

Engility Holdings, Inc.  
Form 10-Q  
November 12, 2013  
**Table of Contents**

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
**Washington, D.C. 20549**

**FORM 10-Q**

x **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the quarterly period ended September 27, 2013**

.. **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission file number: 001-35487**

**ENGILITY HOLDINGS, INC.**

**(Exact name of registrant as specified in its charter)**

<b>Delaware</b> <b>(State or other jurisdiction of</b>	<b>45-3854852</b> <b>(I.R.S. Employer</b>
<b>incorporation or organization)</b>	<b>Identification No.)</b>
<b>3750 Centerview Drive, Chantilly, VA</b> <b>(Address of principal executive offices)</b>	<b>20151</b> <b>(Zip Code)</b>
<b>(703) 708-1400</b> <b>(Registrant's telephone number, including area code)</b>	

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act:

Large accelerated filer <input type="checkbox"/>	Accelerated filer <input type="checkbox"/>
Non-accelerated filer <input checked="" type="checkbox"/> (Do not check if a smaller reporting company)	Smaller reporting company <input type="checkbox"/>

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

There were 17,232,246 shares of Engility Holdings, Inc. common stock with a par value of \$0.01 per share outstanding as of the close of business on November 1, 2013.

**Table of Contents**

**ENGILITY HOLDINGS, INC.**

**INDEX TO QUARTERLY REPORT ON FORM 10-Q**

<b><u>PART I FINANCIAL INFORMATION</u></b>	<b>1</b>
ITEM 1. <b><u>FINANCIAL STATEMENTS</u></b>	<b>1</b>
<b><u>Unaudited Consolidated Balance Sheets as of September 27, 2013 and December 31, 2012</u></b>	<b>1</b>
<b><u>Unaudited Consolidated and Combined Statements of Operations for the three and nine months ended September 27, 2013 and September 28, 2012</u></b>	<b>2</b>
<b><u>Unaudited Consolidated and Combined Statements of Cash Flows for the nine months ended September 27, 2013 and September 28, 2012</u></b>	<b>3</b>
<b><u>Notes to Unaudited Consolidated and Combined Financial Statements</u></b>	<b>4</b>
ITEM 2. <b><u>MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS</u></b>	<b>10</b>
ITEM 3. <b><u>QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK</u></b>	<b>16</b>
ITEM 4. <b><u>CONTROLS AND PROCEDURES</u></b>	<b>16</b>
<b><u>PART II OTHER INFORMATION</u></b>	<b>16</b>
ITEM 1. <b><u>LEGAL PROCEEDINGS</u></b>	<b>16</b>
ITEM 1A. <b><u>RISK FACTORS</u></b>	<b>16</b>
ITEM 2. <b><u>UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS</u></b>	<b>17</b>
ITEM 3. <b><u>DEFAULTS UPON SENIOR SECURITIES</u></b>	<b>17</b>
ITEM 4. <b><u>MINE SAFETY DISCLOSURES</u></b>	<b>17</b>
ITEM 5. <b><u>OTHER INFORMATION</u></b>	<b>17</b>
ITEM 6. <b><u>EXHIBITS</u></b>	<b>17</b>
<b><u>SIGNATURES</u></b>	<b>18</b>

**Table of Contents****PART I FINANCIAL INFORMATION****ITEM 1. FINANCIAL STATEMENTS****ENGILITY HOLDINGS, INC.****UNAUDITED CONSOLIDATED BALANCE SHEETS****(in thousands, except per share amounts)**

	<b>As of September 27, 2013</b>	<b>As of December 31, 2012</b>
<b>Assets:</b>		
Current assets:		
Cash and cash equivalents	\$ 24,323	\$ 27,021
Receivables, net	316,488	366,236
Other current assets	28,216	34,832
Total current assets	369,027	428,089
Property, plant and equipment, net	10,898	11,941
Goodwill	477,604	477,604
Identifiable intangible assets, net	94,386	100,929
Other assets	7,352	8,887
Total assets	\$ 959,267	\$ 1,027,450
<b>Liabilities and Equity:</b>		
Current liabilities:		
Current portion of long-term debt	\$ 7,500	\$ 50,250
Accounts payable, trade	23,492	20,725
Accrued employment costs	62,602	63,278
Accrued expenses	59,275	76,955
Advance payments and billings in excess of costs incurred	26,238	24,855
Deferred income taxes, current and income taxes payable	8,089	10,607
Other current liabilities	17,055	19,311
Total current liabilities	204,251	265,981
Long-term debt	222,500	284,750
Income tax payable	80,093	68,725
Other liabilities	17,473	19,683
Total liabilities	524,317	639,139
Commitments and contingencies (see Note 9)		
Equity:		

Edgar Filing: Engility Holdings, Inc. - Form 10-Q

Preferred stock, par value \$0.01 per share, 25,000 shares authorized, none issued or outstanding as of September 27, 2013 and December 31, 2012

Common stock, par value \$0.01 per share, 175,000 shares authorized, 17,221 shares issued and outstanding as of September 27, 2013 and 16,703 shares issued and outstanding as of December 31, 2012

	172	168
Additional paid-in capital	762,256	755,638
Accumulated deficit	(341,590)	(380,438)
Noncontrolling interest	14,112	12,943
Total equity	434,950	388,311
Total liabilities and equity	\$ 959,267	\$ 1,027,450

See Notes to Unaudited Consolidated and Combined Financial Statements

**Table of Contents****ENGILITY HOLDINGS, INC.****UNAUDITED CONSOLIDATED AND COMBINED STATEMENTS OF OPERATIONS****(in thousands, except per share data)**

	<b>Three Months Ended</b>		<b>Nine Months Ended</b>	
	<b>September 27, 2013</b>	<b>September 28, 2012</b>	<b>September 27, 2013</b>	<b>September 28, 2012</b>
Revenue	\$ 339,302	\$ 404,496	\$ 1,078,309	\$ 1,159,625
Revenue from former affiliated entities		4,888		100,035
Total revenue	339,302	409,384	1,078,309	1,259,660
Costs and expenses				
Cost of revenue	289,280	352,063	932,874	981,710
Cost of revenue from former affiliated entities		4,888		100,035
Total cost of revenue	289,280	356,951	932,874	1,081,745
Selling, general and administrative expenses	19,901	38,696	56,134	107,589
Goodwill impairment charge		426,436		426,436
Total costs and expenses	309,181	822,083	989,008	1,615,770
Operating income (loss)	30,121	(412,699)	89,301	(356,110)
Interest expense, net	7,558	4,833	19,099	5,027
Other income (expense), net	193	(7)	266	(52)
Income (loss) from continuing operations before income taxes	22,756	(417,539)	70,468	(361,189)
Provision for income taxes	8,699	1,378	27,344	24,997
Income (loss) from continuing operations	14,057	(418,917)	43,124	(386,186)
Loss from discontinued operations before income taxes		(469)		(1,017)
Benefit for income taxes		(161)		(391)
Loss from discontinued operations		(308)		(626)
Net income (loss)	\$ 14,057	\$ (419,225)	\$ 43,124	\$ (386,812)
Less: Net income attributable to noncontrolling interest	2,049	1,080	4,276	4,510
Net income (loss) attributable to Engility	\$ 12,008	\$ (420,305)	\$ 38,848	\$ (391,322)
Earnings (loss) per share allocable to Engility Holdings, Inc. common shareholders Basic				

Edgar Filing: Engility Holdings, Inc. - Form 10-Q

Net income (loss) per share from continuing operations less noncontrolling interest	\$	0.71	\$	(25.78)	\$	2.30	\$	(24.15)
Net income (loss) per share from discontinued operations	\$		\$	(0.02)	\$		\$	(0.04)
Net income (loss) per share attributable to Engility	\$	0.71	\$	(25.80)	\$	2.30	\$	(24.19)
Earnings (loss) per share allocable to Engility Holdings, Inc. common shareholders Diluted								
Net income (loss) per share from continuing operations less noncontrolling interest	\$	0.68	\$	(25.78)	\$	2.21	\$	(24.15)
Net income (loss) per share from discontinued operations	\$		\$	(0.02)	\$		\$	(0.04)
Net income (loss) per share attributable to Engility	\$	0.68	\$	(25.80)	\$	2.21	\$	(24.19)
Weighted average number of shares outstanding								
Basic		16,915		16,291		16,855		16,176
Diluted		17,770		16,291		17,592		16,176

See Notes to Unaudited Consolidated and Combined Financial Statements

**Table of Contents****ENGILITY HOLDINGS, INC.****UNAUDITED CONSOLIDATED AND COMBINED STATEMENTS OF CASH FLOWS****(in thousands)**

	<b>Nine Months Ended</b>	
	<b>September 27, 2013</b>	<b>September 28, 2012</b>
<b>Operating activities:</b>		
Net income (loss)	\$ 43,124	\$ (386,812)
Less: loss from discontinued operations, net of tax		(626)
Income (loss) from continuing operations	43,124	(386,186)
Goodwill impairment charge		426,436
Share-based compensation	7,282	4,552
Depreciation and amortization	9,055	12,365
Amortization of bank debt fees	5,880	645
Deferred income taxes	(2,727)	(20,854)
Changes in operating assets and liabilities:		
Receivables	49,748	25,389
Other assets	4,145	(13,362)
Accounts payable, trade	2,767	(21,832)
Accrued employment costs	(676)	6,224
Accrued expenses	(17,680)	17,032
Advance payments and billings in excess of costs incurred	1,383	(6,727)
Other liabilities	7,215	297
Net cash provided by operating activities from continuing operations	109,516	43,979
<b>Investing activities:</b>		
Capital expenditures	(1,470)	(1,640)
Proceeds from sale of property, plant, and equipment		604
Net cash used in investing activities from continuing operations	(1,470)	(1,036)
<b>Financing activities:</b>		
Borrowings from term loan	200,000	335,000
Repayments of term loan	(335,000)	
Borrowings from revolving credit facility	167,500	12,190
Repayments of revolving credit facility	(137,500)	(12,190)
Debt issuance costs	(2,493)	(11,005)
Net transfers to prior parent		(25,633)
Dividend paid to prior parent		(335,000)
Proceeds from share-based payment arrangements	893	484
Payment of employee withholding taxes on restricted stock units	(1,037)	
Distributions to non-controlling interest member	(3,107)	(1,402)



Edgar Filing: Engility Holdings, Inc. - Form 10-Q

Net cash used in financing activities from continuing operations	(110,744)	(37,556)
<b>Discontinued Operations:</b>		
Net cash provided by operating activities		25,952
Net cash used in investing activities		
Net cash used in financing activities		(25,952)
Net cash used in discontinued operations		
Net change in cash and cash equivalents	(2,698)	5,387
Cash and cash equivalents, beginning of period	27,021	13,688
Cash and cash equivalents, end of period	\$ 24,323	\$ 19,075

See Notes to Unaudited Consolidated and Combined Financial Statements

---

**Table of Contents**

**ENGILITY HOLDINGS, INC.**

**NOTES TO UNAUDITED CONSOLIDATED AND COMBINED FINANCIAL STATEMENTS**

**(in thousands, except share and per share amounts or where otherwise stated)**

**1. Basis of Presentation.**

***Spin-Off from L-3:*** On July 17, 2012, L-3 Communications Holdings, Inc. completed the spin-off of Engility Holdings, Inc. For the periods prior to July 17, 2012, Engility Holdings and its current subsidiaries were direct or indirect subsidiaries of L-3 Communications Holdings. Unless the context indicates otherwise, (i) references to Engility, the Company, we, us or our refer to Engility Holdings, Inc. and its subsidiaries and (ii) references to L-3 refer to L-3 Communications Holdings, Inc. and its subsidiaries.

Effective as of 5:00 p.m., New York time, on July 17, 2012 (the Distribution Date), our common stock was distributed, on a pro rata basis, to L-3's stockholders of record as of the close of business on July 16, 2012 (the Record Date). On the Distribution Date, each holder of L-3 common stock received one share of our common stock for every six shares of L-3 common stock held on the Record Date. The spin-off was completed pursuant to a Distribution Agreement and several other agreements with L-3 related to the spin-off, including an Employee Matters Agreement, a Tax Matters Agreement, a Transition Services Agreement and two Master Supply Agreements. These agreements govern the relationship between us and L-3 following the spin-off and provide for the allocation of various assets, liabilities, rights and obligations. These agreements also include arrangements for transition services to be provided by L-3 to Engility. For a discussion of each agreement, see the section entitled "Certain Relationships and Related Party Transactions - Agreements with L-3 Related to the Spin-Off" in our Proxy Statement for the Annual Meeting of Stockholders held on May 23, 2013, as filed with the U.S. Securities and Exchange Commission (the SEC) on April 12, 2013. We paid \$335 million as a cash dividend to L-3 on the Distribution Date.

Our Registration Statement on Form 10 was declared effective by the SEC on July 2, 2012, and our common stock began regular-way trading on the New York Stock Exchange on July 18, 2012 under the symbol EGL.

***Description of Business:*** Engility, through its predecessors, has provided mission-critical services to the U.S. government for over four decades. Our customers include the U.S. Department of Defense (DoD), U.S. Department of Justice (DoJ), U.S. Agency for International Development (USAID), U.S. Department of State (DoS), Federal Aviation Administration (FAA), Department of Homeland Security (DHS), and allied foreign governments. We attribute the strength of our customer relationships to our singular focus on services, our industry-leading capabilities in program planning and management, superior past performance, and the experience of our people and their commitment to our customers' missions. As of September 27, 2013, we employed approximately 7,000 individuals globally and operated in over 40 countries. We are led by a seasoned executive team, which is composed of industry and government veterans.

We provide our service offerings in six key areas: (i) specialized technical consulting; (ii) program and business support services; (iii) engineering and technology lifecycle support; (iv) information technology modernization and sustainment; (v) supply chain services and logistics management; and (vi) training and education.

***Principles of Consolidation and Combination and Basis of Presentation:*** The unaudited consolidated and combined financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP) for interim financial information and in accordance with Article 10 of Regulation S-X

of the SEC and reflect the financial position, results of operations and cash flows of our businesses. Accordingly, they do not include all of the disclosures required by U.S. GAAP for a complete set of annual audited financial statements.

The accompanying financial information should be read in conjunction with the consolidated financial statements and notes contained in our Annual Report on Form 10-K filed with the SEC for the year ended December 31, 2012 (2012 Form 10-K). In the opinion of management, all adjustments (consisting of normal and recurring adjustments) considered necessary for a fair statement of the results for the interim periods presented have been included. The results of operations for the interim periods are not necessarily indicative of results for the full year.

Our accompanying unaudited consolidated and combined financial statements, for the periods prior to the spin-off, were derived from the accounting records of L-3 as if we operated on a stand-alone basis. The unaudited combined statements of operations include expense allocations for the corporate functions provided to us by L-3 prior to the Distribution Date, including, but not limited to, executive management, finance, legal, human resources, employee benefits administration, treasury, tax, internal audit, information technology, communications, ethics and compliance, insurance, and stock-based compensation. These expenses were allocated to us on the basis of direct usage when identifiable, with the remainder allocated on the basis of revenue or headcount. We believe that these allocations have been made on a consistent basis and are a reasonable reflection of the utilization of the services received by, or benefits provided to, us during the periods presented.

Following our spin-off from L-3, we perform these functions using internal resources and purchased services, some of which are provided by L-3 during a transitional period pursuant to the Transition Services Agreement.

Transactions prior to the spin-off between us and L-3 were considered to be effectively settled for cash at the time the transaction was recorded, and therefore are included as financing activities in the unaudited consolidated and combined statements of cash flows.

Consistent with L-3's centralized approach to cash management and financing its operations, prior to the spin-off, the majority of our cash receipts were transferred to L-3 daily and L-3 funded our working capital and capital expenditure requirements as needed. Cash transfers to and from L-3's cash management accounts were reflected as a component of prior parent company investment in the unaudited consolidated and combined balance sheets. Net changes to the prior parent company investment for the period are reflected in the net transfers from prior parent in cash flows from financing activities section of the accompanying statement of cash flows. Following the spin-off, we have financed our operations primarily through operating cash flow and the revolving portion of the 2012 Credit Facility, and currently, the 2013 Credit Facility (each as defined in Note 6 below), as needed.

See Note 4 for a further description of the transactions between us and L-3.

**Non-controlling Interest:** Engility holds a 50.1% majority interest in Forfeiture Support Associates J.V. (FSA). The results of operations of FSA are included in Engility's Consolidated and Combined Statements of Operations from the date control was obtained. The non-controlling interest reported on the Consolidated and Combined Balance Sheets represents the portion of FSA's equity that is attributable to the non-controlling interest.

**Table of Contents****ENGILITY HOLDINGS, INC.****NOTES TO UNAUDITED CONSOLIDATED AND COMBINED FINANCIAL STATEMENTS (Continued)****(in thousands, except share and per share amounts or where otherwise stated)**

**Accounting Estimates:** The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates using assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting periods. The most significant of these estimates relate to the recoverability, useful lives and valuation of identifiable intangible assets and goodwill, income tax contingencies and revenue and expenses for certain revenue arrangements. Actual amounts will differ from these estimates and could differ materially.

**Change in Operating and Reportable Segments:** Prior to 2013, we operated in two segments. Effective January 1, 2013, we operate as one segment. Accordingly, all segment disclosure has been eliminated as it is no longer relevant based on the Company's current operating and reporting structure.

**Reporting Periods:** Our fiscal year begins on January 1 and ends on December 31. Our first three fiscal quarters end on the 13<sup>th</sup> Friday after the first day of the quarter and the fourth quarter ends on December 31.

**Revision to Costs and Expenses:** As previously disclosed, during the process of finalizing the financial statements for the fiscal year ended December 31, 2012, we determined that during the three months ended March 30, 2012, June 29, 2012 and September 28, 2012, we improperly classified certain amounts in cost of revenue that were selling, general and administrative in nature. We have therefore adjusted the presentation in this Form 10-Q to correctly present these amounts as selling, general and administrative expenses. We have assessed the impact of the adjustments on the statements of operations and determined that the periods were not materially misstated. These changes did not impact the balance sheets or statements of cash flows. The revision decreased cost of revenue, with a corresponding increase to selling, general and administrative expenses of \$2,498, \$2,195 and \$2,084 for the three months ended March 30, 2012, June 29, 2012 and September 28, 2012, respectively. There was no impact to operating income due to this revision.

**Earnings per Share:** For periods prior to the spin-off, basic and diluted earnings per share (EPS) was calculated using 16 million shares of our common stock that were distributed to L-3 shareholders on July 17, 2012. For periods after the spin-off, basic EPS is computed by dividing net income by the weighted average number of common shares outstanding for the period. Diluted EPS reflects potential dilution that could occur if securities to issue common stock were exercised or converted into common stock. Diluted EPS includes the effect of the employee stock purchase plan, restricted stock units, and stock options calculated using the treasury stock method. For the three and nine months ended September 27, 2013, 0 shares and 12,355 shares, respectively, were not included in diluted EPS due to their anti-dilutive effects. For the three and nine months ended September 28, 2012, 552,667 shares and 184,222 shares, respectively, were not included in diluted EPS due to their anti-dilutive effects.

Three Months Ended		Nine Months Ended	
September 27, 2013	September 28, 2012	September 27, 2013	September 28, 2012

Edgar Filing: Engility Holdings, Inc. - Form 10-Q

(amounts in thousands, except per share amounts)

Net income (loss) attributable to Engility from continuing operations less noncontrolling interest	\$ 12,008	\$ (419,997)	\$ 38,848	\$ (390,696)
Net loss attributable to Engility from discontinued operations		(308)		(626)
Net income (loss) attributable to Engility	\$ 12,008	\$ (420,305)	\$ 38,848	\$ (391,322)
Weighted average number of shares outstanding				
Basic	16,915	16,291	16,855	16,176
Dilutive effect of share-based compensation outstanding after application of the treasury stock method	855		737	
Weighted average number of shares Diluted	17,770	16,291	17,592	16,176
Earnings (loss) per share allocable to Engility Holdings, Inc. common shareholders Basic				
Net income (loss) per share from continuing operations less noncontrolling interest	\$ 0.71	\$ (25.78)	\$ 2.30	\$ (24.15)
Net loss per share from discontinued operations	\$	\$ (0.02)	\$	\$ (0.04)
Net income (loss) per share attributable to Engility	\$ 0.71	\$ (25.80)	\$ 2.30	\$ (24.19)
Earnings (loss) per share allocable to Engility Holdings, Inc. common shareholders Diluted				
Net income (loss) per share from continuing operations less noncontrolling interest	\$ 0.68	\$ (25.78)	\$ 2.21	\$ (24.15)
Net loss per share from discontinued operations	\$	\$ (0.02)	\$	\$ (0.04)
Net income (loss) per share attributable to Engility	\$ 0.68	\$ (25.80)	\$ 2.21	\$ (24.19)

Table of Contents

## ENGILITY HOLDINGS, INC.

## NOTES TO UNAUDITED CONSOLIDATED AND COMBINED FINANCIAL STATEMENTS (Continued)

(in thousands, except share and per share amounts or where otherwise stated)

**2. Receivables**

Our receivables principally relate to contracts with the U.S. government and prime contractors or subcontractors of the U.S. government. The components of contract receivables are presented in the table below.

	As of September 27, 2013	As of December 31, 2012
Billed receivables	\$ 153,313	\$ 172,042
Unbilled receivables	164,870	198,248
Allowance for doubtful accounts	(1,695)	(4,054)
Total receivables, net	\$ 316,488	\$ 366,236

**3. Goodwill and Identifiable Intangible Assets**

**Goodwill:** In accordance with the accounting standards for business combinations, we record the assets acquired and liabilities assumed based on their estimated fair values at the date of acquisition (commonly referred to as the purchase price allocation). Goodwill was \$478 million at September 27, 2013 and December 31, 2012.

**Identifiable Intangible Assets:** Information on our identifiable intangible assets that are subject to amortization is presented in the table below.

		September 27, 2013			December 31, 2012		
	Weighted Average Amortization Period (in years)	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount
Customer contractual relationships	28	\$ 178,630	\$ 84,268	\$ 94,362	\$ 178,630	\$ 77,762	\$ 100,868
Technology		29,259	29,259		29,259	29,259	
Favorable leasehold interests	10	1,827	1,803	24	1,827	1,766	61
Total		\$ 209,716	\$ 115,330	\$ 94,386	\$ 209,716	\$ 108,787	\$ 100,929

Our amortization expense recorded for our identifiable intangible assets is presented in the table below.

	Three Months Ended		Nine Months Ended	
	September 27, 2013	September 28, 2012	September 27, 2013	September 28, 2012
Amortization expense	\$ 2,181	\$ 3,276	\$ 6,542	\$ 9,828

#### 4. Related Party Transactions and Parent Company Investment

**Allocation of General Corporate Expenses:** There were no corporate allocations for the three and nine months ended September 27, 2013 as we were not affiliated with L-3 during these periods. Selling, general and administrative expenses for the three months ended September 28, 2012 include a total of \$1,322 of corporate allocations from our prior parent, L-3, consisting of \$1,322 of allocations for corporate functions provided to the Company. Selling, general and administrative expenses for the nine months ended September 28, 2012 include a total of \$37,748 of corporate allocations from our prior parent, L-3, consisting of (i) \$15,322 of allocations for corporate functions provided to the Company and (ii) \$22,426 of direct corporate expenses. Direct corporate expenses include employee benefits, stock-based compensation, insurance, and treasury expenses that have been allocated based on our direct usage of these items.

**Related Party Revenue and Cost of Revenue:** We had no related party revenue or purchases for the three and nine months ended September 27, 2013 as we were not affiliated with L-3 during these periods. Prior to the spin-off, we were party to transactions to purchase and sell products and services to and from other L-3 subsidiaries and divisions. For the three and nine months ended September 28, 2012, revenue earned from these affiliated entities, and corresponding purchases of products and services from these affiliates, were \$4,888 and \$100,035, respectively. Purchases of products and services from these affiliated entities for the three and nine months ended September 28, 2012 were included within revenue and cost of revenue in the unaudited consolidated and combined statements of operations.

Table of Contents**ENGILITY HOLDINGS, INC.****NOTES TO UNAUDITED CONSOLIDATED AND COMBINED FINANCIAL STATEMENTS (Continued)**

(in thousands, except share and per share amounts or where otherwise stated)

**Parent Company Investment:** The components of our net transfers (to)/from prior parent are presented in the table below.

	<b>Three Months Ended</b>		<b>Nine Months Ended</b>	
	<b>September 27, 2013</b>	<b>September 28, 2012</b>	<b>September 27, 2013</b>	<b>September 28, 2012</b>
Intercompany revenue and purchases, net	\$	\$	\$	\$ (86,019)
Cash pooling and general financing activities				(34,404)
Corporate allocations		1,322		37,748
Income taxes				33,282
Net transfers related to discontinued operations		14,535		23,760
Total net transfers from prior parent	\$	\$ 15,857	\$	\$ (25,633)

**5. Share-Based Compensation**

Immediately prior to the spin-off, certain of our employees participated in the following L-3 stock based compensation plans: 2008 Long Term Performance Plan (2008 LTPP), 1999 Long Term Performance Plan and 1997 Stock Option Plan. Since our spin-off from L-3, certain of our employees have participated in our Amended and Restated 2012 Long Term Performance Plan (2012 LTPP), which is substantially similar to the 2008 LTPP. In connection with the spin-off, we assumed under the 2012 LTPP each outstanding option to purchase L-3 common stock and each L-3 restricted stock unit (L-3 RSUs) held by our employees. These assumed equity awards converted into 284,594 options to purchase Engility common stock and 684,895 Engility restricted stock units (RSUs), respectively, having the same intrinsic value as the corresponding converted L-3 award.

Upon vesting of RSUs, we permit employees to have the Company withhold vested shares of Engility common stock in order to meet minimum statutory tax withholding requirements, and we remit the withholding taxes to the appropriate taxing jurisdiction. We present these withholdings as cash outflows from financing activities in our statement of cash flows.

*For the nine months ended September 28, 2012*

**Stock Options:** L-3 granted certain of our employees 53,057 options to purchase L-3 common stock with an exercise price equal to the closing price of L-3 common stock on the date of grant. The options expire 10 years from the date of grant and vest ratably over a three-year period on the annual anniversary of the date of grant. The weighted average grant date fair value for the options awarded on the grant date was \$11.49 per option and was estimated using the



Black-Scholes option-pricing model.

**Restricted Stock Units:** For the nine months ended September 28, 2012, L-3 granted certain of our employees 154,066 L-3 RSUs with a weighted average grant date fair value of \$16.83 per share. As a result of our assuming these equity awards in connection with the spin-off, these L-3 RSUs automatically convert into shares of Engility common stock upon vesting, and are subject to forfeiture until certain restrictions have lapsed, including a three-year cliff vesting period for employees.

Following our spin-off from L-3, we granted 362,274 RSUs to certain employees and directors with a weighted average grant date fair value of \$17.68 per share. RSUs automatically convert into shares of Engility common stock upon vesting, and are subject to forfeiture until certain restrictions have lapsed, including a three-year cliff vesting period for employees. For directors, the RSUs vest after one year, but will not be converted to shares until the earlier of (i) the date on which the person ceases to be a director of the company or (ii) a change of control of our company.

*For the nine months ended September 27, 2013*

**Stock Options:** For the nine months ended September 27, 2013, there were no stock options granted.

**Restricted Stock Units:** For the nine months ended September 27, 2013, we granted certain of our employees 200,745 RSUs with a weighted average grant date fair value of \$24.04 per share. These RSUs automatically convert into shares of Engility common stock upon vesting, and are subject to forfeiture until certain restrictions have lapsed. 101,670 of these RSUs vest ratably over a term of three years from the grant date, 25% on the first anniversary of the grant date, 25% on the second anniversary of the grant date and 50% on the third anniversary of the grant date. 99,075 of the RSUs granted to our employees during this period cliff vest on the third anniversary of the date of grant.

For the nine months ended September 27, 2013, we granted 18,498 RSUs to the non-management members of the board of directors with a weighted average grant date fair value of \$24.32 per share. These RSUs are subject to forfeiture until certain restrictions have lapsed. These RSUs vest after one year, but will not be converted to shares until the earlier of (i) the date on which the person ceases to be a director of the Company or (ii) a change of control of the Company.

**Performance Shares:** During the nine months ended September 27, 2013, we granted 305,020 performance shares with a weighted average grant date fair value of \$28.24 to certain of our employees. Performance shares are grants of restricted stock that generally cliff vest after three years based on our performance at the end of a three-year period beginning January 1, 2013. The number of shares of our common stock that are ultimately vested and delivered in respect of these performance shares will range from 0% to 200% of the target amount depending on the Company's performance against a peer group, as approved by the Compensation Committee of the Board of Directors, based on the following two metrics, each of which are weighted equally: relative revenue (based on a compounded annual growth rate) and relative total stockholder return (TSR). No shares will vest or be delivered to holders of performance shares, including with respect to relative revenue, if we do not achieve at least the threshold level of performance for TSR.

**Table of Contents**

**ENGILITY HOLDINGS, INC.**

**NOTES TO UNAUDITED CONSOLIDATED AND COMBINED FINANCIAL STATEMENTS (Continued)**

**(in thousands, except share and per share amounts or where otherwise stated)**

**6. Debt**

*2012 Credit Facility*

In connection with our spin-off from L-3, on July 17, 2012, we, through our wholly owned subsidiary, Engility Corporation, entered into a credit facility that provided for total aggregate borrowings of \$400 million under a \$335 million senior secured term loan facility and a \$65 million senior secured revolving credit facility with Bank of America, N.A., as administrative agent, and the other lenders party thereto (the 2012 Credit Facility). On July 17, 2012, we borrowed \$335 million under the 2012 Credit Facility which was used to pay a cash dividend to L-3. On August 9, 2013, we terminated the 2012 Credit Facility and entered into a new credit facility, as described below.

*Maturity, Interest Rate and Fees.* The loans under the 2012 Credit Facility were due and payable on July 17, 2017 and bore interest at a rate per annum equal to an applicable margin, plus, at our option (other than with respect to swingline loans, which must be base rate loans), either (a) a base rate determined by reference to the highest of (1) the prime rate of Bank of America, N.A., (2) the federal funds effective rate plus 0.5%, (3) a London Interbank Offer Rate (LIBOR) determined by reference to the costs of funds for U.S. dollar deposits for an interest period of one month adjusted for certain additional costs which could not be less than 1.25%, plus 1.00% and (4) 2.25% or (b) a LIBOR rate determined by reference to the costs of funds for U.S. dollar deposits for the interest period relevant to such borrowing adjusted for certain additional costs which could be no less than 1.25%.

*Amortization and Final Maturity.* Beginning April 1, 2013, we were required to make scheduled quarterly payments equal to 3.75% of the original principal amount of the term loan, or approximately \$12.6 million per quarter, with the balance to be due and payable on the fifth anniversary of the closing date, July 17, 2017. The 2012 Credit Facility was terminated and repaid in full upon entering the 2013 Credit Facility.

*2013 Credit Facility*

On August 9, 2013, we, through our wholly owned subsidiary, Engility Corporation, entered into a credit facility among the Company, Engility Corporation, Bank of America, N.A. (as administrative agent, swing line lender and letter of credit issuer) and each of the several lenders from time to time party thereto (the 2013 Credit Facility). The 2013 Credit Facility, which replaced the 2012 Credit Facility, provides for (1) a \$200 million term loan facility maturing on August 9, 2018, and (2) a \$250 million revolving credit facility that terminates on August 9, 2018, with a \$50 million letter of credit sublimit and a \$25 million swing line loan sublimit. The 2013 Credit Facility also contains an accordion feature that permits us to arrange with the lenders for the provision of up to \$150 million in additional commitments. In conjunction with replacing our 2012 Credit Facility, we expensed \$4 million in previously capitalized bank fees relating to the 2012 Credit Facility.

*Maturity, Interest Rate and Fees.* All borrowings under the 2013 Credit Facility bear interest at a variable rate per annum equal to an applicable margin, plus, at our option (other than for swing line loans), either (1) a base rate determined by reference to the highest of (a) the prime rate of Bank of America, N.A., (b) the federal funds effective rate plus 0.50% and (c) a LIBOR rate determined by reference to the cost of funds for U.S. dollar deposits for the

interest period of one month plus 1.00% or (2) a LIBOR rate determined by reference to the costs of funds for U.S. dollar deposits for the interest period relevant to such borrowing. All swing line loans bear interest at a variable rate per annum equal to an applicable margin, plus a base rate determined as described in the immediately preceding sentence. The applicable margins for the borrowings under the 2013 Credit Facility depend on the consolidated leverage ratio of Engility Holdings, Inc., Engility Corporation and its subsidiaries. The applicable LIBOR margin varies between 2.25% and 3.25%, and the applicable base rate margin varies between 1.25% and 2.25%.

*Amortization and Final Maturity.* Beginning December 31, 2013, we are required to make scheduled quarterly payments equal to 1.25% of the original principal amount of the term loan facility, or \$2.5 million per quarter, with the balance to be due and payable on the fifth anniversary of the closing date, August 9, 2018.

*Guarantees and Security.* All obligations under the 2013 Credit Facility are unconditionally guaranteed by Engility Holdings, Inc. and certain of our direct or indirect wholly owned domestic subsidiaries. All obligations under the 2013 Credit Facility, and the guarantees of those obligations, are secured, subject to certain exceptions, by substantially all of the assets of Engility Corporation and the assets of Engility Holdings, Inc. and Engility Corporation's subsidiary guarantors.

*Covenants and Events of Default.* The 2013 Credit Facility contains a number of covenants that, among other things and subject to certain exceptions, restrict our ability to incur additional indebtedness; pay dividends on our capital stock or redeem, repurchase or retire our capital stock or other indebtedness; make investments, loans and acquisitions; create restrictions on the payment of dividends or other amounts by Engility Corporation's subsidiaries to Engility Corporation or to any guarantor; engage in transactions with Engility Corporation's affiliates; sell assets; materially alter the business Engility Corporation conducts; consolidate, merge, dissolve or wind up our business; incur liens; and prepay or amend subordinated or unsecured debt. Engility Holdings, Inc. is also subject to a passive holding company covenant that limits our ability to engage in certain activities. In addition, the 2013 Credit Facility requires that Engility Corporation maintain a minimum consolidated debt service coverage ratio of no less than 1.25:1.00 as of the end of any fiscal quarter of Engility Corporation, and a maximum consolidated leverage ratio of no greater than 3.50:1.00 as of the end of any fiscal quarter of Engility Corporation, with step-downs to 3.25:1.00 beginning with the fiscal quarter ending December 31, 2014 and 3.00:1.00 beginning with the fiscal quarter ending December 31, 2015. We believe our most restrictive covenant under the 2013 Credit Facility is the maximum consolidated leverage ratio, which as of September 27, 2013 was 1.60:1.00. The 2013 Credit Facility also contains customary provisions relating to the events of default. As of September 27, 2013, we were in compliance with the covenants under the 2013 Credit Facility.

The carrying value of the principal amount outstanding under term loan, which approximates fair value, is \$200 million. The fair value of the term loan is based on interest rates prevailing on debt with substantially similar risks, terms and maturities and is considered to be a Level 3 input, measured under U.S. GAAP hierarchy. We currently have \$30 million outstanding on our revolving line of credit and our availability under the revolving portion of the 2013 Credit Facility was \$218 million as of September 27, 2013, with \$2 million outstanding under letters of credit.

## 7. Discontinued Operations

The Global Security Solutions (GSS) business unit, which had been historically managed by us, was retained by L-3 as part of its National Security Solutions business in connection with the spin-off. The GSS results of operations are presented as discontinued operations in the unaudited consolidated and combined financial statements for the three and nine months ended September 28, 2012.

**Table of Contents****ENGILITY HOLDINGS, INC.****NOTES TO UNAUDITED CONSOLIDATED AND COMBINED FINANCIAL STATEMENTS (Continued)****(in thousands, except share and per share amounts or where otherwise stated)****8. Realignment Costs**

On September 12, 2012, we announced a strategic realignment of our organizational structure and a streamlining of our operations, effective January 1, 2013. This strategic realignment included a reduction of our workforce through a voluntary separation of employment program and additional reductions in our workforce.

The activity and balance of the strategic realignment liability accounts for the nine months ended September 27, 2013 were as follows:

	<b>Severance and Related Costs</b>	<b>Professional and Other Fees</b>	<b>Total</b>
Balance as of January 1, 2013	\$ 4,234	\$ 1,036	\$ 5,270
Additions			
Adjustments	(544)		(544)
Cash payments	(3,690)	(1,036)	(4,726)
Balance as of September 27, 2013	\$	\$	\$

These expenses are contained within the selling, general and administrative expense line in the accompanying unaudited consolidated and combined statement of operations for the nine months ended September 27, 2013.

**9. Commitments and Contingencies**

**Procurement Regulations:** Most of our revenue is generated from providing services and products under legally binding agreements or contracts with U.S. government and foreign government customers. U.S. government contracts are subject to extensive legal and regulatory requirements, and from time to time, agencies of the U.S. government investigate whether such contracts were and are being conducted in accordance with these requirements.

We are currently cooperating with the U.S. government on several investigations from which civil or administrative proceedings have or could result and give rise to fines, penalties, compensatory and treble damages, restitution and/or forfeitures. We do not currently anticipate that any of these investigations will have a material adverse effect, individually or in the aggregate, on our consolidated financial position, results of operations or cash flows. However, under U.S. government regulations, our indictment by a federal grand jury, or an administrative finding against us as to our present responsibility to be a U.S. government contractor or subcontractor, could result in our suspension for a period of time from eligibility for awards of new government contracts or task orders or in a loss of export privileges. A conviction, or an administrative finding against us that satisfies the requisite level of seriousness, could result in debarment from contracting with the U.S. government for a specified term, which would have a materially adverse

effect on our consolidated financial position, results of operations and cash flows.

In addition, all of our U.S. government contracts: (1) are subject to audit and various pricing and cost controls, (2) include standard provisions for termination for the convenience of the U.S. government or for default, and (3) are subject to cancellation if funds for contracts become unavailable. Foreign government contracts generally include comparable provisions relating to terminations for convenience and default, as well as other procurement clauses relevant to the foreign government.

**Litigation Matters:** We are also subject to litigation, proceedings, claims or assessments and various contingent liabilities incidental to our businesses. Furthermore, in connection with certain business acquisitions, we have assumed some or all claims against, and liabilities of, such acquired businesses, including both asserted and unasserted claims and liabilities.

In accordance with the accounting standard for contingencies, we record a liability when management believes that it is both probable that a liability has been incurred and we can reasonably estimate the amount of the loss. Generally, the loss is recorded for the amount we expect to resolve the liability. The estimated amounts of liabilities recorded for pending and threatened litigation are recorded in other current liabilities in the balance sheets. Amounts recoverable from insurance contracts or third parties are recorded as assets when deemed probable. At September 27, 2013 and December 31, 2012, we did not record any amounts for recoveries from insurance contracts or third parties in connection with the amount of liabilities recorded for pending and threatened litigation. Legal defense costs are expensed as incurred. We believe we have recorded adequate provisions for our litigation matters. We review these provisions quarterly and adjust these provisions to reflect the effect of negotiations, settlements, rulings, advice of legal counsel and other information and events pertaining to a particular matter.

*Afghanistan Civil Investigation.* On August 30, 2010, the Defense Criminal Investigative Service executed a warrant for documents related to the billing of travel time by certain of our employees working in Afghanistan. The supporting affidavit indicated that this was related to a civil qui tam action filed in the U.S. District Court for the Southern District of Ohio, which alleged that these employees improperly charged their travel time in connection with paid time off and weekend leave. On June 26, 2013, we reached an agreement in principle with the DOJ and the Relator to settle the matter for approximately \$3 million plus the Relator's reasonable attorney's fees, with no admission of liability by the Company.

## 10. Income Taxes

The effective tax rate for the three and nine months ended September 27, 2013 was 38.2% and 38.8%, respectively.

During the three months and nine months ended September 28, 2012, we treated certain nondeductible spin-off-related transaction costs as discrete charges for income tax purposes, which resulted in \$1 million and \$2 million of discrete income tax expense, respectively, for those periods.

Our effective income tax rate including the impact of the goodwill impairment charge prior to discrete items was (0.3%) and (6.5%) for the three months and nine months ended September 28, 2012, respectively. Income tax expense including discrete items and the goodwill impairment charge was \$1 million and \$25 million for the three months and nine months ended September 28, 2012, respectively.

---

**Table of Contents**

**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

*You should read the following discussion of our results of operations and financial condition together with the unaudited consolidated and combined financial statements included in this Form 10-Q, as well as the audited financial statements and the notes thereto included in the 2012 Form 10-K, which provides additional information regarding our products and services, industry outlook and forward-looking statements that involve risks and uncertainties. See Forward-Looking Statements in this Form 10-Q. The financial information discussed below and included in this Form 10-Q may not necessarily reflect what our financial condition, results of operations or cash flows may be in the future.*

**Spin-Off from L-3**

Through July 17, 2012, Engility Holdings, Inc. and its current subsidiaries were direct or indirect subsidiaries of L-3 Communications Holdings, Inc. On July 17, 2012, L-3 Communications Holdings, Inc. completed the spin-off of Engility Holdings, Inc. Unless the context indicates otherwise, (i) references to Engility, the Company, we, us or our refer to Engility Holdings, Inc. and its subsidiaries and (ii) references to L-3 refer to L-3 Communications Holdings, Inc. and its subsidiaries.

Effective as of 5:00 p.m., New York time, on July 17, 2012 (the Distribution Date), our common stock was distributed, on a pro rata basis, to L-3's stockholders of record as of the close of business on July 16, 2012 (the Record Date). On the Distribution Date, each holder of L-3 common stock received one share of our common stock for every six shares of L-3 common stock held on the Record Date. The spin-off was completed pursuant to a Distribution Agreement and several other agreements with L-3 related to the spin-off, including an Employee Matters Agreement, a Tax Matters Agreement, a Transition Services Agreement and two Master Supply Agreements. These agreements govern the relationship among us and L-3 following the spin-off and provide for the allocation of various assets, liabilities, rights and obligations. These agreements also include arrangements for transition services to be provided by L-3 to Engility. For a discussion of each agreement, see the section entitled Certain Relationships and Related Party Transactions Agreements with L-3 Related to the Spin-Off in our Proxy Statement for the Annual Meeting of Stockholders held on May 23, 2013, as filed with the U.S. Securities and Exchange Commission (the SEC) on April 12, 2013.

Our Registration Statement on Form 10 was declared effective by the SEC on July 2, 2012, and our common stock began regular way trading on the New York Stock Exchange on July 18, 2012 under the symbol EGL.

**Explanatory Note L-3 Financial Information**

The financial statements, for the periods prior to the spin-off presented herein, and discussed below, were derived from the accounting records of L-3 as if we operated on a stand-alone basis. The statements of operations include expense allocations for corporate functions provided to us by L-3. These expenses have been allocated to us on the basis of direct usage when identifiable, with the remainder allocated on the basis of revenue or headcount. While we believe these allocations have been made on a consistent basis and are reasonable, such expenses may not be indicative of the actual expenses that would have been incurred had Engility been operating as a separate and independent business.

**Overview and Outlook**

***Engility's Business***

Engility is built upon a heritage of more than 40 years of proven performance, providing systems engineering services, training, logistics, program management, and operational support for the U.S. government worldwide. With operating experience in more than 140 countries, we are focused on supporting the mission success of our customers by providing a full range of expertise in engineering, technical, analytical, advisory, training, logistics and support services. Our customers include the U.S. Department of Defense (DoD), U.S. Department of Justice (DoJ), U.S. Agency for International Development (USAID), U.S. Department of State (DoS), Federal Aviation Administration (FAA), Department of Homeland Security (DHS), and other civil agencies.

### ***Strategic Realignment***

In the first quarter of 2013, we completed the strategic realignment of our organizational structure and the streamlining of our operations, which we first announced in September 2012. We undertook these actions in order to create a business that is more agile, customer-focused and price competitive, and to enable us to maintain and grow our business in a competitive marketplace that is sensitive to U.S. government spending conditions. The primary accomplishments of this strategic realignment were to:

Remove excess administrative and management layers and cost, resulting in a reduction of our indirect workforce by 40%;

Provide responsive and cost-effective support for our customers through a centralized infrastructure; and

Foster a collaborative culture that enhances the ability of our highly skilled workforce to work hand-in-hand with our customers towards their mission success.

### ***Industry Considerations***

The U.S. government is the largest consumer of services in the United States and is our largest customer. The demand for outsourced private sector services by the U.S. government has been driven by a variety of factors, including government initiatives aimed at improving efficiency; increased requirements in response to global events, wars, and counter-terrorism initiatives; the ever-increasing complexity of combat and non-combat missions conducted by the U.S. military and agencies such as DoS; and the loss of personnel and competencies within the government caused by manpower reductions and retirements.

However, currently and for the foreseeable future, the U.S. government is and will be operating in a significantly constrained fiscal environment. Discretionary spending in areas such as defense, homeland security, and international development has and will continue to see budget reductions. In August 2011, Congress enacted the Budget Control Act of 2011 (the BCA). Part I of the BCA provided for a reduction in planned defense budgets of at least \$487 billion over a ten year period, and the fiscal year (FY) 2013 impacts were incorporated in the government's FY 2013 budget. Part II mandated substantial additional reductions through a process known as sequestration, which took effect March 1, 2013, and resulted in approximately \$40 billion of additional reductions to the FY 2013 defense budget.

## **Table of Contents**

Congress failed to approve an interim or full-year budget before the U.S. government's fiscal year ended on September 30, 2013, resulting in a shutdown of non-essential government services. Many U.S. government personnel, including those overseeing certain of our contracts with the U.S. government, were furloughed following the government shutdown, and certain government facilities were closed, which caused our employees to stop working on impacted contracts. On October 16, 2013, Congress passed a bill containing a continuing resolution to fund the U.S. government through January 15, 2014, and raising the debt ceiling through February 7, 2014. Should political conflicts continue to preclude the passage of legislation necessary to provide longer-term solutions to either of these fiscal year funding or debt ceiling authorities, the U. S. government may once again be facing the possibility of a shutdown.

The nation's debt ceiling also continues to be an outstanding fiscal issue. The Obama Administration and Congress continue to debate raising the debt ceiling, among other fiscal issues, as they negotiate plans for long-term national fiscal policy. The outcome of these debates could have a significant impact on future defense budgets and funding.

Any future government shutdowns or a failure to increase the debt ceiling would likely result in a delay in payments owed to us by the U.S. government, a loss of revenue and profit on contracts that did not have government funding in place before the expiration of a continuing resolution or could not be performed by us during the government shutdown. Anticipated reductions in DoD budgets may also reduce funding for some of our revenue arrangements, and uncertainty in DoD budgets may negatively impact our ability to secure new revenue arrangements within the time frames experienced in a normal budgetary environment.

In addition to budget reductions, the DoD continues to refine its guidance regarding changes to the procurement process that are intended to control cost growth throughout its acquisition cycle for products and services by developing a cost competitive process for each outsourced program. As a result, we expect to engage in more frequent negotiations and re-competitions on a cost or price basis with every competitive bid in which we participate.

Despite these industry considerations and challenges, this was the environment that we anticipated when we organized and realigned Engility following the spin-off, and is central to our investment thesis. We believe the cost reductions and organizational efficiencies that we have implemented position us to compete favorably in the U.S. government services industry.

## **Key Performance Indicators**

### **Backlog and Orders**

Funded backlog as of September 27, 2013 was \$574 million.

Contract funded orders for the quarter ended September 27, 2013 were \$263 million, representing a book-to-bill ratio of 0.8.

On a trailing-twelve month basis, our contract funded orders were approximately \$1.3 billion, representing a book-to-bill ratio of 0.9.

We define funded backlog as the value of funded orders received from customers, less the cumulative amount of revenue recognized on such orders.



## Edgar Filing: Engility Holdings, Inc. - Form 10-Q

We define funded orders as orders received during the current period less orders that have been cancelled or reduced. This term could also be defined as net orders.

We define orders as the value of contract awards received from the U.S. government, for which the U.S. government has appropriated funds, plus the value of funded contract awards and orders received from customers other than the U.S. government.

Our book-to-bill ratio is calculated as funded orders divided by revenue.

### Days Sales Outstanding (DSO)

Days Sales Outstanding, net of advanced payments, was 77 days as of September 27, 2013.

DSO is calculated as net receivables less advance payments and billings in excess of costs incurred, divided by daily revenue. Daily revenue is defined as total revenue for the quarter divided by 90 days.

**Table of Contents****Results of Operations Three Months Ended September 27, 2013 Compared to Three Months Ended September 28, 2012**

The following information should be read in conjunction with our Unaudited Consolidated and Combined Financial Statements included herein.

The table below provides our selected financial data for the three months ended September 27, 2013 and September 28, 2012.

	<b>September 27, 2013</b>		<b>Three Months Ended September 28, 2012</b>		<b>Dollar Change</b>	<b>Percentage Change</b>
			<b>(in thousands except percentages)</b>			
Total revenue	\$ 339,302	100.0%	\$ 409,384	100.0%	\$ (70,082)	(17.1)%
Costs and expenses						
Total cost of revenue	289,280	85.3	356,951	87.2	(67,671)	(19.0)
Selling, general and administrative expenses	19,901	5.9	38,696	9.5	(18,795)	(48.6)
Goodwill impairment charge			426,436	104.1	(426,436)	(100.0)
Total costs and expenses	\$ 309,181	91.1%	\$ 822,083	200.8%	\$ (512,902)	(62.4)%
Operating income (loss)	\$ 30,121	8.9%	\$ (412,699)	(100.8)%	\$ 442,820	(107.3)%
Interest expense, net	\$ 7,558	2.2%	\$ 4,833	1.2%	\$ 2,725	56.4%
Income (loss) from continuing operations before income taxes	\$ 22,756	6.7%	\$ (417,539)	(102.0)%	\$ 440,295	105.5%
Provision for income taxes	8,699	2.6	1,378	0.3	7,321	531.3
Income from continuing operations	\$ 14,057	4.1%	\$ (418,917)	(102.3)%	\$ 432,974	103.4%
Effective tax rate from continuing operations after discrete items	38.2%		(0.3)%			
Net income (loss)	\$ 14,057	4.1%	\$ (419,225)	(102.4)%	\$ 433,282	103.4%
Less: Net income attributable to noncontrolling interest	2,049	0.6	1,080	0.3	969	89.7
Net income attributable to Engility	\$ 12,008	3.5%	\$ (420,305)	(102.7)%	\$ 432,313	102.9%

**Revenue:** For the three months ended September 27, 2013, revenue was \$339 million, a decrease of \$70 million, or 17%, compared to the three months ended September 28, 2012. This decrease was primarily the result of (i) \$19 million in reduced demand for services on certain major contracts supporting military efforts in Afghanistan and Iraq, which resulted from the drawdown of U.S. military forces in these countries, (ii) \$4 million of revenue reductions related to organizational conflicts of interest in place prior to the spin-off, and (iii) \$58 million of revenue reductions due to a reduction in the scope of individual projects or task orders, as well as other contracts and task orders that ended. These revenue decreases were offset in part by \$11 million of additional revenue from new contract awards.

*Cost of revenue:* Total cost of revenue was \$289 million for the three months ended September 27, 2013; a decline of 19%, compared to \$357 million for the three months ended September 28, 2012. Cost of revenue as a percentage of total revenue decreased to 85% for the three months ended September 27, 2013 as compared to 87% for the three months ended September 28, 2012. The decrease in cost of revenue as a percentage of total revenue was primarily due to savings resulting from our organizational realignment in 2013, as well as decreased expenses from our joint venture with Forfeiture Support Associates J.V. (FSA).

*Selling, general, and administrative expenses:* For the three months ended September 27, 2013, selling, general and administrative expenses were \$20 million, compared to \$39 million for the three months ended September 28, 2012. Selling, general and administrative expenses as a percentage of revenue decreased to 6% for the three months ended September 27, 2013, compared to 10% for the three months ended September 28, 2012. The decrease in selling, general and administrative expenses, including as a percentage of revenue, primarily resulted from \$4 million in spin-off-related transaction costs, \$8 million in costs from our strategic realignment, and \$5 million in legal and settlement costs incurred during the three months ended September 28, 2012. In addition, cost savings from our strategic realignment for the three months ended September 27, 2013 reduced our selling, general, and administrative expenses by \$5 million as compared to the three months ended September 28, 2012.

*Goodwill impairment charge:* For the three months ended September 28, 2012, we recorded a non-cash goodwill impairment charge of \$426 million due to a decline in the estimated fair value of certain of our former reporting units.

*Operating income (loss) and operating margin:* Operating income for the three months ended September 27, 2013 was \$30 million, an increase of \$443 million compared to the three months ended September 28, 2012. Operating margin increased to 8.9% for the three months ended September 27, 2013, compared to (101)% for the three months ended September 28, 2012. The increase in operating income and operating margin was primarily due to a goodwill impairment charge of \$426 million, \$4 million in spin-off-related transaction costs, \$8 million in costs from our strategic realignment, and \$5 million in legal and settlement costs incurred during the three months ended September 28, 2012.

*Interest expense:* During the three months ended September 28, 2012, we borrowed \$335 million under our 2012 Credit Facility in the form of a five-year term loan. We then distributed the \$335 million to L-3. Our results for the three months ended September 28, 2012 reflect that, prior to the Distribution Date, we had no debt and nominal interest expense. During this same period, we had a weighted average outstanding loan balance of \$335 million, which accrued interest at a weighted average borrowing rate of approximately 5.8%.

During the three months ended September 27, 2013, we borrowed \$310 million under our 2013 Credit Facility to refinance our debt under the 2012 Credit Facility. During this same period, we had a weighted average outstanding loan balance of \$282 million, which accrued interest at a weighted average borrowing rate of approximately 4.5%.

**Table of Contents**

During the three months ended September 27, 2013, net interest expense was approximately \$8 million, which included approximately \$4 million of bank fees related to the 2012 Credit Facility that were previously capitalized. During the three months ended September 28, 2012, net interest expense was approximately \$5 million.

*Effective income tax rate:* The effective tax rate including discrete items for the three months ended September 27, 2013 was 38.2%, compared to (0.3)% for the three months ended September 28, 2012. The reduction in rate was driven primarily by the non-deductible portion of the goodwill impairment charge and the spin-off related expenses that were incurred and recorded during the three months ended September 28, 2012.

*Net income (loss) attributable to Engility:* Net income (loss) attributable to Engility was \$12 million for the three months ended September 27, 2013 and \$(420) million for the three months ended September 28, 2012. The increase of \$432 million in net income attributable to Engility during the three months ended September 27, 2013 as compared to the three months ended September 28, 2012 was primarily due to goodwill impairment charge of \$426 million, \$4 million in spin-off-related transaction costs, \$8 million in costs from our strategic realignment, and \$5 million in legal and settlement costs incurred during the three months ended September 28, 2012, offset in part by \$8 million in additional income tax expense and \$3 million of additional interest expense incurred during the three months ended September 27, 2013.

### **Results of Operations    Nine Months Ended September 27, 2013 Compared to Nine Months Ended September 28, 2012**

The table below provides our selected financial data for the nine months ended September 27, 2013 and September 28, 2012.

	<b>September 27, 2013</b>		<b>Nine Months Ended September 28, 2012</b>		<b>Dollar Change</b>	<b>Percentage Change</b>
			<b>(in thousands except percentages)</b>			
Total revenue	\$ 1,078,309	100.0%	\$ 1,259,660	100.0%	\$ (181,351)	(14.4)%
Costs and expenses						
Total cost of revenue	932,874	86.5	1,081,745	85.9	(148,871)	(13.8)
Selling, general and administrative expenses	56,134	5.2	107,589	8.5	(51,455)	(47.8)
Goodwill impairment charge			426,436	33.9	(426,436)	(100.0)
Total costs and expenses	\$ 989,008	91.7%	\$ 1,615,770	128.3%	\$ (626,762)	(38.8)%
Operating income (loss)	\$ 89,301	8.3%	\$ (356,110)	(28.3)%	\$ 445,411	(125.1)%
Interest expense, net	\$ 19,099	1.8%	\$ 5,027	0.4%	\$ 14,072	279.9%
Income (loss) from continuing operations before income taxes	\$ 70,468	6.5%	\$ (361,189)	(28.7)%	\$ 431,657	119.5%
Provision for income taxes	27,344	2.5	24,997	2.0	2,347	9.4
Income (loss) from continuing operations	\$ 43,124	4.0%	\$ (386,186)	(30.7)%	\$ 429,310	111.2%

Effective tax rate from continuing operations after discrete items		38.8%		(6.9)%		
Net income (loss)	\$	43,124	4.0%	\$ (386,812)	(30.7)%	\$ 429,936 111.1%
Less: Net income attributable to noncontrolling interest		4,276	0.4	4,510	0.4	(234) (5.2)
Net income (loss) attributable to Engility	\$	38,848	3.6%	\$ (391,322)	(31.1)%	\$ 430,170 109.9%

**Revenue:** For the nine months ended September 27, 2013, revenue was \$1,078 million, a decrease of \$181 million, or 14%, compared to the nine months ended September 28, 2012. This decrease was primarily the result of (i) \$38 million in reduced demand for services on certain major contracts supporting military efforts in Afghanistan and Iraq, which resulted from the drawdown of U.S. military forces in these countries, (ii) \$21 million of revenue reductions related to organizational conflicts of interest in place prior to the spin-off, and (iii) \$163 million of revenue reductions due to a reduction in the scope of individual projects or task orders, as well as other contracts and task orders that ended. These revenue decreases were offset in part by \$41 million of additional revenue from new contract awards.

**Cost of revenue:** Total cost of revenue was \$933 million for the nine months ended September 27, 2013; a decline of 14% compared to \$1,082 million for the nine months ended September 28, 2012. Cost of revenue as a percentage of total revenue increased to 87% for the nine months ended September 27, 2013 as compared to 86% for the nine months ended September 28, 2012. The increase in cost of revenue as a percentage of total revenue was driven primarily by an increase in the proportion of lower margin cost-plus contracts making up our contract base. This trend was partially offset by cost savings resulting from our organizational realignment in 2013, as well as decreased expenses from our FSA joint venture.

**Selling, general, and administrative expenses:** For the nine months ended September 27, 2013, selling, general and administrative expenses were \$56 million, compared to \$108 million for the nine months ended September 28, 2012. Selling, general and administrative expenses as a percentage of revenue decreased to 5% for the nine months ended September 27, 2013, compared to 9% for the nine months ended September 28, 2012. The decrease in selling, general and administrative expenses, including as a percentage of revenue, primarily resulted from \$17 million in spin-off-related transaction costs, \$8 million in cost from our strategic realignment, and \$5 million in legal and settlement costs incurred during the nine months ended September 27, 2012, offset in part by \$3 million in legal and settlement costs incurred during the nine months ended September 27, 2013. In addition, cost savings from our strategic realignment for the three months ended September 27, 2013 reduced our selling, general, and administrative expenses by \$20 million as compared to the three months ended September 28, 2012.

**Goodwill impairment charge:** For the nine months ended September 28, 2012, we recorded a non-cash goodwill impairment charge of \$426 million due to a decline in the estimated fair value of certain of our former reporting units.

**Operating income (loss) and operating margin:** Operating income for the nine months ended September 27, 2013 was \$89 million, an increase of \$445 million compared to the nine months ended September 28, 2012. Operating margin increased to 8.3% for the nine months ended September 27, 2013, compared to (28.3)% for the nine months ended September 28, 2012. The increase in operating income and operating margin was primarily due to a goodwill impairment charge of \$426 million, \$17 million in spin-off-related transaction costs, \$8 million in costs from our strategic realignment, and \$5 million in legal and settlement costs incurred during the three months ended September 28, 2012, offset in part by \$3 million in legal and settlement costs incurred during the nine months ended September 27, 2013.

## **Table of Contents**

*Interest expense:* During the third quarter of 2012, we borrowed \$335 million under our 2012 Credit Facility in the form of a five-year term loan. We then distributed the \$335 million to L-3. Our results for the third quarter of 2012 reflect that, prior to the Distribution Date, we had no debt and nominal interest expense. During the third quarter of 2012, we had a weighted average outstanding loan balance of \$335 million, which accrued interest at a weighted average borrowing rate of approximately 5.8%.

During the third quarter of 2013, we borrowed \$310 million under our 2013 Credit Facility to refinance our debt under the 2012 Credit Facility. For the nine months ended September 28, 2013, we had a weighted average outstanding loan balance of \$313 million, which accrued interest at a weighted average borrowing rate of approximately 5.3%.

During the nine months ended September 28, 2013, net interest expense was approximately \$19 million, which included approximately \$4 million of bank fees related to the 2012 Credit Facility that were previously capitalized. During the nine months ended September 27, 2012, net interest expense was approximately \$5 million.

*Effective income tax rate:* The effective tax rate including discrete items for the nine months ended September 27, 2013 was 38.8% as compared to (6.9)% for the nine months ended September 28, 2012. The increase in rate was driven primarily by the non-deductible portion of the goodwill impairment charge and spin-off related expenses that were incurred and recorded during the nine months ended September 28, 2012.

*Net income (loss) attributable to Engility:* Net income attributable to Engility was \$39 million for the nine months ended September 27, 2013 and \$(391) million for the nine months ended September 28, 2012. The increase of \$430 million in net income attributable to Engility during the nine months ended September 27, 2013 as compared to the nine months ended September 28, 2012 was primarily due to a goodwill impairment charge of \$426 million, \$17 million in spin-off-related transaction costs, \$8 million in cost savings from our strategic realignment, and \$5 million in legal and settlement costs incurred during the nine months ended September 28, 2012, offset in part by an additional \$3 million in income tax expense and \$14 million in interest expense incurred during the quarter ended September 27, 2013.

## **Liquidity and Capital Resources**

Our primary cash needs are for working capital, capital expenditures, debt service, and strategic investments or acquisitions. Under our 2013 Credit Facility, our required principal payment is \$2.5 million per quarter, with the first principal payment due December 31, 2013. We currently believe that our cash from operations, together with our cash on hand and available borrowings under the 2013 Credit Facility are adequate to fund our liquidity and capital resource needs for at least the next twelve months. As of September 27, 2013, our availability under our 2013 Credit Facility was \$218 million (net of outstanding letters of credit).

Accounts receivable is the principal component of our working capital and is generally driven by our level of revenue with other short-term fluctuations related to payment practices by our customers. Our accounts receivable reflect amounts billed to our customers, as well as the revenue that was recognized in the preceding month, which is generally billed in the following month as of each balance sheet date.

The total amount of our accounts receivable can vary significantly over time, but is generally very sensitive to recent revenue levels. Total accounts receivable typically range from 70 to 95 DSO, calculated on trailing three months of revenue. Our accounts receivable DSO was 77 and 83 days as of September 27, 2013 and June 28, 2013, respectively. The decrease in DSO was primarily due to improved billing and cash collection processes, which we began to implement in early 2013.

This table represents cash flows from continuing operations for the periods indicated.

	<b>Nine Months Ended</b>	
	<b>September 27, 2013</b>	<b>September 28, 2012</b>
	<b>(in thousands)</b>	
Net cash provided by operating activities	\$ 109,516	\$ 43,979
Net cash used in investing activities	(1,470)	(1,036)
Net cash used in financing activities	(110,744)	(37,556)
Net change in cash and cash equivalents	\$ (2,698)	\$ 5,387

#### ***Cash from Operating Activities***

We generated \$110 million from operating activities during the nine months ended September 27, 2013, an increase of \$66 million as compared with \$44 million provided by operating activities during the nine months ended September 28, 2012. The increase in cash from operating activities was primarily due to \$18 million increase in deferred income taxes, \$25 million increase in cash generated from accounts receivable, and \$15 million of cash flows from a reduction in cash outflows from other assets and liabilities for the nine months ended September 27, 2013 as compared to the nine months ended September 28, 2012.

#### ***Cash from Investing Activities***

During the nine months ended September 27, 2013 and September 28, 2012, we used approximately \$1 million in cash for investing activities, consisting of capital expenditures.

#### ***Cash from Financing Activities***

Net cash used by financing activities for the nine months ended September 27, 2013 was \$111 million, primarily due to net debt repayments of \$105 million. For the nine months ended September 28, 2012, transfers to our prior parent used \$26 million of cash.

As of September 27, 2013, our outstanding principal balance under the 2013 Credit Facility was \$230 million and our availability under the revolving credit facility was \$218 million (net of outstanding letters of credit).



## **Table of Contents**

### ***Credit Facility***

#### ***2013 Credit Facility***

On August 9, 2013, we, through our wholly owned subsidiary, Engility Corporation, entered into a credit facility among the Company, Engility Corporation, Bank of America, N.A. (as administrative agent, swing line lender and letter of credit issuer) and each of the several lenders from time to time party thereto (the 2013 Credit Facility). The 2013 Credit Facility, which replaced the 2012 Credit Facility (as defined in Note 6 to our Unaudited Consolidated and Combined Financial Statements), provides for (1) a \$200 million term loan facility maturing on August 9, 2018, and (2) a \$250 million revolving credit facility that terminates on August 9, 2018, with a \$50 million letter of credit sublimit and a \$25 million swing line loan sublimit. The 2013 Credit Facility also contains an accordion feature that permits us to arrange with the lenders for the provision of up to \$150 million in additional commitments.

***Maturity, Interest Rate and Fees.*** All borrowings under the 2013 Credit Facility bear interest at a variable rate per annum equal to an applicable margin, plus, at our option (other than for swing line loans), either (1) a base rate determined by reference to the highest of (a) the prime rate of Bank of America, N.A., (b) the federal funds effective rate plus 0.50% and (c) a London Interbank Offer Rate (LIBOR) determined by reference to the cost of funds for U.S. dollar deposits for the interest period of one month plus 1.00% or (2) a LIBOR rate determined by reference to the costs of funds for U.S. dollar deposits for the interest period relevant to such borrowing. All swing line loans bear interest at a variable rate per annum equal to an applicable margin, plus a base rate determined as described in the immediately preceding sentence. The applicable margins for the borrowings under the 2013 Credit Facility depend on the consolidated leverage ratio of Engility Holdings, Inc., Engility Corporation and its subsidiaries. The applicable LIBOR margin varies between 2.25% and 3.25%, and the applicable base rate margin varies between 1.25% and 2.25%.

***Amortization and Final Maturity.*** Beginning December 31, 2013, we are required to make scheduled quarterly payments equal to 1.25% of the original principal amount of the term loan facility, or \$2.5 million per quarter, with the balance to be due and payable on the fifth anniversary of the closing date, August 9, 2018.

***Guarantees and Security.*** All obligations under the 2013 Credit Facility are unconditionally guaranteed by Engility Holdings, Inc. and certain of our direct or indirect wholly owned domestic subsidiaries. All obligations under the 2013 Credit Facility, and the guarantees of those obligations, are secured, subject to certain exceptions, by substantially all of the assets of Engility Corporation and the assets of Engility Holdings, Inc. and Engility Corporation's subsidiary guarantors.

***Covenants and Events of Default.*** The 2013 Credit Facility contains a number of covenants that, among other things and subject to certain exceptions, restrict our ability to incur additional indebtedness; pay dividends on our capital stock or redeem, repurchase or retire our capital stock or other indebtedness; make investments, loans and acquisitions; create restrictions on the payment of dividends or other amounts by Engility Corporation's subsidiaries to Engility Corporation or to any guarantor; engage in transactions with Engility Corporation's affiliates; sell assets; materially alter the business Engility Corporation conducts; consolidate, merge, dissolve or wind up our business; incur liens; and prepay or amend subordinated or unsecured debt. Engility Holdings, Inc. is also subject to a passive holding company covenant that limits our ability to engage in certain activities. In addition, the 2013 Credit Facility requires that Engility Corporation maintain a minimum consolidated debt service coverage ratio of no less than 1.25:1.00 as of the end of any fiscal quarter of Engility Corporation, and a maximum consolidated leverage ratio of no greater than 3.50:1.00 as of the end of any fiscal quarter of Engility Corporation, with step-downs to 3.25:1.00 beginning the fiscal quarter ending December 31, 2014 and 3.00:1.00 beginning the fiscal quarter ending December 31, 2015. We believe our most restrictive covenant under the 2013 Credit Facility is the maximum

## Edgar Filing: Engility Holdings, Inc. - Form 10-Q

consolidated leverage ratio, which as of September 27, 2013 was 1.60:1.00. The 2013 Credit Facility also contains customary provisions relating to events of default. As of September 27, 2013, we were in compliance with the covenants under the 2013 Credit Facility.

We currently have \$30 million outstanding on our revolving line of credit and our availability under the revolving portion of the 2013 Credit Facility was \$218 million as of September 27, 2013, with \$2 million outstanding under letters of credit.

	(in thousands)		
	September 27, 2013	December 31, 2012	Change in Net Debt
<b><u>Net Debt</u></b>			
Term loan balance	\$ 200,000	\$ 335,000	
Revolver loan balance	30,000		
Cash	(24,323)	(27,021)	
Net debt	\$ 205,677	\$ 307,979	\$ (102,302)
<b><u>Available Liquidity</u></b>			
Cash	\$ 24,323	\$ 27,021	
Revolver loan availability	218,000	64,000	
Total available liquidity	\$ 242,323	\$ 91,021	

On August 9, 2013, we terminated 2012 Credit Facility and entered the 2013 Credit Facility. See Note 6 to the accompanying Unaudited Consolidated and Combined Financial Statements.

### Contractual Obligations

As of September 27, 2013, there were no material changes in our contractual obligations from those disclosed in our Annual Report on Form 10-K for the year ended December 31, 2012 filed with the SEC on March 21, 2013 (the 2012 Form 10-K).

### Off-Balance Sheet Arrangements

At September 27, 2013, we had no significant off-balance sheet arrangements.

### Critical Accounting Policies

There have been no material changes to our critical accounting policies disclosed in the 2012 Form 10-K.

### Forward-Looking Statements

This Form 10-Q contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended (the Exchange Act), relating to our operations, results of operations, realignment and other matters that are based on our current expectations, estimates, assumptions and projections. Words such as may, will, should, likely, anticipates, expects, intend projects, believes, estimates and similar



**Table of Contents**

expressions are used to identify these forward-looking statements. These statements are not guarantees of future performance and involve risks, uncertainties and assumptions that are difficult to predict. Forward-looking statements are based upon assumptions as to future events that may not prove to be accurate. Actual outcomes and results may differ materially from what is expressed or forecast in these forward-looking statements. Risks, uncertainties and other factors that might cause such differences, some of which could be material, include, but are not limited to: (a) the loss or delay of a significant number of our contracts; (b) a decline in or a redirection of the U.S. defense budget; (c) any future shutdown of U.S. government operations, or any failure to raise the debt ceiling; (d) the DoD's wide-ranging efficiencies initiative, which targets affordability and cost growth; (e) the intense competition for contracts in our industry, as well as the frequent protests by unsuccessful bidders; (f) our indefinite delivery, indefinite quantity contracts, which are not firm orders for services, and could generate limited or no revenue; (g) our government contracts, which contain unfavorable termination provisions and are subject to audit and modification; (h) the mix of our cost-plus, time-and-material and fixed-price type contracts; (i) our ability to attract and retain key management and personnel; (j) the impairment of our goodwill, which represent a significant portion of the assets on our balance sheet; (k) changes in regulations or any negative findings from a U.S. government audit or investigation; (l) current and future legal and regulatory proceedings; (m) risks associated with our international operations; (n) information security threats and other information technology disruptions; (o) our level of indebtedness incurred in connection with the 2013 Credit Facility, our ability to comply with the terms of our debt agreements and our ability to finance our future operations, if necessary; (p) U.S. federal income tax liabilities that relate to the distribution in the spin-off of Engility; (q) our ability to meet the financial reporting and other requirements to which we are now subject following the spin-off due to inadequate accounting and other management systems and resources; and (r) other factors set forth under the heading "Risk Factors" in the 2012 Form 10-K and other documents we file with the SEC. There may be other risks and uncertainties that we are unable to predict at this time or that we currently do not expect to have a material adverse effect on our business. Any such risks could cause our results to differ materially from those expressed in forward-looking statements. For a more detailed discussion of these factors, see the information under the heading "Risk Factors" in the 2012 Form 10-K, filed with the SEC on March 21, 2013, Part II, Item 1A. of our Quarterly Report on Form 10-Q for the quarterly period ended March 29, 2013 filed with the SEC on May 13, 2013 and Part II, Item 1A of this report. Forward-looking statements are made only as of the date hereof, and we undertake no obligation to update or revise the forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law. In addition, historical information should not be considered as an indicator of future performance.

**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

The interest rates on both the term loan and the revolving facility under the 2013 Credit Facility are affected by changes in market interest rates. As of September 27, 2013, all outstanding balances under our term loan, and our revolving facility, were currently subject to interest rate fluctuations. With every one percent fluctuation in the applicable interest rates, interest expense on our variable rate debt for the three and nine months ended September 27, 2013 would have fluctuated by \$1 million, and \$2 million, respectively.

**ITEM 4. CONTROLS AND PROCEDURES**

We maintain disclosure controls and procedures that are designed to ensure that information required to be disclosed in our reports under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC rules and forms, and that such information is accumulated and communicated to our management, including our President and Chief Executive Officer, and our Senior Vice President and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosures. Any controls and procedures, no

matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives. Our management, with the participation of our President and Chief Executive Officer, and our Senior Vice President and Chief Financial Officer, has evaluated the effectiveness of the design and operation of our disclosure controls and procedures as of September 27, 2013. Based upon that evaluation, our President and Chief Executive Officer, and our Senior Vice President and Chief Financial Officer concluded that, as of September 27, 2013, the design and operation of our disclosure controls and procedures were effective to accomplish their objectives at the reasonable assurance level.

There were no changes in our internal control over financial reporting that occurred during the last fiscal quarter that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## **PART II OTHER INFORMATION**

### **ITEM 1. LEGAL PROCEEDINGS**

The information required with respect to this item can be found in Note 9 to our Unaudited Consolidated and Combined Financial Statements contained in this report and is incorporated by reference into this Item 1.

### **ITEM 1A. RISK FACTORS**

While we attempt to identify, manage, and mitigate risks and uncertainties associated with our business to the extent practical under the circumstances, some level of risk and uncertainty will always be present. The Risk Factors section of the 2012 Form 10-K describes risk and uncertainties associated with our business. These risks and uncertainties have the potential to materially affect our business, financial condition, results of operations, cash flows, projected results, and future prospects. We believe that there have been no material changes to the risk factors previously disclosed in our 2012 Form 10-K and updated in our Quarterly Report on Form 10-Q for the three months ended March 29, 2013, except as set forth below.

***Future declines in the U.S. defense budget, or future government shutdowns or a failure to increase the debt ceiling, could result in a material decrease in our revenue, results of operations and cash flows.***

Our government contracts and revenue are primarily correlated and dependent upon the U.S. defense budget which is subject to the congressional budget authorization and appropriations process. Congress usually appropriates funds for a given program on a September 30 fiscal year basis, even though contract periods of performance may extend over many years. Consequently, at the beginning of a major program, the contract is usually partially funded, and additional monies are normally committed to the contract by the procuring agency only as appropriations are made by Congress in future fiscal years. DoD budgets are a function of several factors beyond our control, including, but not limited to, changes in U.S. government procurement policies, budget considerations, current and future economic conditions, presidential administration priorities, changing national security and defense requirements, geo-political developments and actual fiscal year congressional appropriations for defense budgets. Any of these factors could result in a significant decline in, or redirection of, current and future DoD budgets and impact our future results of operations and cash flows.

In addition, if the existing statutory limit on the amount of permissible federal debt is not raised, we may be required to continue to perform for some period of time on certain of our U.S. government contracts even if the U.S. government is unable to fund, or make timely payments with respect to, such contracts. An extended delay in the timely payment of billings by the U.S. government would likely result in a material adverse effect on our financial position, results of operations and cash flows.

Part I of the BCA provided for a reduction in planned defense budgets of at least \$487 billion over a ten year period, and the FY 2013 impacts were incorporated in the U.S. government's FY 2013 budget. Part II mandated substantial additional reductions through a process known as sequestration, which took effect March 1, 2013, and resulted in approximately \$40 billion of additional reductions to the FY 2013 defense budget.

## **Table of Contents**

Congress failed to approve an interim or full-year budget before the U.S. government's fiscal year ended on September 30, 2013, resulting in a shutdown of non-essential government services. Many U.S. government personnel, including those overseeing certain of our contracts with the U.S. government, were furloughed following the government shutdown, and certain government facilities were closed, which caused our employees to stop working on impacted contracts. On October 16, 2013, Congress passed a bill containing a continuing resolution to fund the U.S. government through January 15, 2014, and raising the debt ceiling through February 7, 2014. Should political conflicts continue to preclude the passage of legislation necessary to provide longer-term solutions to either of these fiscal year funding or debt ceiling authorities, the U. S. government may once again be facing the possibility of a shutdown.

Any future government shutdowns or a failure to increase the debt ceiling would likely result in a delay in payments owed to us by the U.S. government, a loss of revenue and profit on contracts that did not have government funding in place before the expiration of a continuing resolution or could not be performed by us during the government shutdown, and other potential impacts. Any of these events would likely have an adverse effect on our financial position, results of operations and cash flows.

Anticipated reductions in DoD budgets may reduce funding for some of our revenue arrangements, resulting in a negative impact on our future results of operations and cash flows. Further, uncertainty in DoD budgets may negatively impact our ability to secure new revenue arrangements within the time frames experienced in a normal budgetary environment. Additionally, the planned withdrawal of U.S. military forces from Afghanistan by the end of 2014 is expected to continue to negatively impact our revenue related to supporting U.S. military operations in Afghanistan.

## **ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

Not applicable.

## **ITEM 3. DEFAULTS UPON SENIOR SECURITIES**

Not applicable.

## **ITEM 4. MINE SAFETY DISCLOSURES**

Not applicable.

## **ITEM 5. OTHER INFORMATION**

Not applicable.

## **ITEM 6. EXHIBITS**

See Exhibit Index.





**Table of Contents**

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

**ENGILITY HOLDINGS, INC.**

By: /s/ Anthony Smeraglinolo  
Anthony Smeraglinolo

President and Chief Executive Officer

/s/ Michael J. Alber  
Michael J. Alber

Senior Vice President and Chief Financial Officer

Date: November 12, 2013

**Table of Contents**

**EXHIBIT INDEX**

<b>Exhibit</b>	
<b>No.</b>	<b>Description of Exhibits</b>
10.1	Credit Agreement, dated as of August 9, 2013, among Engility Holdings, Inc., Engility Corporation, each of the several lenders from time to time party thereto and Bank of America, N.A. (as administrative agent, swing line lender and letter of credit issuer) (incorporated herein by reference from Exhibit 10.1 of the Registrant's Current Report on Form 8-K, as filed with the Commission on August 12, 2013 (File No. 001-35487)).
10.2	Change of Employment Status and Release Agreement, effective as of August 16, 2013, by and among Bantz J. Craddock, Engility Corporation and Engility Holdings, Inc. (incorporated herein by reference from Exhibit 10.3 of the Registrant's Quarterly Report on Form 10-Q for the quarterly period ended June 28, 2013, as filed with the Commission on August, 12, 2013 (File No. 001-35487))
*31.1	Certification of President and Chief Executive Officer pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act of 1934, as amended.
*31.2	Certification of Senior Vice President and Chief Financial Officer pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act of 1934, as amended.
*32.1	Certification of President and Chief Executive Officer and Senior Vice President and Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
**101.INS	XBRL Instance Document.
**101.SCH	XBRL Taxonomy Extension Schema Document.
**101.DEF	XBRL Taxonomy Extension Definition Linkbase Document.
**101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document.
**101.LAB	XBRL Taxonomy Extension Label Linkbase Document.
**101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document.
* Filed herewith	
** Furnished electronically with this report	