(unaudited)

| LIABILITIES & STOCKHOLDERS EQUITY   | October 31,<br>2006 | July 31,<br>2006  |
|---|---------------------|-------------------|
| <b>Current Liabilities</b>  |                     |                   |
| Current maturities of notes payable   | \$ 4,080            | \$ 4,080          |
| Accounts payable  | 6,215               | 7,596             |
| Dividends payable   | 755                 | 754               |
| Accrued expenses:   |                     |                   |
| Salaries, wages and commissions   | 3,292               | 3,492             |
| Trade promotions and advertising  | 3,343               | 3,522             |
| Freight   | 1,257               | 1,377             |
| Other   | 6,627               | 6,292             |
| <b>Total Current Liabilities</b>  | <b>25,569</b>       | <b>27,113</b>     |
| <b>Noncurrent Liabilities</b>   |                     |                   |
| Notes payable   | 31,080              | 31,160            |
| Deferred compensation   | 4,109               | 4,093             |
| Other   | 4,186               | 3,945             |
| <b>Total Noncurrent Liabilities</b>   | <b>39,375</b>       | <b>39,198</b>     |
| <b>Total Liabilities</b>  | <b>64,944</b>       | <b>66,311</b>     |
| <b>Stockholders Equity</b>  |                     |                   |
| Common Stock, par value \$.10 per share, issued 7,160,884 shares at October 31, 2006 and 7,158,158 shares at July 31, 2006                                      | 716                 | 716               |
| Class B Stock, par value \$.10 per share, issued 2,234,538 shares at October 31, 2006 and 2,234,544 shares at July 31, 2006                                     | 223                 | 223               |
| Unrealized gain on marketable securities  | 53                  | 46                |
| Additional paid-in capital  | 18,317              | 18,072            |
| Retained earnings   | 97,047              | 97,390            |
| Restricted unearned stock compensation  | (1,226)             | (1,308)           |
| Cumulative translation adjustment   | 253                 | 179               |
|   | <b>115,383</b>      | <b>115,318</b>    |
| Less Treasury Stock, at cost (2,304,103 Common and 324,741 Class B shares at October 31, 2006 and 2,304,103 Common and 324,741 Class B shares at July 31, 2006) | (42,082)            | (42,082)          |
| <b>Total Stockholders Equity</b>  | <b>73,301</b>       | <b>73,236</b>     |
| <b>Total Liabilities &amp; Stockholders Equity</b>  | <b>\$ 138,245</b>   | <b>\$ 139,547</b> |

The accompanying notes are an integral part of the consolidated financial statements.

**OIL-DRI CORPORATION OF AMERICA & SUBSIDIARIES**  
**Consolidated Statements of Income and Retained Earnings**  
(in thousands, except for per share amounts)  
(unaudited)

|  | For The Three Months Ended<br>October 31 |           |
|--|--|-----------|
|  | 2006                                     | 2005      |
| <b>Net Sales</b>   | \$ 52,129                                | \$ 47,789 |
| Cost of Sales  | (41,466)                                 | (39,362)  |
| <b>Gross Profit</b>  | <b>10,663</b>                            | 8,427     |
| Gain on Sale of Long-Lived Asset                                 |  | 415       |
| Selling, General and Administrative Expenses                     | (8,161)                                  | (7,259)   |
| <b>Income from Operations</b>                                    | <b>2,502</b>                             | 1,583     |
| <b>Other Income (Expense)</b>                                    |  |           |
| Interest expense   | (617)                                    | (430)     |
| Interest income  | 338                                      | 189       |
| Other, net   | 25                                       | 61        |
| <b>Total Other Expense, Net</b>                                  | <b>(254)</b>                             | (180)     |
| <b>Income Before Income Taxes</b>                                | <b>2,248</b>                             | 1,403     |
| Income taxes   | (601)                                    | (375)     |
| <b>Net Income</b>  | <b>1,647</b>                             | 1,028     |
| <b>Retained Earnings</b>   |  |           |
| Balance at beginning of year                                     | 97,390                                   | 94,891    |
| Cumulative effect of change in accounting principle, net of tax* | (1,235)                                  |           |
| Cash dividends declared and treasury stock reissuances           | (755)                                    | 608       |
| <b>Retained Earnings October 31</b>                              | <b>\$ 97,047</b>                         | \$ 95,311 |
| <b>Net Income Per Share</b>                                      |  |           |
| <b>Basic Common</b>  | \$ 0.27                                  | \$ 0.16   |
| <b>Basic Class B</b>   | \$ 0.20                                  | \$ 0.12   |
| <b>Diluted</b>   | \$ 0.24                                  | \$ 0.14   |
| <b>Average Shares Outstanding</b>                                |  |           |
| <b>Basic Common</b>  | <b>4,852</b>                             | 5,002     |
| <b>Basic Class B</b>   | <b>1,804</b>                             | 1,822     |
| <b>Diluted</b>   | <b>6,913</b>                             | 7,264     |

\* See Note 8 of the notes to the consolidated financial statements for a description of the change in accounting for stripping costs incurred during production.

The accompanying notes are an integral part of the consolidated financial statements.

**OIL-DRI CORPORATION OF AMERICA & SUBSIDIARIES**  
**Statements of Consolidated Income**  
(in thousands of dollars)  
(unaudited)

|  | For The Three Months Ended<br>October 31 |          |
|--|--|----------|
|  | 2006                                     | 2005     |
| <b>Net Income</b>                        | \$ 1,647                                 | \$ 1,028 |
| Other Comprehensive Income:              |  |          |
| Unrealized gain on marketable securities | 8  | 2        |
| Cumulative Translation Adjustments       | 74                                       | 189      |
|  | \$ 1,729                                 | \$ 1,219 |

The accompanying notes are an integral part of the consolidated financial statements.

**OIL-DRI CORPORATION OF AMERICA & SUBSIDIARIES**  
**Consolidated Statements of Cash Flows**  
(in thousands of dollars)  
(unaudited)

|   | For The Three Months Ended<br>October 31 |                 |
|---|--|-----------------|
|   | 2006                                     | 2005            |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>                                       |  |                 |
| <b>Net Income</b>   | \$ 1,647                                 | \$ 1,028        |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |                 |
| Depreciation and amortization   | 1,824                                    | 1,797           |
| Amortization of investment discount   | (220)                                    | (112)           |
| Non-cash stock compensation expense   | 297                                      | 40              |
| Excess tax benefits for share-based payments                                      | (1)                                      | (40)            |
| Deferred income taxes   | 1  | 3               |
| Provision for bad debts   | 22                                       | 20              |
| Loss (Gain) on the sale of long-lived assets                                      | 6  | (408)           |
| (Increase) Decrease in:   |  |                 |
| Accounts receivable   | 84                                       | (496)           |
| Inventories   | (250)                                    | (1,541)         |
| Prepaid overburden removal expense  |  | (156)           |
| Prepaid expenses  | (442)                                    | (1,123)         |
| Other assets  | 35                                       | 147             |
| Increase (Decrease) in:   |  |                 |
| Accounts payable  | (1,034)                                  | 1,273           |
| Accrued expenses  | (164)                                    | 927             |
| Deferred compensation   | 16                                       | 37              |
| Other liabilities   | 218                                      | 495             |
| <b>Total Adjustments</b>  | <b>392</b>                               | <b>863</b>      |
| <b>Net Cash Provided by Operating Activities</b>                                  | <b>2,039</b>                             | <b>1,891</b>    |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>                                       |  |                 |
| Capital expenditures  | (2,352)                                  | (3,035)         |
| Proceeds from sale of property, plant and equipment                               | 30                                       | 1,000           |
| Purchases of investments in debt securities                                       |  | (2,288)         |
| Maturities of investments in debt securities                                      |  | 1,658           |
| Purchases of treasury securities  | (8,083)                                  | (7,453)         |
| Dispositions of treasury securities   | 10,700                                   | 9,173           |
| <b>Net Cash Provided by (Used in) Investing Activities</b>                        | <b>295</b>                               | <b>(945)</b>    |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>                                       |  |                 |
| Principal payments on long-term debt  | (80)                                     | (80)            |
| Dividends paid  | (754)                                    | (559)           |
| Purchase of treasury stock  |  | (630)           |
| Proceeds from issuance of common stock  | 29                                       | 213             |
| Excess tax benefits for share-based payments                                      | 1  | 40              |
| Other, net  | 45                                       | 104             |
| <b>Net Cash Used in Financing Activities</b>                                      | <b>(759)</b>                             | <b>(912)</b>    |
| Effect of exchange rate changes on cash and cash equivalents                      | (55)                                     | (126)           |
| <b>Net Increase (Decrease) in Cash and Cash Equivalents</b>                       | <b>1,520</b>                             | <b>(92)</b>     |
| <b>Cash and Cash Equivalents, Beginning of Year</b>                               | <b>6,607</b>                             | <b>5,945</b>    |
| <b>Cash and Cash Equivalents, October 31</b>                                      | <b>\$ 8,127</b>                          | <b>\$ 5,853</b> |



The accompanying notes are an integral part of the consolidated financial statements.

**OIL-DRI CORPORATION OF AMERICA & SUBSIDIARIES**  
**Notes To Consolidated Financial Statements**  
**(Unaudited)**

**1. BASIS OF STATEMENT PRESENTATION**

The accompanying condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ( U.S. GAAP ) for interim financial information and with instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by U.S. GAAP for complete financial statements. The financial statements and the related notes are condensed and should be read in conjunction with the consolidated financial statements and related notes for the year ended July 31, 2006, included in our Annual Report on Form 10-K filed with the Securities and Exchange Commission.

The Consolidated Financial Statements include the accounts of the parent company and its subsidiaries. All significant intercompany transactions are eliminated.

The unaudited consolidated financial statements reflect all adjustments, consisting of normal recurring accruals, which are, in the opinion of management, necessary for a fair presentation of the statements contained herein. Operating results for the three months ended October 31, 2006 are not necessarily an indication of the results that may be expected for the fiscal year ending July 31, 2007.

The preparation of the unaudited financial statements in conformity with U.S. GAAP requires the use of estimates and assumptions related to the reporting of assets, liabilities, revenues, expenses and related disclosures. Estimates are revised periodically. Actual results could differ from these estimates.

Under the terms of our sales agreements with customers, we recognize revenue when title is transferred. Upon shipment an invoice is generated that sets the fixed and determinable price. Promotional reserves are provided for sales incentives made directly to consumers and customers and are netted against sales. Sales returns and allowances have historically not been material. Selling, general and administrative expenses include salaries, wages and benefits associated with staff outside the manufacturing and distribution functions, advertising costs, research and development costs and all other non-manufacturing and non-distribution expenses.

We evaluate our allowance for doubtful accounts utilizing a combination of a historical experience and a periodic review of our accounts receivable aging and specific customer account analysis. We maintain and monitor a list of customers whose creditworthiness has diminished.

As part of our overall operations, we mine sorbent materials on property that we either own or lease. A significant part of our overall mining cost is incurred during the process of removing the overburden (non-usable material) from the mine site, thus exposing the sorbent material that is then used in a majority of our production processes. Prior to fiscal 2007, the cost of the overburden removal was recorded in a prepaid expense account and, as the usable sorbent material was mined, the prepaid overburden removal expense was amortized over the estimated available material. As described in Note 8 of the notes to the unaudited consolidated financial statements, as of August 1, 2006 we adopted EITF Issue No. 04-06, Accounting for Stripping Costs Incurred during Production in the Mining Industry , which changed our reporting of production stripping costs. Beginning in fiscal year 2007, production stripping costs are treated as a variable inventory production cost and are included in cost of sales in the period they are incurred. We will continue to defer and amortize the pre-production overburden removal costs associated with opening a new mine.

During the normal course of our overburden removal activities we perform on-going reclamation activities. As overburden is removed from a pit, it is hauled to a previously mined pit and used to refill the older site. This process allows us to continuously reclaim older pits and dispose of overburden simultaneously, therefore minimizing the liability for the reclamation function.

Additionally, it is our policy to capitalize the purchase cost of land and mineral rights, including associated legal fees, survey fees and real estate fees. The costs of obtaining mineral patents, including legal fees and drilling expenses, are also capitalized. Pre-production development costs on new mines and any prepaid royalties that are offsettable against future royalties due upon extraction of the mineral are also capitalized. All exploration related costs are expensed as incurred.

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On June 6, 2006, the Board announced a five-for-four stock split, to be effected by a stock dividend of one-quarter share for each outstanding share of Common Stock and Class B Stock. The stock dividend was paid on September 8, 2006 to stockholders of record at the close of business on August 4, 2006. The Board also elected to maintain the per share dividend rate at \$0.12 per share of outstanding Common Stock and \$0.09 per share of outstanding Class B Stock, effectively increasing the dividend payout by approximately 25%. All shares outstanding, earnings per share numbers and balance sheet values have been restated to reflect the stock split.

### 2. INVENTORIES

The composition of inventories is as follows (in thousands of dollars):

|                | <b>October 31,<br/>2006</b> | <b>July 31,<br/>2006</b> |
|----------------|-----------------------------|--------------------------|
| Finished goods | \$ 9,494                    | \$ 8,408                 |
| Packaging      | 3,218                       | 3,688                    |
| Other          | 3,235                       | 3,601                    |
|                | \$ 15,947                   | \$ 15,697                |

Inventories are valued at the lower of cost (first-in, first-out) or market. Inventory costs include the cost of raw materials, packaging supplies, labor and other overhead costs. We perform a review of our inventory items to determine if an obsolescence reserve adjustment is necessary. The review surveys all of our operating facilities and sales groups to ensure that both historical issues and new market trends are considered. The allowance not only considers specific items, but also takes into consideration the overall value of the inventory as of the balance sheet date. The inventory obsolescence reserve values at October 31, 2006 and July 31, 2006 were \$381,000 and \$307,000, respectively.

### 3. PENSION AND OTHER POST RETIREMENT BENEFITS

The components of net periodic pension benefits cost of our sponsored defined benefit plans were as follows:

#### PENSION PLANS

|   | <b>Three Months Ended</b>     |                             |
|---|-------------------------------|-----------------------------|
|   | <b>October 31,<br/>2006</b>   | <b>October 31,<br/>2005</b> |
|   | <b>(dollars in thousands)</b> |                             |
| Components of net periodic pension benefit cost |                               |                             |
| Service cost                                    | \$ 207                        | \$ 244                      |
| Interest cost                                   | 275                           | 255                         |
| Expected return on plan assets                  | (301)                         | (274)                       |
| Net amortization                                | 6                             | 32                          |
|   | \$ 187                        | \$ 257                      |

Assumptions used in the previous calculations are as follows:

#### PENSION PLAN KEY ASSUMPTIONS

|   | <b>Three Months Ended</b>   |                             |
|---|-----------------------------|-----------------------------|
|   | <b>October 31,<br/>2006</b> | <b>October 31,<br/>2005</b> |
| Discount rate for net periodic pension benefit cost | 6.25%                       | 5.25%                       |
| Long-term expected rate of return on assets         | 8.00%                       | 8.00%                       |
| Rate of increase in compensation levels             | 4.00%                       | 4.00%                       |
| Measurement date                                    | 7/31/2006                   | 7/31/2005                   |
| Census date   | 8/1/2005                    | 8/1/2005                    |

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We have funded the plan based upon actuarially determined contributions that take into account the amount deductible for income tax purposes, the normal cost and the minimum contribution required and the maximum contribution allowed under the Employee Retirement Income Security Act of 1974 (ERISA), as amended. We did not make a contribution to our pension plan during the first quarter of the fiscal year ending July 31, 2007. We intend to make a contribution to the pension plan during the current fiscal year equal to the annual actuarial determined cost. We currently estimate this amount to be approximately \$560,000.

**POST RETIREMENT HEALTH BENEFITS**

|  | Three Months Ended     |                     |
|--|------------------------|---------------------|
|  | October 31,<br>2006    | October 31,<br>2005 |
|  | (dollars in thousands) |                     |
| Components of net periodic postretirement benefit cost |                        |                     |
| Service cost   | \$ 16                  | \$ 18               |
| Interest cost  | 16                     | 14                  |
| Amortization of net transition obligation              | 4                      | 4                   |
| Net actuarial loss                                     | 1                      | 3                   |
|  | <u>\$ 37</u>           | <u>\$ 39</u>        |

Assumptions used in the previous calculations are as follows:

**POST RETIREMENT HEALTH BENEFITS KEY ASSUMPTIONS**

|  | Three Months Ended  |                     |
|--|---------------------|---------------------|
|  | October 31,<br>2006 | October 31,<br>2005 |
| Discount rate for net periodic postretirement benefit cost | 6.25%               | 5.25%               |
| Medical trend  | 6.00%               | 6.00%               |
| Measurement date   | 7/31/2006           | 7/31/2005           |
| Census date  | 8/1/2005            | 8/1/2005            |

Our plan covering postretirement health benefits is an unfunded plan.

**4. RECENTLY ISSUED ACCOUNTING STANDARDS**

In September 2006, the FASB issued Statement of Financial Accounting Standards ( SFAS ) No. 158, Employers Accounting for Defined Pension and Other Postretirement Plans . This Statement requires recognition of the funded status of a single-employer defined benefit postretirement plan as an asset or liability in the statement of financial position. Funded status is determined as the difference between the fair value of plan assets and the benefit obligation. Changes in the funded status should be recognized in other comprehensive income. This recognition provision and the related disclosures are effective as of our fiscal year ending July 31, 2007 and will be applied prospectively. Had SFAS No. 158 been effective as of July 31, 2006, we would have recorded an increase of approximately \$235,000 to net pension liabilities and approximately \$319,000 to other postretirement benefits liabilities and a total reduction of accumulated other comprehensive income within equity of approximately \$343,000, net of income tax effects. The Statement also requires the measurement of plan assets and benefit obligations as of the date of the fiscal year-end statement of financial position, which is the date we have used historically. We are continuing to review the impact this pronouncement will have on our financial statements.

In August 2006, President Bush signed into law The Pension Protection Act of 2006, which will affect the manner in which we administer our defined benefit pension plan. This legislation requires, among other things, one set of funding rules for determining minimum required contributions to defined benefit plans based on a comparison of the plan s assets to the plan s liabilities, higher premium payments to the Pension Benefit Guaranty Corporation by sponsors of defined benefit plans, plan document amendments and additional plan disclosures in regulatory filings and to plan participants. This legislation will be effective for plan years beginning after December 31, 2007, with certain transition rules for 2008 through 2010. We are currently assessing the impact that it may have on our financial statements.

In June 2006, the FASB issued Interpretation ( FIN ) No. 48, Accounting for Uncertainty in Income Taxes , effective for fiscal years beginning after December 15, 2006. This interpretation clarifies the accounting for uncertainty in income taxes in accordance with FASB Statement No. 109, Accounting for Income Taxes . The pronouncement provides a recognition threshold and measurement guidance for the financial statement recognition of a tax position taken or expected to be taken in a tax return. We are currently reviewing this pronouncement, but we believe it will not have a material impact on our financial statements.

## 5. SEGMENT REPORTING

SFAS No. 131, Disclosures About Segments of an Enterprise and Related Information establishes standards for reporting information about operating segments. Under this standard, we have two reportable operating segments: Retail and Wholesale Products and Business to Business Products. These segments are managed separately because each business has different customer characteristics. Net sales and operating income for each segment are provided below. Revenues by product line are not provided because it would be impracticable to do so.

The accounting policies of the segments are the same as those described in Note 1 of the Consolidated Financial Statements included in our Annual Report on Form 10-K for the fiscal year ended July 31, 2006 filed with the Securities and Exchange Commission.

Management does not rely on any segment asset allocations and does not consider them meaningful because of the shared nature of our production facilities; however, we have estimated the segment asset allocations as follows:

|                               | Assets              |                   |
|-------------------------------|---------------------|-------------------|
|                               | October 31,<br>2006 | July 31,<br>2006  |
|                               | (in thousands)      |                   |
| Business to Business Products | \$ 36,495           | \$ 36,358         |
| Retail and Wholesale Products | 58,585              | 59,836            |
| Unallocated Assets            | 43,165              | 43,353            |
| <b>Total Assets</b>           | <b>\$ 138,245</b>   | <b>\$ 139,547</b> |

|  | Three Months Ended October 31, |                  |                 |                 |
|--|--------------------------------|------------------|-----------------|-----------------|
|  | Net Sales                      |                  | Income          |                 |
|  | 2006                           | 2005             | 2006            | 2005            |
|  | (in thousands)                 |                  |                 |                 |
| Business to Business Products            | \$ 16,885                      | \$ 16,811        | \$ 3,398        | \$ 3,031        |
| Retail and Wholesale Products            | 35,244                         | 30,978           | 3,549           | 1,653           |
| <b>Total Sales/Operating Income</b>      | <b>\$ 52,129</b>               | <b>\$ 47,789</b> | <b>6,947</b>    | <b>4,684</b>    |
| Gain on sale of long-lived Assets (1)    |                                |                  |                 | 415             |
| Less:                                    |                                |                  |                 |                 |
| Corporate Expenses                       |                                |                  | 4,420           | 3,455           |
| Interest Expense, net of Interest Income |                                |                  | 279             | 241             |
| <b>Income before Income Taxes</b>        |                                |                  | <b>2,248</b>    | <b>1,403</b>    |
| Income Taxes                             |                                |                  | (601)           | (375)           |
| <b>Net Income</b>                        |                                |                  | <b>\$ 1,647</b> | <b>\$ 1,028</b> |

(1) See note 6 for a discussion of the sale of water rights.

## 6. SALE OF WATER RIGHTS

On September 16, 2005, in the first quarter of fiscal 2006, we recorded a \$415,000 pre-tax gain from the sale of certain water rights in Nevada. These water rights were geographically located in an area that we were not actively planning to develop.

## 7. STOCK-BASED COMPENSATION

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We adopted Statement of Financial Accounting Standards ( SFAS ) No. 123 (revised 2004), Share-Based Payments ( FAS 123-R ) in the first quarter of fiscal 2006. In accordance with this pronouncement, we record compensation expense for all awards granted after the date of adoption and for the unvested portion of previously granted awards that remain outstanding at the date of adoption. The stock-based compensation expense in the first three months of fiscal years 2007 and 2006 is the cost related to the unvested portion of grants issued after August 1, 2000 and grants issued after July 31, 2005. The stock options granted before August 1, 2000 were fully vested as of the beginning of fiscal 2007.

*Stock Options*

Our 1995 Long Term Incentive Plan ( 1995 Plan ) provided for grants of both incentive and non-qualified stock options principally at an option price per share of 100% of the fair market value of our Class A Common Stock or, if no Class A Common Stock is outstanding, our Common Stock ( Stock ) on the date of grant. Stock options were generally granted with a five-year vesting period and a 10-year term. The stock options vest 25% two years after the grant date and 25% in each of the three following anniversaries of the grant date. This plan expired for purposes of issuing new grants on August 5, 2005. All stock issued from option exercises under this plan were from authorized but unissued stock. All restricted stock issued was from treasury stock.

On March 14, 2006, our Board of Directors unanimously approved adoption of the Oil-Dri Corporation of America 2006 Long Term Incentive Plan ( 2006 Plan ). The 2006 Plan was approved by our stockholders at our annual meeting on December 5, 2006. The 2006 Plan permits the grant of stock options, stock appreciation rights, restricted stock, restricted stock units, performance awards and other stock-based and cash-based awards. Our employees and non-employee directors are eligible to receive grants under the 2006 Plan. The total number of shares of Stock subject to grants under the 2006 Plan may not exceed 919,500. During fiscal 2006, option grants covering 25,000 shares were issued to our outside directors with a vesting period of one year and an option grant covering 12,500 shares was issued to an employee with vesting similar to the vesting described above under the 1995 Plan. There were 90,000 shares of restricted stock issued under the 2006 Plan.

The Oil-Dri Corporation of America Outside Director Stock Plan (the Directors Plan ) provides for grants of stock options to our directors at an option price per share of 100% of the fair market value of Common Stock on the date of grant. Our directors are considered employees under the provisions of FAS 123-R. Stock options have been granted to our directors for a 10-year term with a one year vesting period. There are 125,000 shares outstanding and no shares available for future grants under this plan. All stock issued under this plan were from treasury stock.

A five-for-four stock split was announced by our Board on June 6, 2006. In keeping with historical practices, we have adjusted the number of shares and the option prices to equitably adjust all outstanding stock options. Under FAS 123-R, the equitable adjustment of outstanding options to reflect a change in capitalization (such as a stock split) may require the recognition of incremental compensation expense if the adjustment is not determined to have been required by the actual terms of the equity incentive plan. The Oil-Dri Corporation of America Outside Director Stock Plan and the Oil-Dri Corporation of America 1995 Long Term Incentive Plan may be deemed to have been discretionary, rather than required by the actual terms of these plans. We therefore recognized approximately \$142,000 additional stock based compensation expense relating to the modification in the first three months of fiscal 2007.

The fair value of the fiscal 2006 stock options was estimated on the date of grant using a Black-Scholes option valuation model. The assumptions used during the full fiscal 2006 were: volatility, 23.5%; risk free interest rate, 4.9%; expected life 5.4 years; dividend rate, 2.5%. The risk-free rate is based on the U.S. Treasury yield curve in effect at the time of grant. The expected life (estimated period of time outstanding) of the options granted was estimated by reference to the vesting schedule, historical and future expected exercise behavior of employees and comparison with other reporting companies. Expected volatility was based on historical volatility for a period of five years, ending the day of grant, and calculated on a daily basis. The dividend rate is based on the actual dividend and share price on the grant date. No grants were issued in the first quarter of fiscal 2007.

Changes in our stock options as of October 31, 2006 were as follows:

|                                       | (shares in thousands) |  |
|---------------------------------------|-----------------------|--|
|                                       | Number<br>of Options  | Weighted<br>Average<br>Exercise<br>Price |
| Options outstanding, July 31, 2006    | 926                   | \$ 8.60                                  |
| Exercised                             | (3)                   | 9.43                                     |
| Cancelled                             | (2)                   | 12.32                                    |
| Options outstanding, October 31, 2006 | 921                   | \$ 8.59                                  |
| Options exercisable, October 31, 2006 | 548                   | \$ 8.41                                  |

The weighted average remaining contractual term was 5.1 years for all stock options outstanding and 4.3 years for options exercisable as of October 31, 2006. The total intrinsic value was approximately \$7,000,000 for stock options outstanding and \$4,300,000 for stock options



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exercisable as of October 31, 2006. The total intrinsic value for stock options exercised during the first quarter of fiscal 2007 was \$18,000.

The amount of cash received from the exercise of stock options was \$30,000 and the related tax benefit was \$5,000 for the three months ending October 31, 2006.

*Restricted Stock*

Our 1995 Plan and 2006 Plan both provide for grants of restricted stock. The vesting schedule under the 1995 Plan has varied, but has generally been three years or less. Under the 2006 Plan, the grants issued so far have vesting periods between three and five years.

Included in our stock-based compensation expense in the first three months of fiscal 2007 is a portion of the cost related to the unvested restricted stock granted in fiscal 2005 and the 90,000 shares of restricted stock granted in fiscal 2006. No shares of restricted stock were granted in the first quarter of fiscal 2007.

Changes in our restricted stock as of October 31, 2006 were as follows:

|   | (shares in thousands) |   |
|---|-----------------------|---|
|   | Restricted<br>Shares  | Weighted<br>Average<br>Grant Date<br>Fair Value |
| Unvested restricted stock at July 31, 2006    | 95                    | \$ 15.37  |
| Granted                                       |                       | \$  |
| Vested  |                       | \$  |
| Unvested restricted stock at October 31, 2006 | 95                    | \$ 15.37  |

**8. CHANGE IN ACCOUNTING FOR STRIPPING COSTS INCURRED DURING PRODUCTION**

In March 2005, the Financial Accounting Standards Board ratified the consensus reached in EITF Issue No. 04-06 ( EITF Issue 04-06 ),

Accounting for Stripping Costs Incurred during Production in the Mining Industry . The consensus was effective for the first fiscal period in the fiscal year beginning after December 15, 2005; therefore, we adopted the pronouncement at the beginning of fiscal 2007. The consensus on EITF Issue 04-06 calls for production stripping costs to be treated as a variable inventory production cost and to be included in cost of sales in the period they are incurred. We will continue to defer and amortize the pre-production overburden removal costs associated with opening a new mine.

Prior to this new pronouncement, we recorded these production stripping costs in a prepaid expense account and, as the usable sorbent material was mined, the prepaid overburden removal expense was amortized over the estimated available material. In accordance with the transition guidance provided by this new pronouncement, we wrote off the August 1, 2006 balance of our prepaid overburden removal expense account to opening retained earnings, with no charge to current earnings. The results for prior periods have not been restated. The cumulative effect adjustment reduced opening retained earnings by \$1,235,000, eliminated the \$1,686,000 balance of the prepaid overburden removal expense account and adjusted our tax accounts by \$451,000.

**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

*The following discussion and analysis of our financial condition and results of operations should be read together with the financial statements and the related notes included herein and our consolidated financial statements, accompanying notes and Management's Discussion and Analysis of Financial Condition and Results of Operations contained in our Annual Report on Form 10-K for the year ended July 31, 2006. This discussion contains forward-looking statements that involve risks and uncertainties. Our actual results may differ materially from the results discussed in the forward-looking statements. Factors that might cause a difference include, but are not limited to, those discussed under Forward-Looking Statements and Item 1A (Risk Factors) of our Annual Report on Form 10-K for the fiscal year ended July 31, 2006.*

**OVERVIEW**

We develop, manufacture and market sorbent products principally produced from clay minerals and, to a lesser extent, other sorbent materials. Our principal products include cat litter, industrial and automotive floor absorbents, fluid purification and filtration bleaching clays, agricultural chemical carriers and sports field products. Our products are sold to two primary customer groups, including customers who resell our products as originally produced to the end customer and those who use our products as part of their production process or use them as an ingredient in their final finished product. In the first quarter of fiscal 2006 we reorganized our management group in order to best support our customers needs. As a result of this reorganization, we have two reportable segments, the Retail and Wholesale Products Group and the Business to Business Products Group.

**THREE MONTHS ENDED OCTOBER 31, 2006 COMPARED TO THREE MONTHS ENDED OCTOBER 31, 2005**

**RESULTS OF OPERATIONS**

Consolidated net sales for the three months ended October 31, 2006 were \$52,129,000, an increase of 9.1% from net sales of \$47,789,000 in the first three months of fiscal 2006. Net income for the first three months of fiscal 2007 was \$1,647,000, an increase of 60.2% from net income of \$1,028,000 in the first three months of fiscal 2006. Diluted income per share for the first quarter of fiscal 2007 was \$0.24 versus \$0.14 diluted net income per share for the first quarter of fiscal 2006.

Net income for the first quarter of fiscal 2007 was positively impacted by increases in operating income in both the Retail and Wholesale Products Group and the Business to Business Products Group. A 13.8% increase in sales for the Retail and Wholesale Products Group was driven by both tons sold growth and price increases. Price increases in the Business to Business Products Group provided increased sales which overcame lower volume compared to the first quarter of fiscal 2006. For both Groups, the increased sales overcame higher costs of materials, packaging and freight. Price increases, energy surcharges and internal cost reduction programs implemented in prior years were continued in the first quarter of fiscal 2007 to address ongoing increases in costs incurred in producing our products. The positive results for the first quarter of fiscal 2007 reflect the success of these efforts, which reversed the declining margin trend of the past couple of years.

Net sales of the Business to Business Products Group for the first three months of fiscal 2007 were \$16,885,000, an increase of \$74,000 from net sales of \$16,811,000 in the first three months of fiscal 2006. Sales growth was seen in bleaching clay, clarification aid, sports and co-manufactured products. Bleaching clay and fluid clarification products reported sales increases of 13.5% and 26.3%, respectively, due to higher volumes and price increases. Bleaching clay products volume increased 9.6% and clarification aid products volume increased 5%. Bleaching clay sales were strong in both domestic and international markets. Sports products and co-manufactured products experienced sales increases of 9.3% and 4.1%, respectively, due to higher selling prices. Offsetting these increases was a decrease of 25.5% in agricultural product sales due to 35.6% lower volume.

The Business to Business Products Group's segment income increased 12.1% from \$3,031,000 in the first three months of fiscal 2006 to \$3,398,000 in the first three months of fiscal 2007. Price increases were greater than the combined 4.3% increase in material, packaging and freight costs. Transportation and material costs increased throughout fiscal 2006 as the cost of oil increased, and these costs remain high in the first quarter of fiscal 2007 compared to the first quarter of fiscal 2006. Similarly, packaging costs increased as the price of paper increased and still remain at higher levels than in the first quarter of fiscal 2006.

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Net sales of the Retail and Wholesale Products Group for the first three months of fiscal 2007 were \$35,244,000, an increase of \$4,266,000 from net sales of \$30,978,000 reported in the first three months of fiscal 2006. Sales of branded cat litter increased 16.8% compared to the first three months of fiscal 2006. Branded scoopable litter products drove the sales growth with a 28.5% increase due to better utilization of trade spending and 20.8% higher volumes. The higher volumes were driven by increases in existing base business and consumer promotions. Private label cat litter sales were up 22.6% compared to the first three months of fiscal 2006. Private label sales were up due to price increases and a 9.4% volume increase. The volume increase was due to both new distribution and new product offerings. Our floor absorbent net sales increased 7.7% due to increased prices.

The Retail and Wholesale Products Group's segment income increased 114.7% from \$1,653,000 in the first quarter of fiscal 2006 to \$3,549,000 in the quarter of fiscal 2007. Price increases, timing and more efficient use of trade spending and a 5.1% overall volume increase overcame the combined 5.2% increase in material, packaging and freight costs. These costs have increased for the same reasons as described in the Business to Business Products Group above.

Consolidated gross profit as a percentage of net sales for the first three months of fiscal 2007 increased to 20.5% from 17.6% in the first three months of fiscal 2006. Price increases were implemented during fiscal 2006 and in the first quarter of fiscal 2007 to recover margin declines experienced over the past couple of years due to cost increases in materials, packaging and freight. Further contributing to the improved gross profit is a 17.3% decrease in the cost of fuel used in the manufacturing process in the first quarter of fiscal 2007 compared to the first quarter of fiscal 2006. However, non-fuel manufacturing costs rose 10.3%, which had a negative impact on gross profit. The increases in non-fuel manufacturing costs were seen in repairs, labor and other raw materials.

Operating expenses as a percentage of net sales for the first three months of fiscal 2007 increased to 15.7% compared to the 14.3% for the first three months of fiscal 2006. Excluding the gain on long-lived assets, the operating expenses for the first three months of fiscal 2006 would have been 15.2% of net sales. The increase in year-to-date fiscal 2007 operating expenses was primarily due to an increase in the discretionary incentive bonus accrual.

Interest expense was up \$187,000 for the first three months of fiscal 2007 as compared to the same period in fiscal 2006 due to the new debt issuance described in Liquidity and Capital Resources. Interest income increased \$149,000 from the first three months of fiscal 2006 due to increases in the market rates and increases in investment balances.

Our effective tax rate was 26.7% of pre-tax income in the first three months of fiscal 2007, which was consistent with the tax rate in the first three months of fiscal 2006.

Total assets decreased \$1,302,000 or 0.9% during the first three months of fiscal 2007. Current assets decreased \$1,977,000 or 2.6% from fiscal 2006 year-end balances, primarily due a decrease in investments and the \$1,686,000 pre-tax write-off of prepaid overburden removal described in Note 8 of the notes to the unaudited consolidated financial statements. These decreases were offset by an increase in cash and cash equivalents, other prepaid expenses and inventories. The changes in cash and cash equivalents and investments are described in Liquidity and Capital Resources. Inventories increased due to higher cost of materials and normal seasonality. The increase in other prepaid expenses is due to timing of payments of insurance premiums.

Property, plant and equipment, net of accumulated depreciation, increased \$587,000 or 1.1% during the first three months of fiscal 2007. The increase was driven by purchases of machinery and equipment.

Total liabilities decreased \$1,367,000 or 2.1% during the first three months of fiscal 2007. Current liabilities decreased \$1,544,000 or 5.7% during the first three months of fiscal 2007. The decrease in current liabilities was mostly driven by a decrease in accounts payable, accrued salaries, wages and commissions and accrued trade spending. The decrease in accounts payable is due to normal timing of payments. The decrease in accrued salaries is consistent with the payment of the fiscal 2006 discretionary bonus offset by the fiscal 2007 discretionary bonus accrual. Accrued trade spending decreased due to more efficient use of promotions. Non-current liabilities increased \$177,000 or 0.5% due to a higher pension liability.

### **FOREIGN OPERATIONS**

Net sales by our foreign subsidiaries during the first three months of fiscal 2007 were \$4,298,000 or 8.2% of total company sales. This represents an increase of 5.2% from the first three months of fiscal 2006, in which foreign subsidiary sales were \$4,088,000 or 8.6% of total company sales. The increase in sales was seen in both the United Kingdom and Canadian entities. Canadian sales were up due to higher prices and a stronger Canadian dollar compared to the U.S. dollar, which overcame a 4.4% decrease in volume in both cat litter and industrial products. Cat litter sales were down due to timing of promotional activities and industrial products sales have declined due to weak economic conditions. United Kingdom sales were up due to 11.3% higher volume, primarily in fluid purification products. The revenue increase was

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offset by increased costs. For first three months of fiscal 2007, the foreign subsidiaries reported a loss of \$29,000, a decrease of \$271,000 from the \$242,000 earnings reported in the first three months of fiscal 2006. Both foreign operations experienced higher material costs and are investigating other sources.

Identifiable assets of our foreign subsidiaries as of October 31, 2006 were \$9,449,000 compared to \$13,100,000 as of October 31, 2005. The decrease was driven by reduced cash and investments due to the repatriation of previously untaxed earnings from our Swiss subsidiary during fiscal 2006, as described in the notes to the consolidated financial statements in our Annual Report on Form 10-K for the year ended July 31, 2006.

### **LIQUIDITY AND CAPITAL RESOURCES**

Our principal capital requirements include funding working capital needs, the purchasing and upgrading of real estate, equipment and facilities, and investing in infrastructure and potential acquisitions. We principally have used cash generated from operations and, to the extent needed, issuance of debt securities and borrowings under our credit facilities to fund these requirements. Cash, cash equivalents and short-term investments decreased \$877,000 during the first three months of fiscal 2007 to \$24,978,000 at October 31, 2006.

The following table sets forth certain elements of our Consolidated Statements of Cash Flows (in thousands):

|  | <b>Three Months Ended</b>   |                             |
|--|-----------------------------|-----------------------------|
|  | <b>October 31,<br/>2006</b> | <b>October 31,<br/>2005</b> |
| Net cash provided by operating activities                    | \$ 2,039                    | \$ 1,891                    |
| Net cash provided by (used in) investing activities          | 295                         | (945)                       |
| Net cash used in financing activities                        | (759)                       | (912)                       |
| Effect of exchange rate changes on cash and cash equivalents | (55)                        | (126)                       |
| Net increase (decrease) cash and cash equivalents            | 1,520                       | (92)                        |

*Net cash provided by operating activities*

Net cash provided by operations was \$2,039,000 as of October 31, 2006 compared to \$1,891,000 as of October 31 2005. The increase was due primarily to an increase net income and non-cash charges. For the first three months of fiscal years 2007 and 2006, the primary components of working capital that impacted operating cash flows were as follows:

Accounts receivable, less allowance for doubtful accounts, decreased by \$106,000 in the first quarter of fiscal 2007 versus an increase of \$475,000 in the first quarter of fiscal 2006. A focus on improved collection procedures resulted in lower accounts receivable at the end of the first quarter of fiscal 2007 despite an increase in sales over the fourth quarter of fiscal 2006. The increase for the first quarter of fiscal 2006 was due to an increase in sales in the first quarter of fiscal 2006 of \$47,789,000 versus sales for the fourth quarter of fiscal 2005 of \$46,017,000.

Inventories increased \$250,000 in the first quarter of fiscal 2007 versus an increase of \$1,541,000 in the first quarter of fiscal 2006. Inventories in the first quarter usually increase due to normal seasonal trend. As the rate of cost increases has slowed in the first quarter of fiscal 2007, the amount of the inventory increase has slowed from the first quarter of fiscal 2006. The increase in the first quarter of fiscal 2006 was due to higher fuel costs compared to fiscal year-end 2005.

There was no prepaid overburden removal expense in the first quarter of fiscal 2007. As described in Note 8 of the notes to the unaudited consolidated financial statements, we wrote off the August 1, 2006 balance of our prepaid overburden removal expense account to opening retained earnings. Beginning in fiscal 2007, production stripping costs will be treated as a variable inventory production cost and are included in cost of sales in the period they are incurred. Prepaid overburden removal expense increased \$156,000 in the first quarter of fiscal 2006, under the prior accounting methodology, due to different amounts of non-usable material that needed to be removed from the various sites.

Other prepaid expenses increased \$442,000 in the first quarter of fiscal 2007 versus an increase of \$1,123,000 in the first quarter of fiscal 2006. The smaller increase in fiscal 2007 was due to timing of payments of insurance premium payments and a decline in prepaid operating expenses.

Accounts payable and other accrued expenses decreased \$964,000 in the first three months of fiscal 2007 versus an increase of \$2,732,000 in the first quarter of fiscal 2006. The difference is due to timing of payments, smaller increases in packaging costs and a decline in fuel costs in the first quarter of fiscal 2007 versus the first quarter of fiscal 2006.

*Net cash provided by (used in) investing activities*

Cash provided by investing activities was \$295,000 in the first quarter of fiscal 2007 compared to cash used in investing activities of \$945,000 in the first quarter of fiscal 2006. In the first quarter of fiscal 2007, cash used for capital expenditures was \$2,352,000 versus \$3,035,000 in the first quarter of fiscal 2006. The decrease is due to cash used to purchase land in the first quarter of fiscal 2006. During the first quarter of fiscal 2007, net dispositions of investment securities was \$2,617,000 compared to \$1,090,000 in the first quarter of fiscal 2006 due to the timing of investment maturities. Cash proceeds from the sale of property, plant and equipment were \$30,000 in the first quarter of fiscal 2007 versus \$1,000,000 in the first quarter of fiscal 2006.

*Net cash used in financing activities*

Cash used in financing activities was \$759,000 in the first quarter of fiscal 2007 compared to \$912,000 in the first quarter of fiscal 2006. No treasury stock purchases occurred in the first quarter of fiscal 2007 compared to \$630,000 of repurchases in the first quarter of fiscal 2006. Conversely, lower stock option exercise activity reduced proceeds from issuance of common stock in the first three months of fiscal 2007 to \$29,000 compared to \$213,000 in the first three months of fiscal 2006. Also, cash used for dividend payments was \$754,000 in the first quarter of fiscal 2007 due to a dividend increase versus \$559,000 dividend payments in the first quarter of fiscal 2006.

*Other*

Total cash and investment balances held by our foreign subsidiaries at October 31, 2006 and 2005 were \$561,000 and \$4,433,000, respectively. Certain investments held by our foreign subsidiaries were liquidated in fiscal 2006 to facilitate the repatriation of previously untaxed foreign earnings and profits as described in the notes to the consolidated financial statements in our Annual Report on Form 10-K for the year ended July 31, 2006.

As part of our normal course of business, we guarantee certain debts and trade payables of our wholly owned subsidiaries. These arrangements are made at the request of the subsidiaries' creditors, as separate financial statements are not distributed for the wholly owned subsidiaries. As of October 31, 2006, the value of these guarantees was \$359,000 of lease liabilities and \$2,500,000 of long-term debt.

Our capital requirements are subject to change as business conditions warrant and opportunities arise. The tables in the following subsection summarize our contractual obligations and commercial commitments at October 31, 2006 for the timeframes indicated.

On January 27, 2006, we entered into a new unsecured revolving credit agreement with Harris N.A. that is effective until January 27, 2009. The credit agreement provides that we may select a variable rate based on either Harris' prime rate or a LIBOR-based rate, plus a margin which varies depending on our debt to earnings ratio, or a fixed rate as agreed between us and Harris N.A. At October 31, 2006, the variable rates would have been 8.3% for the Harris' prime-based rate or 6.3% for the LIBOR-based rate. The credit agreement contains restrictive covenants that, among other things and under various conditions (including a limitation on capital expenditures), limit our ability to incur additional indebtedness or to dispose of assets. The agreement also requires us to maintain a minimum fixed coverage ratio and a minimum consolidated net worth. As of October 31, 2006, we had \$15,000,000 available under this credit facility and we were in compliance with its covenants.

We believe that cash flow from operations, availability under our revolving credit facility and current cash and investment balances will provide adequate cash funds for foreseeable working capital needs, capital expenditures at existing facilities and debt service obligations for at least the next 12 months. Our ability to fund operations, to make planned capital expenditures, to make scheduled debt payments and to remain in compliance with all of the financial covenants under debt agreements, including, but not limited to, the credit agreement, depends on our future operating performance, which, in turn, is subject to prevailing economic conditions and to financial, business and other factors. The timing and size of any new business ventures or acquisitions that we complete may also impact the cash requirements.

**CONTRACTUAL OBLIGATIONS AND COMMERCIAL COMMITMENTS**

The table listed below depicts our Contractual Obligations and Commercial Commitments at October 31, 2006 for the timeframes listed:

| Contractual Obligations                   | Payments Due by Period |                      |                      |                      |                      |
|---|------------------------|----------------------|----------------------|----------------------|----------------------|
|   | Total                  | Less Than 1 Year     | 1 3 Years            | 4 5 Years            | After 5 Years        |
| Long-Term Debt                            | \$ 35,160,000          | \$ 4,080,000         | \$ 9,780,000         | \$ 8,600,000         | \$ 12,700,000        |
| Interest on Long-Term Debt                | 8,762,000              | 2,013,000            | 3,118,000            | 2,170,000            | 1,461,000            |
| Operating Leases                          | 11,545,000             | 2,461,000            | 2,585,000            | 1,840,000            | 4,659,000            |
| Unconditional Purchase Obligations        | 5,588,000              | 5,588,000            |                      |                      |                      |
| <b>Total Contractual Cash Obligations</b> | <b>\$ 61,055,000</b>   | <b>\$ 14,142,000</b> | <b>\$ 15,483,000</b> | <b>\$ 12,610,000</b> | <b>\$ 18,820,000</b> |

We are not required to make a contribution to our defined benefit pension plan in fiscal 2007. We have not presented this obligation for future years in the table above because the funding requirement can vary from year to year based on changes in the fair value of plan assets and actuarial assumptions.

The unconditional purchase obligations represent forward purchase contracts we have entered into for a portion of our natural gas fuel needs for fiscal 2007. As of October 31, 2006, the remaining purchase obligation for fiscal 2007 contracts was \$5,588,000 for 600,000 MMBtu. These contracts were entered into in the normal course of business and no contracts were entered into for speculative purposes.

| Other Commercial Commitments        | Amount of Commitment Expiration Per Period |                      |           |           |               |
|-------------------------------------|--|----------------------|-----------|-----------|---------------|
|                                     | Total                                      | Less Than 1 Year     | 1 3 Years | 4 5 Years | After 5 Years |
| Standby Letters of Credit           | \$ 490,000                                 | \$ 490,000           | \$        | \$        | \$            |
| Other Commercial Commitments        | 13,900,000                                 | 13,900,000           |           |           |               |
| <b>Total Commercial Commitments</b> | <b>\$ 14,390,000</b>                       | <b>\$ 14,390,000</b> | <b>\$</b> | <b>\$</b> | <b>\$</b>     |

**CRITICAL ACCOUNTING POLICIES AND ESTIMATES**

This discussion and analysis of financial condition and results of operations is based on our condensed consolidated financial statements, which have been prepared in conformity with accounting principles generally accepted in the United States. The preparation of these financial statements requires the use of estimates and assumptions related to the reporting of assets, liabilities, revenues, expenses and related disclosures. In preparing these financial statements, we have made our best estimates and judgments of certain amounts included in the financial statements. Estimates are revised periodically. Actual results could differ from these estimates.

See the information concerning our critical accounting policies included under Management's Discussion of Financial Condition and Results of Operations in our Annual Report on Form 10-K for the fiscal year ended July 31, 2006 filed with the Securities and Exchange Commission, which is incorporated by reference in this Form 10-Q. In addition, for additional information on our adoption of SFAS No. 123(R) and our implementation of EITF Issue 04-06, see Note 7, Stock-Based Compensation, and Note 8, Change in Accounting for Stripping Costs Incurred during Production, of the Notes to Consolidated Condensed Financial Statements in this Quarterly Report on Form 10-Q.



**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

We are exposed to interest rate risk and employ policies and procedures to manage our exposure to changes in the market risk of our cash equivalents and short-term investments. We had two interest rate swap agreements as of October 31, 2006. We believe that the market risk arising from holding our financial instruments is not material.

We are exposed to currency risk as it relates to certain accounts receivables and from our foreign operations. We believe that the currency risk is immaterial to the overall presentation of the financial statements.

We are exposed to regulatory risk in the fluid purification and agricultural markets, principally as a result of the risk of increasing regulation of the food chain in the United States and Europe. We actively monitor developments in this area, both directly and through trade organizations of which we are a member.

We are exposed to commodity price risk with respect to natural gas. We have contracted for a portion of our fuel needs for fiscal 2007 using forward purchase contracts to manage the volatility in fuel prices related to this exposure. The weighted average cost of the contracts has been estimated to be approximately 10.4% higher than the contracts for fiscal 2006. All contracts were entered into during the normal course of business and no contracts were entered into for speculative purposes.

The table below provides information about our natural gas future contracts, which are sensitive to changes in commodity prices, specifically natural gas prices. For the future contracts, the table presents the notional amounts in MMBtu's, the weighted average contract prices, and the total dollar contract amount, which will mature by July 31, 2007. The Fair Value was determined using the Most Recent Settle price for the Henry Hub Natural Gas option contract prices as listed by the New York Mercantile Exchange on November 29, 2006.

| <b>Commodity Price Sensitivity<br/>Natural Gas Future Contracts<br/>For the Year Ending July 31,<br/>2007</b> |                                   |                   |         |
|---|-----------------------------------|-------------------|---------|
|   | <b>Expected 2007<br/>Maturity</b> | <b>Fair Value</b> |         |
| Natural Gas Future Volumes (MMBtu)  | 1,030,000                         |                   |         |
| Weighted Average Price (Per MMBtu)  | \$ 8.28                           |                   |         |
| Contract Amount (\$U.S., in thousands)  | \$ 8,527.6                        | \$                | 7,409.8 |

Factors that could influence the fair value of the natural gas contracts, include, but are not limited to, the creditworthiness of our natural gas suppliers, the overall general economy, developments in world events, and the general demand for natural gas by the manufacturing sector, seasonality and the weather patterns throughout the United States and the world. Some of these same events have allowed us to mitigate the impact of the natural gas contracts by the continued, and in some cases expanded, use of recycled oil in our manufacturing processes. Accurate estimates of the impact that these contracts may have on our fiscal 2007 financial results are difficult to make due to the inherent uncertainty of future fluctuations in option contract prices in the natural gas options market.

**ITEM 4. CONTROLS AND PROCEDURES**  
**Evaluation of Disclosure Controls and Procedures**

Management conducted an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures as of the end of the period covered by this Form 10-Q. The controls evaluation was conducted under the supervision and with the participation of management, including our Chief Executive Officer (CEO) and Chief Financial Officer (CFO). Based upon the controls evaluation, our CEO and CFO have concluded that, as of the end of the period covered by this report, our disclosure controls and procedures were effective to provide reasonable assurance that information required to be disclosed in our Exchange Act reports is recorded, processed, summarized and reported within the time periods specified by the SEC, and that material information relating to us and our consolidated subsidiaries is made known to management, including the CEO and CFO, during the period when our periodic reports are being prepared.

**Changes in Internal Control over Financial Reporting**

There were no changes in our internal control over financial reporting that occurred during the fiscal quarter ended October 31, 2006 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**Inherent Limitations on Effectiveness of Controls**

Our management, including the CEO and CFO, do not expect that our disclosure controls and procedures or our internal control over financial reporting will prevent or detect all error and all fraud. A control system, no matter how well designed and operated, can provide only reasonable, not absolute, assurance that the control system's objectives will be met. The design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Further, because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that misstatements due to error or fraud will not occur or that all control issues and instances of fraud, if any, within the Company have been detected. These inherent limitations include the realities that judgments in decision-making can be faulty and that breakdowns can occur because of simple error or mistake. Controls can also be circumvented by the individual acts of some persons, by collusion of two or more people, or by management override of the controls. The design of any system of controls is based in part on certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions. Projections of any evaluation of controls effectiveness to future periods are subject to risks. Over time, controls may become inadequate because of changes in conditions or deterioration in the degree of compliance with policies or procedures.

**PART II OTHER INFORMATION**

Items 1, 2, 3, 4 and 5 of this Part II are either inapplicable or are answered in the negative and are omitted pursuant to the instructions to Part II.

**ITEM 1A RISK FACTORS**

For information regarding Risk Factors, please refer to Item 1A in our Annual Report on Form 10-K for the year ended July 31, 2006. There have been no material changes in risk factors since July 31, 2006.

**ITEM 6. EXHIBITS**

(a) **EXHIBITS:**

| Exhibit No. | Description  | SEC Document Reference  |
|-------------|--|---|
| 10.1*       | Oil-Dri Corporation of America Annual Incentive Plan (as amended and restated effective August 1, 2006). | Incorporated by reference to Exhibit 10.1 to Oil-Dri s (file No. 001-12622) Current Report on Form 8-K filed on October 13, 2006. |
| 11          | Statement re: Computation of Earnings per Share.   | Filed herewith.   |
| 31          | Certifications pursuant to Rule 13a 14(a).   | Filed herewith.   |
| 32          | Certifications pursuant to Section 1350 of the Sarbanes-Oxley Act of 2002.                               | Furnished herewith.   |

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\* Management contract or compensatory plan or arrangement.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

OIL-DRI CORPORATION OF AMERICA  
(Registrant)

BY /s/ Andrew N. Peterson

Andrew N. Peterson  
Vice President and Chief Financial Officer

BY /s/ Daniel S. Jaffee

Daniel S. Jaffee  
President and Chief Executive Officer

Dated: December 11, 2006

**EXHIBITS**

| <b>Exhibit No.</b> | <b>Description</b>  |
|--------------------|---|
| 11                 | <u>Statement re: Computation of Earnings per Share.</u>                           |
| 31                 | <u>Certifications pursuant to Rule 13a-14(a).</u>                                 |
| 32                 | <u>Certifications pursuant to Section 1350 of the Sarbanes-Oxley Act of 2002.</u> |

Note: Stockholders may receive copies of the above listed exhibits, without fee, by written request to Investor Relations, Oil-Dri Corporation of America, 410 North Michigan Avenue, Suite 400, Chicago, Illinois 60611-4213.