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ENGINEERED SUPPORT SYSTEMS INC  
Form 10-Q  
September 16, 2002

SECURITIES AND EXCHANGE COMMISSION

Washington, DC 20549

FORM 10-Q

Quarterly Report under Section 13 or 15 (d)

of the Securities Exchange Act of 1934

For the nine months ended July 31, 2002 Commission file number 0-13880

ENGINEERED SUPPORT SYSTEMS, INC.  
(Exact name of Registrant as specified in its charter)

Missouri 43-1313242  
(State of Incorporation) (IRS Employer Identification Number)

201 Evans Lane, St. Louis, Missouri 63121  
(Address of principal executive offices) (Zip Code)

Registrant's telephone number including area code: (314) 553-4000

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes X No  
--- ---

The number of shares of the Registrant's common stock, \$.01 par value, outstanding at August 31, 2002 was 10,526,677.

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ENGINEERED SUPPORT SYSTEMS, INC.

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Part I - Financial Information

Item 1. Financial Statements

Condensed Consolidated Balance Sheets as of July 31, 2002 and

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ENGINEERED SUPPORT SYSTEMS, INC.  
CONDENSED CONSOLIDATED BALANCE SHEETS  
(in thousands, except per share amounts)

	July 31 2002 ----- (Unaudited)
ASSETS	
Current Assets	
Cash and cash equivalents	\$ 2,015
Accounts receivable	40,007
Contracts in process and inventories	46,680
Deferred income taxes	14,248
Other current assets	2,790
Current assets of discontinued operations	8,274
	-----
Total Current Assets	114,014
Property, plant and equipment, less accumulated depreciation of \$24,533 and \$21,007	42,966
Goodwill	103,447
Other assets	20,516
Long-term assets of discontinued operations	2,417
	-----
Total Assets	\$ 283,360

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LIABILITIES AND SHAREHOLDERS' EQUITY	
Current Liabilities	
Notes payable	\$ 22,000
Current maturities of long-term debt	21,009
Accounts payable	20,700
Other current liabilities	31,263
Current liabilities of discontinued operations	3,092
	-----
Total Current Liabilities	98,064
Long-term debt	26,251
Deferred income taxes	
Other liabilities	24,241
Shareholders' Equity	
Common stock, par value \$.01 per share; 30,000 shares authorized; 11,721 and 11,672 shares issued	117
Additional paid-in capital	94,515
Retained earnings	76,922
Accumulated other comprehensive loss	(5,035)
	-----
Treasury stock at cost, 1,210 and 1,467 shares	(31,715)
	-----
	134,804
	-----
Total Liabilities and Shareholders' Equity	\$ 283,360
	=====

See notes to condensed consolidated financial statements.

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ENGINEERED SUPPORT SYSTEMS, INC.  
CONDENSED CONSOLIDATED STATEMENTS OF INCOME  
(in thousands, except per share amounts)

	Three Months Ended July 31		Nine
	2002	2001	2002
	-----	-----	-----
Net revenues	\$ 106,599	\$ 91,332	\$ 289,6
Cost of revenues	(80,808)	(72,509)	(222,2
	-----	-----	-----
Gross profit	25,791	18,823	67,4
Selling, general and administrative expense	(12,142)	(9,796)	(31,8
Restructuring expense	(1,441)		(1,4
	-----	-----	-----

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Operating income from continuing operations	12,208	9,027	34,1
Interest expense	(867)	(1,337)	(2,4
Interest income	21	48	1
Gain on sale of assets	1	5	
	-----	-----	-----
Income from continuing operations	11,363	7,743	31,8
Income tax provision	(4,430)	(3,097)	(12,4
	-----	-----	-----
Net income from continuing operations	6,933	4,646	19,3
Discontinued operations:			
Income (loss) from discontinued operations, net of income tax	97	166	(4
Estimated loss on disposal, net of income tax	(352)		(3,4
	-----	-----	-----
Net income	\$ 6,678	\$ 4,812	\$ 15,4
	=====	=====	=====
Basic earnings per share:			
Continuing operations	\$ 0.66	\$ 0.50	\$ 1.
Discontinued operations:			
Income (loss)	0.01	0.02	(0.
Estimated loss on disposal	(0.03)		(0.
	-----	-----	-----
Total	\$ 0.64	\$ 0.52	\$ 1.
	=====	=====	=====
Diluted earnings per share:			
Continuing operations	\$ 0.64	\$ 0.44	\$ 1.
Discontinued operations:			
Income (loss)	0.01	0.02	(0.
Estimated loss on disposal	(0.03)		(0.
	-----	-----	-----
Total	\$ 0.62	\$ 0.46	\$ 1.
	=====	=====	=====

See notes to condensed consolidated financial statements.

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	----- 2002 -----
From operating activities:	
Net income from continuing operations	\$ 19,399
Depreciation and amortization	4,758
Gain on sale of assets	(4)
	-----
Cash provided before changes in operating assets and liabilities	24,153
Net decrease in non-cash current assets	17,032
Net decrease in non-cash current liabilities	(3,507)
(Increase) decrease in other assets	796
	-----
Net cash provided by continuing operations	38,474
Net cash provided by (used in) discontinued operations	(37)
	-----
Net cash provided by operating activities	38,437
	-----
From investing activities:	
Purchase of Radian, net of cash acquired	(39,992)
Purchase of UPSI, net of cash acquired	(5,497)
Additions to property, plant and equipment	(1,976)
Proceeds from sale of property, plant and equipment	4
	-----
Net cash used in continuing operations	(47,461)
Net cash provided by (used in) discontinued operations	1
	-----
Net cash used in investing activities	(47,460)
	-----
From financing activities:	
Net payments under line-of-credit agreement	21,300
Payments of long-term debt	(15,779)
Purchase of treasury stock	
Exercise of stock options	4,875
Cash dividends	(373)
	-----
Net cash provided by (used in) continuing operations	10,023
Net cash used in discontinued operations	
	-----
Net cash provided by (used in) financing activities	10,023
	-----
Net increase in cash and cash equivalents	1,000
Cash and cash equivalents at beginning of period	1,015
	-----
Cash and cash equivalents at end of period	\$ 2,015
	=====

See notes to condensed consolidated financial statements.

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ENGINEERED SUPPORT SYSTEMS, INC  
NOTES TO CONDENSED CONSOLIDATED  
FINANCIAL STATEMENTS (UNAUDITED)  
(in thousands, except per share amounts)  
JULY 31, 2002

### NOTE A - BASIS OF PRESENTATION

The accompanying condensed consolidated financial statements have been prepared by the Company without audit. In the opinion of management, all adjustments (including normal recurring accruals) considered necessary for a fair presentation have been included. Operating results for the three and nine month periods ended July 31, 2002 are not necessarily indicative of the results to be expected for the entire fiscal year.

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with generally accepted accounting principles for interim financial statements and with the instructions to Form 10-Q and Rule 10-01 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. For further information, refer to the consolidated financial statements and footnotes thereto included in the Company's annual report to shareholders for the year ended October 31, 2001.

### NOTE B - EARNINGS PER SHARE

Average diluted common shares outstanding include common stock equivalents, which represent common stock options as computed based on the treasury stock method.

Basic earnings per share for the three months ended July 31, 2002 and 2001 is based on average basic common shares outstanding of 10,472 and 9,360, respectively. Diluted earnings per share for the three months ended July 31, 2002 and 2001 is based on average diluted common shares outstanding of 10,810 and 10,500, respectively.

Basic earnings per share for the nine months ended July 31, 2002 and 2001 is based on average basic common shares outstanding of 10,340 and 9,226, respectively. Diluted earnings per share for the nine months ended July 31, 2002 and 2001 is based on average diluted common shares outstanding of 10,710 and 9,991, respectively.

### NOTE C - ACQUISITIONS

On May 10, 2002, the Company acquired all of the outstanding common stock of Radian, Inc., a supplier of engineering, logistics support and systems integration services to the U.S. Department of Defense. The purchase price was approximately \$42 million, which included consideration of \$2.0 million in the common stock of the Company. The purchase price is net of \$0.4 million of cash acquired. The fair value of the assets acquired, including goodwill of \$26.6 million and customer-related intangibles of \$15.3 million, was \$58.3 million and liabilities assumed totaled \$16.3 million. (Acquired customer-related intangibles, net of

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\$0.7 million of amortization to date, are included on the July 31, 2002 Condensed Consolidated Balance Sheet as Other Assets.) The cash portion of the purchase price was financed with available cash resources and short-term borrowings under the Company's revolving credit facility.

On June 27, 2002, the Company acquired all of the outstanding common stock of Universal Power Systems, Inc. (UPSI), a provider of uninterruptible power supply systems for the U.S. Department of Defense, intelligence agencies and commercial customers. The purchase price was approximately \$5.5 million plus certain contingent cash consideration based upon UPSI's net revenue levels through October 31, 2003. The fair value of the assets acquired, including goodwill of \$5.4 million, was \$6.6 million and liabilities assumed totaled \$1.1 million. The purchased price was financed with short-term borrowings under the Company's revolving credit facility.

Both companies will be included in the Light Military Support Equipment segment.

### NOTE D - OTHER COMPREHENSIVE INCOME (LOSS)

The Company's other comprehensive income (loss) for the three months ended July 31, 2002 and 2001 was \$181 and \$(102), respectively, and for the nine months ended July 31, 2002 and 2001 was \$519 and \$(718), respectively. The components of other comprehensive income (loss) include a minimum pension liability adjustment and an adjustment to the fair value of derivatives.

### NOTE E - DISCONTINUED OPERATIONS

During the second quarter of 2002, the Company formally adopted a plan to dispose of Engineered Specialty Plastics, Inc. (ESP), a wholly-owned subsidiary representing the entirety of the Plastic Products business segment. The Company expects that the disposition through sale of ESP will be completed by the end of fiscal 2002. In conjunction with this plan, the Company has recorded an estimated loss on disposal of discontinued operations of \$3.5 million as of July 31, 2002 to reduce the carrying value of ESP's net assets to their estimated fair value less estimated selling costs. Accordingly, the Company has reported the results of operations of ESP as discontinued operations for the three and nine months ended July 31, 2002 and 2001 in the Condensed Consolidated Statements of Income. All assets and liabilities associated with ESP have been reclassified as assets and liabilities of discontinued operations on the July 31, 2002 and October 31, 2001 Condensed Consolidated Balance Sheets. Certain information with respect to the discontinued operations of ESP for the three and nine month periods ended July 31, 2002 and 2001 is as follows:

	Three Months Ended July 31	
	2002	2001
Net revenues	\$ 4,904 =====	\$ 7,876 =====

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Income (loss) from operations, net of income tax	\$ 97	\$ 166
Estimated loss on disposal, net of income tax	(352)	
	-----	-----
Income (loss) on discontinued operations, net of income tax	\$ (255)	\$ 166
	=====	=====

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Certain information with respect to the assets and liabilities of ESP is summarized as follows:

	July 31 2002	October 31 2001
	-----	-----
Accounts receivable	\$ 3,362	\$ 2,598
Inventories	4,854	4,586
Other assets	58	
Property, plant and equipment	2,417	8,600
	-----	-----
Assets of Discontinued Operations	\$10,691	\$ 15,784
	=====	=====
Accounts payable	\$ 2,575	\$ 1,544
Accrued expenses and other liabilities	517	516
	-----	-----
Liabilities of Discontinued Operations	\$ 3,092	\$ 2,060
	=====	=====

### NOTE F - OPERATIONAL RESTRUCTURING

During the quarter ended July 31, 2002, the Company announced a restructuring plan to improve both plant utilization and long-term profitability. Under the plan, the Company's Blue Ash, Ohio and Olivette, Missouri manufacturing locations will be closed during the year ending October 31, 2003 with related production efforts being relocated to other existing Company facilities. EITF No. 94-3 provides specific requirements as to the appropriate recognition of restructuring costs associated with employee termination benefits and other exit costs. Employee termination costs are recognized when benefit arrangements are communicated to affected employees in sufficient detail to enable the employees to determine the amount of benefits to be received upon termination. Other costs resulting from the restructuring plan that are not associated with or that do not benefit activities that will be continued are recognized at the date of commitment to the plan subject to certain conditions. For the cost to be accrued, the cost must not be associated with or incurred to generate revenues after the commitment date, and it must be either incremental to other costs incurred prior to the commitment date, or represent amounts under a contractual obligation that existed prior to the commitment date that will either continue after the plan is completed with no economic benefit or which will result in a penalty to cancel the obligation. Other costs directly related to the restructuring plan which are not eligible for recognition at the commitment date, such as relocation and other integration costs, are expensed as incurred.



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The plan will involve terminating 113 employees. During the quarter ended July 31, 2002, the Company recorded the following amounts in the income statement in connection with the restructuring plan.

Severance and related benefits	\$	789
Pension curtailment costs		310
Loss on asset disposal		189
Other		153
		-----
Total	\$	1,441
		=====

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### NOTE G - CONTRACTS IN PROCESS AND INVENTORIES

Contracts in process and inventories of certain of the Company's operating subsidiaries (Systems & Electronics Inc., Engineered Air Systems, Inc., Keco Industries, Inc. and Engineered Electric Company and Radian, Inc.) represent accumulated contract costs, estimated earnings thereon based upon the percentage of completion method and contract inventories reduced by the contract value of delivered items. Inventories of Engineered Coil Company and Universal Power Systems, Inc. are valued at the lower of cost or market using the first-in, first-out method. Contracts in process and inventories are comprised of the following:

	July 31, 2002	October 31, 2002
	-----	-----
Raw materials	\$ 4,222	\$ 3,137
Work-in-process	1,942	1,448
Inventories substantially applicable to government contracts in process, less Progress payments of \$47,779 and \$59,069	40,516	44,806
	-----	-----
	\$ 46,680	\$ 49,391
	=====	=====

### NOTE H - GOODWILL AND INTANGIBLE ASSETS

In June 2001, the Financial Accounting Standards Board (FASB) issued Statements of Financial Accounting Standards No. 141 (SFAS 141), "Business Combinations," and No. 142 (SFAS 142), "Goodwill and Other Intangible Assets." Under SFAS 142, goodwill and other intangible assets deemed to have indefinite lives will no longer be amortized but will be subject to periodic impairment tests. All other intangible assets will be amortized over their useful lives. In addition, SFAS 141 eliminates the pooling-of-interests method of accounting for business combinations.

The Company adopted SFAS 141 and SFAS 142 as of November 1, 2001. The Company has identified its reporting units to be its operating subsidiaries with the exception of Systems & Electronics Inc., which comprises two reporting units: the Heavy Military Support Equipment and the

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Electronics and Automation Systems operating segments of the Company. The carrying value of each reporting unit as of November 1, 2001 was determined by assigning assets and liabilities, including existing goodwill and intangible assets, to the reporting units. Upon adoption of SFAS 142, amortization of goodwill ceased. The Company has performed a transitional goodwill impairment assessment which resulted in no impairment of goodwill. An annual impairment test will be performed in the fourth quarter of each fiscal year.

The following pro forma information reconciles reported net income from continuing operations for the three and nine months ended July 31, 2001 to adjusted net income from continuing operations, which reflects the adoption of SFAS 142:

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	Three Months Ended July 31	
	2002	2001
Reported net income from continuing operations	\$ 6,933	\$ 4,646
Goodwill amortization, net of tax benefit		478
Adjusted net income from continuing operations	\$ 6,933	\$ 5,124
Basic earnings per share:		
Reported net income from continuing operations	\$ 0.66	\$ 0.50
Goodwill amortization, net of tax benefit		0.05
Adjusted net income from continuing operations	\$ 0.66	\$ 0.55
Diluted earnings per share:		
Reported net income from continuing operations	\$ 0.64	\$ 0.44
Goodwill amortization, net of tax benefit		0.05
Adjusted net income from continuing operations	\$ 0.64	\$ 0.49

Discontinued operations had no goodwill amortization in the three and nine month periods ended July 31, 2001.

The following disclosure presents certain information on the Company's acquired intangible assets as of July 31, 2002 and October 31, 2001. All acquired intangible assets are being amortized over their estimated useful lives, as indicated below, with no estimated residual values. These amounts are included in Other Assets in the Condensed Consolidated Balance Sheets.

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	Weighted Average Amortization Period -----	Gross Amount -----	Accumulated Amortization -----
Customer-related intangibles:			
July 31, 2002	5.4 years	\$15,300	\$ 710
October 31, 2001		0	0

The amortization expense related to acquired intangible assets was \$710 for the three and nine month periods ended July 31, 2002. There was no amortization expense related to acquired intangible assets for the three and nine month periods ended July 31, 2001.

NOTE I - DERIVATIVES AND HEDGING ACTIVITY

During the nine months ended July 31, 2002, the Company's derivative contracts consisted only of interest rate swaps used by the Company to convert a portion of its variable rate long-term debt to fixed rates. At July 31, 2002, the Company recorded a liability of \$599 related to the fair value of those interest rate swap agreements, which are designated as and

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considered highly effective cash flow hedges of the Company's forecasted variable rate interest payments. The entire corresponding loss, net of income tax, is recorded in shareholders' equity as accumulated other comprehensive loss.

NOTE J - SEGMENT INFORMATION

The Company operates in three segments: Light Military Support Equipment, Heavy Military Support Equipment, and Electronics and Automation Systems. Inter-segment revenues for the three and nine months ended July 31, 2002 and 2001, respectively, were not significant. Total assets by segment as disclosed in the Company's annual report for the year ended October 31, 2001 have not changed materially since that date. Goodwill by segment as of October 31, 2001 totaled \$21,708 for Light Military Support Equipment, \$25,650 for Heavy Military Support Equipment and \$24,069 for Electronics and Automation Systems. Goodwill by segment as of July 31, 2002 totaled \$53,728 for Light Military Support Equipment, \$25,650 for Heavy Military Support Equipment and \$24,069 for Electronics and Automation Systems. In addition, there have been no changes in either the basis of segmentation or the measurement of segment income since October 31, 2001. Information by segment is as follows:

	Three Months Ended July 31 -----	
	2002	2001
	-----	-----
Net revenues:		

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Light military support equipment	\$ 47,871	\$38,900	
Heavy military support equipment	32,790	31,762	
Electronics and automation systems	25,938	20,670	
	-----	-----	
Total	\$ 106,599	\$91,332	
	=====	=====	
Operating income from continuing operations:			
Light military support equipment	\$ 2,079	\$ 2,573	
Heavy military support equipment	5,380	3,863	
Electronics and automation systems	4,749	2,591	
	-----	-----	
	12,208	9,027	
Interest expense	(867)	(1,337)	
Interest income	21	48	
Gain on sale of assets	1	5	
	-----	-----	
Income from continuing operations before income taxes	\$ 11,363	\$ 7,743	
	=====	=====	

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### ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

#### CRITICAL ACCOUNTING POLICIES

Revenues on long-term contracts performed within the Company's Light Military Support Equipment, Heavy Military Support Equipment and Electronics and Automation Systems segments, substantially all of which are with the U.S. Government, are recognized under the percentage of completion method and include a proportion of the earnings that are expected to be realized on the contract in the ratio that production measures, primarily labor, incurred bear to the estimated production measures for the contract. Earnings expectations are based upon estimates of contract values and costs at completion. Contracts in process are reviewed on a periodic basis. Adjustments to revenues and earnings are made in the current accounting period based upon revisions in contract values and estimated costs at completion. Provisions for estimated losses on contracts are recorded when identified.

During the second quarter of 2002, the Company formally adopted a plan to dispose of Engineered Specialty Plastics, Inc. (ESP), a wholly-owned subsidiary representing the entirety of the Plastic Products business segment. In conjunction with this plan, the Company recorded an estimated loss on disposal to reduce the carrying value of ESP's net assets to their estimated fair value less estimated selling costs. Accordingly, the Company

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has reported the results of operations of ESP as discontinued operations for the three and nine months ended July 31, 2002 and 2001 in the Condensed Consolidated Statements of Income. Additionally, all depreciation on the property, plant and equipment of ESP was suspended as of the end of the second quarter of 2002.

During the third quarter of 2002, the Company announced a restructuring plan to improve both plant utilization and long-term profitability. Under the plan, the Company's Blue Ash, Ohio and Olivette, Missouri manufacturing locations will be closed during the year ending October 31, 2003 with related production efforts being relocated to other existing Company facilities. EITF No. 94-3 provides specific requirements as to the appropriate recognition of restructuring costs associated with employee termination benefits and other exit costs. Employee termination costs are recognized when benefit arrangements are communicated to affected employees in sufficient detail to enable the employees to determine the amount of benefits to be received upon termination. Other costs resulting from the restructuring plan that are not associated with or that do not benefit activities that will be continued are recognized at the date of commitment to the plan subject to certain conditions. For the cost to be accrued, the cost must not be associated with or incurred to generate revenues after the commitment date, and it must be either incremental to other costs incurred prior to the commitment date, or represent amounts under a contractual obligation that existed prior to the commitment date that will either continue after the plan is completed with no economic benefit or which will result in a penalty to cancel the obligation. Other costs directly related to the restructuring plan which are not eligible for recognition at the commitment date, such as relocation and other integration costs, are expensed as incurred.

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The following analysis should be read in this context.

### RESULTS OF OPERATIONS

Consolidated net revenues from continuing operations increased \$15.3 million, or 16.7%, to \$106.6 million in the third quarter of 2002 compared to \$91.3 million in the third quarter of 2001. The increase was primarily the result of \$13.7 million of net revenues from Radian, Inc., which was acquired May 10, 2002, and from Universal Power Systems, Inc., which was acquired June 27, 2002. Gross profit from continuing operations for the three months ended July 31, 2002 increased \$7.0 million, or 37.0%, to \$25.8 million (24.2% of consolidated net revenues) from \$18.8 million (20.6% of consolidated net revenues) in the comparable 2001 period. The increase in gross profit was primarily a result of improved operating performance in all three business segments. Selling, general and administrative expense from continuing operations increased \$2.3 million, or 23.9%, in the third quarter of 2002 to \$12.1 million (11.4% of consolidated net revenues) from \$9.8 million (10.7% of consolidated net revenues) in the third quarter of 2001. In addition, the Company recorded a restructuring expense of \$1.4 million in the third quarter of 2002 in conjunction with the Company's adoption of a restructuring plan to close its Blue Ash, Ohio and Olivette, Missouri manufacturing locations and to move related production efforts to other existing Company facilities. As a result of the above, operating income from continuing operations increased \$3.2 million, or 35.2%, in the quarter ended July 31, 2002 to \$12.2 million from \$9.0 million in the third quarter of 2001.

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Consolidated net revenues from continuing operations increased \$17.7 million, or 6.5%, to \$289.7 million in the nine months ended July 31, 2002 compared to \$272.0 million in the first three quarters of 2001. As with the third quarter results, the increase was primarily the result of \$13.7 million of net revenues generated by the acquisitions of Radian, Inc. and Universal Power Systems, Inc. Marginal increases in the Heavy Military Support Equipment and Electronics and Automation Systems segments accounted for the remainder of the increase in net revenues. Gross profit from continuing operations for the nine months ended July 31, 2002 increased \$12.6 million, or 22.9%, to \$67.5 million (23.3% of consolidated net revenues) from \$54.9 million (20.2% of consolidated net revenues) in the comparable 2001 period. Selling, general and administrative expense from continuing operations increased \$3.2 million, or 11.3%, in the first three quarters of 2002 to \$31.8 million (11.0% of consolidated net revenues) from \$28.6 million (10.5% of consolidated net revenues) in the prior year. In addition, the Company recorded a restructuring expense of \$1.4 million, as previously discussed. As a result of the above, operating income from continuing operations increased \$7.9 million, or 30.1%, in the nine months ended July 31, 2002 to \$34.2 million from \$26.3 million in the first three quarters of 2001.

**LIGHT MILITARY SUPPORT EQUIPMENT.** Net revenues for the Light Military Support Equipment segment increased by \$9.0 million, or 23.1%, to \$47.9 million in the third quarter of 2002 from \$38.9 million in the third quarter of 2001 due to the addition of Radian, Inc. and Universal Power Systems, Inc. to the segment. For the nine months ended July 31, 2002, net revenues for the segment increased by \$10.8 million, or 9.5%, to \$124.8 million from \$114.0 million in 2001. Gross profit for the segment increased by \$3.2 million, or 49.9%, in the third

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quarter of 2002 to \$9.6 million (20.1% of segment net revenues) from \$6.4 million (16.5% of segment net revenues) in the third quarter of 2001. Likewise, gross profit for the segment increased by \$5.9 million, or 27.8%, in the nine months ended July 31, 2002 to \$27.1 million (21.7% of segment net revenues) from \$21.2 million (18.6% of segment net revenues) in 2001. Significant gross margin improvements resulted from certain key Light Military Support Equipment programs, including Tactical Quiet Generators, and from acquisitions made in the quarter. Because of the \$1.4 million restructuring expense, income from operations decreased by \$0.5 million, or 20.7%, in the third quarter of 2002 to \$2.1 million from \$2.6 million in the third quarter of 2001, and increased by \$1.9 million, or 19.6%, in the first nine months of 2002 to \$11.8 million from \$9.8 million in 2001, as a result of the gross profit gains noted above and due to the elimination of goodwill amortization, which totaled \$0.3 million in the third quarter of 2001 and \$0.8 million in the first nine months of 2001, in accordance with the adoption of SFAS 142.

**HEAVY MILITARY SUPPORT EQUIPMENT.** Net revenues for the Heavy Military Support Equipment segment increased by \$1.0 million, or 3.2%, to \$32.8 million in the third quarter of 2002 from \$31.8 million in the third quarter of 2001. For the nine months ended July 31, 2002, net revenues for the segment increased by \$2.8 million, or 3.0%, to \$98.2 million from \$95.4 million in 2001. Gross profit for the segment increased by \$1.3 million, or 17.3%, in the third quarter of 2002 to \$8.8 million (26.7% of segment net

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revenues) from \$7.5 million (23.5% of segment net revenues) in the third quarter of 2001. For the nine months ended July 31, 2002, gross profit for the segment increased by \$4.0 million, or 19.0%, to \$25.1 million (25.6% of segment net revenues) from \$21.1 million (22.1% of segment net revenues) in the first nine months of 2001. Significant gross margin improvements for the three and nine month periods ended July 31, 2002 were realized on the Tunner 60-K Aircraft Cargo Loader/Transporter and on the M1000 Heavy Equipment Transporter. Income from operations increased by \$1.5 million, or 39.3%, in the third quarter of 2002 to \$5.4 million from \$3.9 million in the third quarter of 2001, and increased by \$3.6 million, or 33.9%, in the first nine months of 2002 to \$14.3 million from \$10.7 million in 2001, as a result of the gross profit gains noted above and due to the elimination of goodwill amortization, which totaled \$0.3 million in the third quarter of 2001 and \$1.0 million in the first nine months of 2001, in accordance with the adoption of SFAS 142.

ELECTRONICS AND AUTOMATION SYSTEMS. Net revenues for the Electronics and Automation Systems segment increased by \$5.3 million, or 25.5%, to \$25.9 million in the third quarter of 2002 from \$20.7 million in the third quarter of 2001. For the nine months ended July 31, 2002, net revenues for the segment increased by \$4.0 million, or 6.4%, to \$66.6 million from \$62.6 million in the first nine months of 2001. Net revenues were higher for the segment primarily due to additional work performed on the Striker RSTA program for the U.S. Army and on certain ground-based and airborne radar systems programs, partially offset by reduced HPOC and U.S. Postal Service revenues. Gross profit for the segment increased by \$2.5 million, or 50.2%, in the third quarter of 2002 to \$7.4 million (28.5% of segment net revenues) from \$4.9 million (23.8% of segment net revenues) in the third quarter of 2001. For the nine months ended July 31, 2002, gross profit for the segment increased by \$2.7 million, or 21.2%, to \$15.3 million (22.9% of segment net revenues) from \$12.6 million (20.1% of segment net revenues) in the first nine months of 2001. Income from operations increased by \$2.2 million,

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or 83.3%, in the third quarter of 2002 to \$4.7 million from \$2.6 million in the third quarter of 2001, and increased by \$2.3 million, or 38.7%, in the nine months ended July 31, 2002 to \$8.1 million from \$5.8 million in the first nine months of 2001, as a result of the above and due to the elimination of goodwill amortization, which totaled \$0.2 million in the third quarter of 2001 and \$0.6 million in the first nine months of 2001, in accordance with the adoption of SFAS 142.

Net interest expense decreased by \$0.4 million to \$0.8 million in the third quarter of 2002 and by \$2.6 million to \$2.4 million in the nine months ended July 31, 2002. These decreases were primarily a result of lower outstanding borrowings on the Company's revolving and term-debt credit facilities, as well as the impact of lower interest rates. The effective income tax rate was 39.0% for the three and nine months ended July 31, 2002 as compared to 40.0% for the three and nine months ended July 31, 2001. The reduction in the Company's effective income tax rate resulted from the implementation of various tax planning strategies in fiscal 2001. As a result of the foregoing, net income from continuing operations increased 49.2% to \$6.9 million (6.5% of consolidated net revenues) in the quarter ended July 31, 2002 as compared to \$4.6 million (5.1% of consolidated net revenues) in the third quarter of 2001. For the nine months ended July 31,

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2002, net income from continuing operations increased 51.4% to \$19.4 million (6.7% of consolidated net revenues) from \$12.8 million (4.7% of consolidated net revenues) for the first nine months of 2001.

During the second quarter of 2002, the Company formally adopted a plan to dispose of ESP. In conjunction with this plan, the Company has recorded an estimated loss, net of income tax, of \$3.5 million as of July 31, 2002 related to the disposal of ESP. In addition, the Company realized income (loss) from ESP operations, net of income tax, of \$0.1 million and \$0.2 million in the third quarter of 2002 and 2001, respectively, and of \$(0.4) million and \$0.3 million in the nine months ended July 31, 2002 and 2001, respectively.

### RECENTLY ISSUED ACCOUNTING PRONOUNCEMENTS

In June 2001, the Financial Accounting Standards Board (FASB) issued Statements of Financial Accounting Standards No. 141 (SFAS 141), "Business Combinations", and No. 142 (SFAS 142), "Goodwill and Other Intangible Assets". Under SFAS 142, goodwill and other intangible assets deemed to have indefinite lives will no longer be amortized, but will be subject to periodic impairment tests. All other intangible assets will be amortized over their useful lives. In addition, SFAS 141 eliminates the pooling-of-interests method of accounting for business combinations. The Company adopted SFAS 141 and SFAS 142 as of November 1, 2001 and had no impairment of goodwill as a result of its transitional assessment.

In August 2001, the FASB issued SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets". SFAS 144 addresses the financial accounting and reporting for the impairment or disposal of long-lived assets and supersedes SFAS 121. The Company adopted SFAS 144 effective November 1, 2001. In the quarter ended April 30, 2002, the Company accounted for the planned disposition through sale of ESP as discontinued operations in accordance with SFAS 144.

In June 2002, the Financial Accounting Standards Board issued Statements of Financial Accounting Standards No. 146, Accounting for Costs Associated with Exit or Disposal Activities. SFAS 146 provides direction for accounting and disclosure regarding specific costs related to an exit or disposal activity. These include, but are not limited to, costs to terminate a contract that is not a capital lease, costs to consolidate facilities or relocate employees, and certain termination benefits provided to employees that are involuntarily terminated under the terms of a one-time benefit arrangement. The Company is required to adopt SFAS 146 for any disposal activities initiated after December 31, 2002. The Company is currently reviewing the impact of the adoption of SFAS 146 on its financial statements.

### LIQUIDITY AND CAPITAL RESOURCES

In conjunction with the acquisition of SEI in September 1999, the Company entered into a new credit agreement to provide a \$90.0 million term loan and a \$55.0 million revolving credit facility. The Company's primary sources of short-term financing are from cost reimbursements under contracts with the U.S. government via receipt of progress payments, billings for delivered products and borrowings under the revolving line of credit. As of July 31, 2002, the Company had \$22.0 million in borrowings against the revolving line of credit, remaining availability under the line of credit



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of \$30.7 million and a cash balance of \$2.0 million.

At July 31, 2002, the Company's working capital and ratio of current assets to current liabilities were \$16.0 million and 1.16 to 1 as compared with \$41.3 million and 1.59 to 1 at October 31, 2001. This decrease is a result of the use of available cash resources and short-term borrowings in the execution of the acquisitions of Radian, Inc. and Universal Power Systems, Inc. The Company generated cash flow from continuing operations of \$38.5 million in the nine months ended July 31, 2002 as compared to \$23.8 million in the first nine months of 2001. Investment in property, plant and equipment totaled \$2.0 million and \$1.4 million for the first nine months of 2002 and 2001, respectively. The Company anticipates that capital expenditures in 2002 should not exceed \$5.0 million. Management believes that cash flow generated from operations, together with the available line of credit, will provide the necessary resources to meet the needs of the Company in the foreseeable future.

### BUSINESS AND MARKET CONSIDERATIONS

Approximately 95% of consolidated net revenues from continuing operations for the nine months ended July 31, 2002 were directly or indirectly derived from defense orders by the U.S. government and its agencies. As of July 31, 2002, the Company's funded backlog of orders totaled \$365.4 million, with related customer options of an additional \$883.5 million.

Management continues to pursue potential acquisitions, primarily of those companies providing strategic consolidation within the defense industry.

### FORWARD-LOOKING STATEMENTS

In addition to historical information, this report includes certain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which are intended to be covered by the safe harbors created thereby. The forward-looking statements involve certain risks and uncertainties, including, but not limited to acquisitions, additional financing requirements, the decision of any of the Company's key customers (including the U.S. government) to reduce or terminate orders with the Company, cutbacks in defense spending by the U.S. government and increased competition in the Company's markets, which could cause the Company's actual results to differ materially from those projected in, or inferred by, the forward-looking statements.

### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK.

During the period ended July 31, 2002, the Company's derivative contracts consisted only of interest rate swaps used by the Company to convert a portion of its variable rate long-term debt to fixed rates. At July 31, 2002, the Company recorded a liability of \$0.6 million related to the fair value of those interest rate swap agreements, which are designated as and considered highly effective cash flow hedges of the Company's forecasted variable rate interest payments. The entire corresponding loss, net of income tax, is recorded in shareholder's equity as accumulated other

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comprehensive loss.

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PART II  
OTHER INFORMATION

Items 1-5 Not applicable.

Item 6 Exhibits and Reports on Form 8-K.

- (a) Exhibits
  - 11. Statement Re: Computation of Earnings Per Share
  - 99.1 Certification of Chief Executive Officer
  - 99.2 Certification of Chief Financial Officer
- (b) Form 8-K was filed on May 29, 2002 related to the acquisition by the Company on May 10, 2002 of Radian, Inc.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ENGINEERED SUPPORT SYSTEMS, INC.

Date: September 16, 2002  
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By: /s/ Michael F. Shanahan, Sr.  
-----  
Michael F. Shanahan, Sr.  
Chairman of the Board and  
Chief Executive Officer

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Date: September 16, 2002  
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By: /s/ Gary C. Gerhardt  
-----  
Gary C. Gerhardt  
Vice Chairman - Administration  
and Chief Financial Officer

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CHIEF EXECUTIVE OFFICER CERTIFICATION

I, Michael F. Shanahan, Sr., certify that:

1. I have reviewed this quarterly report on Form 10-Q of Engineered Support Systems, Inc.;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;

Date: September 16, 2002  
-----

By: /s/ Michael F. Shanahan, Sr.  
-----  
Michael F. Shanahan, Sr.  
Chairman of the Board and  
Chief Executive Officer

CHIEF FINANCIAL OFFICER CERTIFICATION

I, Gary C. Gerhardt, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Engineered Support Systems, Inc.;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect

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to the period covered by this quarterly report;

3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;

Date: September 16, 2002  
-----

By: /s/ Gary C. Gerhardt  
-----  
Gary C. Gerhardt  
Vice Chairman - Administration  
and Chief Financial Officer